

# **BUDGET SUMMARY**

**2019/2020**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**

**BUDGETS FOR THE YEAR 2019/2020**

**STEVE MAXEY B.A. (Hons), Dip LG, Solicitor  
Chief Executive (interim)**

**Sue Garner C.P.F.A.  
Corporate Director - Resources**

**Finance and Human Resources Division  
The Council House  
South Street  
Atherstone  
Warwickshire**

## TABLE OF CONTENTS

	<u>Page</u>
<b>General Fund Revenue Estimates</b>	
<b>Corporate Vision and Priorities</b>	iii
<b>Introduction by the Corporate Director - Resources</b>	iv
<b>Revised Budget Strategy</b>	vii
<b>The Council Tax</b>	viii
<b>Savings included in 2019/20 figures</b>	x
<b>Growth included in 2019/20 figures</b>	xi
<b>Grand Summary</b>	xii
<b>Summary Board Estimates:-</b>	
❖ <b>Community and Environment Board</b>	1
❖ <b>Executive Board</b>	20
❖ <b>Planning and Development Board</b>	25
❖ <b>Licensing Committee</b>	29
❖ <b>Resources Board (remaining in board)</b>	32
❖ <b>Resources Board (recharged to other services)</b>	48
<b>Housing Revenue Account</b>	
<b>Introduction by the Corporate Director - Resources</b>	60
<b>Summary Housing Revenue Account</b>	62
<b>Capital Programme</b>	
<b>Introduction by the Corporate Director - Resources</b>	63
<b>Prudential Indicators</b>	65
<b>Summary Capital Programme</b>	66
<b>Index of Services</b>	68

## Corporate Vision and Priorities

### Corporate Vision

North Warwickshire Borough Council's Vision:-

***'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'***

The Corporate Plan sets out the Council's six priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

### **The 6 Priorities are:**

- ***RESPONSIBLE FINANCIAL & RESOURCE MANAGEMENT***  
Making the best use of our resources (including keeping both Council Tax and debt as low as possible) to provide high quality services to our communities.
- ***CREATING SAFER COMMUNITIES***  
Working with our communities and partners to enable our residents to be and feel safer, whether at home or in and around the Borough.
- ***PROTECTING OUR COUNTRYSIDE & HERITAGE***  
Protecting and improving our countryside and heritage in times of significant growth challenges and opportunities.
- ***IMPROVING LEISURE & WELLBEING OPPORTUNITIES***  
Providing opportunities to enable local people to enjoy their leisure and recreation and to improve their health and wellbeing.
- ***PROMOTING SUSTAINABLE & VIBRANT COMMUNITIES***  
Working with local residents including our tenants and partners to help our communities to be sustainable and vibrant, both in terms of facilities and lifestyle.
- ***SUPPORTING EMPLOYMENT & BUSINESS***  
Supporting employment and business to grow the local economy in terms of access to work, skills improvement and wider business development opportunities.

## Introduction by the Corporate Director - Resources

### General Fund Revenue Estimate

#### Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2019/20 financial year.

The Council agreed the budget and set its Council Tax for the 2019/20 financial year at its meeting on 20th February and agreed there would be no change in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

#### Financial Strategy 2019/20

In September 2018, the Executive Board approved the Financial Strategy for the Council for the period 2019/2023. The Strategy assumed a 2.99% increase in Council Tax and a 8.88% decrease in external funding. On this basis the strategy then set out the level of savings that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Limited unavoidable growth was included within the strategy.

For 2019/20 the level of savings required totalled £200,000 with further savings of £450,000 in 2020/21, £300,000 in 2021/22 and £300,000 in 2022/23.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income was above the target for 2019/20, totalling £338,300. These reductions are summarised below.

<b>Service Area</b>	<b>£'000 2019/20 Onwards</b>
Resources Board – Central Budgets	54,760
Community and Environment Board	181,180
Resources Board	47,670
Corporate	54,690
<b>Overall Total</b>	<b>338,300</b>

The savings identified and included within the 2019/20 revenue estimates are set out on page x.

One-off growth totalling £225,000 was included in the 2019/20 budget and this is set out on page xi.

## The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2019/20 totals £8,249,000, which includes both Service Budgets and other Financing Adjustments. This amount is £214,330 (2.7%) higher in cash terms, than the amount set for 2018/19. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	<b>Budget Requirement 2018/19</b>	<b>8,035</b>
Add	Decrease in Grants Received (inc. those on Benefits)	538
	Decrease in Income	137
	Cost of Inflation	510
Less	Impact of Service Changes (inc. those on Benefits)	357
	Increase in the Use of Balances	396
	Decrease in Contingencies	118
	Increase in Interest on Investments	100
	<b>Budget Requirement 2019/20</b>	<b>8,249</b>

## Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The external funding allocated for this Council shows a 3.48% reduction in 2019/20 from the previous year, with a further reduction of 2.9% in 2020/21. Figures for 2021/22 onwards have assumed the same funding levels as in 2020/21.

In 2019/20, local authorities can retain a proportion of the business rates they collect for the year. The Secretary of State announced a baseline funding level of £1.891 million for North Warwickshire in the 2019/20 Finance Settlement. As we are required to pay a business rate tariff of £15.099 million in 2019/20, we need our local share of business rates to come to £16.990 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government. We expect to retain an additional £1,000,000 in business rates growth in the year.

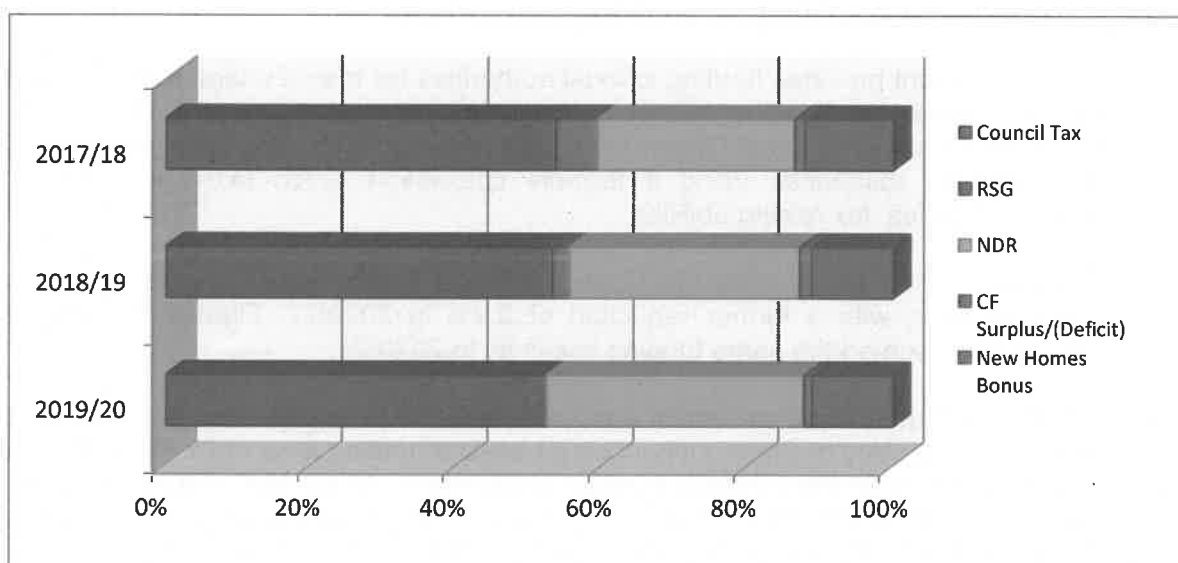
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, allowing the Pool to keep more of the increase.

The setting of the Council Tax takes into account the spending requirements of the boards, reduced by investment income, financing adjustments and expected contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax for 2019/20 has remained at 2011/12 levels. However, there has been an increase in the number of properties paying Council Tax over 2018/19 so an additional £54,380 will be collected in 2019/20.

The New Homes Bonus expected for 2019/20 is £18,930 higher than in 2018/19. This revised figure has been used as a base for projecting grant income for the rest of the strategy period, following a review of the new build identified in the Core Strategy. The known changes to the New Homes Bonus are also reflected in the strategy.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2019/20 increased from 2018/19 levels by 4.99% (including a 2% increase for Social Care) and Warwickshire Police Authority for 2019/20 increased from 2018/19 levels by 11.77%, whilst the council tax set by this council remained at the 2018/19 level. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 5.12%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	886.50	1,034.25	1,182.00	1,329.75	1,625.25	1,920.75	2,216.25	2,659.60
Warwickshire CC – Adult Social Care	68.04	79.38	90.72	102.06	124.74	147.12	170.10	204.12
Warwickshire Police	151.99	177.32	202.65	227.98	278.64	329.30	379.97	455.96
North Warwickshire	138.20	161.23	184.27	207.30	253.37	299.43	345.50	414.60
Parishes (Average)	32.64	38.08	43.52	48.96	59.84	70.72	81.60	97.92
<b>Total</b>	<b>1,277.37</b>	<b>1,490.26</b>	<b>1,703.16</b>	<b>1,916.05</b>	<b>2,341.84</b>	<b>2,767.32</b>	<b>3,193.42</b>	<b>3,832.20</b>

Further detail is given on pages viii and ix.



## Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, savings and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have, subsequently been revised to take account of changes made in the 2019/20 budget estimates. These amounts are set out below.

### Revised Budget Strategy

	2018/19 Revised £000	2019/20 Estimate £000	2020/21 Estimate £000	2021/22 Estimate £000	2022/23 Estimate £000
<b>Board Requirements</b>	9,292	9,764	10,104	10,538	10,784
Growth	-	225	-	-	-
Additional use of earmarked reserves	-	(225)	-	-	-
Investment Income	(245)	(280)	(330)	(350)	(250)
Financing Adjustment	(826)	(738)	(618)	(539)	(462)
Earmarked Reserve –	(50)	(50)	(50)	(50)	(50)
Contribution from HRA					
Revenue Contribution to	119	119	119	119	119
Capital Spending					
RSG	(192)	-	-	-	-
NDR – Baseline	(1,846)	(1,891)	(1,891)	(1,891)	(1,891)
NDR – Additional Rates	(700)	(1,029)	(500)	(500)	(500)
New Homes Bonus	(902)	(921)	(870)	(890)	(890)
Collection Fund Surplus	(134)	(93)	(75)	(79)	(83)
<b>Net Expenditure</b>	<b>4,516</b>	<b>4,881</b>	<b>5,889</b>	<b>6,358</b>	<b>6,777</b>
Council Tax	(4,261)	(4,315)	(4,486)	(4,661)	(4,839)
<b>Use of Balances</b>	<b>255</b>	<b>566</b>	<b>1,403</b>	<b>1,697</b>	<b>1,938</b>
Savings Required 2020/21	-	-	(800)	(800)	(800)
Savings Required 2021/22	-	-	-	(550)	(550)
Savings Required 2022/23	-	-	-	-	(250)
<b>Adjusted Use of Balances</b>	<b>255</b>	<b>566</b>	<b>603</b>	<b>347</b>	<b>338</b>
<b>Level of Balances</b>	<b>3,291</b>	<b>2,725</b>	<b>2,122</b>	<b>1,775</b>	<b>1,437</b>

### The Council Tax 2019/20

<b>Expenditure Requirements</b>	<b>£</b>	<b>£</b>
North Warwickshire Borough Council Precept		8,249,820.00
Parish Council Precepts		1,019,286.07
		9,269,106.07
Less:		
Revenue Support Grant & NDR Distribution	(2,919,850.00)	
New Homes Bonus	(921,170.00)	
Collection Fund surplus	(93,200.00)	(3,934,220.00)
Net Borough Council Requirement		5,334,886.07
Warwickshire County Council Precept		29,807,649.65
Warwickshire Police Authority Precept		4,746,119.33
<b>Total Council Tax Requirement</b>		<b>39,888,655.05</b>

<b>The Council tax for 2019/20</b>	<b>£</b>	<b>£</b>
Effective Tax Base for Whole Area (number of Band D equivalent properties)	20,818.16	
Warwickshire County Council Requirement Requirement divided by Tax Base =	29,807,649.65	1,431.81
Warwickshire Police Authority Requirement Requirement divided by Tax Base =	4,746,119.33	227.98
North Warwickshire Borough Council Requirement Requirement divided by Tax Base =	4,315,600.00	207.30
Parish Requirement (average) Requirement divided by Tax Base =	1,019,286.07	48.96
<b>Total Average Band D Council Tax</b>		<b>1,916.05</b>

## The Council Tax 2019/20

Column No Parish Councils	1 <u>Parish Precept</u>	2 <u>Tax Base (Band D)</u>	3 <u>Parish Precept per Band D</u>	4 <u>Add Borough Precept Band D</u>	5 <u>Add County Precept Band D</u>	6 <u>Add Police Precept Band D</u>	7 <u>Council Tax Band D Cols 3+4+5+6</u>
Ansley	27,500.00	673.91	40.81	207.30	1,431.81	227.98	1,907.90
Arley	25,000.00	853.02	29.31	207.30	1,431.81	227.98	1,896.40
Astley	1,350.00	72.91	18.52	207.30	1,431.81	227.98	1,885.61
Atherstone	142,449.00	2,718.88	52.39	207.30	1,431.81	227.98	1,919.48
Austrey	15,345.00	424.44	36.15	207.30	1,431.81	227.98	1,903.24
Baddesley Ensor	55,000.00	514.76	106.85	207.30	1,431.81	227.98	1,973.94
Baxterley	11,872.00	126.42	93.91	207.30	1,431.81	227.98	1,961.00
Bentley/Merevale	804.00	48.38	16.62	207.30	1,431.81	227.98	1,883.71
Caldecote	-	81.35	-	207.30	1,431.81	227.98	1,867.09
Coleshill	238,372.56	2,435.55	97.87	207.30	1,431.81	227.98	1,964.96
Corley	18,250.00	325.64	56.04	207.30	1,431.81	227.98	1,923.13
Curdworth	35,483.00	471.03	75.33	207.30	1,431.81	227.98	1,942.42
Dordon	25,015.00	849.13	29.46	207.30	1,431.81	227.98	1,896.55
Fillongley	18,126.00	651.37	27.83	207.30	1,431.81	227.98	1,894.92
Great Packington	-	56.81	-	207.30	1,431.81	227.98	1,867.09
Grendon	18,505.00	622.62	29.72	207.30	1,431.81	227.98	1,896.81
Hartshill	98,573.25	1,060.49	92.95	207.30	1,431.81	227.98	1,960.04
Kingsbury	33,306.00	2,367.16	14.07	207.30	1,431.81	227.98	1,881.16
Lea Marston	12,000.00	142.29	84.33	207.30	1,431.81	227.98	1,951.42
Little Packington	-	19.41	-	207.30	1,431.81	227.98	1,867.09
Mancetter	29,254.00	666.79	43.87	207.30	1,431.81	227.98	1,910.96
Maxstoke	6,000.00	117.04	51.26	207.30	1,431.81	227.98	1,918.35
Middleton	12,750.00	316.41	40.30	207.30	1,431.81	227.98	1,907.39
Nether Whitacre	17,000.00	486.25	34.96	207.30	1,431.81	227.98	1,902.05
Newton Regis/Seckington	10,500.00	232.76	45.11	207.30	1,431.81	227.98	1,912.20
Over Whitacre	2,500.00	191.48	13.06	207.30	1,431.81	227.98	1,880.15
Polesworth	76,630.00	2,580.16	29.70	207.30	1,431.81	227.98	1,896.79
Shustoke	12,253.26	211.16	58.03	207.30	1,431.81	227.98	1,925.12
Shuttington	6,000.00	155.50	38.59	207.30	1,431.81	227.98	1,905.68
Water Orton	65,763.00	1,282.66	51.27	207.30	1,431.81	227.98	1,918.36
Wishaw	3,685.00	62.38	59.07	207.30	1,431.81	227.98	1,926.16
<b>Totals</b>	<b>1,019,286.07</b>	<b>20,818.16</b>					
<b>Average Band D Council Tax</b>			<b>48.96</b>	<b>207.30</b>	<b>1,431.81</b>	<b>227.98</b>	<b>1,916.05</b>

**SAVINGS/ADDITIONAL INCOME INCLUDED IN 2019/2020 FIGURES**

<b>Board</b>	<b>Description</b>	<b>2019/2020 £</b>
C & E	Reduction in Polesworth Sports Centre rent	8,940
C & E	Reduction in Safer Communities transport costs	1,010
C & E	Transfer of Arley Sports Centre to Elite Sports Development	55,800
C & E	Reduction in Refuse & Recycling bin purchases	9,790
C & E	Additional Income from bulky collections and bins	8,270
C & E	Additional income from replacement bins and the charge for additional green bins	26,530
C & E	Additional income from recycling credits	8,130
C & E	Reduction in Transport fuel and repair and maintenance costs	53,800
C & E	Reduction in Grounds Maintenance equipment	4,460
C & E	Reduction in Grounds Maintenance materials	1,180
C & E	Reduction in Grounds Maintenance professional fees	1,850
C & E	Public Health additional income	1,420
Resources	Reduction in software maintenance - Business Rates and Council Tax	19,630
Resources	Reduction in Council Tax advertising costs	1,280
Resources	Cost of Democratic Services – room hire	310
Resources	Cost of Democratic Services – special responsibility allowances	5,680
Resources	Past employees pension costs reduction	2,360
Resources	Reduction in Public Conveniences business rates	4,150
Resources	Reduction in Public Conveniences utility costs	2,500
Resources	Reduction Coleshill Shops and Flats repairs and maintenance	1,390
Resources	Reduction in Innage Park business rates	5,610
Resources	Reduction on Contact Centre overtime	3,250
Resources	Cost of Democratic Services – reduction in hired transport	1,510
Resources	Reduction in printing costs	3,000
Resources	Reduction in essential travel allowances	1,330
Resources	Reduction in Development Control mobile phone costs	260
Resources	Reduction in train travel	340
Resources	Reduction in payroll costs	5,980
Resources	Reduction in overtime costs	2,150
Resources	Reduction in postage costs	5,980
Resources	Reduction in internet access costs	2,060
Resources	Reduction in printer consumables	3,840
Resources	Reduction in Building Maintenance Fund due to the transfer of Arley Sports Centre	14,000
Resources	Reduction in lease car allowances	15,820
All	Reduction on insurance premiums	54,690
	<b>Overall Total</b>	<b>338,300</b>

### GROWTH INCLUDED IN 2019/2020 FIGURES

Description	2019/2020 £
To provide a Community Fund, from which local organisations can obtain funding for local projects	200,000
To provide support for heritage activities	25,000
<b>TOTAL ONE-OFF GROWTH 2019/20</b>	<b>225,000</b>

**GENERAL FUND REVENUE ESTIMATES  
YEAR ENDING 31 MARCH 2020  
GRAND SUMMARY  
GENERAL FUND REQUIREMENTS**

<b>Board</b>	<b>2018/2019 Revised Estimate £</b>	<b>2019/2020 Original Estimate £</b>
Community and Environment	5,532,300.00	5,636,650.00
Planning and Development	181,900.00	258,860.00
Licensing	1,010.00	1,180.00
Resources	2,941,070.00	3,086,850.00
Executive	631,100.00	776,330.00
Contingencies	4,520.00	4,520.00
	<u>9,291,900.00</u>	<u>9,764,390.00</u>
Interest on Balances	(245,000.00)	(280,000.00)
Financing Adjustment	(875,430.00)	(788,020.00)
Revenue Contribution to Capital Outlay	119,000.00	119,000.00
Revenue Support Grant	(191,470.00)	-
Business Rates	(16,462,560.00)	(16,990,045.00)
Business Rates - Tariff	14,758,000.00	15,099,195.00
Business Rates - Tariff adjustment	(141,600.00)	-
Additional Business Rates	(700,000.00)	(1,000,000.00)
NDR Levy Account Surplus	-	(29,000.00)
New Homes Bonus	(902,240.00)	(921,170.00)
Surplus/Deficit on Collection Fund - CT	(134,390.00)	(93,200.00)
Use of Balances	(254,980.00)	(565,550.00)
<b>Council Tax Requirement (NWBC)</b>	<u><b>4,261,230.00</b></u>	<u><b>4,315,600.00</b></u>
Special Items - Parish Precepts	982,375.65	1,019,286.07
<b>Council Tax Requirement (NWBC and Parishes)</b>	<u><b>5,243,605.65</b></u>	<u><b>5,334,886.07</b></u>

**COMMUNITY &  
ENVIRONMENT BOARD**





**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**COMMUNITY AND ENVIRONMENT BOARD**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

<b>Codes</b>	<b>Description</b>	<b>Actual 2017/2018 £</b>	<b>Approved Budget 2018/2019 £</b>	<b>Revised Budget 2018/2019 £</b>	<b>Original Budget 2019/2020 £</b>
3072	Polesworth Sport Centre	109,856	75,530	97,510	92,880
3074	Arley Sports Centre	79,972	81,680	110,240	-
3075	Coleshill Leisure Centre	134,565	127,900	163,760	172,800
3077	Atherstone Leisure Complex	333,194	133,840	179,030	187,300
3082	Memorial Hall	150,781	113,480	127,700	124,830
4002	Public Health (Commercial Pollution Control)	211,781	218,370	196,620	225,860
4003	Public Health (Domestic Pollution Control)	105,795	54,140	57,410	59,710
5000	Domestic Refuse Collection	773,773	673,730	609,030	649,890
5001	Streetscene Grounds Maintenance	85,469	23,740	(4,480)	13,710
5002	Trade Refuse Collection	(49,810)	(43,690)	(45,330)	(43,600)
5003	Cesspool Emptying	(48,630)	(53,450)	(47,690)	(47,600)
5004	Recycling	743,507	737,710	743,090	807,820
5005	Animal Control	52,945	12,100	13,400	16,210
5006	Abandoned Vehicles	2,410	1,690	1,690	1,740
5010	Amenity Cleaning	503,724	506,770	457,730	524,570
5013	Unadopted Roads	4,404	7,750	7,750	7,900
5014	Flooding And Land Drainage	2,647	-	-	-
5015	Street Furniture	2,067	1,310	1,310	1,350
5016	Atherstone Market	2,331	1,830	1,680	1,720
5019	Green Space Budget	412,198	405,530	406,400	414,970
5021	Public Health (Control of Disease) Act 1984 Burials	6,310	-	(160)	-
5023	Consultation	1,041	4,650	-	4,650
5025	Corporate Policy	125,197	41,940	42,000	43,580
5030	Rural Regeneration	29,385	29,500	26,700	26,980
5034	Landscape	8,771	8,980	8,980	9,250
5040	Marketing and Market Research	11,224	8,510	8,510	8,760
5044	Support to Voluntary Organisations	54,405	53,100	53,100	54,620
5047	Community Fund For Local Projects	-	-	-	-
5055	Community Development Health Improvement	28,621	28,810	29,360	30,210
5056	Community Development Safer Communities	65,357	62,380	60,950	62,140
5064	QE - Artificial Grass Pitch	(5,303)	(9,330)	(9,560)	(12,890)
7361	England's Rural Heart LEADER Partnership	3,258	(1,360)	1,200	1,520
7365	AFC Veterans Hubs Development	-	-	-	-
7700	Stronger & Safer Communities	-	-	-	-
7856	High Street Innovation Grants	-	-	-	-
	<b>Net Controllable Expenditure</b>	<b>3,941,245</b>	<b>3,307,140</b>	<b>3,297,930</b>	<b>3,440,880</b>
	<b>Departmental Support</b>	<b>608,140</b>	<b>613,490</b>	<b>657,660</b>	<b>660,330</b>
	<b>Central Support</b>	<b>613,926</b>	<b>665,280</b>	<b>652,280</b>	<b>647,280</b>
	<b>Capital</b>	<b>1,021,550</b>	<b>923,700</b>	<b>924,430</b>	<b>888,160</b>
	<b>Net Expenditure</b>	<b>6,184,861</b>	<b>5,509,610</b>	<b>5,532,300</b>	<b>5,636,650</b>

**3072 - POLESWORTH SPORTS CENTRE**

Polesworth Sports Centre is a dual-use facility shared with The Polesworth School. It has a four badminton court-size hall, one squash court and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	242,689	228,060	238,390	247,860
Premises Related Expenditure	51,920	51,250	48,940	42,440
Supplies & Services	17,295	20,580	21,420	21,710
Transport Related Expenditure	112	-	-	-
Miscellaneous Expenditure	26	-	-	-
Earmarked Reserves	4,839	3,590	3,590	-
<b>GROSS EXPENDITURE</b>	<b>316,881</b>	<b>303,480</b>	<b>312,340</b>	<b>312,010</b>
<b>GROSS INCOME</b>	<b>(207,025)</b>	<b>(227,950)</b>	<b>(214,830)</b>	<b>(219,130)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>109,856</b>	<b>75,530</b>	<b>97,510</b>	<b>92,880</b>
Departmental Support	18,074	17,470	15,990	18,880
Central Support Services	29,630	31,530	36,800	39,300
Capital Charges	14,339	13,680	13,840	13,870
<b>NET EXPENDITURE</b>	<b>171,899</b>	<b>138,210</b>	<b>164,140</b>	<b>164,930</b>

Contributes to corporate priority :  
- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Operational Staff V Total Income	87.3%	82.0%	94.6%	96.8%
Operational Recovery Rate (excluding Central Support and Capital Charges)	62.7%	71.8%	65.9%	66.2%

**3074 - ARLEY SPORTS CENTRE**

Arley Sports Centre's facilities include a three badminton court hall, one squash court, a "Lifetimes" fitness suite and a small social room. It was transferred to Elite Sports Development on 14th December 2018

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	112,976	121,720	107,050	-
Premises Related Expenditure	37,329	39,090	32,490	-
Supplies & Services	19,102	19,390	14,100	-
Miscellaneous Expenditure	(26)	-	-	-
<b>GROSS EXPENDITURE</b>	<b>169,381</b>	<b>180,200</b>	<b>153,640</b>	<b>-</b>
<b>GROSS INCOME</b>	<b>(89,409)</b>	<b>(98,520)</b>	<b>(43,400)</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>79,972</b>	<b>81,680</b>	<b>110,240</b>	<b>-</b>
Departmental Support	12,454	13,290	13,900	-
Central Support Services	24,599	26,390	32,090	-
Capital Charges	73,085	36,320	36,420	-
<b>NET EXPENDITURE</b>	<b>190,110</b>	<b>157,680</b>	<b>192,650</b>	<b>-</b>

Contributes to corporate priority :  
- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Operational Staff V Total Income	120.5%	101.7%	184.4%
Operational Recovery Rate (excluding Central Support and Capital Charges)	49.7%	51.4%	26.1%

**3075 - COLESHILL LEISURE CENTRE**

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	373,397	373,950	374,830	396,150
Premises Related Expenditure	132,672	143,740	139,380	143,800
Supplies & Services	42,451	42,090	47,350	48,170
Transport Related Expenditure	67	-	-	-
Miscellaneous Expenditure	759	-	-	-
Earmarked Reserves	20,910	20,910	20,910	20,910
<b>GROSS EXPENDITURE</b>	<b>570,256</b>	<b>580,690</b>	<b>582,470</b>	<b>609,030</b>
<b>GROSS INCOME</b>	<b>(435,691)</b>	<b>(452,790)</b>	<b>(418,710)</b>	<b>(436,230)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>134,565</b>	<b>127,900</b>	<b>163,760</b>	<b>172,800</b>
Departmental Support	19,824	17,990	17,220	21,950
Central Support Services	45,810	50,630	55,580	60,870
Capital Charges	120,792	100,690	100,890	100,940
<b>NET EXPENDITURE</b>	<b>320,991</b>	<b>297,210</b>	<b>337,450</b>	<b>356,560</b>

Contributes to corporate priority :  
- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Operational Staff V Total Income	70.4%	71.1%	80.5%	81.7%
Operational Recovery Rate (excluding Central Support and Capital Charges)	74.0%	76.9%	69.6%	68.3%

**3077 - ATHERSTONE LEISURE COMPLEX**

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	617,734	484,030	535,740	541,240
Premises Related Expenditure	252,699	255,270	242,390	249,350
Supplies & Services	59,643	52,030	61,600	61,440
Miscellaneous Expenditure	335	-	-	-
Earmarked Reserves	(9,893)	4,100	4,100	2,500
<b>GROSS EXPENDITURE</b>	<b>920,518</b>	<b>795,430</b>	<b>843,830</b>	<b>854,530</b>
<b>GROSS INCOME</b>	<b>(587,324)</b>	<b>(661,590)</b>	<b>(664,800)</b>	<b>(667,230)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>333,194</b>	<b>133,840</b>	<b>179,030</b>	<b>187,300</b>
Departmental Support	26,754	17,830	16,930	24,760
Central Support Services	61,450	67,580	75,360	83,380
Capital Charges	376,504	250,070	250,270	250,320
<b>NET EXPENDITURE</b>	<b>797,902</b>	<b>469,320</b>	<b>521,590</b>	<b>545,760</b>

Contributes to corporate priority :  
- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Operational Staff V Total Income	71.6%	61.5%	72.0%	71.5%
Operational Recovery Rate (excluding Central Support and Capital Charges)	62.9%	83.3%	77.9%	75.9%

**3082-3083 - MEMORIAL HALL**

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	132,680	92,200	103,220	98,110
Premises Related Expenditure	39,629	40,950	38,900	41,240
Supplies & Services	13,466	12,950	14,630	15,010
<b>GROSS EXPENDITURE</b>	<b>185,775</b>	<b>146,100</b>	<b>156,750</b>	<b>154,360</b>
GROSS INCOME	(34,994)	(32,620)	(29,050)	(29,530)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>150,781</b>	<b>113,480</b>	<b>127,700</b>	<b>124,830</b>
Departmental Support	5,694	3,570	2,700	2,840
Central Support Services	9,856	10,640	11,930	13,290
Capital Charges	(99,717)	25,170	25,170	25,170
<b>NET EXPENDITURE</b>	<b>66,614</b>	<b>152,860</b>	<b>167,500</b>	<b>166,130</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Operational Staff V Total income	267.9%	231.8%	328.6%	305.4%
Operational Recovery Rate (excluding Central Support and Capital Charges)	18.3%	23.5%	18.2%	18.8%

**4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)**

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health and safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	233,088	235,530	214,340	243,760
Supplies & Services	13,666	18,430	24,430	18,980
Earmarked Reserves	-	-	(6,000)	-
<b>GROSS EXPENDITURE</b>	<b>246,754</b>	<b>253,960</b>	<b>232,770</b>	<b>262,740</b>
GROSS INCOME	(34,973)	(35,590)	(36,150)	(36,880)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>211,781</b>	<b>218,370</b>	<b>196,620</b>	<b>225,860</b>
Departmental Support	73,994	75,770	76,660	67,650
Central Support Services	7,814	8,150	7,900	8,340
Capital Charges	-	60	60	60
<b>NET EXPENDITURE</b>	<b>293,589</b>	<b>302,350</b>	<b>281,240</b>	<b>301,910</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

**4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)**

Private sector domestic enforcement of housing standards

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	106,065	76,860	54,020	59,890
Supplies & Services	2,343	3,210	6,800	3,300
Earmarked Reserves	-	(23,910)	-	-
<b>GROSS EXPENDITURE</b>	<b>108,408</b>	<b>56,160</b>	<b>60,820</b>	<b>63,190</b>
GROSS INCOME	(2,613)	(2,020)	(3,410)	(3,480)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>105,795</b>	<b>54,140</b>	<b>57,410</b>	<b>59,710</b>
Departmental Support	3,858	3,800	20,900	18,400
Central Support Services	33,316	40,940	5,800	6,110
Capital Charges	-	60	60	60
<b>NET EXPENDITURE</b>	<b>142,969</b>	<b>98,940</b>	<b>84,170</b>	<b>84,280</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

**5000 - DOMESTIC REFUSE COLLECTION**

The collection of domestic refuse from approximately 28,326 households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	605,274	512,220	499,790	523,160
Premises Related Expenditure	8,442	4,200	4,320	4,450
Supplies & Services	38,879	56,880	52,440	66,210
Transport Related Expenditure	265,385	245,550	205,870	214,180
Miscellaneous Expenditure	882	-	-	-
<b>GROSS EXPENDITURE</b>	<b>918,862</b>	<b>818,850</b>	<b>762,420</b>	<b>808,000</b>
GROSS INCOME	(145,089)	(145,120)	(153,390)	(158,110)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>773,773</b>	<b>673,730</b>	<b>609,030</b>	<b>649,890</b>
Departmental Support	46,820	60,250	61,260	63,050
Central Support Services	92,541	97,110	102,770	106,400
Capital Charges	148,079	150,430	150,480	150,490
<b>NET EXPENDITURE</b>	<b>1,061,213</b>	<b>981,520</b>	<b>923,540</b>	<b>969,830</b>

Contributes to corporate priority :  
- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

No of Households	28,037	28,400	28,326	28,600
Cost per household	£37.85	£34.56	£32.60	£33.91
Maximum missed collections per 100,000 users	48	58	48	48

**5001 - STREETSCENE GROUNDS MAINTENANCE**

This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	397,607	349,570	345,000	366,760
Premises Related Expenditure	-	50	-	-
Supplies & Services	29,565	36,690	29,220	30,150
Transport Related Expenditure	82,647	72,170	60,480	64,750
Miscellaneous Expenditure	806	560	560	580
<b>GROSS EXPENDITURE</b>	<b>510,625</b>	<b>459,040</b>	<b>435,260</b>	<b>462,240</b>
GROSS INCOME	(425,156)	(435,300)	(439,740)	(448,530)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>85,469</b>	<b>23,740</b>	<b>(4,480)</b>	<b>13,710</b>
Departmental Support	31,525	31,620	32,120	32,970
Central Support	27,033	27,960	22,300	23,130
Capital Charges	43,890	31,890	31,890	31,890
<b>NET EXPENDITURE</b>	<b>187,917</b>	<b>115,210</b>	<b>81,830</b>	<b>101,700</b>

Contributes to corporate priorities :  
- Protecting our countryside and heritage  
- Improving leisure and wellbeing opportunities

**5002 - TRADE REFUSE COLLECTION**

Collecting waste from business premises situated in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	15,213	10,380	10,740	11,030
Supplies & Services	195,735	207,520	213,360	221,390
<b>GROSS EXPENDITURE</b>	<b>210,948</b>	<b>217,900</b>	<b>224,100</b>	<b>232,420</b>
GROSS INCOME	(260,758)	(261,590)	(269,430)	(276,020)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(49,810)</b>	<b>(43,690)</b>	<b>(45,330)</b>	<b>(43,600)</b>
Departmental Support	12,720	13,040	13,690	14,160
Central Support Services	12,220	12,630	18,090	18,970
<b>NET EXPENDITURE</b>	<b>(24,870)</b>	<b>(18,020)</b>	<b>(13,550)</b>	<b>(10,470)</b>

Contributes to corporate priority :

- Responsible financial and resource management

**KEY PERFORMANCE INDICATORS**

Number of Trade Bins	482	482	483	483
Gross cost per bin collected	£489.39	£505.33	£529.77	£549.79
Net cost per bin collected	-£51.60	-£37.39	-£28.05	-£21.68

**5003 - CESSPOOL EMPTYING**

The collection and disposal of cesspool and septic tank waste from properties in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	40,132	36,920	37,420	38,780
Premises Related Expenditure	-	110	110	110
Supplies & Services	24,865	30,000	22,070	22,730
Transport Related Expenditure	24,435	26,320	24,260	24,960
Miscellaneous Expenditure	-	100	100	100
<b>GROSS EXPENDITURE</b>	<b>89,432</b>	<b>93,450</b>	<b>83,960</b>	<b>86,680</b>
GROSS INCOME	(138,062)	(146,900)	(131,650)	(134,280)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(48,630)</b>	<b>(53,450)</b>	<b>(47,690)</b>	<b>(47,600)</b>
Departmental Support	11,524	11,520	12,000	12,360
Central Support Services	11,094	12,720	14,940	15,480
Capital Charges	15,102	14,770	14,770	14,770
<b>NET EXPENDITURE</b>	<b>(10,910)</b>	<b>(14,440)</b>	<b>(5,980)</b>	<b>(4,990)</b>

Contributes to corporate priorities :

- Responsible financial and resource management

- Improving leisure and wellbeing opportunities

**KEY PERFORMANCE INDICATORS**

Number of emptyings	1,210	1,210	1,152	1,152
Gross cost per emptying	£105.08	£109.47	£109.09	£112.23
Net surplus per emptying	-£9.02	-£11.93	-£5.19	-£4.33

**5004 - RECYCLING**

An in-house service which collects and recycles green and recyclable waste.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	616,307	605,090	594,110	615,510
Premises Related Expenditure	340	-	120	120
Supplies & Services	269,243	261,470	280,640	289,030
Transport Related Expenditure	188,862	213,820	216,530	228,140
Earmarked Reserves	15,000	15,000	(15,000)	15,000
<b>GROSS EXPENDITURE</b>	<b>1,089,752</b>	<b>1,095,380</b>	<b>1,076,400</b>	<b>1,147,800</b>
<b>GROSS INCOME</b>	<b>(346,245)</b>	<b>(357,670)</b>	<b>(333,310)</b>	<b>(339,980)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>743,507</b>	<b>737,710</b>	<b>743,090</b>	<b>807,820</b>
Departmental Support	47,490	35,680	37,050	38,190
Central Support Services	43,048	46,190	47,960	50,200
Capital Charges	149,613	145,110	145,110	145,110
<b>NET EXPENDITURE</b>	<b>983,658</b>	<b>964,690</b>	<b>973,210</b>	<b>1,041,320</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

**KEY PERFORMANCE INDICATORS**

Number of Households	28,037	28,400	28,326	28,600
Cost per household	£35.08	£33.97	£34.36	£36.41
Tonnes of recycle material collected	12,311	12,700	13,140	13,700
% of waste recycled	49%	50%	49%	50%

**5005 - ANIMAL CONTROL**

Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	55,295	20,110	20,820	21,480
Supplies & Services	6,381	8,800	9,220	9,070
Transport Related Expenditure	9,622	6,750	7,690	6,110
Earmarked Reserves	-	(4,610)	-	-
<b>GROSS EXPENDITURE</b>	<b>71,298</b>	<b>31,050</b>	<b>37,730</b>	<b>36,660</b>
<b>GROSS INCOME</b>	<b>(18,353)</b>	<b>(18,950)</b>	<b>(24,330)</b>	<b>(20,450)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>52,945</b>	<b>12,100</b>	<b>13,400</b>	<b>16,210</b>
Departmental Support	596	580	9,130	7,880
Central Support Services	34,083	37,610	16,240	16,870
Capital Charge	5,208	4,290	4,290	4,290
<b>NET EXPENDITURE</b>	<b>92,832</b>	<b>54,580</b>	<b>43,060</b>	<b>45,250</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities



**5006 - ABANDONED VEHICLES**

Service provided to deal with abandoned vehicles within the Borough.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	713	-	-	-
Supplies & Services	1,697	1,690	1,690	1,740
<b>NET CONTROLLABLE EXPEND</b>	<b>2,410</b>	<b>1,690</b>	<b>1,690</b>	<b>1,740</b>
Departmental Support	596	580	4,860	4,810
Central Support Services	7,680	7,300	520	560
<b>NET EXPENDITURE</b>	<b>10,686</b>	<b>9,570</b>	<b>7,070</b>	<b>7,110</b>

Contributes to corporate priorities :

- Protecting our countryside and heritage

**5010 - AMENITY CLEANING**

Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	400,534	390,430	352,830	416,330
Premises Related Expenditure	9,745	21,420	21,420	22,060
Supplies & Services	17,577	17,600	17,500	18,010
Transport Related Expenditure	75,744	87,770	77,560	72,540
Earmarked Reserves	10,400	-	-	-
<b>GROSS EXPENDITURE</b>	<b>514,000</b>	<b>517,220</b>	<b>469,310</b>	<b>528,940</b>
<b>GROSS INCOME</b>	<b>(10,276)</b>	<b>(10,450)</b>	<b>(11,580)</b>	<b>(4,370)</b>
<b>NET CONTROLLABLE EXPEND</b>	<b>503,724</b>	<b>506,770</b>	<b>457,730</b>	<b>524,570</b>
Departmental Support	53,797	53,950	54,510	56,090
Central Support Services	36,619	38,520	33,810	35,360
Capital Charges	40,828	56,030	56,030	56,030
<b>NET EXPENDITURE</b>	<b>634,968</b>	<b>655,270</b>	<b>602,080</b>	<b>672,050</b>

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

**5013 - UNADOPTED ROADS**

A small budget to provide minor repairs to the Council's unadopted roads.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	1,292	-	-	-
Supplies & Services	3,262	7,750	7,750	7,900
<b>GROSS EXPENDITURE</b>	<b>4,554</b>	<b>7,750</b>	<b>7,750</b>	<b>7,900</b>
GROSS INCOME	(150)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>4,404</b>	<b>7,750</b>	<b>7,750</b>	<b>7,900</b>
Departmental Support	8,920	9,120	8,780	9,030
Central Support Services	544	590	670	670
<b>NET EXPENDITURE</b>	<b>13,868</b>	<b>17,460</b>	<b>17,200</b>	<b>17,600</b>

Contributes to corporate priority :  
- Creating safer communities

**5014 - FLOODING AND LAND DRAINAGE**

A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	2,200	-	-	-
Supplies & Services	447	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,647</b>	<b>-</b>	<b>-</b>	<b>-</b>
Departmental Support	11,970	12,240	8,780	9,030
Central Support Services	5,835	5,830	5,700	5,730
Capital Charges	2,652	2,650	2,650	2,650
<b>NET EXPENDITURE</b>	<b>23,104</b>	<b>20,720</b>	<b>17,130</b>	<b>17,410</b>

Contributes to corporate priority :  
- Creating safer communities

**5015 - STREET FURNITURE**

The maintenance and replacement of street furniture e.g. benches and bollards.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	641	-	-	-
Supplies & Services	1,426	1,310	1,310	1,350
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,067</b>	<b>1,310</b>	<b>1,310</b>	<b>1,350</b>
Departmental Support	3,860	3,910	3,920	4,050
Central Support Services	1,062	1,110	1,220	1,240
<b>NET EXPENDITURE</b>	<b>6,989</b>	<b>6,330</b>	<b>6,450</b>	<b>6,640</b>

Contributes to corporate priority :  
- Creating safer communities

**5016 - ATHERSTONE MARKET**

The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council in conjunction with Hinckley & Bosworth Borough Council.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	804	-	-	-
Premises Related Expenditure	1,527	1,830	1,680	1,720
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,331</b>	<b>1,830</b>	<b>1,680</b>	<b>1,720</b>
Departmental Support	970	980	970	1,000
Central Support Services	421	430	450	460
<b>NET EXPENDITURE</b>	<b>3,722</b>	<b>3,240</b>	<b>3,100</b>	<b>3,180</b>

Contributes to corporate priority :  
- Promoting sustainable and vibrant communities

**5019 - GREEN SPACE BUDGET**

The management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	68,285	54,380	55,480	56,620
Premises Related Expenditure	34,677	36,740	36,510	37,400
Supplies & Services	334,044	328,520	346,610	335,360
Earmarked Reserves	(1,676)	-	-	-
<b>GROSS EXPENDITURE</b>	<b>435,330</b>	<b>419,640</b>	<b>438,600</b>	<b>429,380</b>
<b>GROSS INCOME</b>	<b>(23,132)</b>	<b>(14,110)</b>	<b>(32,200)</b>	<b>(14,410)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>412,198</b>	<b>405,530</b>	<b>406,400</b>	<b>414,970</b>
Departmental Support	47,827	55,510	58,330	59,710
Central Support Services	57,762	58,860	69,520	72,210
Capital Charge	121,855	90,210	90,210	90,210
<b>NET EXPENDITURE</b>	<b>639,642</b>	<b>610,110</b>	<b>624,460</b>	<b>637,100</b>

**KEY PERFORMANCE INDICATORS**

Number of Play Areas	27	27	27	27
Number of play areas meeting the safety, DDA and Play Value standard	27	27	27	27
Number of Pitches	9	9	10	10
Number of Teams	13	13	14	14
Number of Hirers	13	13	14	14
Budgeted income per team	£350.77	£371.54	£345.00	£352.14

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS**

Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	310	-	-	-
Supplies & Services	6,000	-	-	-
<b>GROSS EXPENDITURE</b>	<b>6,310</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GROSS INCOME</b>	<b>-</b>	<b>-</b>	<b>(160)</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,310</b>	<b>-</b>	<b>(160)</b>	<b>-</b>
Departmental Support	2,676	2,630	2,680	2,720
Central Support Services	250	250	290	290
<b>NET EXPENDITURE</b>	<b>9,236</b>	<b>2,880</b>	<b>2,810</b>	<b>3,010</b>

**5023 - CONSULTATION**

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	1,041	-	-	-
Supplies & Services	-	4,650	-	4,650
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,041</b>	<b>4,650</b>	<b>-</b>	<b>4,650</b>
Departmental Support	6,918	6,810	7,150	7,250
Central Support	2,532	2,580	2,690	2,730
<b>NET EXPENDITURE</b>	<b>10,491</b>	<b>14,040</b>	<b>9,840</b>	<b>14,630</b>

**Contributes to corporate priority :**

**- Responsible financial and resource management**

**5025 - CORPORATE POLICY**

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	38,164	27,870	27,930	28,490
Premises Related Expenditure	351	400	400	410
Supplies & Services	21,932	34,240	71,950	35,260
Miscellaneous Expenditure	17,555	-	-	-
Earmarked Reserves	44,245	(20,260)	(57,970)	(20,260)
<b>GROSS EXPENDITURE</b>	<b>122,247</b>	<b>42,250</b>	<b>42,310</b>	<b>43,900</b>
GROSS INCOME	2,950	(310)	(310)	(320)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>125,197</b>	<b>41,940</b>	<b>42,000</b>	<b>43,580</b>
Departmental Support	21,521	20,460	21,600	21,780
Central Support	12,584	12,980	20,970	21,720
Capital Charges	9,089	-	-	-
<b>NET EXPENDITURE</b>	<b>168,391</b>	<b>75,380</b>	<b>84,570</b>	<b>87,080</b>

**Contributes to corporate priorities :**

**- Creating safer communities**

**- Promoting sustainable and vibrant communities**

**5030 - RURAL REGENERATION**

A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	30,522	28,270	25,470	25,710
Supplies & Services	1,513	3,230	26,230	26,270
Miscellaneous Expenditure	350	-	-	-
Earmarked Reserves	-	(2,000)	(25,000)	(25,000)
<b>GROSS EXPENDITURE</b>	<b>32,385</b>	<b>29,500</b>	<b>26,700</b>	<b>26,980</b>
GROSS INCOME	(3,000)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>29,385</b>	<b>29,500</b>	<b>26,700</b>	<b>26,980</b>
Departmental Support	35,584	36,740	39,150	39,690
Central Support	2,043	2,150	2,450	2,460
<b>NET EXPENDITURE</b>	<b>67,012</b>	<b>68,390</b>	<b>68,300</b>	<b>69,130</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

**5034 - LANDSCAPE**

This service provides for monitoring and enhancing the built and natural environment of the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	156	-	-	-
Supplies & Services	8,615	8,980	8,980	9,250
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>8,771</b>	<b>8,980</b>	<b>8,980</b>	<b>9,250</b>
Departmental Support	1,192	1,170	1,190	1,210
Central Support Services	278	280	310	320
<b>NET EXPENDITURE</b>	<b>10,241</b>	<b>10,430</b>	<b>10,480</b>	<b>10,780</b>

Contributes to corporate priority :

- Protecting our countryside and heritage

**5040 - MARKETING & MARKET RESEARCH**

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	658	-	-	-
Supplies & Services	16,427	8,510	8,510	8,760
Earmarked Reserves	(5,861)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>11,224</b>	<b>8,510</b>	<b>8,510</b>	<b>8,760</b>
Departmental Support	5,350	5,430	5,220	5,440
Central Support Services	983	910	1,090	1,100
<b>NET EXPENDITURE</b>	<b>17,557</b>	<b>14,850</b>	<b>14,820</b>	<b>15,300</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

**5044 - SUPPORT TO VOLUNTARY ORGANISATIONS**

Annual grants to the North Warwickshire Citizens Advice Bureau and Warwickshire Community and Voluntary Action (CAVA)

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	1,742	-	-	-
Supplies & Services	72,663	78,100	82,100	54,620
Earmarked Reserves	(20,000)	(25,000)	(29,000)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>54,405</b>	<b>53,100</b>	<b>53,100</b>	<b>54,620</b>
Departmental Support	16,784	18,300	21,750	21,590
Central Support Services	8,929	9,150	9,140	1,510
<b>NET EXPENDITURE</b>	<b>80,118</b>	<b>80,550</b>	<b>83,990</b>	<b>77,720</b>

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**5047 - COMMUNITY FUND FOR LOCAL PROJECTS**

Community Fund from which local organisations can obtain funding for local projects.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Supplies & Services	-	-	-	200,000
Earmarked Reserves	-	-	-	(200,000)
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMENT**

To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	34,873	32,050	36,150	32,760
Premises Related Expenditure	117	-	-	-
Supplies & Services	5,367	11,050	19,750	11,120
Transport Related Expenditure	6,532	2,710	3,210	3,330
Earmarked Reserves	(868)	-	(4,050)	-
<b>GROSS EXPENDITURE</b>	<b>46,021</b>	<b>45,810</b>	<b>55,060</b>	<b>47,210</b>
<b>GROSS INCOME</b>	<b>(17,400)</b>	<b>(17,000)</b>	<b>(25,700)</b>	<b>(17,000)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>28,621</b>	<b>28,810</b>	<b>29,360</b>	<b>30,210</b>
Departmental Support	36,254	37,480	40,420	41,080
Central Support Services	10,529	12,180	12,830	14,090
<b>NET EXPENDITURE</b>	<b>75,404</b>	<b>78,470</b>	<b>82,610</b>	<b>85,380</b>

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities



**5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES**

To work with partners to develop and co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	36,896	33,100	33,150	33,830
Premises Related Expenditure	423	330	360	370
Supplies & Services	21,788	27,440	27,440	27,940
Transport Related Expenditure	-	1,510	-	-
Earmarked Reserves	12,000	-	-	-
<b>GROSS EXPENDITURE</b>	<b>71,107</b>	<b>62,380</b>	<b>60,950</b>	<b>62,140</b>
GROSS INCOME	(5,750)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>65,357</b>	<b>62,380</b>	<b>60,950</b>	<b>62,140</b>
Departmental Support	36,704	37,670	40,620	41,280
Central Support Services	8,847	9,400	10,150	11,310
Capital Charges	-	1,890	1,890	1,890
<b>NET EXPENDITURE</b>	<b>110,908</b>	<b>111,340</b>	<b>113,610</b>	<b>116,620</b>

Contributes to corporate priority :

- Creating safer communities

**5064 - QE - ARTIFICIAL GRASS PITCH**

An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	11,425	14,420	14,470	14,760
Premises Related Expenditure	3,459	2,420	2,420	2,490
Supplies & Services	11,582	6,330	6,330	6,520
Earmarked Reserves	5,708	7,680	4,650	1,520
<b>GROSS EXPENDITURE</b>	<b>32,174</b>	<b>30,850</b>	<b>27,870</b>	<b>25,290</b>
GROSS INCOME	(37,477)	(40,180)	(37,430)	(38,180)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(5,303)</b>	<b>(9,330)</b>	<b>(9,560)</b>	<b>(12,890)</b>
Departmental Support	5,890	8,100	8,180	11,480
Central Support Services	1,115	1,300	1,380	1,410
<b>NET EXPENDITURE</b>	<b>1,702</b>	<b>70</b>	<b>-</b>	<b>-</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

**7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)**

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2020 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	49,547	47,350	47,510	39,450
Premises Related Expenditure	-	260	250	250
Supplies and Services	1,698	3,630	1,590	7,840
Transport Related Expenditure	799	1,620	1,130	1,120
<b>GROSS EXPENDITURE</b>	<b>52,044</b>	<b>52,860</b>	<b>50,480</b>	<b>48,660</b>
GROSS INCOME	(48,786)	(54,220)	(49,280)	(47,140)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>3,258</b>	<b>(1,360)</b>	<b>1,200</b>	<b>1,520</b>
Central Support	23,419	31,380	31,330	31,770
Capital Charges	231	380	400	410
<b>NET EXPENDITURE</b>	<b>26,908</b>	<b>30,400</b>	<b>32,930</b>	<b>33,700</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Supporting employment and business

**7365 - ARMED FORCES COVENANT VETERAN HUBS DEVELOPMENT**

The Armed Forces Covenant (AFC) is a promise from the nation ensuring that those who serve or who have served in the Armed Forces and their families, should be treated with fairness and respect in the communities, economy and society they serve with their lives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Supplies and Services	-	-	8,000	8,000
<b>GROSS EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>8,000</b>
GROSS INCOME	-	-	(8,000)	(8,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Contributes to corporate priority :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

**7700 - STRONGER & SAFER COMMUNITIES**

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Supplies & Services	7,180	-	15,970	-
Miscellaneous Expenditure	11,904	-	15,530	-
<b>GROSS EXPENDITURE</b>	<b>19,084</b>	<b>-</b>	<b>31,500</b>	<b>-</b>
GROSS INCOME	(19,084)	-	(31,500)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Contributes to corporate priority :  
- Creating safer communities

**7856-HIGH STREET INNOVATION GRANTS**

The Government awarded £100,000 to this Council under the High Street Innovation Fund, part of the Portas scheme to renew the "High Street". The Council received the money as a result of the number of empty business premises as a whole, rather than just in the "High Street" shopping areas.

The money is intended to help Councils support retailers against recent trends, such as the effects of the internet and out of town shopping areas.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Supplies & Services	500	-	-	-
Earmarked Reserves	(500)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Contributes to corporate priority :  
- Supporting employment and business



# **EXECUTIVE BOARD**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**EXECUTIVE BOARD SUMMARY**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

<b>Code</b>	<b>Description</b>	<b>Actual 2017/2018 £</b>	<b>Approved Budget 2018/2019 £</b>	<b>Revised Budget 2018/2019 £</b>	<b>Original Budget 2019/2020 £</b>
2000	Housing Strategic Service Review	3,671	-	-	-
2001	Outreach and Access to Services	73,988	40,940	44,530	44,650
2002	Corporate Communications	52,422	55,570	57,610	54,260
2003	Community Strategy	78,368	39,210	40,060	40,110
2007	Emergency Planning	13,969	5,850	3,170	6,030
2009	North Warwickshire Local Development Framework	231,078	145,000	148,100	291,980
5050	Support to Parishes	271	-	-	-
	<b>Net Controllable Expenditure</b>	<b>453,767</b>	<b>286,570</b>	<b>293,470</b>	<b>437,030</b>
	<b>Departmental Support</b>	<b>163,544</b>	<b>159,480</b>	<b>167,220</b>	<b>169,900</b>
	<b>Central Support</b>	<b>166,283</b>	<b>161,300</b>	<b>161,540</b>	<b>160,420</b>
	<b>Capital Charges</b>	<b>5,074</b>	<b>8,330</b>	<b>8,870</b>	<b>8,980</b>
	<b>EXECUTIVE BOARD TOTAL</b>	<b>788,668</b>	<b>615,680</b>	<b>631,100</b>	<b>776,330</b>

**2000 - HOUSING STRATEGIC SERVICE REVIEW**

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	3,671	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>3,671</b>	<b>-</b>	<b>-</b>	<b>-</b>
Departmental Support	27,468	27,930	29,040	29,790
Central Support	5,255	5,660	950	1,070
<b>NET EXPENDITURE</b>	<b>36,394</b>	<b>33,590</b>	<b>29,990</b>	<b>30,860</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

**2001 - OUTREACH AND ACCESS TO SERVICES**

This budget covers the costs of creating and maintaining the Community Hubs, Food Banks and the Branching out bus (BOB)

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	50,588	34,030	34,110	35,130
Premises	145	2,490	2,490	2,570
Supplies and Services	24,389	11,380	16,540	18,590
Transport	1,166	1,560	1,390	1,450
Earmarked Reserves	-	(8,520)	(10,000)	(13,090)
<b>GROSS EXPENDITURE</b>	<b>76,288</b>	<b>40,940</b>	<b>44,530</b>	<b>44,650</b>
GROSS INCOME	(2,300)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>73,988</b>	<b>40,940</b>	<b>44,530</b>	<b>44,650</b>
Departmental Support	26,857	28,700	28,340	29,130
Central Support	65,066	60,800	65,860	62,670
Capital Charges	5,074	8,330	8,870	8,980
<b>NET EXPENDITURE</b>	<b>170,985</b>	<b>138,770</b>	<b>147,600</b>	<b>145,430</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

- Improving leisure and wellbeing opportunities



**2002 - CORPORATE COMMUNICATIONS**

North Talk is the Borough Council's newsletter produced three times a year and is distributed to all households in the Borough and to businesses, voluntary organisations and other partners.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	41,025	49,930	50,000	48,110
Supplies and Services	14,257	12,340	12,560	12,940
Earmarked Reserves	-	(450)	(450)	(450)
<b>GROSS EXPENDITURE</b>	<b>55,282</b>	<b>61,820</b>	<b>62,110</b>	<b>60,600</b>
GROSS INCOME	(2,860)	(6,250)	(4,500)	(6,340)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>52,422</b>	<b>55,570</b>	<b>57,610</b>	<b>54,260</b>
Departmental Support	3,827	3,770	4,020	4,080
Central Support	8,905	7,570	8,250	8,430
<b>NET EXPENDITURE</b>	<b>65,154</b>	<b>66,910</b>	<b>69,880</b>	<b>66,770</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

**2003 - COMMUNITY STRATEGY**

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty, raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	49,378	37,720	38,570	38,580
Supplies and Services	746	33,430	33,430	29,360
Miscellaneous Expenditure	39,000	-	-	-
Earmarked Reserves	744	(31,940)	(31,940)	(27,830)
<b>GROSS EXPENDITURE</b>	<b>89,868</b>	<b>39,210</b>	<b>40,060</b>	<b>40,110</b>
GROSS INCOME	(11,500)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>78,368</b>	<b>39,210</b>	<b>40,060</b>	<b>40,110</b>
Departmental Support	33,619	32,090	33,960	34,410
Central Support	51,726	54,440	52,900	53,670
<b>NET EXPENDITURE</b>	<b>163,713</b>	<b>125,740</b>	<b>126,920</b>	<b>128,190</b>

Contributes to corporate priorities :

- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**2007 - EMERGENCY PLANNING**

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	3,920	-	-	-
Supplies and Services	3,550	5,850	3,170	6,030
Miscellaneous Expenditure	1,250	2,060	2,060	2,060
Earmarked Reserves	5,249	(2,060)	(2,060)	(2,060)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>13,969</b>	<b>5,850</b>	<b>3,170</b>	<b>6,030</b>
Departmental Support	29,287	28,820	29,830	30,220
Central Support	7,152	7,160	6,690	6,850
<b>NET EXPENDITURE</b>	<b>50,408</b>	<b>41,830</b>	<b>39,690</b>	<b>43,100</b>

Contributes to corporate priority :  
 - Protecting our countryside and heritage  
 - Creating safer communities

**2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK**

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	161,623	154,640	140,340	145,860
Premises Related Expenditure	574	400	400	410
Supplies and Services	99,048	46,870	122,640	145,930
Earmarked Reserves	(4,387)	(56,690)	(115,060)	-
<b>GROSS EXPENDITURE</b>	<b>256,858</b>	<b>145,220</b>	<b>148,320</b>	<b>292,200</b>
GROSS INCOME	(25,780)	(220)	(220)	(220)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>231,078</b>	<b>145,000</b>	<b>148,100</b>	<b>291,980</b>
Departmental Support	41,890	37,590	41,430	41,670
Central Support	26,307	23,680	24,620	25,460
<b>NET EXPENDITURE</b>	<b>299,275</b>	<b>206,270</b>	<b>214,150</b>	<b>359,110</b>

Contributes to corporate priority :  
 - Protecting our countryside and heritage  
 - Promoting sustainable and vibrant communities

**5050 - SUPPORT TO PARISHES**

To assist Parish Councils on parish plans and provide match funding for projects.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	272	-	-	-
Supplies and Services	12,313	-	5,000	23,000
Earmarked Reserves	67,686	-	(5,000)	(3,000)
<b>GROSS EXPENDITURE</b>	<b>80,271</b>	<b>-</b>	<b>-</b>	<b>20,000</b>
GROSS INCOME	(80,000)	-	-	(20,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>271</b>	<b>-</b>	<b>-</b>	<b>-</b>
Departmental Support	596	580	600	600
Central Support	1,872	1,990	2,270	2,270
<b>NET EXPENDITURE</b>	<b>2,739</b>	<b>2,570</b>	<b>2,870</b>	<b>2,870</b>

**Contributes to corporate priorities :**

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities



**PLANNING & DEVELOPMENT  
BOARD**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**PLANNING AND DEVELOPMENT BOARD**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

<b>Code</b>	<b>Description</b>	<b>Actual 2017/2018 £</b>	<b>Approved Budget 2018/2019 £</b>	<b>Revised Budget 2018/2019 £</b>	<b>Original Budget 2019/2020 £</b>
4009	Planning Control	(490,078)	(207,680)	(94,670)	(106,990)
4010	Building Control	(3,571)	20,000	10,000	35,200
4012	Conservation and Built Heritage	2,866	34,410	7,400	48,500
4014	Local Land Charges	(26,007)	(24,900)	(24,230)	(24,430)
4018	Street Naming and Numbering	(1,940)	710	710	910
	<b>Net Controllable Expenditure</b>	<b>(518,730)</b>	<b>(177,460)</b>	<b>(100,790)</b>	<b>(46,810)</b>
	<b>Departmental Support</b>	<b>158,034</b>	<b>102,570</b>	<b>93,590</b>	<b>106,670</b>
	<b>Central Support</b>	<b>163,644</b>	<b>173,310</b>	<b>172,710</b>	<b>182,610</b>
	<b>Capital Charges</b>	<b>2,780</b>	<b>16,390</b>	<b>16,390</b>	<b>16,390</b>
	<b>Planning and Development Board Total</b>	<b>(194,272)</b>	<b>114,810</b>	<b>181,900</b>	<b>258,860</b>

**4009 - PLANNING CONTROL**

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenditure	479,281	439,240	552,250	456,830
Supplies and Services	128,651	103,080	103,080	86,180
Miscellaneous Expenditure	4,060	-	-	-
Earmarked Reserves	140,516	-	-	-
<b>GROSS EXPENDITURE</b>	<b>752,508</b>	<b>542,320</b>	<b>655,330</b>	<b>543,010</b>
GROSS INCOME	(1,242,586)	(750,000)	(750,000)	(650,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(490,078)</b>	<b>(207,680)</b>	<b>(94,670)</b>	<b>(106,990)</b>
Departmental Support	132,500	76,720	73,710	76,110
Central Support	133,978	140,120	142,420	150,160
Capital Charge	2,780	13,090	13,090	13,090
<b>NET EXPENDITURE</b>	<b>(220,820)</b>	<b>22,250</b>	<b>134,550</b>	<b>132,370</b>

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Number of Planning Applications	1169	1000	1201	1000
Gross cost per application	£871.67	£759.16	£725.61	£769.28
Net (surplus)/cost per application	-£188.90	£22.25	£112.03	£132.37
Caseload per officer	216	185	222	185

**4010 - BUILDING CONTROL**

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The Building Control service has been provided in Partnership with Nuneaton and Bedworth Borough Council since November 2007, but will be provided by the South Staffordshire Building Control Partnership from 2019/20.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2017/2018	BUDGET 2018/2019	BUDGET 2018/2019	BUDGET 2019/2020
Employee Expenses	1,977	-	-	-
Supplies and Services	(5,467)	20,000	10,000	35,200
<b>GROSS EXPENDITURE</b>	<b>(3,490)</b>	<b>20,000</b>	<b>10,000</b>	<b>35,200</b>
GROSS INCOME	(81)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(3,571)</b>	<b>20,000</b>	<b>10,000</b>	<b>35,200</b>
Departmental Support	1,880	1,630	1,560	1,650
Central Support Services	12,661	13,810	14,670	14,930
<b>NET EXPENDITURE</b>	<b>10,970</b>	<b>35,440</b>	<b>26,230</b>	<b>51,780</b>

Contributes to corporate priorities :

- Protecting our countryside and heritage



**4012 - CONSERVATION AND BUILT HERITAGE**

This service looks to maintain the historical built heritage within the Borough

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2017/2018	2018/2019	2018/2019	2019/2020
Employee Expenditure	2,866	34,360	7,350	48,450
Supplies and Services	-	50	50	50
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,866</b>	<b>34,410</b>	<b>7,400</b>	<b>48,500</b>
Departmental Support	7,936	7,640	1,790	11,420
Central Support	4,063	5,090	4,380	5,440
<b>NET EXPENDITURE</b>	<b>14,865</b>	<b>47,140</b>	<b>13,570</b>	<b>65,360</b>

Contributes to corporate priorities :  
- Protecting our countryside and heritage

**4014 - LOCAL LAND CHARGES**

The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc., which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective purchasers. The income received from search fees is based upon charges that the Council is free to set itself.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2017/2018	2018/2019	2018/2019	2019/2020
Employee Expenditure	15,542	12,570	12,680	13,060
Supplies and Services	16,482	19,090	16,610	17,100
<b>GROSS EXPENDITURE</b>	<b>32,024</b>	<b>31,660</b>	<b>29,290</b>	<b>30,160</b>
GROSS INCOME	(58,031)	(56,560)	(53,520)	(54,590)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(26,007)</b>	<b>(24,900)</b>	<b>(24,230)</b>	<b>(24,430)</b>
Departmental Support	8,800	8,660	9,040	9,560
Central Support	12,024	13,300	10,140	10,950
Capital Charges	-	3,300	3,300	3,300
<b>NET EXPENDITURE</b>	<b>(5,183)</b>	<b>360</b>	<b>(1,750)</b>	<b>(620)</b>

**KEY PERFORMANCE INDICATORS**

Number of Local Land Charge Searches	475	550	433	450
Gross cost per search	£111.26	£97.49	£111.94	£112.60
Net cost per search	-£10.91	£0.65	-£4.04	-£1.38

**4018 - STREET NAMING & NUMBERING**

This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which then feeds into the Council's Land and Property Gazetteer.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2017/2018	2018/2019	2018/2019	2019/2020
Employee Expenditure	1,818	-	-	-
Supplies & Services	6,420	9,070	12,430	9,440
Earmarked Reserves	-	-	(3,360)	-
<b>GROSS EXPENDITURE</b>	<b>8,238</b>	<b>9,070</b>	<b>9,070</b>	<b>9,440</b>
GROSS INCOME	(10,178)	(8,360)	(8,360)	(8,530)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(1,940)</b>	<b>710</b>	<b>710</b>	<b>910</b>
Departmental Support	6,918	7,920	7,490	7,930
Central Support	918	990	1,100	1,130
<b>NET EXPENDITURE</b>	<b>5,896</b>	<b>9,620</b>	<b>9,300</b>	<b>9,970</b>

Contributes to corporate priority :  
 - Creating safer communities

# **LICENSING COMMITTEE**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**LICENSING COMMITTEE SUMMARY**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

<b>Code</b>	<b>Description</b>	<b>Actual 2017/2018 £</b>	<b>Approved Budget 2018/2019 £</b>	<b>Revised Budget 2018/2019 £</b>	<b>Original Budget 2019/2020 £</b>
4000	Licensing Authority	(34,271)	(40,150)	(37,210)	(36,780)
4001	Licences and Registration	(10,579)	(9,240)	(11,430)	(12,810)
4008	Hackney Carriages	(10,136)	(20,860)	(21,620)	(22,110)
4019	Gambling Act Authority	(9,602)	(9,370)	(9,830)	(9,830)
	<b>Net Controllable Expenditure</b>	<b>(64,588)</b>	<b>(79,620)</b>	<b>(80,090)</b>	<b>(81,530)</b>
	<b>Departmental Support</b>	<b>40,497</b>	<b>37,770</b>	<b>37,270</b>	<b>37,090</b>
	<b>Central Support</b>	<b>34,776</b>	<b>35,190</b>	<b>43,830</b>	<b>45,620</b>
	<b>Licensing Committee Total</b>	<b>10,685</b>	<b>(6,660)</b>	<b>1,010</b>	<b>1,180</b>

**4000 - LICENSING AUTHORITY**

The Council is the Licensing Authority for the Borough. It is required to process and issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	18,410	13,230	13,670	14,050
Supplies and Services	1,085	1,320	1,320	1,370
<b>GROSS EXPENDITURE</b>	<b>19,495</b>	<b>14,550</b>	<b>14,990</b>	<b>15,420</b>
GROSS INCOME	(53,766)	(54,700)	(52,200)	(52,200)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(34,271)</b>	<b>(40,150)</b>	<b>(37,210)</b>	<b>(36,780)</b>
Departmental Support	24,421	21,670	21,710	21,540
Central Support	11,891	11,900	14,960	15,650
<b>NET EXPENDITURE</b>	<b>2,041</b>	<b>(6,580)</b>	<b>(540)</b>	<b>410</b>

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Creating safer communities

**KEY PERFORMANCE INDICATORS**

Number of licences	475	450	432	432
Gross cost per licence	£117.49	£106.93	£119.58	£121.78
Net cost per licence	£4.30	-£14.62	-£1.25	£0.95

**4001 - LICENCES AND REGISTRATION**

The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	1,780	-	-	-
Supplies and Services	1,008	1,700	1,700	1,750
<b>GROSS EXPENDITURE</b>	<b>2,788</b>	<b>1,700</b>	<b>1,700</b>	<b>1,750</b>
GROSS INCOME	(13,367)	(10,940)	(13,130)	(14,560)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(10,579)</b>	<b>(9,240)</b>	<b>(11,430)</b>	<b>(12,810)</b>
Departmental Support	7,711	8,430	7,660	8,260
Central Support	8,347	8,460	11,590	11,990
<b>NET EXPENDITURE</b>	<b>5,479</b>	<b>7,650</b>	<b>7,820</b>	<b>7,440</b>

Contributes to corporate priority :

- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Number of licences	73	70	92	89
Gross cost per licence	£258.16	£265.57	£227.72	£247.19
Net cost per licence	£75.05	£109.29	£85.00	£83.60

**4008 - HACKNEY CARRIAGES**

The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	12,679	10,640	10,010	10,740
Premises	-	50	50	50
Supplies and Services	3,929	3,880	3,880	3,170
Transport Related Expenditure	6,385	5,940	5,940	5,940
<b>GROSS EXPENDITURE</b>	<b>22,993</b>	<b>20,510</b>	<b>19,880</b>	<b>19,900</b>
<b>GROSS INCOME</b>	<b>(33,129)</b>	<b>(41,370)</b>	<b>(41,500)</b>	<b>(42,010)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(10,136)</b>	<b>(20,860)</b>	<b>(21,620)</b>	<b>(22,110)</b>
Departmental Support	7,040	6,530	6,730	6,140
Central Support	13,771	14,010	16,400	17,080
<b>NET EXPENDITURE</b>	<b>10,675</b>	<b>(320)</b>	<b>1,510</b>	<b>1,110</b>

Contributes to corporate priority :  
 - Supporting employment and business  
 - Creating safer communities

**KEY PERFORMANCE INDICATORS**

Number of vehicles licences	98	99	90	90
Number of operators licences	16	11	14	16
Number of drivers licences	128	114	120	125
Gross cost per licence	£181.01	£183.26	£192.01	£186.67
Net cost per licence	£44.11	-£1.43	£6.74	£4.81

**4019 - GAMBLING ACT AUTHORITY**

As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	227	-	-	-
<b>GROSS EXPENDITURE</b>	<b>227</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GROSS INCOME</b>	<b>(9,829)</b>	<b>(9,370)</b>	<b>(9,830)</b>	<b>(9,830)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(9,602)</b>	<b>(9,370)</b>	<b>(9,830)</b>	<b>(9,830)</b>
Departmental Support	1,325	1,140	1,170	1,150
Central Support	767	820	880	900
<b>NET EXPENDITURE</b>	<b>(7,510)</b>	<b>(7,410)</b>	<b>(7,780)</b>	<b>(7,780)</b>

Contributes to corporate priority :  
 - Supporting employment and business  
 - Creating safer communities

**KEY PERFORMANCE INDICATORS**

Number of Gambling licences	83	88	83	83
Gross cost per licence	£27.94	£22.27	£24.70	£24.70
Net cost per licence	-£90.48	-£84.20	-£93.73	-£93.73





**RESOURCES BOARD  
REMAINING WITHIN BOARD**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**RESOURCES BOARD (REMAINING)**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

<b>Code</b>	<b>Description</b>	<b>Actual 2017/2018 £</b>	<b>Approved Budget 2018/2019 £</b>	<b>Revised Budget 2018/2019 £</b>	<b>Original Budget 2019/2020 £</b>
3000	Cost of Democratic Services	392,822	375,720	359,730	374,990
3001	Election Expenses	6,497	5,220	5,140	90,290
3002	Registration of Electors	30,187	27,900	27,250	29,920
3003	Non Domestic Business Rates	13,495	(31,430)	(27,650)	(29,690)
3004	Council Tax Collection	99,179	59,940	71,890	63,970
3050	Finance Miscellaneous	(33,623)	-	-	-
3051	Compensation and Pension Increases	229,124	290,950	291,010	356,780
3052	Assisted Car Purchase	(502)	(620)	(760)	(320)
3054	Electricity at Work	18,595	18,360	18,360	18,920
3059	Finance Unused Land	12,971	830	700	720
3060	Corporate and Democratic Core	90,334	67,100	64,550	66,200
3061	Unallocated Central Support Services	690	122,570	29,920	111,170
3065	Coleshill Shops and Flats	(68,311)	(67,320)	(69,670)	(69,610)
3067	The Pavilions, Holly Lane	(79,776)	(80,100)	(81,580)	(81,470)
3068	Carlyon Road Industrial Estate	(108,710)	(126,260)	(127,840)	(127,720)
3069	Innage Park Industrial Estate	(160,469)	(173,630)	(182,780)	(181,870)
3070	Polesworth Workspace Units	(7,839)	(7,820)	(8,730)	(8,520)
3079	Maya Bar & Restaurant	(10,705)	(10,740)	(11,060)	(10,990)
3084	Homeless Persons	54,873	62,780	66,000	72,540
3089	Public Conveniences	42,277	42,700	38,300	36,370
3094	Customer Contact	22,492	15,460	12,050	12,550
3097	Rent Allowances	28,104	5,560	78,280	98,710
3098	Housing Benefit Administration and Rent Rebates	(63,152)	(53,010)	(61,460)	(53,740)
3101	Council Tax Support	110,461	98,480	103,580	111,440
3102	Car Parks	60,319	47,630	50,220	44,820
3111	Broadband Delivery UK	50,051	47,870	47,870	-
5008	Private Sector Housing Assistance	41,971	(60)	28,210	15,790
5035	CCTV	11,631	330	1,690	(480)
5036	Community Support	273,605	146,780	172,640	198,680
	<b>Net Controllable Expenditure</b>	<b>1,056,591</b>	<b>885,190</b>	<b>895,860</b>	<b>1,139,450</b>
	<b>Recharged to Services</b>	<b>(213,190)</b>	<b>(221,310)</b>	<b>(230,440)</b>	<b>(241,980)</b>
	<b>Departmental Support</b>	<b>990,730</b>	<b>1,005,440</b>	<b>1,050,170</b>	<b>1,098,570</b>
	<b>Central Support</b>	<b>1,046,396</b>	<b>1,055,310</b>	<b>991,640</b>	<b>1,056,950</b>
	<b>Capital</b>	<b>440,618</b>	<b>252,800</b>	<b>253,040</b>	<b>243,860</b>
	<b>Resources Board (Remaining) Total</b>	<b>3,321,145</b>	<b>2,977,430</b>	<b>2,960,270</b>	<b>3,296,850</b>

**3000 - COST OF DEMOCRATIC SERVICES**

This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	121,571	88,120	86,530	90,330
Premises Related Expenditure	986	1,310	1,000	1,030
Supplies and Services	31,323	30,810	25,730	28,830
Transport Related Expenditure	9,460	12,370	10,900	11,220
Members Allowances	229,482	243,110	235,570	243,580
<b>GROSS EXPENDITURE</b>	<b>392,822</b>	<b>375,720</b>	<b>359,730</b>	<b>374,990</b>
GROSS INCOME	-	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>392,822</b>	<b>375,720</b>	<b>359,730</b>	<b>374,990</b>
Recharged to Services	(84,790)	(87,360)	(76,900)	(79,550)
Central Support	251,459	245,040	194,920	205,590
Capital Charges	20,818	27,330	18,430	18,520
<b>NET EXPENDITURE</b>	<b>580,309</b>	<b>560,730</b>	<b>496,180</b>	<b>519,550</b>

**Contributes to corporate priorities :**

- Responsible financial and resource management
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

**3001 - ELECTION EXPENSES**

The Council is responsible for the proper staging of elections at a local and national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place every four years with the next being due in May 2019.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	1,609	-	-	-
Supplies and Services	4,888	5,220	5,140	90,290
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,497</b>	<b>5,220</b>	<b>5,140</b>	<b>90,290</b>
Departmental Support	12,624	12,420	12,840	13,060
Central Support	4,938	5,010	6,570	6,660
<b>NET EXPENDITURE</b>	<b>24,059</b>	<b>22,650</b>	<b>24,550</b>	<b>110,010</b>

**Contributes to corporate priority :**

- Promoting sustainable and vibrant communities

**3002 - REGISTRATION OF ELECTORS**

This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty on the Council to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2017/2018	2018/2019	2018/2019	2019/2020
Employee Expenditure	4,403	2,100	1,350	2,140
Supplies and Services	39,056	38,970	39,340	40,520
Transport	150	-	100	-
Earmarked Reserves	16,840	(11,710)	7,500	(11,250)
<b>GROSS EXPENDITURE</b>	<b>60,449</b>	<b>29,360</b>	<b>48,290</b>	<b>31,410</b>
<b>GROSS INCOME</b>	<b>(30,262)</b>	<b>(1,460)</b>	<b>(21,040)</b>	<b>(1,490)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>30,187</b>	<b>27,900</b>	<b>27,250</b>	<b>29,920</b>
Departmental Support	28,883	28,430	28,980	29,620
Central Support	2,576	6,680	7,250	7,470
Capital Charges	-	3,300	3,300	3,300
<b>NET EXPENDITURE</b>	<b>61,646</b>	<b>66,310</b>	<b>66,780</b>	<b>70,310</b>

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

**KEY PERFORMANCE INDICATORS**

Number of registered electors	48,795	49,500	49,235	49,500
Cost per registered elector	£1.26	£1.34	£1.36	£1.42

**3003 - NON DOMESTIC BUSINESS RATES**

The Borough Council collects non domestic rates from businesses in its area, and pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2017/2018	2018/2019	2018/2019	2019/2020
Employee Expenditure	87,622	69,130	70,570	72,480
Supplies and Services	40,662	19,330	19,330	15,580
<b>GROSS EXPENDITURE</b>	<b>128,284</b>	<b>88,460</b>	<b>89,900</b>	<b>88,060</b>
<b>GROSS INCOME</b>	<b>(114,789)</b>	<b>(119,890)</b>	<b>(117,550)</b>	<b>(117,750)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>13,495</b>	<b>(31,430)</b>	<b>(27,650)</b>	<b>(29,690)</b>
Departmental Support	89,099	90,160	86,180	89,870
Central Support	36,923	38,890	22,700	23,170
Capital Charges	3,129	6,630	6,630	6,630
<b>NET EXPENDITURE</b>	<b>142,646</b>	<b>104,250</b>	<b>87,860</b>	<b>89,980</b>

Contributes to corporate priority :

- Responsible financial and resource management

**KEY PERFORMANCE INDICATORS**

Business Rate Collection Rate	99.01%	99.30%	99.00%	99.00%
Number of NDR properties	2,341	2,310	2,343	2,343
Cost per NDR property	£60.93	£45.13	£37.50	£38.40

**3004 - COUNCIL TAX COLLECTION**

The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the police authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	198,974	168,380	158,890	165,890
Supplies and Services	34,253	41,560	41,560	33,080
<b>GROSS EXPENDITURE</b>	<b>233,227</b>	<b>209,940</b>	<b>200,450</b>	<b>198,970</b>
GROSS INCOME	(134,048)	(150,000)	(128,560)	(135,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>99,179</b>	<b>59,940</b>	<b>71,890</b>	<b>63,970</b>
Departmental Support	192,039	193,290	188,080	196,970
Central Support	38,152	38,230	31,670	32,070
Capital Charges	6,115	13,250	13,250	13,250
<b>NET EXPENDITURE</b>	<b>335,485</b>	<b>304,710</b>	<b>304,890</b>	<b>306,260</b>

Contributes to corporate priority :

- Responsible financial and resource management

**KEY PERFORMANCE INDICATORS**

Council Tax Collection Rate	98.60%	98.00%	98.60%	98.00%
Number of households	28,089	28,100	28,251	28,300
Cost per household	£11.94	£10.84	£10.79	£10.82

**3050 - FINANCE MISCELLANEOUS**

Some items of income and expenditure do not relate to a specific service and are recorded here.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	(130)	-	-	-
Supplies and Services	10,135	-	5,000	-
Miscellaneous Expenditure	330	-	-	-
Earmarked Reserves	52,286	-	59,240	-
<b>GROSS EXPENDITURE</b>	<b>62,621</b>	<b>-</b>	<b>64,240</b>	<b>-</b>
GROSS INCOME	(96,244)	-	(64,240)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(33,623)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Central Support	449	460	490	520
<b>NET EXPENDITURE</b>	<b>(33,174)</b>	<b>460</b>	<b>490</b>	<b>520</b>

**3051 - COMPENSATION AND PENSION INCREASES**

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	229,124	290,950	291,010	356,780
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>229,124</b>	<b>290,950</b>	<b>291,010</b>	<b>356,780</b>
Recharged to Services	(46,960)	(58,130)	(58,130)	(70,670)
Central Support	869	920	990	1,030
<b>NET EXPENDITURE</b>	<b>183,033</b>	<b>233,740</b>	<b>233,870</b>	<b>287,140</b>

Contributes to corporate priority :

- Responsible financial and resource management

**3052 - ASSISTED CAR PURCHASE**

Interest on staff car loans

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	50	-	-	-
<b>GROSS EXPENDITURE</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>
GROSS INCOME	(552)	(620)	(760)	(320)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(502)</b>	<b>(620)</b>	<b>(760)</b>	<b>(320)</b>
Central Support	143	140	160	160
<b>NET EXPENDITURE</b>	<b>(359)</b>	<b>(480)</b>	<b>(600)</b>	<b>(160)</b>

**3054 - ELECTRICITY AT WORK**

To carry out testing of all electrical appliances in public buildings.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	3,430	-	-	-
Premises Related Expenditure	15,165	18,360	18,360	18,920
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>18,595</b>	<b>18,360</b>	<b>18,360</b>	<b>18,920</b>
Departmental Support	4,320	4,370	4,330	4,440
Central Support	517	540	680	700
<b>NET EXPENDITURE</b>	<b>23,432</b>	<b>23,270</b>	<b>23,370</b>	<b>24,060</b>

**Contributes to corporate priority :**

**- Responsible financial and resource management**

**3059 - FINANCE UNUSED LAND**

Any unallocated income or expenditure related to unused land owned by the Council.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	52	-	-	-
Premises Related Expenditure	12,829	830	700	720
Supplies and Services	90	-	-	-
<b>NET EXPENDITURE</b>	<b>13,439</b>	<b>1,310</b>	<b>1,090</b>	<b>1,140</b>

**Contributes to corporate priority :**

**- Responsible financial and resource management**



**3060 - CORPORATE AND DEMOCRATIC CORE**

Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	59,366	-	280	-
Supplies and Services	37,258	67,100	64,270	66,200
<b>GROSS EXPENDITURE</b>	<b>96,624</b>	<b>67,100</b>	<b>64,550</b>	<b>66,200</b>
GROSS INCOME	(6,290)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>90,334</b>	<b>67,100</b>	<b>64,550</b>	<b>66,200</b>
Recharged to Services	(81,440)	(75,820)	(95,410)	(91,760)
Central Support	563,437	568,720	584,770	637,300
Capital Charges	3,330	11,880	20,720	11,870
<b>NET EXPENDITURE</b>	<b>575,661</b>	<b>571,880</b>	<b>574,630</b>	<b>623,610</b>

Contributes to corporate priority :

- Responsible financial and resource management

**3061 - UNALLOCATED CENTRAL SUPPORT SERVICES**

Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	(221)	110,080	29,920	111,170
Supplies and Services	911	12,490	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>690</b>	<b>122,570</b>	<b>29,920</b>	<b>111,170</b>
Central Support	34,617	31,780	37,230	35,020
Capital Charges	-	-	300	(120)
<b>NET EXPENDITURE</b>	<b>35,307</b>	<b>154,350</b>	<b>67,450</b>	<b>146,070</b>

**3065 - COLESHILL SHOPS AND FLATS**

This budget relates to 7 shops and 4 flats located in High Street, Coleshill. They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	345	-	-	-
Premises Related Expenditure	2,421	3,840	1,490	1,540
<b>GROSS EXPENDITURE</b>	<b>2,766</b>	<b>3,840</b>	<b>1,490</b>	<b>1,540</b>
GROSS INCOME	(71,077)	(71,160)	(71,160)	(71,150)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(68,311)</b>	<b>(67,320)</b>	<b>(69,670)</b>	<b>(69,610)</b>
Central Support	2,997	3,100	2,790	2,770
<b>NET EXPENDITURE</b>	<b>(65,314)</b>	<b>(64,220)</b>	<b>(66,880)</b>	<b>(66,840)</b>

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Occupancy rate	100%	100%	100%	100%
Number of shops	7	7	7	7
Annual income per shop	-£10,154	-£10,166	-£10,166	-£10,164

**3067 - THE PAVILIONS, HOLLY LANE**

These 8 industrial units were constructed by the Council to provide local employment opportunities.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	407	-	-	-
Premises Related Expenditure	4,823	4,920	3,440	3,540
Supplies and Services	370	370	370	380
<b>GROSS EXPENDITURE</b>	<b>5,600</b>	<b>5,290</b>	<b>3,810</b>	<b>3,920</b>
GROSS INCOME	(85,376)	(85,390)	(85,390)	(85,390)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(79,776)</b>	<b>(80,100)</b>	<b>(81,580)</b>	<b>(81,470)</b>
Central Support	4,024	4,140	3,890	4,030
<b>NET EXPENDITURE</b>	<b>(75,752)</b>	<b>(75,960)</b>	<b>(77,690)</b>	<b>(77,440)</b>

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£10,672	-£10,674	-£10,674	-£10,674

**3068 - CARLYON ROAD INDUSTRIAL ESTATE**

This budget relates to 8 small industrial units plus a further 8 plots of industrial land which are let on a long lease.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	343	-	-	-
Premises Related Expenditure	6,190	6,290	4,710	4,830
Supplies and Services	110	110	110	110
<b>GROSS EXPENDITURE</b>	<b>6,643</b>	<b>6,400</b>	<b>4,820</b>	<b>4,940</b>
GROSS INCOME	(115,353)	(132,660)	(132,660)	(132,660)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(108,710)</b>	<b>(126,260)</b>	<b>(127,840)</b>	<b>(127,720)</b>
Central Support	3,790	3,910	3,650	3,830
Capital Charge	(22,000)	-	-	-
<b>NET EXPENDITURE</b>	<b>(126,920)</b>	<b>(122,350)</b>	<b>(124,190)</b>	<b>(123,890)</b>

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Occupancy rate	88%	100%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	-£7,210	-£8,291	-£8,291	-£8,291

**3069 - INNAGE PARK INDUSTRIAL ESTATE**

This development covers 39 small industrial units plus 2 units which are used as offices. A number of the units are leased from an external company.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	1,046	-	-	-
Premises Related Expenditure	40,494	42,380	35,330	36,180
Supplies and Services	626	580	580	580
<b>GROSS EXPENDITURE</b>	<b>42,166</b>	<b>42,960</b>	<b>35,910</b>	<b>36,760</b>
GROSS INCOME	(202,635)	(216,590)	(218,690)	(218,630)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(160,469)</b>	<b>(173,630)</b>	<b>(182,780)</b>	<b>(181,870)</b>
Central Support	16,900	17,090	17,060	18,050
Capital Charge	419,749	121,000	121,000	121,000
<b>NET EXPENDITURE</b>	<b>276,180</b>	<b>(35,540)</b>	<b>(44,720)</b>	<b>(42,820)</b>

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Occupancy rate	87%	97%	98%	98%
Number of units	39	39	39	39
Annual income per unit	-£5,196	-£5,554	-£5,607	-£5,606

**3070 - POLESWORTH WORKSPACE UNITS**

These small workspace units were built with European financial aid and form part of the Polesworth Project.  
There are 8 units in all.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	428	-	-	-
Premises Related Expenditure	3,098	3,860	2,950	3,160
Supplies and Services	43	230	230	230
<b>GROSS EXPENDITURE</b>	<b>3,569</b>	<b>4,090</b>	<b>3,180</b>	<b>3,390</b>
GROSS INCOME	(11,408)	(11,910)	(11,910)	(11,910)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(7,839)</b>	<b>(7,820)</b>	<b>(8,730)</b>	<b>(8,520)</b>
Central Support	3,921	4,110	2,650	2,750
Capital Charge	(4,000)	-	-	-
<b>NET EXPENDITURE</b>	<b>(7,918)</b>	<b>(3,710)</b>	<b>(6,080)</b>	<b>(5,770)</b>

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

**KEY PERFORMANCE INDICATORS**

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£1,426	-£1,489	-£1,489	-£1,489

**3079 - MAYA BAR AND RESTAURANT**

A restaurant which is leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	69	-	-	-
Premises Related Expenditure	3,230	3,260	2,940	3,010
<b>GROSS EXPENDITURE</b>	<b>3,299</b>	<b>3,260</b>	<b>2,940</b>	<b>3,010</b>
GROSS INCOME	(14,004)	(14,000)	(14,000)	(14,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(10,705)</b>	<b>(10,740)</b>	<b>(11,060)</b>	<b>(10,990)</b>
Central Support	1,371	1,420	1,510	1,600
Capital Charge	(6,000)	-	-	-
<b>NET EXPENDITURE</b>	<b>(15,334)</b>	<b>(9,320)</b>	<b>(9,550)</b>	<b>(9,390)</b>

Contributes to corporate priority :

- Responsible financial and resource management

**3084 - HOMELESS PERSONS**

The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends, in some cases, to the provision of temporary accommodation.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	25,223	20,430	70,880	74,420
Premises Related Expenditure	16,062	17,410	17,690	17,830
Supplies and Services	24,846	49,480	54,950	56,590
Transport Related Expenditure	51	-	-	-
Earmarked Reserves	91,605	(12,180)	20,110	(60,730)
<b>GROSS EXPENDITURE</b>	<b>157,787</b>	<b>75,140</b>	<b>163,630</b>	<b>88,110</b>
GROSS INCOME	(102,914)	(12,360)	(97,630)	(15,570)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>54,873</b>	<b>62,780</b>	<b>66,000</b>	<b>72,540</b>
Departmental Support	17,015	16,990	27,060	27,980
Central Support	12,858	13,110	6,900	7,180
Capital Charges	52	1,090	1,090	1,090
<b>NET EXPENDITURE</b>	<b>84,798</b>	<b>93,970</b>	<b>101,050</b>	<b>108,790</b>

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**3089 - PUBLIC CONVENIENCES**

The Council maintain some public conveniences situated in Atherstone.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	13,852	8,820	8,580	8,980
Premises Related Expenditure	7,447	12,950	8,790	6,420
Supplies and Services	1,471	1,500	1,500	1,540
Earmarked Reserves	19,532	19,500	19,500	19,500
<b>GROSS EXPENDITURE</b>	<b>42,302</b>	<b>42,770</b>	<b>38,370</b>	<b>36,440</b>
GROSS INCOME	(25)	(70)	(70)	(70)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>42,277</b>	<b>42,700</b>	<b>38,300</b>	<b>36,370</b>
Departmental Support	6,290	6,360	6,300	6,460
Central Support	2,013	2,210	2,290	2,470
Capital Charges	1,148	12,820	12,820	12,820
<b>NET EXPENDITURE</b>	<b>51,728</b>	<b>64,090</b>	<b>59,710</b>	<b>58,120</b>

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities

**3094 - CUSTOMER CONTACT**

To provide a single point of contact for the public for all Council services.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	41,075	34,740	31,630	32,520
Supplies and Services	530	330	330	340
<b>GROSS EXPENDITURE</b>	<b>41,605</b>	<b>35,070</b>	<b>31,960</b>	<b>32,860</b>
GROSS INCOME	(19,113)	(19,610)	(19,910)	(20,310)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>22,492</b>	<b>15,460</b>	<b>12,050</b>	<b>12,550</b>
Departmental Support	76,639	78,110	79,440	82,540
Central Support	1,876	1,930	2,120	2,150
<b>NET EXPENDITURE</b>	<b>101,007</b>	<b>95,500</b>	<b>93,610</b>	<b>97,240</b>

Contributes to corporate priorities :  
- Promoting sustainable and vibrant communities

**3097 - RENT ALLOWANCES**

Rent allowances are payable to tenants in accommodation other than that provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	87,596	71,030	74,770	77,810
Supplies and Services	11,646	30,220	33,540	31,570
Transfer Payments	7,980,016	7,770,740	7,267,690	7,485,720
<b>GROSS EXPENDITURE</b>	<b>8,079,258</b>	<b>7,871,990</b>	<b>7,376,000</b>	<b>7,595,100</b>
GROSS INCOME	(8,051,154)	(7,866,430)	(7,297,720)	(7,496,390)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>28,104</b>	<b>5,560</b>	<b>78,280</b>	<b>98,710</b>
Departmental Support	106,959	108,690	109,000	113,920
Central Support	12,692	14,190	6,620	6,550
Capital Charges	1,564	2,900	2,900	2,900
<b>NET EXPENDITURE</b>	<b>149,319</b>	<b>131,340</b>	<b>196,800</b>	<b>222,080</b>

Contributes to corporate priority :  
- Promoting sustainable and vibrant communities

**KEY PERFORMANCE INDICATORS**

Number of claimants	1,566	1,800	1,488	1,500
Rent Allowance per claimant	£5,095.80	£4,856.71	£4,884.20	£4,990.48
Cost of administration per claimant	£95.35	£82.09	£132.26	£148.05

**3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES**

This budget includes expenditure and income relating to rent rebates given to council tenants.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	75,590	60,600	64,050	66,680
Supplies and Services	4,067	68,020	68,310	67,280
Transfer Payments	5,954,824	5,944,590	5,722,030	5,664,810
<b>GROSS EXPENDITURE</b>	<b>6,034,481</b>	<b>6,073,210</b>	<b>5,854,390</b>	<b>5,798,770</b>
GROSS INCOME	(6,097,633)	(6,126,220)	(5,915,850)	(5,852,510)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(63,152)</b>	<b>(53,010)</b>	<b>(61,460)</b>	<b>(53,740)</b>
Departmental Support	95,769	97,560	97,770	102,090
Central Support	13,260	14,660	7,120	7,030
Capital Charges	853	1,720	1,720	1,720
<b>NET EXPENDITURE</b>	<b>46,730</b>	<b>60,930</b>	<b>45,150</b>	<b>57,100</b>

Contributes to corporate priority :  
- Promoting sustainable and vibrant communities

**KEY PERFORMANCE INDICATORS**

Number of claimants	1,531	1,520	1,475	1,500
Housing benefit per claimant	£3,889.50	£3,910.91	£3,879.34	£3,776.54
Cost of administration per claimant	£30.52	£40.09	£30.61	£38.07

**3101 - COUNCIL TAX SUPPORT**

Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	156,975	136,590	143,800	149,630
Supplies and Services	9,580	11,830	11,830	8,650
<b>GROSS EXPENDITURE</b>	<b>166,555</b>	<b>148,420</b>	<b>155,630</b>	<b>158,280</b>
GROSS INCOME	(56,094)	(49,940)	(52,050)	(46,840)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>110,461</b>	<b>98,480</b>	<b>103,580</b>	<b>111,440</b>
Departmental Support	127,359	128,620	128,890	135,300
Central Support	5,864	5,960	6,170	6,380
Capital Charges	2,560	2,820	2,820	2,820
<b>NET EXPENDITURE</b>	<b>246,244</b>	<b>235,880</b>	<b>241,460</b>	<b>255,940</b>

Contributes to corporate priority :  
- Responsible financial and resource management

**KEY PERFORMANCE INDICATORS**

Number of claimants	4,082	4,360	4,027	4,000
Cost of administration per claimant	£60.32	£54.10	£59.96	£63.99

**3102 - CAR PARKS**

The Council maintains car parks throughout the Borough. Parking is free on all car parks but some are subject to time restrictions.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	11,929	6,180	-	-
Premises Related Expenditure	47,637	51,150	52,920	54,190
Supplies and Services	13,968	9,500	13,220	10,140
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	(3,480)	-
<b>GROSS EXPENDITURE</b>	<b>73,534</b>	<b>66,830</b>	<b>62,660</b>	<b>64,330</b>
GROSS INCOME	(13,215)	(19,200)	(12,440)	(19,510)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>60,319</b>	<b>47,630</b>	<b>50,220</b>	<b>44,820</b>
Departmental Support	27,580	28,200	34,980	36,010
Central Support	10,308	11,680	10,860	11,290
Capital Charges	260	1,330	1,330	1,330
<b>NET EXPENDITURE</b>	<b>98,467</b>	<b>88,840</b>	<b>97,390</b>	<b>93,450</b>

Contributes to corporate priority :

- Responsible financial and resource management

**3111 - BROADBAND DELIVERY UK**

A contribution from the Council towards a Coventry, Warwickshire and Solihull project to see high-speed broadband delivered to every part of the region.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenses	51	-	-	-
Supplies and Services	-	47,870	192,400	-
Earmarked Reserves	50,000	-	(144,530)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>50,051</b>	<b>47,870</b>	<b>47,870</b>	<b>-</b>
Central Support	458	480	540	-
<b>NET EXPENDITURE</b>	<b>50,509</b>	<b>48,350</b>	<b>48,410</b>	<b>-</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

- Supporting employment and business



**5008 - PRIVATE SECTOR HOUSING ASSISTANCE**

The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants. The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	50,834	38,220	28,060	40,640
Supplies and Services	115	150	150	150
Earmarked Reserves	-	(13,430)	-	-
<b>GROSS EXPENDITURE</b>	<b>50,949</b>	<b>24,940</b>	<b>28,210</b>	<b>40,790</b>
GROSS INCOME	(8,978)	(25,000)	-	(25,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>41,971</b>	<b>(60)</b>	<b>28,210</b>	<b>15,790</b>
Departmental Support	33,673	33,380	73,490	75,830
Central Support	3,669	3,760	5,490	5,750
Capital Charges	-	-	-	-
<b>NET EXPENDITURE</b>	<b>79,313</b>	<b>37,080</b>	<b>107,190</b>	<b>97,370</b>

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Creating safer communities
- Improving leisure and wellbeing opportunities

**5035 - CCTV**

The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	12,983	-	-	-
Supplies and Services	15,512	17,640	17,730	16,190
Earmarked Reserves	15,450	15,450	15,450	15,450
<b>GROSS EXPENDITURE</b>	<b>43,945</b>	<b>33,090</b>	<b>33,180</b>	<b>31,640</b>
GROSS INCOME	(32,314)	(32,760)	(31,490)	(32,120)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>11,631</b>	<b>330</b>	<b>1,690</b>	<b>(480)</b>
Departmental Support	107,251	113,220	109,330	116,330
Central Support	315	320	9,630	9,920
Capital Charges	-	18,250	18,250	18,250
<b>NET EXPENDITURE</b>	<b>119,197</b>	<b>132,120</b>	<b>138,900</b>	<b>144,020</b>

Contributes to corporate priority :

- Creating safer communities

**5036 - COMMUNITY SUPPORT**

A 7 day, 24 hour emergency alarm and mobile warden service available to all residents aged 62 or over within the Borough, or those with a medical condition or disability. The scheme also provides some support for neighbouring authorities.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	521,506	468,520	483,910	491,600
Premises Related Expenditure	220	220	220	230
Supplies and Services	34,593	36,540	35,960	36,930
Transport Related Expenditure	18,003	15,830	14,860	15,340
Earmarked Reserves	(15,760)	-	(10,760)	-
<b>GROSS EXPENDITURE</b>	<b>558,562</b>	<b>521,110</b>	<b>524,190</b>	<b>544,100</b>
<b>GROSS INCOME</b>	<b>(284,957)</b>	<b>(374,330)</b>	<b>(351,550)</b>	<b>(345,420)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>273,605</b>	<b>146,780</b>	<b>172,640</b>	<b>198,680</b>
Departmental Support	65,230	65,640	63,500	68,150
Central Support	15,532	16,350	14,530	15,090
Capital Charges	13,040	28,480	28,480	28,480
<b>NET EXPENDITURE</b>	<b>367,407</b>	<b>257,250</b>	<b>279,150</b>	<b>310,400</b>

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

**KEY PERFORMANCE INDICATORS**

Number of paying lifeline customers	1,908	1,866	1,715	1,715
Net expenditure per paying lifeline customer	£192.56	£137.86	£162.77	£180.99

**RESOURCES BOARD  
RECHARGED TO OTHER  
SERVICES**



**NORTH WARWICKSHIRE BOROUGH COUNCIL**  
**RESOURCES BOARD (RECHARGED)**  
**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2017/2018 £	Approved Budget 2018/2019 £	Revised Budget 2018/2019 £	Original Budget 2019/2020 £
Various	Chief Executive	188,423	192,830	196,840	197,370
Various	Corporate Director - Resources	940,321	1,008,650	931,880	996,010
Various	Corporate Director - Environment	1,354,458	1,362,170	1,530,270	1,515,320
Various	Corporate Director - Community	1,337,137	1,384,270	1,406,290	1,459,870
Various	Director of Housing	2,205,209	2,181,130	2,215,960	2,314,330
Various	Director of Streetscape	498,202	488,560	447,310	459,570
Various	Director of Leisure and Community Development	928,283	596,130	611,920	621,200
3006-3039	Building Maintenance Fund	231,760	232,660	232,750	225,310
3040-3041	Council Offices	187,588	207,520	150,330	204,890
3043	Central Telephones	15,779	16,940	16,600	17,390
3045	Recruitment	39,515	25,390	25,390	26,160
3046	Printing and Stationery	69,897	71,750	71,670	74,070
3047	Training	19,026	90,220	30,060	93,610
3048	Depot and Stores	69,247	67,690	68,100	70,160
3110	Postal Services	60,725	71,960	66,340	68,490
3226	Central Services	256,142	259,940	267,650	277,870
3290	Information Services	674,458	690,760	719,590	757,820
3291	Procurement	70,461	71,600	71,540	73,770
3292	Staff Welfare	23,668	27,200	27,720	27,160
3300	Transport Management Account	724,103	717,580	658,930	678,130
	<b>Net Controllable Expenditure</b>	<b>9,894,402</b>	<b>9,764,950</b>	<b>9,747,140</b>	<b>10,158,500</b>
	<b>Recharged to Services</b>	<b>(11,672,494)</b>	<b>(11,604,250)</b>	<b>(11,609,190)</b>	<b>(12,106,100)</b>
	<b>Departmental Support</b>	<b>27,860</b>	<b>26,160</b>	<b>20,950</b>	<b>21,530</b>
	<b>Central Support</b>	<b>1,451,169</b>	<b>1,478,650</b>	<b>1,428,530</b>	<b>1,512,200</b>
	<b>Capital</b>	<b>667,069</b>	<b>406,700</b>	<b>412,570</b>	<b>413,870</b>
	<b>Resources Board (Recharged) Total</b>	<b>368,006</b>	<b>72,210</b>	<b>-</b>	<b>-</b>

**Resources Board Summary**

Description	Actual 2017/18 £	Approved Budget 2018/19 £	Revised Budget 2018/19 £	Original Budget 2019/20 £
Totals - Recharged Services	368,006	72,210	-	-
Totals - Services Remaining	3,321,145	2,977,430	2,960,270	3,296,850
Central Vacancy Factor	-	(210,000)	(19,200)	(210,000)
Increase in Insurance Premium Tax				
<b>Resources Board Total</b>	<b>3,689,151</b>	<b>2,839,640</b>	<b>2,941,070</b>	<b>3,086,850</b>

**VARIOUS - CHIEF EXECUTIVE**

This includes the Chief Executive and the Management Team Support Unit budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	185,072	188,530	192,470	192,220
Supplies and Services	2,933	3,420	3,490	4,270
Transport Related Expenditure	418	880	880	880
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>188,423</b>	<b>192,830</b>	<b>196,840</b>	<b>197,370</b>
Recharged to Services	(216,400)	(224,220)	(233,120)	(234,370)
Central Support	25,967	29,120	33,850	34,550
Capital Charges	2,010	2,690	2,430	2,450
<b>NET EXPENDITURE</b>	<b>-</b>	<b>420</b>	<b>-</b>	<b>-</b>

**VARIOUS - CORPORATE DIRECTOR- RESOURCES**

This includes the Corporate Director-Resources, Valuer, Financial Services, Human Resources and Internal Audit.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	839,348	882,050	808,610	854,660
Supplies and Services	92,676	124,200	121,400	139,500
Transport Related Expenditure	1,747	2,400	1,870	1,850
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	6,600	-	-	-
<b>GROSS EXPENDITURE</b>	<b>940,371</b>	<b>1,008,650</b>	<b>931,880</b>	<b>996,010</b>
<b>GROSS INCOME</b>	<b>(50)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>940,321</b>	<b>1,008,650</b>	<b>931,880</b>	<b>996,010</b>
Recharged to Services	(1,170,902)	(1,256,110)	(1,162,930)	(1,233,250)
Central Support	221,980	234,040	199,970	206,020
Capital Charges	8,601	31,420	31,080	31,220
<b>NET EXPENDITURE</b>	<b>-</b>	<b>18,000</b>	<b>-</b>	<b>-</b>

**VARIOUS - CORPORATE DIRECTOR - ENVIRONMENT**

This includes the Corporate Director-Environment, Policy, Democratic Services, Legal Services, Forward Planning, Heritage and Conservation, Commercial Enforcement and Licensing, Domestic Pollution and Development Control budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	1,309,290	1,336,230	1,499,570	1,477,000
Supplies and Services	54,400	36,860	43,240	50,780
Transport Related Expenditure	10,997	14,880	13,260	13,860
Miscellaneous Expenditure	75	-	-	-
Earmarked Reserves	(7,000)	-	-	-
<b>GROSS EXPENDITURE</b>	<b>1,367,762</b>	<b>1,387,970</b>	<b>1,556,070</b>	<b>1,541,640</b>
GROSS INCOME	(13,304)	(25,800)	(25,800)	(26,320)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,354,458</b>	<b>1,362,170</b>	<b>1,530,270</b>	<b>1,515,320</b>
Recharged to Services	(1,532,444)	(1,543,380)	(1,723,540)	(1,718,690)
Central Support	160,855	161,080	169,000	178,890
Capital Charges	17,131	23,260	24,270	24,480
<b>NET EXPENDITURE</b>	<b>-</b>	<b>3,130</b>	<b>-</b>	<b>-</b>

**VARIOUS - CORPORATE DIRECTOR - COMMUNITY**

This includes the Revenues and Benefits and Customer Contact budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	1,247,567	1,272,270	1,307,400	1,353,110
Supplies and Services	155,077	150,830	200,220	153,510
Transport Related Expenditure	3,483	4,500	4,490	4,490
Miscellaneous Expenditure	59	-	-	-
Earmarked Reserves	(765)	-	(59,680)	-
<b>GROSS EXPENDITURE</b>	<b>1,405,421</b>	<b>1,427,600</b>	<b>1,452,430</b>	<b>1,511,110</b>
GROSS INCOME	(68,284)	(43,330)	(46,140)	(51,240)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,337,137</b>	<b>1,384,270</b>	<b>1,406,290</b>	<b>1,459,870</b>
Recharged to Services	(1,631,859)	(1,685,050)	(1,710,400)	(1,782,100)
Central Support	259,095	257,570	254,420	272,230
Capital Charges	35,627	46,160	49,690	50,000
<b>NET EXPENDITURE</b>	<b>-</b>	<b>2,950</b>	<b>-</b>	<b>-</b>

**VARIOUS - DIRECTOR OF HOUSING**

This includes the Housing Strategy, Management and Maintenance, Private Sector Housing and Community Support budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	2,172,004	2,117,240	2,151,730	2,238,760
Supplies and Services	25,012	51,790	53,120	64,500
Transport Related Expenditure	10,222	14,030	13,040	13,040
Miscellaneous Expenditure	85	-	-	-
<b>GROSS EXPENDITURE</b>	<b>2,207,323</b>	<b>2,183,060</b>	<b>2,217,890</b>	<b>2,316,300</b>
<b>GROSS INCOME</b>	<b>(2,114)</b>	<b>(1,930)</b>	<b>(1,930)</b>	<b>(1,970)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,205,209</b>	<b>2,181,130</b>	<b>2,215,960</b>	<b>2,314,330</b>
Recharged to Services	(2,492,438)	(2,473,810)	(2,517,600)	(2,631,220)
Central Support	258,816	259,570	262,840	277,760
Capital Charges	28,413	37,920	38,800	39,130
<b>NET EXPENDITURE</b>	<b>-</b>	<b>4,810</b>	<b>-</b>	<b>-</b>

**VARIOUS - DIRECTOR OF STREETSCAPE**

This includes the Transport, Waste Management and Streetscape and Facilities Management budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	450,817	461,990	407,800	417,260
Supplies and Services	45,568	32,160	44,730	41,250
Transport Related Expenditure	547	1,080	1,060	1,060
Earmarked Reserves	1,270	(6,670)	(6,280)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>498,202</b>	<b>488,560</b>	<b>447,310</b>	<b>459,570</b>
Recharged to Services	(556,890)	(551,260)	(499,060)	(513,550)
Central Support	53,184	56,090	44,230	46,390
Capital Charges	5,504	7,580	7,520	7,590
<b>NET EXPENDITURE</b>	<b>-</b>	<b>970</b>	<b>-</b>	<b>-</b>



**VARIOUS - DIRECTOR OF LEISURE AND COMMUNITY DEVELOPMENT**

This includes the Director of Leisure and Community Development, Leisure Centres, Landscape Management and Community Development budgets.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	916,873	587,520	602,870	610,090
Supplies and Services	7,324	4,310	4,510	6,850
Transport Related Expenditure	4,286	4,300	4,540	4,260
Miscellaneous Expenditure	(200)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>928,283</b>	<b>596,130</b>	<b>611,920</b>	<b>621,200</b>
Recharged to Services	(1,021,300)	(684,280)	(693,630)	(708,610)
Central Support	86,177	80,510	72,360	77,990
Capital Charges	6,840	8,970	9,350	9,420
<b>NET EXPENDITURE</b>	<b>-</b>	<b>1,330</b>	<b>-</b>	<b>-</b>

**3006 to 3039 - BUILDING MAINTENANCE FUND**

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	44,150	45,050	45,140	46,060
Premises Related Expenditure	179,862	187,450	187,450	179,090
Supplies and Services	4,085	160	160	160
Earmarked Reserves	3,663	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>231,760</b>	<b>232,660</b>	<b>232,750</b>	<b>225,310</b>
Recharged to Services	(249,580)	(250,440)	(253,550)	(247,030)
Central Support	17,820	17,780	20,800	21,720
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**3040 to 3041- COUNCIL OFFICES**

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	69,826	72,500	71,440	75,020
Premises Related Expenditure	240,439	256,930	199,660	253,600
Supplies and Services	19,307	21,000	21,030	21,970
<b>GROSS EXPENDITURE</b>	<b>329,572</b>	<b>350,430</b>	<b>292,130</b>	<b>350,590</b>
GROSS INCOME	(141,984)	(142,910)	(141,800)	(145,700)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>187,588</b>	<b>207,520</b>	<b>150,330</b>	<b>204,890</b>
Recharged to Services	(348,360)	(368,000)	(313,580)	(372,770)
Central Support	90,407	94,270	93,820	98,440
Capital Charges	498,371	69,380	69,430	69,440
<b>NET EXPENDITURE</b>	<b>428,006</b>	<b>3,170</b>	<b>-</b>	<b>-</b>

**KEY PERFORMANCE INDICATORS**

Area of Council Offices (m2)	3,855	3,855	3,855	3,855
Expenditure per square metre	£201.39	£96.28	£81.34	£96.70

**3043 - CENTRAL TELEPHONES**

All the telephone costs and those of the fax machine are included in this cost centre.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	6,300	6,640	6,300	6,790
Supplies and Services	9,479	10,300	10,300	10,600
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>15,779</b>	<b>16,940</b>	<b>16,600</b>	<b>17,390</b>
Recharged to Services	(26,695)	(27,540)	(25,330)	(26,130)
Central Support	2,462	2,590	720	730
Capital Charges	8,454	8,010	8,010	8,010
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**KEY PERFORMANCE INDICATORS**

Number of phones	190	190	190	190
Expenditure per phone line	£ 140.50	£ 144.95	£ 133.32	£ 137.53

**3045 - RECRUITMENT**

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	30,483	16,960	16,960	17,470
Supplies and Services	9,032	8,430	8,430	8,690
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>39,515</b>	<b>25,390</b>	<b>25,390</b>	<b>26,160</b>
Recharged to Services	(43,696)	(29,850)	(28,110)	(28,940)
Central Support	4,181	4,460	2,720	2,780
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**3046 - PRINTING AND STATIONERY**

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	30,203	27,070	26,980	27,840
Supplies and Services	40,878	46,070	46,080	47,650
<b>GROSS EXPENDITURE</b>	<b>71,081</b>	<b>73,140</b>	<b>73,060</b>	<b>75,490</b>
<b>GROSS INCOME</b>	<b>(1,184)</b>	<b>(1,390)</b>	<b>(1,390)</b>	<b>(1,420)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>69,897</b>	<b>71,750</b>	<b>71,670</b>	<b>74,070</b>
Recharged to Services	(83,830)	(87,130)	(83,830)	(87,890)
Central Support	11,869	13,200	9,870	11,520
Capital Charges	2,064	2,240	2,290	2,300
<b>NET EXPENDITURE</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>-</b>

**3047 - TRAINING**

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	15,139	86,650	26,430	89,250
Supplies and Services	3,887	3,570	3,630	4,360
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>19,026</b>	<b>90,220</b>	<b>30,060</b>	<b>93,610</b>
Recharged to Services	(68,305)	(144,100)	(85,430)	(150,330)
Central Support	48,099	52,110	53,510	54,840
Capital Charges	1,180	1,770	1,860	1,880
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**3048 - DEPOT AND STORES**

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	8,020	7,950	8,130	8,580
Premises Related Expenditure	55,252	54,890	55,110	56,410
Supplies and Services	6,100	5,370	5,380	5,700
<b>GROSS EXPENDITURE</b>	<b>69,372</b>	<b>68,210</b>	<b>68,620</b>	<b>70,690</b>
GROSS INCOME	(125)	(520)	(520)	(530)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>69,247</b>	<b>67,690</b>	<b>68,100</b>	<b>70,160</b>
Recharged to Services	(91,480)	(86,130)	(85,600)	(88,230)
Central Support	14,562	15,120	14,160	14,720
Capital Charges	(52,329)	3,320	3,340	3,350
<b>NET EXPENDITURE</b>	<b>(60,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>KEY PERFORMANCE INDICATORS</b>				
Area of Depot and Stores (m2)	3,649	3,649	3,649	3,649
Expenditure per square metre	£ 8.63	£ 23.60	£ 23.46	£ 24.18

**3110 - POSTAL SERVICES**

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	4,980	5,090	5,280	5,600
Supplies and Services	56,263	66,930	61,120	62,950
Earmarked Reserves	(518)	-	-	-
<b>GROSS EXPENDITURE</b>	<b>60,725</b>	<b>72,020</b>	<b>66,400</b>	<b>68,550</b>
GROSS INCOME	-	(60)	(60)	(60)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>60,725</b>	<b>71,960</b>	<b>66,340</b>	<b>68,490</b>
Recharged to Services	(83,410)	(95,060)	(90,880)	(94,080)
Central Support	22,685	23,100	24,540	25,590
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**3226 - CENTRAL SERVICES**

The costs of the central administration function.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	252,824	256,450	263,970	271,880
Supplies and Services	3,006	3,150	3,340	5,640
Transport Related Expenditure	312	340	340	350
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>256,142</b>	<b>259,940</b>	<b>267,650</b>	<b>277,870</b>
Recharged to Services	(317,872)	(322,630)	(330,710)	(344,870)
Central Support	53,860	53,780	53,160	57,020
Capital Charges	7,870	9,520	9,900	9,980
<b>NET EXPENDITURE</b>	<b>-</b>	<b>610</b>	<b>-</b>	<b>-</b>

**3290 - INFORMATION SERVICES**

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS 2017/2018	APPROVED BUDGET 2018/2019	REVISED BUDGET 2018/2019	ORIGINAL BUDGET 2019/2020
Employee Expenditure	558,721	505,730	540,750	552,590
Supplies and Services	115,351	183,850	178,230	204,610
Transport Related Expenditure	386	1,180	610	620
Earmarked Reserves	7,679	-	-	-
<b>GROSS EXPENDITURE</b>	<b>682,137</b>	<b>690,760</b>	<b>719,590</b>	<b>757,820</b>
GROSS INCOME	(7,679)	-	-	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>674,458</b>	<b>690,760</b>	<b>719,590</b>	<b>757,820</b>
Recharged to Services	(823,786)	(862,230)	(917,000)	(962,600)
Central Support	57,134	60,310	49,990	57,360
Capital Charges	92,194	147,370	147,420	147,420
<b>NET EXPENDITURE</b>	<b>-</b>	<b>36,210</b>	<b>-</b>	<b>-</b>

**KEY PERFORMANCE INDICATORS**

Number of PCs & Devices	373	373	350	345
Expenditure per PC & Device	£ 2,208.54	£ 2,311.61	£ 2,620.00	£ 2,790.14

**3291 - PROCUREMENT**

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	69,480	70,600	70,430	72,090
Supplies and Services	872	870	980	1,550
Transport Related Expenditure	109	130	130	130
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>70,461</b>	<b>71,600</b>	<b>71,540</b>	<b>73,770</b>
Recharged to Services	(104,255)	(107,820)	(112,840)	(118,220)
Central Support	32,556	34,600	39,440	42,570
Capital Charges	1,238	1,770	1,860	1,880
<b>NET EXPENDITURE</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>-</b>

**3292 - STAFF WELFARE**

Budget provision for clothing, optician charges, occupational health fees and subsistence.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	2,625	3,150	3,670	2,450
Supplies and Services	19,819	22,050	22,050	22,710
Transport Related Expenditure	1,224	2,000	2,000	2,000
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>23,668</b>	<b>27,200</b>	<b>27,720</b>	<b>27,160</b>
Recharged to Services	(24,460)	(28,020)	(28,520)	(28,010)
Central Support	792	820	800	850
<b>NET EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**3300 to 3999 - TRANSPORT**

The costs of providing and maintaining the Council's transport fleet.

<b>DESCRIPTION</b>	<b>ACTUALS 2017/2018</b>	<b>APPROVED BUDGET 2018/2019</b>	<b>REVISED BUDGET 2018/2019</b>	<b>ORIGINAL BUDGET 2019/2020</b>
Employee Expenditure	157,487	128,330	96,020	100,060
Premises Related Expenditure	287	890	890	920
Supplies and Services	98,079	86,440	96,410	85,310
Transport Related Expenditure	463,821	501,920	477,970	491,840
Miscellaneous	2,300	-	-	-
Earmarked Reserves	14,000	-	-	-
<b>GROSS EXPENDITURE</b>	<b>735,974</b>	<b>717,580</b>	<b>671,290</b>	<b>678,130</b>
GROSS INCOME	(11,871)	-	(12,360)	-
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>724,103</b>	<b>717,580</b>	<b>658,930</b>	<b>678,130</b>
Recharged to Services	(784,532)	(777,190)	(713,530)	(735,210)
Departmental Support	27,860	26,160	20,950	21,530
Central Support	28,668	28,530	28,330	30,230
Capital Charges	3,901	5,320	5,320	5,320
<b>NET EXPENDITURE</b>	<b>-</b>	<b>400</b>	<b>-</b>	<b>-</b>



**HOUSING REVENUE  
ACCOUNT**



## Introduction by the Corporate Director - Resources

### Housing Revenue Account Budget

#### Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

As of 1<sup>st</sup> April 2019 the Council will own 2,652 houses, giving a decrease of 40 properties from 1<sup>st</sup> April 2018. The expectation is that 30 properties will be sold under the Right to Buy Scheme and the demolition of 10 flats in Atherstone in preparation for the sites redevelopment.

#### Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2019/20 it is estimated that the HRA will contribute £3.208 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

#### 30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £75.092 million. This is after funding capital expenditure of £150 million, with in excess of £31 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £52 million will also have been repaid.

However the expected surplus is less than £10 million until the end of year 18.

#### Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2019/20 estimate for housing rent income is £11.532 million, a decrease in income on the revised budget for 2018/19 of £1,100, due to the 1% reduction in rent levels required by the government partially offset by the full year effect of letting the new build properties in Mancetter.

The CLG have continued the government rent setting policy and require all social rents to be decreased by 1% per annum until the end of 2019/20. Adherence to the policy means that properties will no longer reach their target rents. The governments suggested way for local councils to achieve target rents is to increase the rent of each property to its target rent when the property becomes vacant.

The figures included are based on the 1% reduction required by the CLG. This gives an average rent decrease of £0.84 per week (1%), although individual rent changes will vary from decreases of £0.69 to £1.56 per week in 2019/20.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.58 to £1.42 per week for 2019/20. The charge for communal cleaning is £1.91 per week for 2019/20.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

### HRA Balances

The following section sets out the HRA budget for 2019/20, and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a surplus of £203,720. Details of expenditure and income are shown on page 62.

The HRA is expected to generate a surplus in 2019/20 and 2020/21, followed by a deficit in 2021/22 and 2022/23. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
HRA Expenditure	11,782	11,902	12,051	12,512	12,961
<b>Total Expenditure</b>	<b>11,782</b>	<b>11,902</b>	<b>12,051</b>	<b>12,512</b>	<b>12,961</b>
Income	12,193	12,106	12,102	12,450	12,772
<b>Total Income</b>	<b>12,193</b>	<b>12,106</b>	<b>12,102</b>	<b>12,450</b>	<b>12,772</b>
Balances (surplus)/Deficit	(411)	(204)	(51)	62	189
<b>Balance at 31 March</b>	<b>(4,870)</b>	<b>(5,074)</b>	<b>(5,125)</b>	<b>(5,063)</b>	<b>(4,874)</b>

## HOUSING REVENUE ACCOUNT

Actual 2017/18	DESCRIPTION	ORIGINAL BUDGET 2018/19 £	REVISED BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
	<b>EXPENDITURE</b>			
40,749	Provision for Bad Debts	288,310	290,520	288,280
	<b>Repairs Fund</b>			
309,591	Departmental Support Services	301,300	286,640	292,440
158,144	Central Support Services	178,470	188,490	207,310
2,647,285	Contribution to Fund	2,678,120	2,677,620	2,708,190
	<b>Management</b>			
586,395	General Administration	577,370	563,610	578,400
267,429	Housing Registration & Lettings	255,870	249,320	263,570
304,422	Tenancy & Estates Management	287,470	331,270	343,800
297,140	Rent Collection & Arrears	285,030	298,230	332,760
47,209.00	Tenant Participation	47,460	47,270	48,420
8,028.00	New-build properties	9,740	11,390	11,730
412,605.53	Flats & Communal Centres	418,490	415,610	368,420
4,640.00	Laundries	7,060	7,280	16,200
16,151.00	Cesspools and Management of Shops	16,030	15,060	15,390
	<b>Debt Management</b>			
1,592,888	Interest on Loans (as per Business Plan)	1,568,820	1,568,820	1,538,850
1,600,000	Revenue set aside (as per Business Plan)	1,700,000	1,700,000	1,750,000
(779,318)	Allowable Debt from Receipts	(777,510)	(746,520)	(744,690)
-	RTB Receipts income	(936,930)	(900,720)	(898,020)
	<b>Capital</b>			
2,403,362	Revenue funding of capital spending on existing stock	3,594,930	3,594,930	3,575,260
1,245,918	Revenue funding of capital spending on new build	1,182,680	1,182,680	1,206,330
<b>11,162,638</b>	<b>Gross Expenditure</b>	<b>11,682,710</b>	<b>11,781,500</b>	<b>11,902,640</b>
	<b>INCOME</b>			
31,981	Service Charges - Leaseholders	31,680	41,880	41,880
21,278	Service Charges - Window Cleaning	22,730	22,750	23,990
42,485	Service Charges - Cleaning & Caretaking	41,040	40,900	41,790
265,402	Garage Rents	290,930	287,540	287,540
93,149	Shop Rents	99,680	99,950	99,950
57,790	Interest on Balances	57,200	79,260	79,920
130,331	Pensions reserve	-	-	-
11,657,916	Gross Rents (less voids Rev 1% Orig onward 1.5%)( extra week 19-20)	11,532,360	11,620,930	11,531,260
<b>12,300,331</b>	<b>Gross Income</b>	<b>12,075,620</b>	<b>12,193,210</b>	<b>12,106,330</b>
<b>(1,137,694)</b>	<b>(Surplus)/Deficit for Year</b>	<b>(392,910)</b>	<b>(411,710)</b>	<b>(203,690)</b>
(3,321,216)	Revenue Fund balance at start of year	(4,171,345)	(4,458,909)	(4,870,620)
(4,458,909)	Revenue Fund balance at end of year	(4,564,255)	(4,870,620)	(5,074,310)
101	Average no. of properties (other)	122	127	127
2,571	Average no. of properties (other)	2,541	2,540	2,500



# **CAPITAL PROGRAMME**





## Introduction by the Corporate Director - Resources

### Capital Programme 2019/20 to 2021/22

#### Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

However, when planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure, and have forecast the use of this in order to fund the purchase of new vehicles from the vehicle renewal scheme.

The Council is able to fund housing capital spending from the revenue generated through the Housing 30 Year Business Plan.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The General Fund and the Housing Revenue Account will make annual contributions to the financing of capital expenditure. In addition to this, included within the General Fund projections are specific capital schemes which are funded from earmarked reserve contributions.

The forecast level of capital resources available to the Council over the next three financial years is £25.616 million as set out in the table below.

	2019/20 £'000	2020/21 £'000	2021/22 £'000
Resources Brought Forward	9,027		
Capital Receipts from Council House Sales	1,777	1,774	1,770
Revenue Contributions – General Fund	119	119	119
Revenue Contributions – HRA	3,139	2,992	3,121
Borrowing	373	1,012	53
Grant Income	23	-	-
Use of Earmarked Reserves	66	66	66
<b>Total</b>	<b>14,524</b>	<b>5,963</b>	<b>5,129</b>

There are a number of capital schemes that are expected to be undertaken over future years, but which have not yet been included within the Councils Capital Programme, as the costs associated with these schemes have yet to be fully determined or the method of delivering these improvements has not been decided. For example, implementation of the Green Space Strategy and works on the industrial units.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Over the 3 years, it is expected that a balance of £6.96m will be retained by 2021/22.

### Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's 6 Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level and that some investment in the Borough Care programme is on going.

The Capital Programme for 2019/20 includes a number of schemes that were included in the 2018/19 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £179,289 in 2019/20, £279,667 in 2020/21 and £131,358 in 2021/22.

The figures included within the Capital Programme for 2019/20 are likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Projects falling into this category will require resources included within the 2018/19 Capital Programme to be carried forward into the 2019/20 programme. Members will receive a report on this once the exact level of slippage has been established.

### The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 20th February 2019. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

## Summary Of Prudential Indicators

### 1) Capital Expenditure Indicators

	Actual 2017/18 £000	Revised 2018/19 £000	Original 2019/20 £000	Forecast 2020/21 £000	Forecast 2021/22 £000
Housing Revenue Account	2,549	6,394	3,650	3,398	3,498
Housing Revenue Account : New Build	3,963	312	1,930	1,061	1,093
General Fund	195	1,366	1,288	2,418	494
<b>Total</b>	<b>6,707</b>	<b>8,072</b>	<b>6,868</b>	<b>6,877</b>	<b>5,085</b>

### 2) Capital Financing Indicators

	Actual 2017/18 £000	Revised 2018/19 £000	Original 2019/20 £000	Forecast 2020/21 £000	Forecast 2021/22 £000
Housing Revenue Account	51,589	49,889	48,394	46,354	44,065
General Fund	13,926	13,767	13,679	14,137	13,574
<b>Total</b>	<b>65,515</b>	<b>63,656</b>	<b>62,073</b>	<b>60,491</b>	<b>57,639</b>

### 3) Capital Financing Cost Indicators

	Actual 2017/18	Revised 2018/19	Original 2019/20	Forecast 2020/21	Forecast 2021/22
Housing Revenue Account	25.61%	26.43%	26.85%	28.67%	29.42%
General Fund	4.44%	3.27%	3.42%	4.31%	4.96%

### 4) Incremental Impact Indicators

General Fund	Original 2018/19 £	Forecast 2019/20 £	Forecast 2020/21 £	Forecast 2021/22 £
Council Tax at Band D	1.14	2.94	7.60	0.58

Housing Revenue Account	Original 2018/19 £	Forecast 2019/20 £	Forecast 2020/21 £	Forecast 2021/22 £
Average Weekly Rent	0.17	0.18	0.14	0.16

## Treasury Indicators

Treasury Indicator	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Authorised Limit for External Debt	83,562	82,089	79,582	79,240
Operational Boundary	63,656	62,073	60,491	57,639
Upper Limit for Fixed Interest Rate Exposure	65,000	64,000	62,000	60,000
Upper Limit for Variable Rate Exposure	32,500	32,000	31,000	30,000
Upper Limit for Total Principal Sums Invested for over 364 days (per maturity date)	50%	50%	50%	50%

Maturity Structure of New Fixed Rate Borrowing	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 Months and within 24 months	100%	0%
24 months and within 5 years	100%	0%
5 years and within 10 years	100%	0%
10 years and above	100%	0%

**HRA Housing- Capital Programme**

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2019/20	2020/21	2021/22	3 Year programme
Electrics	A scheduled programme to replace consumer units and bring wiring in Council properties up to date.	390,650	402,370	414,440	1,207,460
Staffing	Housing officers who deliver the capital programme to Council properties.	295,430	302,560	309,920	907,910
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	390,650	402,370	414,440	1,207,460
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	240,400	247,610	255,040	743,050
Windows and Doors	Programmes of window and door replacements to address older installations that are not energy efficient and those that are defective.	240,400	247,610	255,040	743,050
Energy Saving Measures	External Wall Insulation & Loft Insulation programmes will be required to ensure properties meet the necessary levels for energy usage.	90,150	92,850	95,640	278,640
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	180,300	185,710	191,280	557,290
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	390,650	402,370	414,440	1,207,460
Improvement works to blocks of flats - external and common areas	In 2019/20 we will start a rolling priority programme of remedial works to blocks of flats. The works will deal with blocks of flats that require extensive structural repairs.	691,150	711,900	733,240	2,136,290
Infrastructure Improvements	To enable some infrastructure improvements within housing estates.	75,000	-	-	75,000
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	131,960	-	-	131,960
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	65,780	-	-	65,780
Replacement of Neighbourhood Warden Vehicles	Replacement as per the vehicle replacement schedule.	76,380	-	-	76,380
Multi Trade Contract	To cover a range of capital works including remedial work following fire assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	390,650	402,370	414,440	1,207,460
New Build - Unallocated	New Build funds to be allocated.	1,930,000	1,060,900	1,092,730	4,083,630
		<b>5,579,550</b>	<b>4,458,620</b>	<b>4,590,650</b>	<b>14,628,820</b>

**General Fund - Capital Programme**

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2019/20	2020/21	2021/22	3 Year programme
Decent Homes Grants & Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and associated health effects.				
Borough Care Lifelines	Provide new lifelines and replace units that are beyond repair and/or are obsolete.	40,000	40,000	40,000	120,000
Computer hardware & software purchase & replacement	To continue to provide PC's that meet the requirements of the increasing complex software that is used to deliver Council services and back office functions. This budget includes the renewal of the Microsoft Software licences.	23,000	23,000	23,000	69,000
Replacement of scanner/plotter	Replacement of the existing separate scanner and plotter with a single solution.	40,000	40,000	30,000	110,000
Replacement Financial Management System (FMS)	The current Financial Management System (TOTAL) is time limited and will be withdrawn in a few years time. As the software has not been developed for some time this is increasingly causing issues. A replacement system is needed.	-	10,000	-	10,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Council's aspirations of home and mobile working and self service delivery are possible.	-	300,000	-	300,000
Network Infrastructure	Replacement of the existing network infrastructure.	20,000	20,000	20,000	60,000
Telephone System	Replacement of the existing telephone system.	-	40,000	-	40,000
Server Virtualisation	Replacement of the existing virtual server.	-	20,000	-	20,000
Backing Up	Primarily used at two levels; the day to day use of the recovery of lost data or damaged systems that need to be rolled back to a previous state. The major use is in the event of fire or theft where the backups we hold would be used to restore systems.	-	50,000	-	50,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contact less payments.	-	-	25,000	25,000
Uninterruptable Power Supply	A large 'battery' which ensures power to all systems. This supply is unaffected by power cuts etc.	18,000	-	10,000	28,000
Atherstone Leisure Complex - Replacement Roof	The leisure complex has a single ply flat roof covering virtually all of the facility that has an estimated life span of around 10 years and will need replacing in 2019/20.	-	-	-	-
The Pavilions - Cladding/roof works	Replacement of the roof cladding.	285,000	-	-	285,000
Innage Park Phase 2 - Cladding/roof works	Replacement of the roof cladding.	-	105,000	-	105,000
Maya Restaurant (Bear and Ragged Staff)	To replace the roof covering the building.	195,000	-	-	195,000
Refurbishment of Council Owned Buildings	To carry out necessary improvements to all council owned property.	-	120,000	-	120,000
Disabled Discrimination Adaptations	To undertake work where appropriate to improve access to and around facilities for disabled users of the service.	-	-	45,000	45,000
Electrical upgrade at Old Bank House	The electrical system at OBH is almost 30 years old and will be in need of updating to comply with current legislation	156,650	-	-	156,650
Replacement of Pool Vehicles	Replacement as per the vehicle replacement schedule.	-	150,000	-	150,000
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	-	-	20,000	20,000
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	-	771,000	-	771,000
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	228,820	119,050	-	347,870
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	55,500	122,010	32,650	210,160
Replacement of Borough Care Scheme Vehicles	Replacement as per the vehicle replacement schedule.	15,260	-	-	15,260
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements. The proposed investment protects significant levels of income. Whilst fitness equipment has been replaced over the last few years, there is other sports equipment that is in need of renewal.	73,710	-	-	73,710
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the three leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	20,000	20,000	30,000	70,000
Play Area Replacement Programme	Planned replacement of play facilities - Year 2 at Anstley Common, Austrey, Coleshill, Piccadilly; Year 3 at Polesworth, Corley, Hurley, Wood End; Year 4 at Mancetter and Dordon (Kitwood Avenue).	-	250,000	-	250,000
Community Fund Local Projects	To provide a Community Fund from which local organisations can obtain funding for local projects.	-	200,000	200,000	400,000
Capital Salaries - Management	General Fund staffing.	100,000	-	-	100,000
		17,530	17,990	18,420	53,940
		<b>1,288,470</b>	<b>2,418,050</b>	<b>494,070</b>	<b>4,200,590</b>
		<b>6,868,020</b>	<b>6,876,670</b>	<b>5,084,720</b>	<b>18,829,410</b>



## Index of Services

	Page
Abandoned Vehicles	9
Administration Expenses:-	
Chief Executive.....	49
Corporate Director - Resources.....	49
Corporate Director - Environment.....	50
Corporate Director - Community.....	50
Director of Housing.....	51
Director of Streetscape.....	51
Director of Leisure and Community Development.....	52
Amenity Cleaning .....	9
Animal Control.....	8
Arley Sports Centre .....	2
Armed Forces Covenant Veteran Hubs Development	18
Assisted Car Purchase .....	36
Atherstone Leisure Complex .....	3
Atherstone Market .....	11
Broadband Delivery UK.....	45
Building Control .....	26
Building Maintenance Fund .....	53
Capital Programme .....	66
Capital Programme - Prudential Indicators .....	65
Car Parks .....	45
Carlyon Road Industrial Estate .....	40
CCTV .....	46
Central Services .....	57
Central Telephones .....	54
Cesspool Emptying .....	7
Council Offices .....	53
Coleshill Leisure Centre .....	3
Coleshill Shops and Flats .....	39
Community Development Health Improvement.....	16
Community Development Safer Communities .....	17
Community Fund for Local Projects	16
Community Strategy .....	22
Community Support.....	47
Compensation & Pension Increases .....	36
Conservation & Built Heritage .....	27
Consultation .....	13
Corporate & Democratic Core .....	38
Corporate Communications .....	22
Corporate Policy .....	13
Cost of Democratic Services .....	33
Council Tax Collection .....	35
Council Tax Support .....	44
Customer Contact .....	43
Depot and Stores.....	56
Domestic Refuse Collection .....	6
Election Expenses .....	33
Electricity at Work .....	37
Emergency Planning .....	23
England's Rural Heart Leader Partnership (externally funded)	18
Finance Miscellaneous .....	35
Finance Unused Land.....	37
Flooding and Land Drainage .....	10
Gambling Act Authority .....	31
Green Space Budget .....	12
Hackney Carriages .....	31
High Street Innovation Grants.....	19
Homeless Persons .....	42
Housing Benefit Administration and Rent Rebates .....	44
Housing Revenue Account	62
Housing Strategic Service Review.....	21

## Index of Services

	<b>Page</b>
Information Services .....	57
Innage Park Industrial Estate .....	40
Landscape .....	14
Licences and Registration .....	30
Licensing Authority .....	30
Local Land Charges .....	27
Marketing & Market Research .....	15
Maya Bar and Restaurant .....	41
Memorial Hall .....	4
Non-Domestic Business Rates .....	34
North Warwickshire Local Development Framework .....	23
Outreach and Access to Services .....	21
Planning Control .....	26
Polesworth Sports Centre .....	2
Polesworth Workspace Units .....	41
Postal Services .....	56
Printing and Stationery .....	55
Private Sector Housing Assistance .....	46
Procurement .....	58
Public Conveniences .....	42
Public Health (Commercial Pollution Control) .....	5
Public Health (Domestic Pollution Control) .....	5
Public Health (Control of Disease) Act 1984 Burials .....	12
Queen Elizabeth Artificial Grass Pitch .....	17
Recruitment .....	54
Recycling .....	8
Registration of Electors .....	34
Rent Allowances .....	43
Rural Regeneration .....	14
Staff Welfare .....	58
Street Furniture .....	11
Street Naming & Numbering .....	28
Streetscene Grounds Maintenance .....	6
Stronger and Safer Communities .....	19
Summary - Community & Environment Board .....	1
Summary - Executive Board .....	20
Summary - Planning and Development Board .....	25
Summary - Licensing Committee .....	29
Summary - Resources Board (remaining) .....	32
Summary - Resources Board (recharged) .....	48
Support to Parishes .....	24
Support to Voluntary Organisations .....	15
The Pavilions, Holly Lane .....	39
Trade Refuse Collection .....	7
Training .....	55
Transport .....	59
Unadopted Roads .....	10
Unallocated Central Support .....	38