

BUDGET SUMMARY 2020/2021



North Warwickshire
Borough Council

NORTH WARWICKSHIRE BOROUGH COUNCIL

BUDGETS FOR THE YEAR 2020/2021

**STEVE MAXEY B.A. (Hons), Dip LG, Solicitor
Chief Executive**

**Sue Garner C.P.F.A.
Corporate Director - Resources**

**Finance and Human Resources Division
The Council House
South Street
Atherstone
Warwickshire**

TABLE OF CONTENTS

	<u>Page</u>
General Fund Revenue Estimates	
Corporate Vision and Priorities	iii
Introduction by the Corporate Director - Resources	iv
Revised Budget Strategy	vii
The Council Tax	viii
Savings included in 2020/21 figures	x
Grand Summary	xi
Summary Board Estimates:-	
❖ Community and Environment Board	1
❖ Executive Board	20
❖ Planning and Development Board	25
❖ Licensing Committee	29
❖ Resources Board (remaining in board)	32
❖ Resources Board (recharged to other services)	48
Housing Revenue Account	
Introduction by the Corporate Director - Resources	60
Summary Housing Revenue Account	62
Capital Programme	
Introduction by the Corporate Director - Resources	63
Prudential Indicators	65
Summary Capital Programme	66
Index of Services	68

Corporate Vision and Priorities

Corporate Vision

North Warwickshire Borough Council's Vision:-

'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'

The Corporate Plan sets out the Council's seven priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

The 7 Priorities are:

- ***RESPONSIBLE FINANCIAL & RESOURCE MANAGEMENT***
Identifying the resources needed to deliver the Council's plan to provide high quality services to our communities, and maximising their use, balancing the need to keep Council tax and debt as low as possible.
- ***CREATING SAFER COMMUNITIES***
Working with our communities and partners to enable our residents to be and feel safer, whether at home or in and around the Borough.
- ***PROTECTING OUR COUNTRYSIDE & HERITAGE***
Protecting and improving our countryside and heritage in times of significant growth challenges and opportunities.
- ***IMPROVING LEISURE & WELLBEING OPPORTUNITIES***
Providing opportunities to enable local people to enjoy their leisure and recreation and to improve their health and wellbeing.
- ***PROMOTING SUSTAINABLE & VIBRANT COMMUNITIES***
Working with local residents including our tenants and partners to help our communities to be sustainable and vibrant, both in terms of facilities and lifestyle.
- ***SUPPORTING EMPLOYMENT & BUSINESS***
Supporting employment and business to grow the local economy in terms of access to work, skills improvement and wider business development opportunities.
- ***TACKLE CLIMATE CHANGE***
Ensure that the Council reduces its net carbon emissions to a sustainable level and acts to mitigate the causes and impacts of climate change within the Borough..

Introduction by the Corporate Director - Resources

General Fund Revenue Estimate

Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2020/21 financial year.

The Council agreed the budget and set its Council Tax for the 2020/21 financial year at its meeting on 26th February and agreed there would be a £5.00 (2.41%) increase in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

Financial Strategy 2020/21

In September 2019, the Executive Board approved the Financial Strategy for the Council for the period 2019/2024. The Strategy assumed a £5.00 (2.41%) increase in Council Tax and no change in external funding and an assumed reduction of £500,000 in additional NNDR growth retention. On this basis the strategy then set out the level of savings that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Limited unavoidable growth was included within the strategy.

For 2020/21 the level of savings required totalled £800,000 with further savings of £550,000 in 2021/22 and £250,000 in 2022/23. A savings target was not included for 2023/24 at that time.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income totalled £789,900. These reductions are summarised below.

Service Area	£'000 2020/21 Onwards
Executive Board	5,710
Licensing Committee	50
Resources Board – Central Budgets	67,210
Community and Environment Board	433,520
Resources Board	164,410
Corporate	119,000
Overall Total	789,900

The savings identified and included within the 2020/21 revenue estimates are set out on page x.

The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2020/21 totals £7,723,440, which includes both Service Budgets and other Financing Adjustments. This amount is £526,380 (6.4%) lower in cash terms, than the amount set for 2019/20. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	Budget Requirement 2019/20	8,249
Add	Decrease in Grants Received (inc. those on Benefits)	1,959
	Unavoidable spend pressures	10
	Cost of Inflation	347
Less	Impact of Service Changes (inc. those on Benefits)	1,662
	Increase in the Use of Balances	24
	Savings and Efficiencies	790
	Increase in Income	282
	Decrease in investment in our capital assets	4
	Increase in Interest on Investments	80
	Budget Requirement 2020/21	7,723

Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The external funding allocated for this Council shows a 1.63% increase in 2020/21 from the previous year, with further increases of 2% per year assumed from 2021/22 onwards.

In 2020/21, local authorities can retain a proportion of the business rates they collect for the year. The Secretary of State announced a baseline funding level of £1.922 million for North Warwickshire in the 2020/21 Finance Settlement. As we are required to pay a business rate tariff of £15.345 million in 2020/21, we need our local share of business rates to come to £17.267 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government. We expect to retain an additional £500,000 in business rates growth in the year.

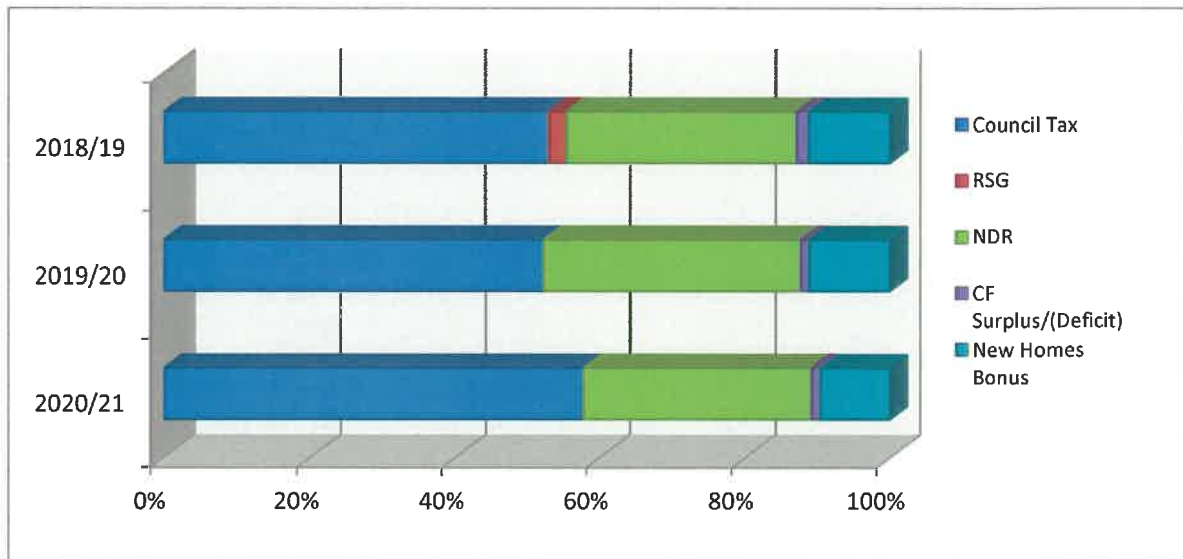
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, allowing the Pool to keep more of the increase.

The setting of the Council Tax takes into account the spending requirements of the boards, reduced by investment income, financing adjustments and expected contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax for 2020/21 has increased by £5.00 (2.41%) in 2020-21. In addition there has been an increase in the number of properties paying Council Tax over 2019/20 so an additional £46,020 will be collected in 2020/21.

The New Homes Bonus expected for 2020/21 is £738,476, which is £182,690 lower than in 2019/20. The Government are planning to change the New Homes Bonus system, and no indications around a potential alternative have yet been provided. Therefore only the legacy payments due in 2021/22 and 2022/23 have been included. No funding at all has been assumed for 2023/24.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2020/21 increased from 2019/20 levels by 3.99% (including a 2% increase for Social Care), Warwickshire Police Authority Council Tax for 2020/21 increased by 4.38% from 2019/20 levels and the Council Tax for this Council for 2020/21 increased by 2.41% from 2019/20 levels. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 3.87%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	905.52	1,056.44	1,207.36	1,358.28	1,660.12	1,961.96	2,263.80	2,716.56
Warwickshire CC – Adult Social Care	87.06	101.57	116.08	130.59	159.61	188.63	217.65	261.18
Warwickshire Police	158.65	185.09	211.53	237.97	290.85	343.73	396.62	475.94
North Warwickshire	141.53	165.12	188.71	212.30	259.48	306.66	353.83	424.60
Parishes (Average)	34.04	39.72	45.39	51.06	62.40	73.75	85.10	102.12
Total	1,326.80	1,547.94	1,769.07	1,990.20	2,432.46	2,874.73	3,317.00	3,980.40

Further detail is given on pages viii and ix.

Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, savings and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have been revised to take account of changes made in the 2020/21 budget estimates. These amounts are set out below.

Revised Budget Strategy

	2019/20 Revised £000	2020/21 Estimate £000	2021/22 Estimate £000	2022/23 Estimate £000	2023/24 Estimate £000
Board Requirements	10,342	9,390	9,778	10,071	10,448
Investment Income	(350)	(360)	(380)	(400)	(420)
Financing Adjustment	(742)	(667)	(605)	(571)	(500)
Earmarked Reserve –	(50)	(50)	(50)	(50)	(40)
Contribution from HRA					
Revenue Contribution to	119	-	-	-	-
Capital Spending					
NDR – Baseline	(1,891)	(1,922)	(1,960)	(1,999)	(2,039)
NDR – Additional Rates	(1,000)	(500)	(500)	(500)	(500)
NDR Levy Account Surplus	(29)	-	-	-	-
New Homes Bonus	(921)	(738)	(462)	(208)	-
Collection Fund Surplus	(93)	(97)	(100)	(105)	(114)
Net Expenditure	5,385	5,056	5,721	6,238	6,835
Council Tax	(4,315)	(4,466)	(4,639)	(4,817)	(5,000)
Use of Balances	1,070	590	1,082	1,421	1,835
Savings Required 2021/22	-	-	(700)	(700)	(700)
Savings Required 2022/23	-	-	-	(600)	(600)
Savings Required 2023/24	-	-	-	-	(400)
Adjusted Use of Balances	1,070	590	382	121	135
Level of Balances	2,680	2,090	1,708	1,587	1,452

The Council Tax 2020/21

Expenditure Requirements	£	£
North Warwickshire Borough Council Precept		7,723,440.00
Parish Council Precepts		1,073,986.95
		8,797,426.95
Less:		
Revenue Support Grant & NDR Distribution	(2,421,670.00)	
New Homes Bonus	(738,480.00)	
Collection Fund surplus	(97,570.00)	(3,257,720.00)
Net Borough Council Requirement		5,539,706.95
Warwickshire County Council Precept		31,318,291.12
Warwickshire Police Authority Precept		5,005,679.83
Total Council Tax Requirement		41,863,677.90

The Council tax for 2020/21	£	£
Effective Tax Base for Whole Area (number of Band D equivalent properties)	21,034.94	
Warwickshire County Council Requirement Requirement divided by Tax Base =	31,318,291.12	1,488.87
Warwickshire Police Authority Requirement Requirement divided by Tax Base =	5,005,679.83	237.97
North Warwickshire Borough Council Requirement Requirement divided by Tax Base =	4,465,720.00	212.30
Parish Requirement (average) Requirement divided by Tax Base =	1,073,986.95	51.06
Total Average Band D Council Tax		1,990.20

The Council Tax 2020/21

Column No	1	2	3	4	5	6	7
<u>Parish Councils</u>	<u>Parish Precept</u>	<u>Tax Base (Band D)</u>	<u>Parish Precept per Band D</u>	<u>Add Borough Precept Band D</u>	<u>Add County Precept Band D</u>	<u>Add Police Precept Band D</u>	<u>Council Tax Band D Cols 3+4+5+6</u>
Ansley	28,500.00	697.99	40.83	212.30	1,488.87	237.97	1,979.97
Arley	25,000.00	849.10	29.44	212.30	1,488.87	237.97	1,968.58
Astley	1,430.00	77.26	18.51	212.30	1,488.87	237.97	1,957.65
Atherstone	145,447.00	2,705.54	53.76	212.30	1,488.87	237.97	1,992.90
Austrey	15,575.00	440.16	35.38	212.30	1,488.87	237.97	1,974.52
Baddesley Ensor	64,000.00	513.08	124.74	212.30	1,488.87	237.97	2,063.88
Baxterley	11,900.00	128.62	92.52	212.30	1,488.87	237.97	2,031.66
Bentley/Merevale	800.00	47.39	16.88	212.30	1,488.87	237.97	1,956.02
Caldecote	-	82.12	-	212.30	1,488.87	237.97	1,939.14
Coleshill	250,718.38	2,487.08	100.81	212.30	1,488.87	237.97	2,039.95
Corley	18,250.00	336.54	54.23	212.30	1,488.87	237.97	1,993.37
Curdworth	36,200.00	476.41	75.98	212.30	1,488.87	237.97	2,015.12
Dordon	26,516.00	857.73	30.92	212.30	1,488.87	237.97	1,970.06
Fillongley	22,000.00	653.25	33.68	212.30	1,488.87	237.97	1,972.82
Great Packington	-	56.56	-	212.30	1,488.87	237.97	1,939.14
Grendon	19,060.00	639.80	29.79	212.30	1,488.87	237.97	1,968.93
Hartshill	101,037.57	1,072.89	94.17	212.30	1,488.87	237.97	2,033.31
Kingsbury	34,971.00	2,379.26	14.70	212.30	1,488.87	237.97	1,953.84
Lea Marston	12,100.00	143.84	84.12	212.30	1,488.87	237.97	2,023.26
Little Packington	-	18.98	-	212.30	1,488.87	237.97	1,939.14
Mancetter	29,840.00	673.14	44.33	212.30	1,488.87	237.97	1,983.47
Maxstoke	7,000.00	117.73	59.46	212.30	1,488.87	237.97	1,998.60
Middleton	12,750.00	320.63	39.77	212.30	1,488.87	237.97	1,978.91
Nether Whitacre	18,500.00	494.68	37.40	212.30	1,488.87	237.97	1,976.54
Newton Regis/Seckington	10,900.00	233.72	46.64	212.30	1,488.87	237.97	1,985.78
Over Whitacre	2,500.00	193.06	12.95	212.30	1,488.87	237.97	1,952.09
Polesworth	89,936.00	2,633.17	34.16	212.30	1,488.87	237.97	1,973.30
Shustoke	13,478.00	216.32	62.31	212.30	1,488.87	237.97	2,001.45
Shuttington	7,000.00	154.44	45.33	212.30	1,488.87	237.97	1,984.47
Water Orton	67,078.00	1,273.90	52.66	212.30	1,488.87	237.97	1,991.80
Wishaw	1,500.00	60.75	24.69	212.30	1,488.87	237.97	1,963.83
Totals	1,073,986.95	21,034.94					
Average Band D Council Tax			51.06	212.30	1,488.87	237.97	1,990.20

SAVINGS/ADDITIONAL INCOME INCLUDED IN 2020/2021 FIGURES

Board	Description	2020/2021 £
Executive	Reduction of North Talk to 2 editions per year	5,180
Executive	Reduction in licence costs	530
Licensing	Reduction in hire of premises costs	50
C & E	Reduction in Commercial Pollution Control professional fees	680
C & E	Reduction in telephone costs	140
C & E	Reduction in poisons and traps	500
C & E	Income from Abandoned Vehicles	150
C & E	Leisure Restructure	9,960
C & E	Move to Co-mingled Recycling	8,210
C & E	Extra 2 weeks garden waste suspension	6,430
C & E	Discontinue contribution towards refuse & recycling vehicle replacements	15,000
C & E	Discontinue contribution towards pool sinking fund	12,450
C & E	Charging for Green Waste	380,000
Resources Recharged	Reduction in lease car lump sum allowances	17,370
Resources Recharged	Reduction in emergency cover	1,210
Resources Recharged	Reduction in bank charges	20
Resources Recharged	Reduction in advertising, promotions and publicity costs	50
Resources Recharged	Reduction in telephone costs	1,230
Resources Recharged	Reduction in hospitality costs	150
Resources Recharged	Reduction in civic gifts	100
Resources Recharged	Reduction in internet access costs	340
Resources Recharged	Reduction in corporate subscriptions	500
Resources Recharged	Reduction in essential travel allowances	250
Resources Recharged	Reduction in train travel costs	50
Resources Recharged	Reduction in copier rental and photocopying charges	5,720
Resources Recharged	Reduction in Central Services staffing costs	4,990
Resources Recharged	Reduction in professional memberships	230
Resources Recharged	Reduction in training budgets	10,000
Resources Recharged	Reduction in provisions	1,000
Resources Recharged	Democratic Services Shared Service Arrangement	24,000
Resources Remaining	Reduction in registration of electors salary costs	600
Resources Remaining	Reduction in registration of electors postage costs	2,790
Resources Remaining	Cost of Democratic Services - Reduction in advertising, promotions and publicity	310
Resources Remaining	Reduction in corporate subscriptions	2,370
Resources Remaining	Increase in Rent Income from Industrial Units	23,390
Resources Remaining	Reduction in Public Conveniences Hire of Premises Costs	500
Resources Remaining	Reduction in overtime	4,000
Resources Remaining	Reduction in software maintenance costs	3,000
Resources Remaining	Reduction in mobile phone costs	5,000
Resources Remaining	Discontinue contribution towards replacement of CCTV assets	15,450
Resources Remaining	Empty Old Bank House (part year saving)	27,000
Resources Remaining	Payment in Advance - Pension Contributions	80,000
All	Discontinue Revenue Contribution to Capital Outlay	119,000
	Overall Total	789,900

**GENERAL FUND REVENUE ESTIMATES
YEAR ENDING 31 MARCH 2021
GRAND SUMMARY
GENERAL FUND REQUIREMENTS**

Revised Gross Expenditure 2019/20	Revised Gross Income 2019/20	Revised Net Expenditure 2019/20		Gross Expenditure 2020/21	Gross Income 2020/21	Net Expenditure 2020/21
£	£	£		£	£	£
8,694,010.00	2,860,500.00	5,833,510.00	Community and Environment	8,712,590.00	3,261,860.00	5,450,730.00
966,520.00	713,120.00	253,400.00	Planning and Development	979,530.00	714,880.00	264,650.00
119,730.00	113,230.00	6,500.00	Licensing	150,720.00	102,790.00	47,930.00
16,012,450.00	12,576,670.00	3,435,780.00	Resources	16,111,930.00	13,141,790.00	2,970,140.00
817,000.00	23,220.00	793,780.00	Executive	734,810.00	3,280.00	731,530.00
19,660.00	-	19,660.00	Contingencies	4,590.00	-	4,590.00
-	-	-	Advance Payment of Pension Contributions	(80,000.00)	-	(80,000.00)
-	350,000.00	(350,000.00)	Interest on Balances	-	360,000.00	(360,000.00)
-	791,820.00	(791,820.00)	Financing Adjustment	-	716,190.00	(716,190.00)
26,629,370.00	17,428,560.00	9,200,810.00		26,614,170.00	18,300,790.00	8,313,380.00
119,000.00	-	119,000.00	Revenue Contribution to Capital Outlay	-	-	-
-	16,990,045.00	(16,990,045.00)	Business Rates	-	17,266,880.00	(17,266,880.00)
15,099,195.00	-	15,099,195.00	Business Rates - Tariff	15,345,210.00	-	15,345,210.00
-	1,000,000.00	(1,000,000.00)	Additional Business Rates	-	500,000.00	(500,000.00)
-	29,000.00	(29,000.00)	NDR Levy Account Surplus	-	-	-
-	921,170.00	(921,170.00)	New Homes Bonus	-	738,480.00	(738,480.00)
-	93,200.00	(93,200.00)	Surplus/Deficit on Collection Fund - CT	-	97,570.00	(97,570.00)
-	1,069,980.00	(1,069,980.00)	Use of Balances	-	589,940.00	(589,940.00)
41,847,565.00	37,531,955.00	4,315,610.00	Council Tax Requirement (NWBC)	41,959,380.00	37,493,660.00	4,465,720.00
1,019,286.07	-	1,019,286.07	Special Items - Parish Precepts	1,073,986.95	-	1,073,986.95
42,866,851.07	37,531,955.00	5,334,896.07	Council Tax Requirement (NWBC and Parishes)	43,033,366.95	37,493,660.00	5,539,706.95

**COMMUNITY &
ENVIRONMENT BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
COMMUNITY AND ENVIRONMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Codes	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
3072	Polesworth Sport Centre	115,454	92,880	109,510	113,560
3074	Arley Sports Centre	110,095	-	-	-
3075	Coleshill Leisure Centre	196,499	172,800	205,010	182,510
3077	Atherstone Leisure Complex	218,221	187,300	228,590	185,860
3082	Memorial Hall	122,895	124,830	123,470	110,140
4002	Public Health (Commercial Pollution Control)	225,847	225,860	228,750	240,740
4003	Public Health (Domestic Pollution Control)	61,621	59,710	59,950	24,740
5000	Domestic Refuse Collection	686,535	649,890	655,200	663,450
5001	Streetscene Grounds Maintenance	39,659	13,710	12,280	8,450
5002	Trade Refuse Collection	(57,641)	(43,600)	(45,750)	(45,880)
5003	Cesspool Emptying	(41,053)	(47,600)	(48,650)	(51,870)
5004	Recycling	811,499	807,820	903,660	532,220
5005	Animal Control	14,696	16,210	15,670	16,220
5006	Abandoned Vehicles	2,241	1,740	1,970	2,010
5010	Amenity Cleaning	512,358	524,570	533,810	545,600
5013	Unadopted Roads	8,676	7,900	7,900	7,900
5014	Flooding And Land Drainage	1,623	-	-	-
5015	Street Furniture	2,005	1,350	1,350	1,350
5016	Atherstone Market	2,004	1,720	1,800	1,840
5019	Green Space Budget	415,634	414,970	415,270	432,670
5021	Public Health (Control of Disease) Act 1984 Burials	129	-	1,890	-
5023	Consultation	967	4,650	4,650	4,650
5025	Corporate Policy	48,833	43,580	43,580	44,120
5030	Rural Regeneration	32,309	26,980	26,980	27,390
5034	Landscape	9,123	9,250	10,260	10,260
5040	Marketing and Market Research	7,713	8,760	5,060	8,760
5044	Support to Voluntary Organisations	54,722	54,620	54,620	54,620
5047	Community Fund for Local Projects	-	-	-	-
5055	Community Development Health Improvement	40,174	30,210	30,130	32,100
5056	Community Development Safer Communities	63,414	62,140	62,140	62,840
5064	QE - Artificial Grass Pitch	(5,823)	(12,890)	(12,890)	(10,080)
7361	England's Rural Heart LEADER Partnership	2,009	1,520	1,530	1,050
7365	AFC Veterans Hubs Development	-	-	-	-
7700	Stronger & Safer Communities	-	-	-	-
7856	High Street Innovation Grants	-	-	-	-
	Net Controllable Expenditure	3,702,438	3,440,880	3,637,740	3,207,220
	Departmental Support	634,222	660,330	660,330	696,400
	Central Support	630,759	647,280	647,280	658,350
	Capital	1,091,821	888,160	888,160	888,760
	Net Expenditure	6,059,240	5,636,650	5,833,510	5,450,730

3072 - POLESWORTH SPORTS CENTRE

Polesworth Sports Centre is a dual-use facility shared with The Polesworth School. It has a four badminton court-size hall, one squash court and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	260,694	247,860	247,820	265,280
Premises Related Expenditure	41,256	42,440	42,710	40,480
Supplies & Services	25,408	21,710	27,420	24,700
Earmarked Reserves	(261)	-	(2,110)	-
GROSS EXPENDITURE	327,097	312,010	315,840	330,460
GROSS INCOME	(211,643)	(219,130)	(206,330)	(216,900)
NET CONTROLLABLE EXPENDITURE	115,454	92,880	109,510	113,560
Departmental Support	15,100	18,880	18,880	19,260
Central Support Services	35,770	39,300	39,300	40,840
Capital Charges	18,840	13,870	13,870	14,000
NET EXPENDITURE	185,164	164,930	181,560	187,660

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	95.1%	96.6%	102.5%	108.2%
Operational Recovery Rate (excluding Central Support and Capital Charges)	79.0%	80.2%	74.5%	72.9%

3074 - ARLEY SPORTS CENTRE

Arley Sports Centre's facilities include a three badminton court hall, one squash court, a "Lifetimes" fitness suite and a small social room. It was transferred to Elite Sports Development on 14th December 2018.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	101,268	-	-	-
Premises Related Expenditure	31,527	-	-	-
Supplies & Services	23,372	-	-	-
Transport Related Expenditure	68	-	-	-
Earmarked Reserves	(5,015)	-	-	-
GROSS EXPENDITURE	151,220	-	-	-
GROSS INCOME	(41,125)	-	-	-
NET CONTROLLABLE EXPENDITURE	110,095	-	-	-
Departmental Support	13,010	-	-	-
Central Support Services	31,243	-	-	-
Capital Charges	(36,179)	-	-	-
NET EXPENDITURE	118,169	-	-	-

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	168.7%
Operational Recovery Rate (excluding Central Support and Capital Charges)	34.6%

3075 - COLESHILL LEISURE CENTRE

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	402,351	396,150	394,890	400,630
Premises Related Expenditure	130,057	143,800	139,340	150,620
Supplies & Services	53,210	48,170	54,180	49,350
Miscellaneous Expenditure	(360)	-	-	-
Earmarked Reserves	17,560	20,910	18,800	20,910
GROSS EXPENDITURE	602,818	609,030	607,210	621,510
GROSS INCOME	(406,319)	(436,230)	(402,200)	(439,000)
NET CONTROLLABLE EXPENDITURE	196,499	172,800	205,010	182,510
Departmental Support	16,330	21,950	21,950	22,470
Central Support Services	54,000	60,870	60,870	61,660
Capital Charges	132,177	100,940	100,940	101,130
NET EXPENDITURE	399,006	356,560	388,770	367,770

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff v Total Income	79.7%	79.6%	86.0%	81.9%
Operational Recovery Rate (excluding Central Support and Capital Charges)	80.6%	81.4%	75.0%	79.0%

3077 - ATHERSTONE LEISURE COMPLEX

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	569,012	541,240	540,860	546,650
Premises Related Expenditure	233,743	249,350	261,250	250,890
Supplies & Services	60,858	61,440	70,660	60,070
Transport Related Expenditure	59	-	-	-
Earmarked Reserves	4,100	2,500	2,500	2,500
GROSS EXPENDITURE	867,772	854,530	875,270	860,110
GROSS INCOME	(649,551)	(667,230)	(646,680)	(674,250)
NET CONTROLLABLE EXPENDITURE	218,221	187,300	228,590	185,860
Departmental Support	16,263	24,760	24,760	25,370
Central Support Services	73,487	83,380	83,380	79,760
Capital Charges	473,205	250,320	250,320	250,950
NET EXPENDITURE	781,176	545,760	587,050	541,940

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff v Total Income	70.8%	71.8%	74.0%	73.3%
Operational Recovery Rate (excluding Central Support and Capital Charges)	86.3%	86.2%	81.4%	84.2%

3082-3083 - MEMORIAL HALL

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	104,677	98,110	99,200	94,960
Premises Related Expenditure	36,182	41,240	42,030	38,360
Supplies & Services	14,456	15,010	11,400	11,970
Earmarked Reserves	107	-	-	-
GROSS EXPENDITURE	155,422	154,360	152,630	145,290
GROSS INCOME	(32,527)	(29,530)	(29,160)	(35,150)
NET CONTROLLABLE EXPENDITURE	122,895	124,830	123,470	110,140
Departmental Support	2,700	2,840	2,840	2,910
Central Support Services	11,672	13,290	13,290	12,430
Capital Charges	(58,122)	25,170	25,170	25,170
NET EXPENDITURE	79,145	166,130	164,770	150,650

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	274.4%	305.4%	313.6%	251.8%
Operational Recovery Rate (excluding Central Support and Capital Charges)	23.2%	20.2%	20.1%	25.3%

4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health and safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenses	240,480	243,760	243,760	256,100
Supplies & Services	13,434	18,980	19,430	19,560
GROSS EXPENDITURE	253,914	262,740	263,190	275,660
GROSS INCOME	(28,067)	(36,880)	(34,440)	(34,920)
NET CONTROLLABLE EXPENDITURE	225,847	225,860	228,750	240,740
Departmental Support	74,127	67,650	67,650	75,410
Central Support Services	7,643	8,340	8,340	8,380
Capital Charges	-	60	60	60
NET EXPENDITURE	307,617	301,910	304,800	324,590

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)

Private sector domestic enforcement of housing standards

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenses	61,183	59,890	59,890	24,710
Supplies & Services	5,459	3,300	3,540	3,580
GROSS EXPENDITURE	66,642	63,190	63,430	28,290
GROSS INCOME	(5,021)	(3,480)	(3,480)	(3,550)
NET CONTROLLABLE EXPENDITURE	61,621	59,710	59,950	24,740
Departmental Support	20,406	18,400	18,400	21,300
Central Support Services	5,640	6,110	6,110	7,030
Capital Charges	673	60	60	60
NET EXPENDITURE	88,340	84,280	84,520	53,130

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

5000 - DOMESTIC REFUSE COLLECTION

The collection of domestic refuse from approximately 28,539 households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	570,146	523,160	515,810	526,720
Premises Related Expenditure	8,797	4,450	9,120	9,120
Supplies & Services	62,850	66,210	64,180	64,120
Transport Related Expenditure	199,338	214,180	226,100	227,510
Miscellaneous Expenditure	500	-	-	-
GROSS EXPENDITURE	841,631	808,000	815,210	827,470
GROSS INCOME	(155,096)	(158,110)	(160,010)	(164,020)
NET CONTROLLABLE EXPENDITURE	686,535	649,890	655,200	663,450
Departmental Support	61,260	63,050	63,050	64,500
Central Support Services	97,855	106,400	106,400	122,290
Capital Charges	167,797	150,490	150,490	150,550
NET EXPENDITURE	1,013,447	969,830	975,140	1,000,790

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

No of Households	28,300	28,600	28,539	28,740
Cost per household	£35.81	£33.91	£34.17	£34.82
Maximum missed collections per 100,000 users	42	48	34	40

5001 - STREETSCENE GROUNDS MAINTENANCE

This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	387,712	366,760	354,700	362,600
Supplies & Services	22,107	30,150	29,830	29,910
Transport Related Expenditure	68,339	64,750	75,240	72,280
Miscellaneous Expenditure	1,120	580	580	580
GROSS EXPENDITURE	479,278	462,240	460,350	465,370
GROSS INCOME	(439,619)	(448,530)	(448,070)	(456,920)
NET CONTROLLABLE EXPENDITURE	39,659	13,710	12,280	8,450
Departmental Support	32,629	32,970	32,970	43,740
Central Support	21,259	23,130	23,130	27,070
Capital Charges	41,999	31,890	31,890	31,890
NET EXPENDITURE	135,546	101,700	100,270	111,150

Contributes to corporate priorities :
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

5002 - TRADE REFUSE COLLECTION

Collecting waste from business premises situated in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	15,377	11,030	11,030	11,240
Supplies & Services	210,622	221,390	218,300	221,040
GROSS EXPENDITURE	225,999	232,420	229,330	232,280
GROSS INCOME	(283,640)	(276,020)	(275,080)	(278,160)
NET CONTROLLABLE EXPENDITURE	(57,641)	(43,600)	(45,750)	(45,880)
Departmental Support	13,690	14,160	14,160	14,160
Central Support Services	17,004	18,970	18,970	16,290
NET EXPENDITURE	(26,947)	(10,470)	(12,620)	(15,430)

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Number of Trade Bins	471	483	476	476
Gross cost per bin collected	£545.00	£549.79	£551.39	£551.95
Net cost per bin collected	-£57.21	-£21.68	-£26.51	-£32.42

5003 - CESSPOOL EMPTYING

The collection and disposal of cesspool and septic tank waste from properties in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	40,528	38,780	37,800	38,300
Premises Related Expenditure	-	110	-	110
Supplies & Services	20,863	22,730	22,730	23,690
Transport Related Expenditure	25,884	24,960	25,000	25,710
Miscellaneous Expenditure	-	100	100	100
GROSS EXPENDITURE	87,275	86,680	85,630	87,910
GROSS INCOME	(128,328)	(134,280)	(134,280)	(139,780)
NET CONTROLLABLE EXPENDITURE	(41,053)	(47,600)	(48,650)	(51,870)
Departmental Support	12,280	12,360	12,360	13,420
Central Support Services	14,084	15,480	15,480	27,070
Capital Charges	15,102	14,770	14,770	14,770
NET EXPENDITURE	413	(4,990)	(6,040)	3,390

Contributes to corporate priorities :

- Responsible financial and resource management

- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Number of emptyings	1,208	1,152	1,141	1,141
Gross cost per emptying	£106.57	£112.23	£112.42	£125.51
Net (surplus)/cost per emptying	£0.34	-£4.33	-£5.29	£2.97

5004 - RECYCLING

An in-house service which collects and recycles green and recyclable waste.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenses	633,399	615,510	650,650	656,860
Premises Related Expenditure	59	120	120	120
Supplies & Services	305,389	289,030	305,430	327,340
Transport Related Expenditure	218,786	228,140	244,930	237,500
Earmarked Reserves	(15,000)	15,000	15,000	-
GROSS EXPENDITURE	1,142,633	1,147,800	1,216,130	1,221,820
GROSS INCOME	(331,134)	(339,980)	(312,470)	(689,600)
NET CONTROLLABLE EXPENDITURE	811,499	807,820	903,660	532,220
Departmental Support	37,050	38,190	38,190	38,080
Central Support Services	45,924	50,200	50,200	50,320
Capital Charges	164,291	145,110	145,110	145,110
NET EXPENDITURE	1,058,764	1,041,320	1,137,160	765,730

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of Households	28,300	28,600	28,539	28,740
Cost per household	£37.41	£36.41	£39.85	£39.87
Tonnes of recycle material collected	12,086	13,700	12,580	12,580
% of waste recycled	48%	50%	51%	50%

5005 - ANIMAL CONTROL

Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenses	22,946	21,480	21,480	21,900
Supplies & Services	6,306	9,070	8,450	8,990
Transport Related Expenditure	8,103	6,110	5,110	5,100
GROSS EXPENDITURE	37,355	36,660	35,040	35,990
GROSS INCOME	(22,659)	(20,450)	(19,370)	(19,770)
NET CONTROLLABLE EXPENDITURE	14,696	16,210	15,670	16,220
Departmental Support	8,833	7,880	7,880	9,960
Central Support Services	15,912	16,870	16,870	11,830
Capital Charge	3,266	4,290	4,290	4,290
NET EXPENDITURE	42,707	45,250	44,710	42,300

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5006 - ABANDONED VEHICLES

Service provided to deal with abandoned vehicles within the Borough.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	477	-	-	-
Supplies & Services	1,764	1,740	2,120	2,160
GROSS EXPENDITURE	2,241	1,740	2,120	2,160
GROSS INCOME	-	-	(150)	(150)
NET CONTROLLABLE EXPENDITURE	2,241	1,740	1,970	2,010
Departmental Support	4,723	4,810	4,810	4,980
Central Support Services	495	560	560	570
NET EXPENDITURE	7,459	7,110	7,340	7,560

Contributes to corporate priorities :

- Protecting our countryside and heritage

5010 - AMENITY CLEANING

Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	408,051	416,330	420,010	429,710
Premises Related Expenditure	16,093	22,060	23,010	23,010
Supplies & Services	15,232	18,010	28,620	17,400
Transport Related Expenditure	80,895	72,540	78,820	81,010
Earmarked Reserves	11,231	-	(11,230)	-
GROSS EXPENDITURE	531,502	528,940	539,230	551,130
GROSS INCOME	(19,144)	(4,370)	(5,420)	(5,530)
NET CONTROLLABLE EXPENDITURE	512,358	524,570	533,810	545,600
Departmental Support	55,433	56,090	56,090	61,860
Central Support Services	32,347	35,360	35,360	43,540
Capital Charges	38,712	56,030	56,030	56,030
NET EXPENDITURE	638,850	672,050	681,290	707,030

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

5013 - UNADOPTED ROADS

A small budget to provide minor repairs to the Council's unadopted roads.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	909	-	-	-
Supplies & Services	7,767	7,900	7,900	7,900
NET CONTROLLABLE EXPENDITURE	8,676	7,900	7,900	7,900
Departmental Support	8,780	9,030	9,030	11,340
Central Support Services	597	670	670	740
NET EXPENDITURE	18,053	17,600	17,600	19,980

Contributes to corporate priority :
- Creating safer communities

5014 - DRAIN UNBLOCKING AND LAND DRAINAGE

A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenses	1,367	-	-	-
Supplies & Services	256	-	-	-
NET CONTROLLABLE EXPENDITURE	1,623	-	-	-
Departmental Support	8,780	9,030	9,030	11,340
Central Support Services	5,445	5,730	5,730	6,400
Capital Charges	2,652	2,650	2,650	2,650
NET EXPENDITURE	18,500	17,410	17,410	20,390

Contributes to corporate priority :
- Creating safer communities

5015 - STREET FURNITURE

The maintenance and replacement of street furniture e.g. benches and bollards.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenses	535	-	-	-
Supplies & Services	1,470	1,350	1,350	1,350
NET CONTROLLABLE EXPENDITURE	2,005	1,350	1,350	1,350
Departmental Support	3,920	4,050	4,050	4,160
Central Support Services	1,090	1,240	1,240	1,300
NET EXPENDITURE	7,015	6,640	6,640	6,810

Contributes to corporate priority :
- Creating safer communities

5016 - ATHERSTONE MARKET

The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council in conjunction with Hinckley & Bosworth Borough Council.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenses	704	-	-	-
Premises Related Expenditure	1,300	1,720	1,800	1,840
NET CONTROLLABLE EXPENDITURE	2,004	1,720	1,800	1,840
Departmental Support	970	1,000	1,000	1,020
Central Support Services	387	460	460	480
NET EXPENDITURE	3,361	3,180	3,260	3,340

Contributes to corporate priority :
- Promoting sustainable and vibrant communities

5019 - GREEN SPACE BUDGET

The management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	63,709	56,620	56,620	57,730
Premises Related Expenditure	37,935	37,400	38,150	39,690
Supplies & Services	362,481	335,360	365,030	350,700
Earmarked Reserves	(6,635)	-	(19,150)	-
GROSS EXPENDITURE	457,490	429,380	440,650	448,120
GROSS INCOME	(41,856)	(14,410)	(25,380)	(15,450)
NET CONTROLLABLE EXPENDITURE	415,634	414,970	415,270	432,670
Departmental Support	54,811	59,710	59,710	60,690
Central Support Services	69,123	72,210	72,210	54,650
Capital Charge	124,101	90,210	90,210	90,210
NET EXPENDITURE	663,669	637,100	637,400	638,220

KEY PERFORMANCE INDICATORS

Number of Play Areas	27	27	26	26
Number of play areas meeting the safety, DDA and Play Value standard	27	27	26	26
Number of Pitches	10	10	7	7
Number of Teams	14	14	17	17
Number of Hirers	14	14	17	17
Budgeted income per team	£400.63	£352.14	£307.65	£313.53

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS

Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	286	-	-	-
Supplies & Services	-	-	3,000	-
GROSS EXPENDITURE	286	-	3,000	-
GROSS INCOME	(157)	-	(1,110)	-
NET CONTROLLABLE EXPENDITURE	129	-	1,890	-
Departmental Support	2,779	2,720	2,720	2,720
Central Support Services	275	290	290	270
NET EXPENDITURE	3,183	3,010	4,900	2,990

5023 - CONSULTATION

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	967	-	-	-
Supplies & Services	-	4,650	4,650	4,650
NET CONTROLLABLE EXPENDITURE	967	4,650	4,650	4,650
Departmental Support	7,415	7,250	7,250	6,640
Central Support	2,615	2,730	2,730	2,860
NET EXPENDITURE	10,997	14,630	14,630	14,150

Contributes to corporate priority :

- Responsible financial and resource management

5025 - CORPORATE POLICY

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	34,764	28,490	28,490	29,040
Premises Related Expenditure	681	410	410	420
Supplies & Services	13,770	35,260	35,260	35,260
Miscellaneous Expenditure	17,016	-	-	-
Earmarked Reserves	(17,081)	(20,260)	(20,260)	(20,270)
GROSS EXPENDITURE	49,150	43,900	43,900	44,450
GROSS INCOME	(317)	(320)	(320)	(330)
NET CONTROLLABLE EXPENDITURE	48,833	43,580	43,580	44,120
Departmental Support	22,400	21,780	21,780	20,750
Central Support	20,273	21,720	21,720	15,430
Capital Charges	3,008	-	-	-
NET EXPENDITURE	94,514	87,080	87,080	80,300

Contributes to corporate priorities :

- Creating safer communities

- Promoting sustainable and vibrant communities

5030 - RURAL REGENERATION

A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	31,079	25,710	25,710	26,120
Premises Related Expenditure	25	-	-	-
Supplies & Services	28,205	26,270	26,270	1,270
Earmarked Reserves	(27,000)	(25,000)	(25,000)	-
NET CONTROLLABLE EXPENDITURE	32,309	26,980	26,980	27,390
Departmental Support	35,518	39,690	39,690	40,080
Central Support	2,321	2,460	2,460	7,600
NET EXPENDITURE	70,148	69,130	69,130	75,070

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

5034 - LANDSCAPE

This service provides for monitoring and enhancing the built and natural environment of the Borough.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenses	143	-	-	-
Supplies & Services	8,980	9,250	10,260	10,260
NET CONTROLLABLE EXPENDITURE	9,123	9,250	10,260	10,260
Departmental Support	1,234	1,210	1,210	1,210
Central Support Services	294	320	320	330
NET EXPENDITURE	10,651	10,780	11,790	11,800

Contributes to corporate priority :

- Protecting our countryside and heritage

5040 - MARKETING & MARKET RESEARCH

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	607	-	-	-
Supplies & Services	1,606	8,760	5,060	8,760
Earmarked Reserves	5,500	-	-	-
NET CONTROLLABLE EXPENDITURE	7,713	8,760	5,060	8,760
Departmental Support	5,220	5,440	5,440	5,400
Central Support Services	1,033	1,100	1,100	1,960
NET EXPENDITURE	13,966	15,300	11,600	16,120

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

5044 - SUPPORT TO VOLUNTARY ORGANISATIONS

Annual grants to the North Warwickshire Citizens Advice Bureau and Warwickshire Community and Voluntary Action (CAVA)

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	1,898	-	-	-
Supplies & Services	82,427	54,620	54,620	54,620
Earmarked Reserves	(29,603)	-	-	-
NET CONTROLLABLE EXPENDITURE	54,722	54,620	54,620	54,620
Departmental Support	18,231	21,590	21,590	22,030
Central Support Services	8,780	1,510	1,510	1,610
NET EXPENDITURE	81,733	77,720	77,720	78,260

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5047 - COMMUNITY FUND FOR LOCAL PROJECTS

Community Fund from which local organisations can obtain funding for local projects.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Supplies & Services	-	200,000	200,000	-
Earmarked Reserves	-	(200,000)	(200,000)	-
NET EXPENDITURE	-	-	-	-

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMENT

To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	43,522	32,760	32,760	34,530
Premises Related Expenditure	171	-	-	-
Supplies & Services	20,257	11,120	11,120	11,120
Transport Related Expenditure	2,224	3,330	3,250	3,450
Earmarked Reserves	21,700	-	-	-
GROSS EXPENDITURE	87,874	47,210	47,130	49,100
GROSS INCOME	(47,700)	(17,000)	(17,000)	(17,000)
NET CONTROLLABLE EXPENDITURE	40,174	30,210	30,130	32,100
Departmental Support	36,759	41,080	41,080	41,710
Central Support Services	12,484	14,090	14,090	12,650
Capital Charges	-	-	-	-
NET EXPENDITURE	89,417	85,380	85,300	86,460

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES

To work with partners to develop and co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	40,182	33,830	33,830	34,530
Premises Related Expenditure	356	370	370	370
Supplies & Services	17,276	27,940	27,940	27,940
Earmarked Reserves	8,000	-	-	-
GROSS EXPENDITURE	65,814	62,140	62,140	62,840
GROSS INCOME	(2,400)	-	-	-
NET CONTROLLABLE EXPENDITURE	63,414	62,140	62,140	62,840
Departmental Support	36,954	41,280	41,280	41,710
Central Support Services	9,756	11,310	11,310	9,910
Capital Charges	-	1,890	1,890	1,890
NET EXPENDITURE	110,124	116,620	116,620	116,350

Contributes to corporate priority :

- Creating safer communities

5064 - QE - ARTIFICIAL GRASS PITCH

An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	12,535	14,760	15,900	16,430
Premises Related Expenditure	3,367	2,490	3,430	3,500
Supplies & Services	17,583	6,520	6,520	6,520
Earmarked Reserves	(2,306)	1,520	(560)	2,420
GROSS EXPENDITURE	31,179	25,290	25,290	28,870
GROSS INCOME	(37,002)	(38,180)	(38,180)	(38,950)
NET CONTROLLABLE EXPENDITURE	(5,823)	(12,890)	(12,890)	(10,080)
Departmental Support	6,617	11,480	11,480	8,180
Central Support Services	1,327	1,410	1,410	1,900
NET EXPENDITURE	2,121	-	-	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2020 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	40,211	39,450	41,300	24,260
Premises Related Expenditure	180	250	250	250
Supplies and Services	2,127	7,840	7,840	7,850
Transport Related Expenditure	391	1,120	1,120	1,120
GROSS EXPENDITURE	42,909	48,660	50,510	33,480
GROSS INCOME	(40,900)	(47,140)	(48,980)	(32,430)
NET CONTROLLABLE EXPENDITURE	2,009	1,520	1,530	1,050
Central Support	30,624	31,770	31,770	31,180
Capital Charges	299	410	410	-
NET EXPENDITURE	32,932	33,700	33,710	32,230

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Supporting employment and business

7365 - ARMED FORCES COVENANT VETERAN HUBS DEVELOPMENT

The Armed Forces Covenant (AFC) is a promise from the nation ensuring that those who serve or who have served in the Armed Forces and their families, should be treated with fairness and respect in the communities, economy and society they serve with their lives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Supplies and Services	5,151	8,000	20,000	-
Earmarked Reserves	6,849	-	-	-
GROSS EXPENDITURE	12,000	8,000	20,000	-
GROSS INCOME	(12,000)	(8,000)	(20,000)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

7700 - STRONGER & SAFER COMMUNITIES

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Supplies & Services	5,691	-	13,700	-
Miscellaneous Expenditure	13,902	-	18,690	-
GROSS EXPENDITURE	19,593	-	32,390	-
GROSS INCOME	(19,593)	-	(32,390)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Creating safer communities

7856-HIGH STREET INNOVATION GRANTS

The Government awarded £100,000 to this Council under the High Street Innovation Fund, part of the Portas scheme to renew the "High Street". The Council received the money as a result of the number of empty business premises as a whole, rather than just in the "High Street" shopping areas.

The money is intended to help Councils support retailers against recent trends, such as the effects of the internet and out of town shopping areas.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Supplies & Services	9,397	-	1,150	-
Earmarked Reserves	(9,397)	-	(1,150)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Supporting employment and business

EXECUTIVE BOARD

NORTH WARWICKSHIRE BOROUGH COUNCIL
EXECUTIVE BOARD SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
2000	Housing Strategic Service Review	2,887	-	-	-
2001	Outreach and Access to Services	64,416	44,650	43,470	45,010
2002	Corporate Communications	65,742	54,260	53,420	50,580
2003	Community Strategy	51,854	40,110	40,110	41,610
2007	Emergency Planning	6,737	6,030	6,030	6,030
2009	North Warwickshire Local Development Framework	165,104	291,980	311,450	253,590
5050	Support to Parishes	257	-	-	-
	Net Controllable Expenditure	356,997	437,030	454,480	396,820
	Departmental Support	167,257	165,820	165,820	151,610
	Central Support	159,922	164,500	164,500	173,390
	Capital Charges	6,641	8,980	8,980	9,710
	EXECUTIVE BOARD TOTAL	690,817	776,330	793,780	731,530

2000 - HOUSING STRATEGIC SERVICE REVIEW

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	2,887	-	-	-
NET CONTROLLABLE EXPENDITURE	2,887	-	-	-
Departmental Support	28,842	29,790	29,790	30,470
Central Support	900	1,070	1,070	1,080
NET EXPENDITURE	32,629	30,860	30,860	31,550

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2001 - OUTREACH AND ACCESS TO SERVICES

This budget covers the costs of creating and maintaining the Community Hubs and the Branching out Bus (BOB).

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	56,470	35,130	35,130	35,870
Premises	-	2,570	-	-
Supplies and Services	16,533	18,590	15,330	16,170
Transport	1,413	1,450	1,460	1,530
Earmarked Reserves	(10,000)	(13,090)	(8,450)	(8,560)
GROSS EXPENDITURE	64,416	44,650	43,470	45,010
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	64,416	44,650	43,470	45,010
Departmental Support	28,675	29,130	29,130	18,340
Central Support	63,903	62,670	62,670	63,390
Capital Charges	6,641	8,980	8,980	9,710
NET EXPENDITURE	163,635	145,430	144,250	136,450

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

- Improving leisure and wellbeing opportunities

2002 - CORPORATE COMMUNICATIONS

North Talk is the Borough Council's newsletter produced two times a year and is distributed to all households in the Borough and to businesses, voluntary organisations and other partners.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	51,100	48,110	47,520	44,740
Supplies and Services	18,882	12,940	8,900	8,900
Earmarked Reserves	-	(450)	-	-
GROSS EXPENDITURE	69,982	60,600	56,420	53,640
GROSS INCOME	(4,240)	(6,340)	(3,000)	(3,060)
NET CONTROLLABLE EXPENDITURE	65,742	54,260	53,420	50,580
Central Support	13,690	12,510	12,510	13,260
NET EXPENDITURE	79,432	66,770	65,930	63,840

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2003 - COMMUNITY STRATEGY

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty, raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	50,364	38,580	38,580	40,080
Supplies and Services	23,724	29,360	9,360	29,360
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(22,234)	(27,830)	(7,830)	(27,830)
GROSS EXPENDITURE	51,854	40,110	40,110	41,610
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	51,854	40,110	40,110	41,610
Departmental Support	35,218	34,410	34,410	33,580
Central Support	49,875	53,670	53,670	55,050
NET EXPENDITURE	136,947	128,190	128,190	130,240

Contributes to corporate priority :

- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

2007 - EMERGENCY PLANNING

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	3,567	-	-	-
Supplies and Services	2,881	6,030	6,030	6,030
Miscellaneous Expenditure	-	2,060	-	-
Earmarked Reserves	289	(2,060)	-	-
NET CONTROLLABLE EXPENDITURE	6,737	6,030	6,030	6,030
Departmental Support	30,935	30,220	30,220	29,190
Central Support	6,491	6,850	6,850	12,230
NET EXPENDITURE	44,163	43,100	43,100	47,450

Contributes to corporate priority :

- Protecting our countryside and heritage
- Creating safer communities

2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	161,200	145,860	145,860	153,000
Premises Related Expenditure	20	410	410	410
Supplies and Services	118,937	145,930	190,400	100,400
Earmarked Reserves	(115,053)	-	(25,000)	-
GROSS EXPENDITURE	165,104	292,200	311,670	253,810
GROSS INCOME	-	(220)	(220)	(220)
NET CONTROLLABLE EXPENDITURE	165,104	291,980	311,450	253,590
Departmental Support	42,965	41,670	41,670	39,420
Central Support	22,912	25,460	25,460	26,030
NET EXPENDITURE	230,981	359,110	378,580	319,040

Contributes to corporate priority :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

5050 - SUPPORT TO PARISHES

To assist Parish Councils on parish plans and provide match funding for projects.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	257	-	-	-
Supplies and Services	3,477	23,000	23,000	-
Earmarked Reserves	(3,477)	(3,000)	(3,000)	-
GROSS EXPENDITURE	257	20,000	20,000	-
GROSS INCOME	-	(20,000)	(20,000)	-
NET CONTROLLABLE EXPENDITURE	257	-	-	-
Departmental Support	622	600	600	610
Central Support	2,151	2,270	2,270	2,350
NET EXPENDITURE	3,030	2,870	2,870	2,960

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

**PLANNING & DEVELOPMENT
BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
PLANNING AND DEVELOPMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
4009	Planning Control	(134,268)	(106,990)	(112,400)	(83,250)
4010	Building Control	(9,773)	35,200	35,200	35,200
4012	Conservation and Built Heritage	21,357	48,500	48,500	42,100
4014	Local Land Charges	(17,423)	(24,430)	(18,420)	(19,600)
4018	Street Naming and Numbering	110	910	(5,150)	(5,440)
	Net Controllable Expenditure	(139,997)	(46,810)	(52,270)	(30,990)
	Departmental Support	91,199	106,670	106,670	108,460
	Central Support	165,985	182,610	182,610	170,790
	Capital Charges	3,890	16,390	16,390	16,390
	Planning and Development Board Total	121,077	258,860	253,400	264,650

4009 - PLANNING CONTROL

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenditure	585,367	456,830	456,830	480,300
Supplies and Services	95,036	86,180	80,770	86,450
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	210,964	-	-	-
GROSS EXPENDITURE	891,367	543,010	537,600	566,750
GROSS INCOME	(1,025,635)	(650,000)	(650,000)	(650,000)
NET CONTROLLABLE EXPENDITURE	(134,268)	(106,990)	(112,400)	(83,250)
Departmental Support	71,747	76,110	76,110	79,910
Central Support	136,499	150,160	150,160	138,350
Capital Charge	3,890	13,090	13,090	13,090
NET EXPENDITURE	77,868	132,370	126,960	148,100

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of Planning Applications	929	1000	888	900
Gross cost per application	£1,183.65	£769.28	£860.21	£872.23
Net (surplus)/cost per application	£83.82	£132.37	£142.97	£164.56
Caseload per officer	172	185	164	167

4010 - BUILDING CONTROL

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The Building Control service has been provided in Partnership with Nuneaton and Bedworth Borough Council up to March 2019, but is provided by the South Staffordshire Building Control Partnership from 2019/20.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2018/2019	BUDGET 2019/2020	BUDGET 2019/2020	BUDGET 2020/2021
Employee Expenses	1,463	-	-	-
Supplies and Services	-	35,200	35,200	35,200
GROSS EXPENDITURE	1,463	35,200	35,200	35,200
GROSS INCOME	(11,236)	-	-	-
NET CONTROLLABLE EXPENDITURE	(9,773)	35,200	35,200	35,200
Departmental Support	1,560	1,650	1,650	1,680
Central Support Services	14,422	14,930	14,930	15,140
NET EXPENDITURE	6,209	51,780	51,780	52,020

Contributes to corporate priorities :

- Protecting our countryside and heritage

4012 - CONSERVATION AND BUILT HERITAGE

This service looks to maintain the historical built heritage within the Borough

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	21,357	48,450	48,450	42,050
Supplies and Services	-	50	50	50
NET CONTROLLABLE EXPENDITURE	21,357	48,500	48,500	42,100
Departmental Support	1,856	11,420	11,420	9,100
Central Support	4,293	5,440	5,440	5,330
NET EXPENDITURE	27,506	65,360	65,360	56,530

4014 - LOCAL LAND CHARGES

The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc., which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective purchasers. The income received from search fees is based upon charges that the Council is free to set itself.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	16,288	13,060	13,060	13,240
Supplies and Services	17,588	17,100	17,050	17,160
GROSS EXPENDITURE	33,876	30,160	30,110	30,400
GROSS INCOME	(51,299)	(54,590)	(48,530)	(50,000)
NET CONTROLLABLE EXPENDITURE	(17,423)	(24,430)	(18,420)	(19,600)
Departmental Support	8,656	9,560	9,560	9,760
Central Support	9,795	10,950	10,950	10,860
Capital Expenditure	-	3,300	3,300	3,300
NET EXPENDITURE	1,028	(620)	5,390	4,320

KEY PERFORMANCE INDICATORS

Number of Local Land Charge Searches	412	450	356	400
Gross cost per search	£127.01	£112.60	£142.19	£127.55
Net cost per search	£2.50	-£1.38	£15.14	£10.80

4018 - STREET NAMING & NUMBERING

This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which then feeds into the Council's Land and Property Gazetteer.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2018/2019	2019/2020	2019/2020	2020/2021
Employee Expenditure	1,499	-	-	-
Supplies & Services	11,006	9,440	9,440	9,440
Earmarked Reserves	(1,936)	-	-	-
GROSS EXPENDITURE	10,569	9,440	9,440	9,440
GROSS INCOME	(10,459)	(8,530)	(14,590)	(14,880)
NET CONTROLLABLE EXPENDITURE	110	910	(5,150)	(5,440)
Departmental Support	7,380	7,930	7,930	8,010
Central Support	976	1,130	1,130	1,110
NET EXPENDITURE	8,466	9,970	3,910	3,680

Contributes to corporate priority :
 - Creating safer communities

LICENSING COMMITTEE

NORTH WARWICKSHIRE BOROUGH COUNCIL
LICENSING COMMITTEE SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
4000	Licensing Authority	(31,315)	(36,780)	(36,780)	(36,500)
4001	Licences and Registration	(9,629)	(12,810)	(7,970)	(8,120)
4008	Hackney Carriages	(17,628)	(22,110)	(22,150)	(11,290)
4019	Gambling Act Authority	(10,753)	(9,830)	(9,310)	(9,310)
	Net Controllable Expenditure	(69,325)	(81,530)	(76,210)	(65,220)
	Departmental Support	36,320	37,090	37,090	73,320
	Central Support	42,008	45,620	45,620	39,830
	Licensing Committee Total	9,003	1,180	6,500	47,930

4000 - LICENSING AUTHORITY

The Council is the Licensing Authority for the Borough. It is required to process and issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	18,362	14,050	14,050	14,330
Supplies and Services	325	1,370	1,370	1,370
GROSS EXPENDITURE	18,687	15,420	15,420	15,700
GROSS INCOME	(50,002)	(52,200)	(52,200)	(52,200)
NET CONTROLLABLE EXPENDITURE	(31,315)	(36,780)	(36,780)	(36,500)
Departmental Support	21,164	21,540	21,540	32,040
Central Support	14,336	15,650	15,650	13,600
NET EXPENDITURE	4,185	410	410	9,140

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of licences	427	432	432	432
Gross cost per licence	£126.90	£121.78	£121.78	£141.99
Net cost per licence	£9.80	£0.95	£0.95	£21.16

4001 - LICENCES AND REGISTRATION

The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	1,782	-	-	-
Supplies and Services	2,510	1,750	1,750	1,750
GROSS EXPENDITURE	4,292	1,750	1,750	1,750
GROSS INCOME	(13,921)	(14,560)	(9,720)	(9,870)
NET CONTROLLABLE EXPENDITURE	(9,629)	(12,810)	(7,970)	(8,120)
Departmental Support	7,374	8,260	8,260	18,530
Central Support	11,122	11,990	11,990	10,510
NET EXPENDITURE	8,867	7,440	12,280	20,920

Contributes to corporate priority :

- Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of licences	59	89	80	80
Gross cost per licence	£386.24	£247.19	£275.00	£384.88
Net cost per licence	£150.29	£83.60	£153.50	£261.50

4008 - HACKNEY CARRIAGES

The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	13,054	10,740	10,740	11,010
Premises	-	50	-	-
Supplies and Services	2,040	3,170	3,170	3,170
Transport Related Expenditure	5,885	5,940	5,940	5,940
GROSS EXPENDITURE	20,979	19,900	19,850	20,120
GROSS INCOME	(38,607)	(42,010)	(42,000)	(31,410)
NET CONTROLLABLE EXPENDITURE	(17,628)	(22,110)	(22,150)	(11,290)
Departmental Support	6,611	6,140	6,140	18,650
Central Support	15,713	17,080	17,080	14,810
NET EXPENDITURE	4,696	1,110	1,070	22,170

Contributes to corporate priority :

- Supporting employment and business
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of vehicles licences (annual)	88	90	90	90
Number of operators licences (every 5 years)	0	0	0	0
Number of drivers licences (every 3 years)	54	52	52	8
Gross cost per licence	£304.95	£303.66	£303.31	£546.73
Average Income per licence	-£271.88	-£295.85	-£295.77	-£320.51

4019 - GAMBLING ACT AUTHORITY

As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	187	-	-	-
GROSS EXPENDITURE	187	-	-	-
GROSS INCOME	(10,940)	(9,830)	(9,310)	(9,310)
NET CONTROLLABLE EXPENDITURE	(10,753)	(9,830)	(9,310)	(9,310)
Departmental Support	1,171	1,150	1,150	4,100
Central Support	837	900	900	910
NET EXPENDITURE	(8,745)	(7,780)	(7,260)	(4,300)

Contributes to corporate priority :

- Supporting employment and business
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of Gambling licences	84	83	83	83
Gross cost per licence	£26.13	£24.70	£24.70	£60.36
Net cost per licence	-£104.11	-£93.73	-£87.47	-£51.81

**RESOURCES BOARD
REMAINING WITHIN BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (REMAINING)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
3000	Cost of Democratic Services	377,920	374,990	354,240	368,730
3001	Election Expenses	4,813	90,290	90,290	5,400
3002	Registration of Electors	24,025	29,920	26,530	26,640
3003	Non Domestic Business Rates	(11,205)	(29,690)	(27,190)	(25,610)
3004	Council Tax Collection	100,844	63,970	116,970	71,240
3050	Finance Miscellaneous	(18,390)	-	(52,030)	-
3051	Compensation and Pension Increases	289,714	356,780	353,670	335,650
3052	Assisted Car Purchase	(715)	(320)	(320)	(280)
3054	Electricity at Work	14,463	18,920	18,920	18,920
3059	Finance Unused Land	738	720	680	700
3060	Corporate and Democratic Core	113,650	66,200	77,570	77,350
3061	Unallocated Central Support Services	(223)	111,170	111,170	63,240
3065	Coleshill Shops and Flats	(69,235)	(69,610)	(69,450)	(68,240)
3067	The Pavilions, Holly Lane	(81,216)	(81,470)	(82,160)	(84,780)
3068	Carlyon Road Industrial Estate	(127,584)	(127,720)	(128,410)	(130,850)
3069	Innage Park Industrial Estate	(170,975)	(181,870)	(185,430)	(194,900)
3070	Polesworth Workspace Units	(8,361)	(8,520)	(8,760)	(8,560)
3079	Maya Bar & Restaurant	(11,005)	(10,990)	(11,190)	(12,890)
3080	Football Stadium	-	-	6,580	-
3084	Homeless Persons	67,823	72,540	67,760	71,690
3089	Public Conveniences	41,454	36,370	35,640	35,190
3094	Customer Contact	21,520	12,550	13,780	13,490
3097	Rent Allowances	(172,564)	98,710	114,930	(10,540)
3098	Housing Benefit Administration and Rent Rebates	28,505	(53,740)	190,980	68,160
3101	Council Tax Support	131,333	111,440	86,800	90,060
3102	Car Parks	54,994	44,820	51,350	50,940
3111	Broadband Delivery UK	47,917	-	-	-
5008	Private Sector Housing Assistance	32,530	15,790	40,640	16,350
5035	CCTV	11,891	(480)	1,250	(16,180)
5036	Community Support	231,886	198,680	219,540	245,830
	Net Controllable Expenditure	924,547	1,139,450	1,414,350	1,006,750
	Recharged to Services	(230,440)	(241,980)	(249,840)	(255,120)
	Departmental Support	1,044,389	1,098,570	1,098,570	1,084,270
	Central Support	944,744	1,056,950	1,058,250	1,081,030
	Capital	788,647	243,860	244,450	287,210
	Resources Board (Remaining) Total	3,471,887	3,296,850	3,565,780	3,204,140

3000 - COST OF DEMOCRATIC SERVICES

This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	112,744	90,330	90,330	90,910
Premises Related Expenditure	320	1,030	430	1,030
Supplies and Services	26,607	28,830	17,210	17,660
Transport Related Expenditure	7,499	11,220	5,400	11,680
Members Allowances	230,750	243,580	240,870	247,450
GROSS EXPENDITURE	377,920	374,990	354,240	368,730
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	377,920	374,990	354,240	368,730
Recharged to Services	(76,900)	(79,550)	(78,420)	(79,020)
Central Support	194,018	205,590	205,590	198,460
Capital Charges	17,655	18,520	18,520	17,880
NET EXPENDITURE	512,693	519,550	499,930	506,050

Contributes to corporate priorities :

- Responsible financial and resource management
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

3001 - ELECTION EXPENSES

The Council is responsible for the proper staging of elections at a local and national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place every four years with the next being due in May 2023.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	1,624	-	-	-
Supplies and Services	9,040	90,290	90,290	5,400
GROSS EXPENDITURE	10,664	90,290	90,290	5,400
GROSS INCOME	(5,851)	-	-	-
NET CONTROLLABLE EXPENDITURE	4,813	90,290	90,290	5,400
Departmental Support	13,316	13,060	13,060	12,400
Central Support	6,602	6,660	6,660	7,750
NET EXPENDITURE	24,731	110,010	110,010	25,550

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

3002 - REGISTRATION OF ELECTORS

This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty on the Council to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	4,200	2,140	1,540	1,570
Supplies and Services	33,697	40,520	37,730	37,840
Transport	14	-	-	-
Earmarked Reserves	7,500	(11,250)	(11,250)	(11,250)
GROSS EXPENDITURE	45,411	31,410	28,020	28,160
GROSS INCOME	(21,386)	(1,490)	(1,490)	(1,520)
NET CONTROLLABLE EXPENDITURE	24,025	29,920	26,530	26,640
Departmental Support	30,053	29,620	29,620	29,440
Central Support	11,983	7,470	7,470	16,290
Capital Charges	-	3,300	3,300	3,300
NET EXPENDITURE	66,061	70,310	66,920	75,670

Contributes to corporate priorities :
- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of registered electors	49,620	49,500	49,163	49,200
Cost per registered elector	£1.33	£1.42	£1.36	£1.54

3003 - NON DOMESTIC BUSINESS RATES

The Borough Council collects non domestic rates from businesses in its area, and pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	85,844	72,480	72,480	73,850
Supplies and Services	16,672	15,580	115,930	15,790
Earmarked Reserves	-	-	(100,350)	-
GROSS EXPENDITURE	102,516	88,060	88,060	89,640
GROSS INCOME	(113,721)	(117,750)	(115,250)	(115,250)
NET CONTROLLABLE EXPENDITURE	(11,205)	(29,690)	(27,190)	(25,610)
Departmental Support	86,883	89,870	89,870	89,090
Central Support	21,816	23,170	23,170	24,190
Capital Charges	3,810	6,630	6,630	6,630
NET EXPENDITURE	101,304	89,980	92,480	94,300

Contributes to corporate priority :
- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Business Rate Collection Rate	99.09%	99.00%	99.00%	99.00%
Number of NDR properties	2,344	2,343	2,388	2,388
Cost per NDR property	£43.22	£38.40	£38.73	£39.49

3004 - COUNCIL TAX COLLECTION

The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the police authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	190,801	165,890	165,890	172,780
Supplies and Services	39,990	33,080	33,080	33,460
GROSS EXPENDITURE	230,791	198,970	198,970	206,240
GROSS INCOME	(129,947)	(135,000)	(82,000)	(135,000)
NET CONTROLLABLE EXPENDITURE	100,844	63,970	116,970	71,240
Departmental Support	187,184	196,970	196,970	202,660
Central Support	30,445	32,070	32,070	32,560
Capital Charges	7,447	13,250	13,250	13,250
NET EXPENDITURE	325,920	306,260	359,260	319,710

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Council Tax Collection Rate	97.58%	98.00%	98.00%	98.00%
Number of households	28,300	28,300	28,539	28,740
Cost per household	£11.52	£10.82	£12.59	£11.12

3050 - FINANCE MISCELLANEOUS

Some items of income and expenditure do not relate to a specific service and are recorded here.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	(684)	-	-	-
Supplies and Services	5,000	-	-	-
Miscellaneous Expenditure	(1,162)	-	-	-
Earmarked Reserves	108,358	-	40,520	-
GROSS EXPENDITURE	111,512	-	40,520	-
GROSS INCOME	(129,902)	-	(92,550)	-
NET CONTROLLABLE EXPENDITURE	(18,390)	-	(52,030)	-
Central Support	464	520	520	520
NET EXPENDITURE	(17,926)	520	(51,510)	520

3051 - COMPENSATION AND PENSION INCREASES

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	289,714	356,780	353,670	335,650
NET CONTROLLABLE EXPENDITURE	289,714	356,780	353,670	335,650
Recharged to Services	(58,130)	(70,670)	(70,020)	(70,440)
Central Support	938	1,030	1,030	1,070
NET EXPENDITURE	232,522	287,140	284,680	266,280

Contributes to corporate priority :
- Responsible financial and resource management

3052 - ASSISTED CAR PURCHASE

Interest on staff car loans

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	43	-	-	-
GROSS EXPENDITURE	43	-	-	-
GROSS INCOME	(758)	(320)	(320)	(280)
NET CONTROLLABLE EXPENDITURE	(715)	(320)	(320)	(280)
Central Support	152	160	160	170
NET EXPENDITURE	(563)	(160)	(160)	(110)

3054 - ELECTRICITY AT WORK

To carry out testing of all electrical appliances in public buildings.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	3,026	-	-	-
Premises Related Expenditure	11,437	18,920	18,920	18,920
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	14,463	18,920	18,920	18,920
Departmental Support	4,330	4,440	4,440	4,540
Central Support	576	700	700	690
NET EXPENDITURE	19,369	24,060	24,060	24,150

Contributes to corporate priority :

- Responsible financial and resource management

3059 - FINANCE UNUSED LAND

Any unallocated income or expenditure related to unused land owned by the Council.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	34	-	-	-
Premises Related Expenditure	704	720	680	700
Supplies and Services	-	-	-	-
NET CONTROLLABLE EXPENDITURE	738	720	680	700
Central Support	370	420	420	400
Capital Charge	-	-	-	-
NET EXPENDITURE	1,108	1,140	1,100	1,100

Contributes to corporate priority :

- Responsible financial and resource management

3060 - CORPORATE AND DEMOCRATIC CORE

Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	49,149	-	-	-
Supplies and Services	64,501	66,200	77,570	77,350
NET CONTROLLABLE EXPENDITURE	113,650	66,200	77,570	77,350
Recharged to Services	(95,410)	(91,760)	(101,400)	(105,660)
Central Support	560,162	637,300	638,600	659,070
Capital Charges	20,785	11,870	12,460	12,740
NET EXPENDITURE	599,187	623,610	627,230	643,500

Contributes to corporate priority :

- Responsible financial and resource management

3061 - UNALLOCATED CENTRAL SUPPORT SERVICES

Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	(443)	111,170	111,170	98,240
Supplies and Services	220	-	-	(35,000)
NET CONTROLLABLE EXPENDITURE	(223)	111,170	111,170	63,240
Central Support	17,619	35,020	35,020	36,520
Capital Charges	307	(120)	(120)	-
NET EXPENDITURE	17,703	146,070	146,070	99,760

3065 - COLESHILL SHOPS AND FLATS

This budget relates to 7 shops and 5 flats located in High Street Colehill (2 of the flats are used as Housing Revenue Account properties). They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	249	-	-	-
Premises Related Expenditure	1,490	1,540	1,790	3,410
GROSS EXPENDITURE	1,739	1,540	1,790	3,410
GROSS INCOME	(70,974)	(71,150)	(71,240)	(71,650)
NET CONTROLLABLE EXPENDITURE	(69,235)	(69,610)	(69,450)	(68,240)
Central Support	2,659	2,770	2,770	3,710
Capital Charge	14,483	-	-	-
NET EXPENDITURE	(52,093)	(66,840)	(66,680)	(64,530)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of shops	7	7	7	7
Annual income per shop	-£10,139	-£10,164	-£10,177	-£10,236

3067 - THE PAVILIONS, HOLLY LANE

These 8 industrial units were constructed by the Council to provide local employment opportunities.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	310	-	-	-
Premises Related Expenditure	3,439	3,540	3,670	3,130
Supplies and Services	370	380	380	380
GROSS EXPENDITURE	4,119	3,920	4,050	3,510
GROSS INCOME	(85,335)	(85,390)	(86,210)	(88,290)
NET CONTROLLABLE EXPENDITURE	(81,216)	(81,470)	(82,160)	(84,780)
Central Support	3,780	4,030	4,030	4,010
NET EXPENDITURE	(77,436)	(77,440)	(78,130)	(80,770)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£10,667	-£10,674	-£10,776	-£11,036

3068 - CARLYON ROAD INDUSTRIAL ESTATE

This budget relates to 8 small industrial units plus a further 8 plots of industrial land which are let on a long lease.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	249	-	-	-
Premises Related Expenditure	4,712	4,830	5,000	6,740
Supplies and Services	110	110	110	110
GROSS EXPENDITURE	5,071	4,940	5,110	6,850
GROSS INCOME	(132,655)	(132,660)	(133,520)	(137,700)
NET CONTROLLABLE EXPENDITURE	(127,584)	(127,720)	(128,410)	(130,850)
Central Support	3,519	3,830	3,830	4,610
Capital Charge	26,000	-	-	-
NET EXPENDITURE	(98,065)	(123,890)	(124,580)	(126,240)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	-£8,291	-£8,291	-£8,345	-£8,606

3069 - INNAGE PARK INDUSTRIAL ESTATE

This development covers 39 small industrial units plus 2 units which are used as offices.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	871	-	-	-
Premises Related Expenditure	38,389	36,180	44,260	38,610
Supplies and Services	580	580	580	580
GROSS EXPENDITURE	39,840	36,760	44,840	39,190
GROSS INCOME	(210,815)	(218,630)	(230,270)	(234,090)
NET CONTROLLABLE EXPENDITURE	(170,975)	(181,870)	(185,430)	(194,900)
Central Support	17,015	18,050	18,050	16,930
Capital Charge	154,865	121,000	121,000	164,000
NET EXPENDITURE	905	(42,820)	(46,380)	(13,970)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	83%	85%	93%	93%
Number of units and offices	41	41	41	41
Annual income per unit/office	-£5,142	-£5,332	-£5,616	-£5,710

3070 - POLESWORTH WORKSPACE UNITS

These small workspace units were built with European financial aid and form part of the Polesworth Project.
There are 8 units in all.

.DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	219	-	-	-
Premises Related Expenditure	2,903	3,160	3,110	3,790
Supplies and Services	-	230	100	100
GROSS EXPENDITURE	3,122	3,390	3,210	3,890
GROSS INCOME	(11,483)	(11,910)	(11,970)	(12,450)
NET CONTROLLABLE EXPENDITURE	(8,361)	(8,520)	(8,760)	(8,560)
Central Support	2,535	2,750	2,750	3,160
Capital Charge	500	-	-	-
NET EXPENDITURE	(5,326)	(5,770)	(6,010)	(5,400)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£1,435	-£1,489	-£1,496	-£1,556

3079 - MAYA BAR AND RESTAURANT

A restaurant which is leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	62	-	-	-
Premises Related Expenditure	2,937	3,010	3,020	1,950
GROSS EXPENDITURE	2,999	3,010	3,020	1,950
GROSS INCOME	(14,004)	(14,000)	(14,210)	(14,840)
NET CONTROLLABLE EXPENDITURE	(11,005)	(10,990)	(11,190)	(12,890)
Central Support	1,376	1,600	1,600	1,230
Capital Charge	(24,500)	-	-	-
NET EXPENDITURE	(34,129)	(9,390)	(9,590)	(11,660)

Contributes to corporate priority :

- Responsible financial and resource management

3080 - FOOTBALL STADIUM

The Football Stadium is leased to RRUBA Ltd on a full repairing and maintaining lease.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Supplies and Services	-	-	6,580	-
NET CONTROLLABLE EXPENDITURE	-	-	6,580	-
Capital Charge	(150,000)	-	-	-
NET EXPENDITURE	(150,000)	-	6,580	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

3084 - HOMELESS PERSONS

The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends, in some cases, to the provision of temporary accommodation.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	80,451	74,420	74,190	81,030
Premises Related Expenditure	14,637	17,830	17,690	18,120
Supplies and Services	57,527	56,590	68,580	57,020
Transport Related Expenditure	158	-	-	-
Miscellaneous Expenditure	12,203	-	-	-
Earmarked Reserves	65,213	(60,730)	31,750	(71,600)
GROSS EXPENDITURE	230,189	88,110	192,210	84,570
GROSS INCOME	(162,366)	(15,570)	(124,450)	(12,880)
NET CONTROLLABLE EXPENDITURE	67,823	72,540	67,760	71,690
Departmental Support	27,178	27,980	27,980	31,990
Central Support	6,782	7,180	7,180	7,520
Capital Charges	(4,223)	1,090	1,090	1,090
NET EXPENDITURE	97,560	108,790	104,010	112,290

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities

- Promoting sustainable and vibrant communities

3089 - PUBLIC CONVENIENCES

The Council maintains some public conveniences situated in Atherstone.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	14,022	8,980	9,250	9,440
Premises Related Expenditure	6,952	6,420	5,530	4,890
Supplies and Services	981	1,540	1,430	1,430
Earmarked Reserves	19,532	19,500	19,500	19,500
GROSS EXPENDITURE	41,487	36,440	35,710	35,260
GROSS INCOME	(33)	(70)	(70)	(70)
NET CONTROLLABLE EXPENDITURE	41,454	36,370	35,640	35,190
Departmental Support	6,300	6,460	6,460	6,600
Central Support	2,177	2,470	2,470	2,210
Capital Charges	1,731	12,820	12,820	12,820
NET EXPENDITURE	51,662	58,120	57,390	56,820

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities

3094 - CUSTOMER CONTACT

To provide a single point of contact for the public for all Council services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	41,398	32,520	32,520	33,190
Supplies and Services	136	340	1,430	870
GROSS EXPENDITURE	41,534	32,860	33,950	34,060
GROSS INCOME	(20,014)	(20,310)	(20,170)	(20,570)
NET CONTROLLABLE EXPENDITURE	21,520	12,550	13,780	13,490
Departmental Support	78,647	82,540	82,540	84,770
Central Support	1,833	2,150	2,150	2,380
NET EXPENDITURE	102,000	97,240	98,470	100,640

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

3097 - RENT ALLOWANCES

Rent allowances are payable to tenants in accommodation other than that provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	91,469	77,810	77,810	79,430
Supplies and Services	10,778	31,570	27,360	27,450
Transfer Payments	6,762,635	7,485,720	5,741,550	5,741,550
GROSS EXPENDITURE	6,864,882	7,595,100	5,846,720	5,848,430
GROSS INCOME	(7,037,446)	(7,496,390)	(5,731,790)	(5,858,970)
NET CONTROLLABLE EXPENDITURE	(172,564)	98,710	114,930	(10,540)
Departmental Support	108,629	113,920	113,920	110,660
Central Support	6,052	6,550	6,550	6,490
Capital Charges	1,905	2,900	2,900	2,900
NET EXPENDITURE	(55,978)	222,080	238,300	109,510

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,341	1,500	1,196	1,150
Rent Allowance per claimant	£5,042.98	£4,990.48	£4,800.63	£4,992.65
Cost of administration per claimant	-£41.74	£148.05	£199.25	£95.23

3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES

This budget includes expenditure and income relating to rent rebates given to council tenants.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	78,878	66,680	66,680	68,070
Supplies and Services	13,722	67,280	57,150	57,200
Transfer Payments	5,545,962	5,664,810	5,247,520	5,404,950
GROSS EXPENDITURE	5,638,562	5,798,770	5,371,350	5,530,220
GROSS INCOME	(5,610,057)	(5,852,510)	(5,180,370)	(5,462,060)
NET CONTROLLABLE EXPENDITURE	28,505	(53,740)	190,980	68,160
Departmental Support	97,572	102,090	102,090	96,710
Central Support	6,657	7,030	7,030	6,930
Capital Charges	1,039	1,720	1,720	1,720
NET EXPENDITURE	133,773	57,100	301,820	173,520

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,322	1,500	1,122	1,100
Housing benefit per claimant	£4,195.13	£3,776.54	£4,676.93	£4,913.59
Cost of administration per claimant	£101.19	£38.07	£269.00	£157.75

3101 - COUNCIL TAX SUPPORT

Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	168,003	149,630	149,630	152,740
Supplies and Services	15,384	8,650	8,650	8,800
GROSS EXPENDITURE	183,387	158,280	158,280	161,540
GROSS INCOME	(52,054)	(46,840)	(71,480)	(71,480)
NET CONTROLLABLE EXPENDITURE	131,333	111,440	86,800	90,060
Departmental Support	128,162	135,300	135,300	134,950
Central Support	5,862	6,380	6,380	13,450
Capital Charges	3,117	2,820	2,820	2,820
NET EXPENDITURE	268,474	255,940	231,300	241,280

Contributes to corporate priority :
- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Number of claimants	4,047	4,000	4,105	4,150
Cost of administration per claimant	£66.34	£63.99	£56.35	£58.14

3102 - CAR PARKS

The Council maintains car parks throughout the Borough. Parking is free on all car parks but some are subject to time restrictions.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	4,544	-	-	-
Premises Related Expenditure	56,289	54,190	59,320	60,490
Supplies and Services	13,746	10,140	11,010	10,250
Earmarked Reserves	(3,302)	-	(760)	-
GROSS EXPENDITURE	71,277	64,330	69,570	70,740
GROSS INCOME	(16,283)	(19,510)	(18,220)	(19,800)
NET CONTROLLABLE EXPENDITURE	54,994	44,820	51,350	50,940
Departmental Support	34,980	36,010	36,010	42,090
Central Support	10,282	11,290	11,290	12,360
Capital Charges	(7,740)	1,330	1,330	1,330
NET EXPENDITURE	92,516	93,450	99,980	106,720

Contributes to corporate priority :
- Responsible financial and resource management

3111 - BROADBAND DELIVERY UK

A contribution from the Council towards a Coventry, Warwickshire and Solihull project to see high-speed broadband delivered to every part of the region.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenses	47	-	-	-
Supplies and Services	192,401	-	-	-
Earmarked Reserves	(144,531)	-	-	-
NET CONTROLLABLE EXPENDITURE	47,917	-	-	-
Central Support	443	-	-	-
NET EXPENDITURE	48,360	-	-	-

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Supporting employment and business

5008 - PRIVATE SECTOR HOUSING ASSISTANCE

The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants. The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	38,186	40,640	59,250	59,740
Supplies and Services	-	150	-	-
Earmarked Reserves	23,458	-	(14,340)	-
GROSS EXPENDITURE	61,644	40,790	44,910	59,740
GROSS INCOME	(29,114)	(25,000)	(4,270)	(43,390)
NET CONTROLLABLE EXPENDITURE	32,530	15,790	40,640	16,350
Departmental Support	68,367	75,830	75,830	43,900
Central Support	5,252	5,750	5,750	5,660
Capital Charges	699,162	-	-	-
NET EXPENDITURE	805,311	97,370	122,220	65,910

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Creating safer communities
- Improving leisure and wellbeing opportunities

5035 - CCTV

The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	11,331	-	-	-
Supplies and Services	17,458	16,190	18,250	16,290
Earmarked Reserves	15,450	15,450	15,450	-
GROSS EXPENDITURE	44,239	31,640	33,700	16,290
GROSS INCOME	(32,348)	(32,120)	(32,450)	(32,470)
NET CONTROLLABLE EXPENDITURE	11,891	(480)	1,250	(16,180)
Departmental Support	109,313	116,330	116,330	125,260
Central Support	9,335	9,920	9,920	1,210
Capital Charges	-	18,250	18,250	18,250
NET EXPENDITURE	130,539	144,020	145,750	128,540

Contributes to corporate priority :
- Creating safer communities

5036 - COMMUNITY SUPPORT

A 7 day, 24 hour emergency alarm and mobile warden service available to all residents aged 62 or over within the Borough, or those with a medical condition or disability. The scheme also provides some support for neighbouring authorities.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	538,973	491,600	491,600	495,350
Premises Related Expenditure	238	230	270	280
Supplies and Services	34,282	36,930	36,930	40,610
Transport Related Expenditure	16,351	15,340	15,350	16,120
Earmarked Reserves	(10,759)	-	-	-
GROSS EXPENDITURE	579,085	544,100	544,150	552,360
GROSS INCOME	(347,199)	(345,420)	(324,610)	(306,530)
NET CONTROLLABLE EXPENDITURE	231,886	198,680	219,540	245,830
Departmental Support	63,475	68,150	68,150	69,210
Central Support	14,040	15,090	15,090	11,480
Capital Charges	22,304	28,480	28,480	28,480
NET EXPENDITURE	331,705	310,400	331,260	355,000

Contributes to corporate priorities :
- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of paying lifeline customers	1,679	1,715	1,593	1,500
Net expenditure per paying lifeline customer	£197.56	£180.99	£207.95	£236.67

**RESOURCES BOARD
RECHARGED TO OTHER
SERVICES**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (RECHARGED)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2018/2019 £	Approved Budget 2019/2020 £	Revised Budget 2019/2020 £	Original Budget 2020/2021 £
Various	Chief Executive	195,477	197,370	197,370	211,340
Various	Corporate Director - Resources	874,445	996,010	996,010	1,020,620
Various	Chief Executive's Division	1,141,240	1,089,300	1,089,300	1,102,310
Various	Corporate Director - Community	1,402,421	1,459,870	1,459,870	1,486,740
Various	Director of Housing	2,187,575	2,314,330	2,314,330	2,325,130
Various	Corporate Director - Environment	848,020	885,590	885,590	923,770
Various	Director of Leisure and Community Development	549,822	621,200	621,200	559,680
3006-3039	Building Maintenance Fund	233,233	225,310	225,310	226,380
3040-3041	Council Offices	147,241	204,890	204,890	188,030
3043	Central Telephones	15,661	17,390	17,390	17,700
3045	Recruitment	35,100	26,160	26,160	26,390
3046	Printing and Stationery	68,568	74,070	74,070	68,930
3047	Training	22,620	93,610	93,610	82,840
3048	Depot and Stores	73,705	70,160	70,160	76,740
3110	Postal Services	63,376	68,490	68,490	69,890
3226	Central Services	260,360	277,870	277,870	278,710
3290	Information Services	710,162	757,820	757,820	765,600
3291	Procurement	71,580	73,770	73,770	75,200
3292	Staff Welfare	24,165	27,160	27,160	27,860
3300	Transport Management Account	669,411	677,990	726,960	722,860
	Net Controllable Expenditure	9,594,182	10,158,360	10,207,330	10,256,720
	Recharged to Services	(11,359,567)	(12,105,970)	(12,154,940)	(12,178,060)
	Departmental Support	20,990	21,530	21,530	21,490
	Central Support	1,396,938	1,512,210	1,512,210	1,478,920
	Capital	277,637	413,870	413,870	420,930
	Resources Board (Recharged) Total	(69,820)	-	-	-

Resources Board Summary

Description	Actual 2018/19 £	Approved Budget 2019/20 £	Revised Budget 2019/20 £	Original Budget 2020/21 £
Totals - Recharged Services	(69,820)	-	-	-
Totals - Services Remaining	3,471,887	3,296,850	3,565,780	3,204,140
Central Vacancy Factor	-	(210,000)	(130,000)	(234,000)
Increase in Insurance Premium Tax				
Use of Earmarked Reserves		-	-	-
Resources Board Total	3,402,067	3,086,850	3,435,780	2,970,140

VARIOUS - CHIEF EXECUTIVE

This includes the Chief Executive and the Management Team Support Unit budgets.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	191,600	192,220	192,220	206,540
Supplies and Services	3,679	4,270	4,270	3,920
Transport Related Expenditure	198	880	880	880
NET CONTROLLABLE EXPENDITURE	195,477	197,370	197,370	211,340
Recharged to Services	(229,784)	(234,370)	(234,370)	(246,650)
Central Support	32,345	34,550	34,550	33,070
Capital Charges	1,962	2,450	2,450	2,240
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR- RESOURCES

This includes the Corporate Director-Resources, Valuer, Financial Services, Human Resources and Internal Audit.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	758,692	854,660	854,660	877,380
Supplies and Services	116,345	139,500	139,500	141,390
Transport Related Expenditure	1,705	1,850	1,850	1,850
GROSS EXPENDITURE	876,742	996,010	996,010	1,020,620
GROSS INCOME	(2,297)	-	-	-
NET CONTROLLABLE EXPENDITURE	874,445	996,010	996,010	1,020,620
Recharged to Services	(1,079,040)	(1,233,250)	(1,233,250)	(1,252,500)
Central Support	195,130	206,020	206,020	200,300
Capital Charges	9,465	31,220	31,220	31,580
NET EXPENDITURE	-	-	-	-

VARIOUS - CHIEF EXECUTIVE'S DIVISION

This includes Policy, Democratic Services, Legal Services, Forward Planning, Heritage and Conservation and Development Control budgets.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	1,097,430	1,065,250	1,065,250	1,079,900
Premises Related Expenditure	-	-	-	-
Supplies and Services	45,381	43,020	51,020	50,650
Transport Related Expenditure	4,925	7,350	7,350	6,610
Miscellaneous Expenditure	(1)	-	-	-
Earmarked Reserves	-	-	(8,000)	(8,000)
GROSS EXPENDITURE	1,147,735	1,115,620	1,115,620	1,129,160
GROSS INCOME	(6,495)	(26,320)	(26,320)	(26,850)
NET CONTROLLABLE EXPENDITURE	1,141,240	1,089,300	1,089,300	1,102,310
Recharged to Services	(1,280,020)	(1,242,320)	(1,242,320)	(1,249,270)
Central Support	122,091	133,930	133,930	127,300
Capital Charges	16,689	19,090	19,090	19,660
NET EXPENDITURE	-	-	-	-

VARIOUS - COMMUNITY SERVICES

This includes the Revenues and Benefits and Customer Contact budgets.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	1,313,597	1,353,110	1,353,110	1,376,730
Supplies and Services	197,241	153,510	153,510	154,060
Transport Related Expenditure	2,178	4,490	4,490	4,490
Miscellaneous Expenditure	261	-	-	-
Earmarked Reserves	(33,675)	-	-	-
GROSS EXPENDITURE	1,479,602	1,511,110	1,511,110	1,535,280
GROSS INCOME	(77,181)	(51,240)	(51,240)	(48,540)
NET CONTROLLABLE EXPENDITURE	1,402,421	1,459,870	1,459,870	1,486,740
Recharged to Services	(1,695,617)	(1,782,100)	(1,782,100)	(1,790,110)
Central Support	249,282	272,230	272,230	254,570
Capital Charges	43,914	50,000	50,000	48,800
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF HOUSING

This includes the Housing Strategy, Management and Maintenance, Private Sector Housing and Community Support budgets.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	2,102,700	2,238,760	2,238,760	2,244,130
Supplies and Services	65,733	64,500	64,500	69,090
Transport Related Expenditure	9,746	13,040	13,040	11,910
Earmarked Reserves	17,000	-	-	-
GROSS EXPENDITURE	2,195,179	2,316,300	2,316,300	2,325,130
GROSS INCOME	(7,604)	(1,970)	(1,970)	-
NET CONTROLLABLE EXPENDITURE	2,187,575	2,314,330	2,314,330	2,325,130
Recharged to Services	(2,480,743)	(2,631,220)	(2,631,220)	(2,622,050)
Central Support	259,491	277,760	277,760	257,680
Capital Charges	33,677	39,130	39,130	39,240
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR - ENVIRONMENT

This includes the Corporate Director - Environment , Environmental Health General , Transport, Waste Management and Streetscape and Facilities Management budgets

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	790,192	829,010	829,010	910,870
Supplies and Services	57,633	49,010	49,010	17,120
Transport Related Expenditure	6,415	7,570	7,570	7,970
Miscellaneous Expenditure	60	-	-	-
Earmarked Reserves	(6,280)	-	-	-
GROSS EXPENDITURE	848,020	885,590	885,590	935,960
GROSS INCOME	-	-	-	(12,190)
NET CONTROLLABLE EXPENDITURE	848,020	885,590	885,590	923,770
Recharged to Services	(945,007)	(989,920)	(989,920)	(1,043,290)
Central Support	86,403	91,350	91,350	104,300
Capital Charges	10,584	12,980	12,980	15,220
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF LEISURE AND COMMUNITY DEVELOPMENT

This includes the Director of Leisure and Community Development, Leisure Centres, Landscape Management and Community Development budgets.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	540,994	610,090	610,090	546,820
Supplies and Services	4,240	6,850	6,850	8,600
Transport Related Expenditure	4,425	4,260	4,260	4,260
Miscellaneous Expenditure	163	-	-	-
NET CONTROLLABLE EXPENDITURE	549,822	621,200	621,200	559,680
Recharged to Services	(628,646)	(708,610)	(708,610)	(651,110)
Central Support	70,556	77,990	77,990	77,920
Capital Charges	8,268	9,420	9,420	13,510
NET EXPENDITURE	-	-	-	-

3006 to 3039 - BUILDING MAINTENANCE FUND

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	45,140	46,060	46,060	47,130
Premises Related Expenditure	188,563	179,090	179,090	179,090
Supplies and Services	4,350	160	160	160
Earmarked Reserves	(4,420)	-	-	-
GROSS EXPENDITURE	233,633	225,310	225,310	226,380
GROSS INCOME	(400)	-	-	-
NET CONTROLLABLE EXPENDITURE	233,233	225,310	225,310	226,380
Recharged to Services	(253,550)	(247,030)	(247,030)	(245,040)
Central Support	20,317	21,720	21,720	18,660
NET EXPENDITURE	-	-	-	-

3040 to 3041- COUNCIL OFFICES

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	71,971	75,020	75,020	76,340
Premises Related Expenditure	198,509	253,600	253,600	247,030
Supplies and Services	22,741	21,970	21,970	22,950
Miscellaneous Expenditure	13	-	-	-
GROSS EXPENDITURE	293,234	350,590	350,590	346,320
GROSS INCOME	(145,993)	(145,700)	(145,700)	(158,290)
NET CONTROLLABLE EXPENDITURE	147,241	204,890	204,890	188,030
Recharged to Services	(315,067)	(372,770)	(372,770)	(355,610)
Central Support	91,896	98,440	98,440	98,080
Capital Charges	6,110	69,440	69,440	69,500
NET EXPENDITURE	(69,820)	-	-	-

KEY PERFORMANCE INDICATORS

Area of Council Offices (m2)	3,967	3,967	3,967	3,967
Expenditure per square metre	£79.42	£93.97	£93.97	£89.64

3043 - CENTRAL TELEPHONES

All the telephone costs and those of the fax machine are included in this cost centre.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	6,300	6,790	6,790	6,980
Supplies and Services	9,361	10,600	10,600	10,720
NET CONTROLLABLE EXPENDITURE	15,661	17,390	17,390	17,700
Recharged to Services	(24,700)	(26,130)	(26,130)	(26,460)
Central Support	585	730	730	750
Capital Charges	8,454	8,010	8,010	8,010
NET EXPENDITURE	-	-	-	-
KEY PERFORMANCE INDICATORS				
Number of phones	190	190	190	190
Expenditure per phone line	£ 130.00	£ 137.53	£ 137.53	£ 139.26

3045 - RECRUITMENT

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	26,332	17,470	17,470	17,470
Supplies and Services	8,768	8,690	8,690	8,920
NET CONTROLLABLE EXPENDITURE	35,100	26,160	26,160	26,390
Recharged to Services	(37,387)	(28,940)	(28,940)	(29,300)
Central Support	2,287	2,780	2,780	2,910
NET EXPENDITURE	-	-	-	-

3046 - PRINTING AND STATIONERY

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	30,393	27,840	27,840	28,400
Supplies and Services	39,454	47,650	47,650	41,980
GROSS EXPENDITURE	69,847	75,490	75,490	70,380
GROSS INCOME	(1,279)	(1,420)	(1,420)	(1,450)
NET CONTROLLABLE EXPENDITURE	68,568	74,070	74,070	68,930
Recharged to Services	(80,435)	(87,890)	(87,890)	(82,530)
Central Support	9,505	11,520	11,520	11,230
Capital Charges	2,362	2,300	2,300	2,370
NET EXPENDITURE	-	-	-	-

3047 - TRAINING

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	19,538	89,250	89,250	79,250
Supplies and Services	3,082	4,360	4,360	3,590
NET CONTROLLABLE EXPENDITURE	22,620	93,610	93,610	82,840
Recharged to Services	(76,228)	(150,330)	(150,330)	(140,520)
Central Support	52,153	54,840	54,840	55,660
Capital Charges	1,455	1,880	1,880	2,020
NET EXPENDITURE	-	-	-	-

3048 - DEPOT AND STORES

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	9,155	8,580	8,580	8,950
Premises Related Expenditure	55,733	56,410	56,410	62,040
Supplies and Services	8,817	5,700	5,700	5,750
GROSS EXPENDITURE	73,705	70,690	70,690	76,740
GROSS INCOME	-	(530)	(530)	-
NET CONTROLLABLE EXPENDITURE	73,705	70,160	70,160	76,740
Recharged to Services	(95,273)	(88,230)	(88,230)	(96,360)
Central Support	13,794	14,720	14,720	16,240
Capital Charges	7,774	3,350	3,350	3,380
NET EXPENDITURE	-	-	-	-
KEY PERFORMANCE INDICATORS				
Area of Depot and Stores (m2)	3,542	3,542	3,369	3,369
Expenditure per square metre	£ 26.90	£ 24.91	£ 26.19	£ 28.60

3110 - POSTAL SERVICES

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	5,280	5,600	5,600	5,740
Supplies and Services	57,972	62,950	62,950	64,210
Earmarked Reserves	124	-	-	-
GROSS EXPENDITURE	63,376	68,550	68,550	69,950
GROSS INCOME	-	(60)	(60)	(60)
NET CONTROLLABLE EXPENDITURE	63,376	68,490	68,490	69,890
Recharged to Services	(86,542)	(94,080)	(94,080)	(95,280)
Central Support	23,166	25,590	25,590	25,390
NET EXPENDITURE	-	-	-	-

3226 - CENTRAL SERVICES

The costs of the central administration function.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	256,794	271,880	271,880	272,360
Supplies and Services	3,199	5,640	5,640	6,000
Transport Related Expenditure	367	350	350	350
NET CONTROLLABLE EXPENDITURE	260,360	277,870	277,870	278,710
Recharged to Services	(321,349)	(344,870)	(344,870)	(345,880)
Central Support	52,109	57,020	57,020	56,640
Capital Charges	8,880	9,980	9,980	10,530
NET EXPENDITURE	-	-	-	-

3290 - INFORMATION SERVICES

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	520,653	552,590	552,590	557,740
Supplies and Services	182,424	204,610	204,610	207,240
Transport Related Expenditure	585	620	620	620
Earmarked Reserves	19,179	-	-	-
GROSS EXPENDITURE	722,841	757,820	757,820	765,600
GROSS INCOME	(12,679)	-	-	-
NET CONTROLLABLE EXPENDITURE	710,162	757,820	757,820	765,600
Recharged to Services	(870,886)	(962,600)	(962,600)	(967,510)
Central Support	48,122	57,360	57,360	54,370
Capital Charges	112,602	147,420	147,420	147,540
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of PCs & Devices	345	345	334	334
Expenditure per PC & Device	£ 2,524.31	£ 2,790.14	£ 2,882.04	£ 2,896.74

3291 - PROCUREMENT

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	70,529	72,090	72,090	73,440
Supplies and Services	855	1,550	1,550	1,630
Transport Related Expenditure	196	130	130	130
NET CONTROLLABLE EXPENDITURE	71,580	73,770	73,770	75,200
Recharged to Services	(111,682)	(118,220)	(118,220)	(119,350)
Central Support	38,562	42,570	42,570	42,140
Capital Charges	1,540	1,880	1,880	2,010
NET EXPENDITURE	-	-	-	-

3292 - STAFF WELFARE

Budget provision for clothing, optician charges, occupational health fees and subsistence.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	2,632	2,450	2,450	3,150
Supplies and Services	20,179	22,710	22,710	22,710
Transport Related Expenditure	1,354	2,000	2,000	2,000
NET CONTROLLABLE EXPENDITURE	24,165	27,160	27,160	27,860
Recharged to Services	(24,923)	(28,010)	(28,010)	(28,740)
Central Support	758	850	850	880
NET EXPENDITURE	-	-	-	-

3300 to 3999 - TRANSPORT

The costs of providing and maintaining the Council's transport fleet.

DESCRIPTION	ACTUALS 2018/2019	APPROVED BUDGET 2019/2020	REVISED BUDGET 2019/2020	ORIGINAL BUDGET 2020/2021
Employee Expenditure	120,912	100,060	131,030	142,960
Premises Related Expenditure	325	920	650	650
Supplies and Services	90,611	85,310	107,250	85,430
Transport Related Expenditure	457,782	491,700	490,550	493,820
Miscellaneous	2,000	-	-	-
Earmarked Reserves	14,718	-	-	-
GROSS EXPENDITURE	686,348	677,990	729,480	722,860
GROSS INCOME	(16,937)	-	(2,520)	-
NET CONTROLLABLE EXPENDITURE	669,411	677,990	726,960	722,860
Recharged to Services	(722,688)	(735,080)	(784,050)	(790,500)
Departmental Support	20,990	21,530	21,530	21,490
Central Support	28,386	30,240	30,240	40,830
Capital Charges	3,901	5,320	5,320	5,320
NET EXPENDITURE	-	-	-	-

**HOUSING REVENUE
ACCOUNT**

Introduction by the Corporate Director - Resources

Housing Revenue Account Budget

Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

As of 1st April 2020 the Council will own 2,605 houses, giving a decrease of 53 properties from 1st April 2019. The expectation is that 30 properties will be sold under the Right to Buy Scheme and 20 properties in Atherstone and 3 properties in Trinity Road Warton will be demolished ready for redevelopment of those sites.

Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2020/21 it is estimated that the HRA will contribute £3.218 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £78.774 million. This is after funding capital expenditure of £190 million, with in excess of £31 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £52 million will also have been repaid.

However the expected surplus is less than £10 million until the end of year 17.

Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2020/21 estimate for housing rent income is £11.485 million, an increase in income on the revised budget for 2019/20 of £204,770, due to a 2.7% increase in rent levels and the addition of 20 new build properties in Warton, partially offset by the expected sale through right to buy of 30 houses.

The Welfare Reform and Work Act 2016 enables the Government to set rent policy. From April 2016 social landlords were required to reduce their rents by 1% each year for four years, with 2019/20 being the last year requiring the reduction. In October 2017 the Government announced a new long term policy on social rents to allow authorities to increase rents by CPI + 1% for a period of at least 5 years. The policy will come into effect on 1 April 2020.

CPI at September 2019 was 1.7% (the month of the previous year set in the policy) plus 1%, which equates to the proposed rent increase from 1 April 2020 of 2.7%. The effect on this authority's rent figures for 2020/21 is that the average rent increase will be £2.22 per week (2.7%), although individual rent changes will vary from increases of £1.84 to £4.17 per week.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.58 to £1.42 per week for 2020/21. The charge for communal cleaning is £1.98 per week for 2020/21.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

HRA Balances

The following section sets out the HRA budget for 2020/21, and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a deficit of £711,030. There has been a reduction in the assumed use of additional Right to Buy receipts which we can retain for capital spending on new build schemes. This reduction is required as the additional receipts can only be used to fund 30% of any scheme, with the Authority's own resources required to fund the remaining 70%. Additional revenue contributions to capital spending will be needed in the year to fund the remaining 70% for the current programme of new build schemes. The same adjustment has also been made in 2021/22. Details of expenditure and income are shown on page 62.

The HRA is expected to generate a deficit in 2020/21 and 2021/22, followed by a surplus in 2022/23 and 2023/24. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
HRA Expenditure	11,820	12,803	13,124	12,705	12,839
Total Expenditure	11,820	12,803	13,124	12,705	12,839
Income	11,870	12,092	12,452	12,758	13,055
Total Income	11,870	12,092	12,452	12,758	13,055
Balances (surplus)/Deficit	(50)	711	672	(53)	(216)
Balance at 31 March	(4,741)	(4,030)	(3,358)	(3,411)	(3,627)

HOUSING REVENUE ACCOUNT

Actual 2018/19	DESCRIPTION	ORIGINAL BUDGET 2019/20 £	REVISED BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
	EXPENDITURE			
26,148	Provision for Bad Debts (2.5% 19-20 orig then 2% onwards)	288,280	225,590	229,690
	Repairs Fund			
250,671	Departmental Support Services	292,440	292,440	282,450
161,976	Central Support Services	207,310	199,950	188,990
2,740,103	Contribution to Fund	2,708,190	2,708,560	2,747,050
	Management			
554,014	General Administration	578,400	588,420	597,060
265,741	Housing Registration & Lettings	263,570	263,790	271,640
390,112	Tenancy & Estates Management	343,800	349,810	363,000
323,559	Rent Collection & Arrears	332,760	335,920	346,120
46,720.00	Tenant Participation	48,420	48,420	49,640
8,263.00	New-build properties	11,730	10,850	11,160
402,744.53	Flats & Communal Centres	368,420	336,790	342,210
5,614.00	Laundries	16,200	17,340	17,690
14,501.00	Cesspools and Management of Shops	15,390	14,560	14,680
	Debt Management			
1,568,823	Interest on Loans (as per Business Plan)	1,538,850	1,538,850	1,503,920
1,700,000	Revenue set aside (as per Business Plan)	1,750,000	1,750,000	2,000,000
(593,545)	Allowable Debt from Receipts	(744,690)	(892,240)	(890,390)
-	RTB Receipts income	(898,020)	(824,760)	-
	Capital			
3,052,613	Revenue funding of capital spending on existing stock	3,575,260	3,649,550	3,497,610
1,182,680	Revenue funding of capital spending on new build	1,206,330	1,206,330	1,230,460
12,100,737	Gross Expenditure	11,902,640	11,820,170	12,802,980
	INCOME			
42,718	Service Charges - Leaseholders	41,880	41,880	41,880
21,685	Service Charges - Window Cleaning	23,990	23,230	23,690
42,485	Service Charges - Cleaning & Caretaking	41,790	42,820	44,390
286,086	Garage Rents	287,540	275,340	301,450
99,078	Shop Rents	99,950	100,390	101,070
104,649	Interest on Balances	79,920	106,760	94,970
119,146	Pensions reserve	-	-	-
11,616,756	Gross Rents (less voids Rev 1.3% Orig onward 1%)	11,313,690	11,279,730	11,484,500
12,332,602	Gross Income	11,888,760	11,870,150	12,091,950
(231,865)	(Surplus)/Deficit for Year	13,880	(49,980)	711,030
(4,458,909)	Revenue Fund balance at start of year	(4,870,620)	(4,690,774)	(4,740,754)
(4,690,774)	Revenue Fund balance at end of year	(4,856,740)	(4,740,754)	(4,029,723)
127	Average no. of properties (other)	127	127	137
2,543	Average no. of properties (other)	2,500	2,505	2,463

**CAPITAL
PROGRAMME**

Introduction by the Corporate Director - Resources

Capital Programme 2020/21 to 2022/23

Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

However, when planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure, and have forecast the use of this in order to fund the purchase of new vehicles from the vehicle renewal scheme.

The Council is able to fund housing capital spending from the revenue generated through the Housing 30 Year Business Plan.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The General Fund and the Housing Revenue Account will make annual contributions to the financing of capital expenditure. In addition to this, included within the General Fund projections are specific capital schemes which are funded from earmarked reserve contributions.

The forecast level of capital resources available to the Council over the next three financial years is £27.538 million as set out in the table below.

	2020/21 £'000	2021/22 £'000	2022/23 £'000
Resources Brought Forward	7,915		
Capital Receipts from Council House Sales	1,860	1,857	1,853
Revenue Contributions – HRA	3,003	3,003	3,348
Borrowing	1,995	999	1,636
Use of Earmarked Reserves	23	23	23
Total	14,796	5,882	6,860

There are a number of capital schemes that are expected to be undertaken over future years, but which have not yet been included within the Councils Capital Programme, as the costs associated with these schemes have yet to be fully determined or the method of delivering these improvements has not been decided. For example, implementation of the Green Space Strategy and works on Leisure Facilities.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Over the 3 years, it is expected that a balance of £4.707m will be retained by 2022/23.

Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's 7 Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level and that some investment in the Borough Care programme is on going.

The Capital Programme for 2020/21 includes a number of schemes that were included in the 2019/20 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £217,270 in 2020/21, £75,680 in 2021/22 and £236,130 in 2022/23.

The figures included within the Capital Programme for 2020/21 are likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Projects falling into this category will require resources included within the 2019/20 Capital Programme to be carried forward into the 2020/21 programme. Members will receive a report on this once the exact level of slippage has been established.

The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 26th February 2020. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

Summary Of Prudential Indicators

1) Capital Expenditure Indicators

	Actual 2018/19 £000	Revised 2019/20 £000	Original 2020/21 £000	Forecast 2021/22 £000	Forecast 2022/23 £000
Housing Revenue Account	4,229	7,103	3,498	3,469	3,784
Housing Revenue Account : New Build	223	1,277	2,344	1,255	1,280
General Fund	771	1,433	3,864	1,455	1,882
Total	5,223	9,813	9,706	6,179	6,946

2) Capital Financing Indicators

	Actual 2018/19 £000	Revised 2019/20 £000	Original 2020/21 £000	Forecast 2021/22 £000	Forecast 2022/23 £000
Housing Revenue Account	49,734	48,308	46,259	43,959	41,649
General Fund	13,717	13,659	15,270	15,657	17,078
Total	63,451	61,967	61,529	59,616	58,727

3) Capital Financing Cost Indicators

	Actual 2018/19	Revised 2019/20	Original 2020/21	Forecast 2021/22	Forecast 2022/23
Housing Revenue Account	25.90%	27.02%	28.61%	29.40%	28.42%
General Fund	1.77%	1.12%	2.29%	2.80%	3.56%

Treasury Indicators

Treasury Indicator	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Authorised Limit for External Debt	84,277	81,438	78,076	77,586
Operational Boundary	61,967	59,281	55,528	54,639
Upper Limit for Fixed Interest Rate Exposure	64,000	62,000	60,000	58,000
Upper Limit for Variable Rate Exposure	32,000	31,000	30,000	29,000
Upper Limit for Total Principal Sums Invested for over 364 days (per maturity date)	50%	50%	50%	50%

Maturity Structure of New Fixed Rate Borrowing	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 Months and within 24 months	100%	0%
24 months and within 5 years	100%	0%
5 years and within 10 years	100%	0%
10 years and above	100%	0%

HRA Housing- Capital Programme

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2020/21	2021/22	2022/23	3 Year programme
Electrics	A scheduled programme to replace consumer units and bring wiring in Council properties up to date.	402,370	414,440	426,870	1,243,680
Staffing	Housing officers who deliver the capital programme to Council properties.	275,540	280,930	286,320	842,790
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	402,370	414,440	426,870	1,243,680
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	247,610	255,040	262,690	765,340
Windows and Doors	Programmes of window and door replacements to address older installations that are not energy efficient and those that are defective.	247,610	255,040	262,690	765,340
Energy Saving Measures	External Wall Insulation and Loft Insulation programmes to ensure properties meet the necessary levels for energy usage.	92,850	95,640	98,510	287,000
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	185,710	191,280	197,020	574,010
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	402,370	414,440	426,870	1,243,680
Improvement works to blocks of flats - external and common areas	In 2019 we started a rolling priority programme of remedial works to blocks of flats. The works will deal with blocks of flats that require extensive structural repairs.	711,900	733,240	755,270	2,200,410
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	88,420	-	214,010	302,430
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	38,490	-	-	38,490
Multi Trade Contract	To cover a range of capital works including remedial work following fire risk assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	402,370	414,440	426,870	1,243,680
New Build Schemes	Funding to progress new schemes.	-	1,255,000	1,280,100	2,535,100
New Build - Atherstone	Demolition and rebuild of flats at Coleshili Road and Long Street, Atherstone.	1,217,800	-	-	1,217,800
New Build - Trinity Close, Warton	Demolition and rebuild of houses at Trinity Close, Warton.	278,000	-	-	278,000
New Build - Hatters Arms Development, Warton	Building of properties at Hatters Arms Development, Warton.	848,000	-	-	848,000
		5,841,410	4,723,930	5,064,090	15,629,430

General Fund - Capital Programme

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2020/21	2021/22	2022/23	3 Year programme
Decent Homes Grants & Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and associated health effects.	25,000	25,000	25,000	75,000
Borough Care Lifelines	Provide new lifelines and replace units that are beyond repair and/or are obsolete.	23,000	23,000	23,000	69,000
Computer hardware and software, purchase and replacement	To continue to provide PC's that meet the requirements of the increasingly complex software that is used to deliver Council services and back office functions. This budget includes the renewal of the Microsoft Software licences.	40,000	30,000	30,000	100,000
Replacement of scanner/plotter	Replacement of the existing separate scanner and plotter with a single solution.	-	10,000	-	10,000
Replacement Financial Management System (FMS)	A new Financial Management system will be required, as it will not be fit for purpose in the near future and support for the existing system will be withdrawn in a few years time.	300,000	-	-	300,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Council's aspirations of home and mobile working and self service delivery are possible.	20,000	20,000	20,000	60,000
Network Infrastructure	Replacement of the existing network infrastructure.	40,000	-	-	40,000
Telephone System	Replacement of the existing telephone system.	-	20,000	-	20,000
Server Virtualisation	Replacement of the existing virtual server.	50,000	-	-	50,000
Operating System Upgrade	Primarily used at two levels; the day to day use of the recovery of lost data or damaged systems that need to be rolled back to a previous state. The major use is in the event of fire or theft where the backups we hold would be used to restore systems.	-	25,000	-	25,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contactless payments.	18,000	10,000	-	28,000
Replacement Environmental Health System	The current system will be unsupported by Civica after 2020. A new system is required in 2020/21 to enable Environmental Health to work more efficiently and potentially improve customer satisfaction.	85,000	-	-	85,000
Uninterruptable Power Supply	A large 'battery' which ensures power to all systems. This supply is unaffected by power cuts etc.	-	-	10,000	10,000
Atherstone Leisure Complex - Replacement Roof	The leisure complex has a single ply flat roof covering virtually all of the facility that has an estimated life span of around 10 years and may need replacing in 2020/21.	210,000	-	-	210,000
The Pavilions - Cladding/roof works	Replacement of the roof cladding.	105,000	-	-	105,000
Innage Park Phase 2 - Cladding/roof works	Replacement of the roof cladding.	195,000	-	-	195,000
Maya Restaurant (Bear and Ragged Staff)	To replace the roof covering the building.	120,000	-	-	120,000
Refurbishment of Council Owned Buildings	To carry out necessary improvements to all council owned property.	-	45,000	-	45,000
Electrical upgrade at Old Bank House	The electrical system at OBH is almost 30 years old and will be in need of updating to comply with current legislation	150,000	-	-	150,000
Materials Recycling Facility	The Council is now a full partner in a project to develop a local authority owned and operated MRF. The Facility is to provide guaranteed capacity to process all recyclable material collected by the partner authorities over a 20 year period.	1,124,000	920,000	-	2,044,000
Replacement of Pool Vehicles	Replacement as per the vehicle replacement schedule.	-	20,000	28,000	48,000
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	565,050	-	1,429,620	1,994,670
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	93,000	51,740	11,280	156,020
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	122,010	6,760	166,770	295,540
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	15,720	-	-	15,720
Replacement of Borough Care Scheme Vehicles	Replacement as per the vehicle replacement schedule.	75,670	-	-	75,670
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements. The proposed investment protects significant levels of income. Whilst fitness equipment has been replaced over the last few years, there is other sports equipment that is in need of renewal.	20,000	30,000	20,000	70,000
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the three leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	250,000	-	-	250,000
Play Area Replacement Programme	Planned replacement of play facilities - Year 1 at Ansley Common, Austrey, Coleshill, Piccadilly; Year 2 at Polesworth, Corley, Hurley, Wood End; Year 3 at Mancetter and Dordon (Kitwood Avenue).	200,000	200,000	100,000	500,000
Capital Salaries - Management	General Fund staffing.	17,970	18,300	18,630	54,900
		3,864,420	1,454,800	1,882,300	7,201,520
		9,705,830	6,178,730	6,946,390	22,830,950

Index of Services

	Page
Abandoned Vehicles	9
Administration Expenses:-	
Chief Executive.....	49
Corporate Director - Resources.....	49
Chief Executive's Division	50
Corporate Director - Community.....	50
Director of Housing.....	51
Corporate Director - Environment.....	51
Director of Leisure and Community Development.....	52
Amenity Cleaning	9
Animal Control.....	8
Arley Sports Centre	2
Armed Forces Covenant Veteran Hubs Development	18
Assisted Car Purchase	36
Atherstone Leisure Complex	3
Atherstone Market	11
Broadband Delivery UK.....	46
Building Control	26
Building Maintenance Fund	53
Capital Programme - Housing Revenue Account	66
Capital Programme - General Fund.....	67
Capital Programme - Prudential Indicators	65
Car Parks	45
Carlyon Road Industrial Estate	40
CCTV	47
Central Services	57
Central Telephones	54
Cesspool Emptying	7
Council Offices	53
Coleshill Leisure Centre	3
Coleshill Shops and Flats	39
Community Development Health Improvement.....	16
Community Development Safer Communities	17
Community Fund for Local Projects	16
Community Strategy	22
Community Support.....	47
Compensation & Pension Increases	36
Conservation & Built Heritage	27
Consultation	13
Corporate & Democratic Core	38
Corporate Communications	22
Corporate Policy	13
Cost of Democratic Services	33
Council Tax Collection	35
Council Tax Support	45
Customer Contact	43
Depot and Stores.....	56
Domestic Refuse Collection	6
Drain Unblocking and Land Drainage	10
Election Expenses	33
Electricity at Work	37
Emergency Planning	23
England's Rural Heart Leader Partnership (externally funded)	18
Finance Miscellaneous	35
Finance Unused Land.....	37
Football Stadium	42
Gambling Act Authority	31
Green Space Budget	12
Hackney Carriages	31
High Street Innovation Grants.....	19
Homeless Persons	42
Housing Benefit Administration and Rent Rebates	44
Housing Revenue Account	62
Housing Strategic Service Review.....	21

Index of Services

	Page
Information Services	57
Innage Park Industrial Estate	40
Landscape	14
Licences and Registration	30
Licensing Authority	30
Local Land Charges	27
Marketing & Market Research	15
Maya Bar and Restaurant.....	41
Memorial Hall	4
Non-Domestic Business Rates	34
North Warwickshire Local Development Framework	23
Outreach and Access to Services.....	21
Planning Control	26
Polesworth Sports Centre	2
Polesworth Workspace Units	41
Postal Services.....	56
Printing and Stationery.....	55
Private Sector Housing Assistance	46
Procurement.....	58
Public Conveniences.....	43
Public Health (Commercial Pollution Control)	5
Public Health (Domestic Pollution Control)	5
Public Health (Control of Disease) Act 1984 Burials	12
Queen Elizabeth Artificial Grass Pitch.....	17
Recruitment	54
Recycling	8
Registration of Electors	34
Rent Allowances	44
Rural Regeneration	14
Staff Welfare	58
Street Furniture	11
Street Naming & Numbering	28
Streetscene Grounds Maintenance	6
Stronger and Safer Communities.....	19
Summary - Community & Environment Board.....	1
Summary - Executive Board.....	20
Summary - Planning and Development Board.....	25
Summary - Licensing Committee.....	29
Summary - Resources Board (remaining).....	32
Summary - Resources Board (recharged).....	48
Support to Parishes.....	24
Support to Voluntary Organisations	15
The Pavilions, Holly Lane	39
Trade Refuse Collection	7
Training	55
Transport	59
Unadopted Roads	10
Unallocated Central Support	38

