

BUDGET SUMMARY

2023-2024



**North Warwickshire
Borough Council**

NORTH WARWICKSHIRE BOROUGH COUNCIL

BUDGETS FOR THE YEAR 2023-2024

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Corporate Vision and Priorities

Corporate Vision

North Warwickshire Borough Council's Vision:-

'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'

Corporate Values

North Warwickshire Borough Council's Values:

Service provider, Enabler, Point of Contact, Champion of North Warwickshire

@ @Jadu89@ @

The Corporate Plan sets out the Council's priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

The Priorities are:

EFFICIENT ORGANISATION – financial management, lean and responsive organisation.

SAFE, LIVEABLE, LOCALLY FOCUSED COMMUNITIES – feeling safe, place based enforcement, quality of life .

PROSPEROUS AND HEALTHY – jobs, infrastructure, connectivity, health .

SUSTAINABLE GROWTH, PROTECTED RURALITY – vibrant growth, sense of place, recognisably home.

In addition, the Council will continue to adopt a meaningful Climate Change Strategy, as well as exploring the devolution opportunities available as a result of the Levelling Up agenda.

General Fund Revenue Estimate

Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2023/24 financial year.

The Council agreed the budget and set its Council Tax for the 2023/24 financial year at its meeting on 22nd February and agreed there would be a 2.95% increase in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

Financial Strategy 2023/24

In October 2022, the Executive Board approved the Financial Strategy for the Council for the period 2022/2027.

The strategy included the anticipated effect of utility price increases together with other inflationary increases. The Strategy assumed a 2.95% increase in Council Tax, some inflationary increases in external funding for 2023/24 onwards and the continuation of £500,000 in additional NNDR growth retention over the life of the strategy.

On this basis the strategy then set out the level of budget reductions that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Although growth was limited as far as possible, unavoidable growth around utilities and pay awards was included within the strategy.

For 2023/24 the level of budget reduction required totalled £1.9 million with further reductions of £100,000 in 2024/25 and £550,000 in 2025/26. A savings target was not included for 2026/27 at that time.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income totalled £846,090. These reductions are summarised below.

Service Area	£'000 2023/24 Onwards
Resources Board – Central Budgets	10,420
Community and Environment Board	493,550
Resources Board	20,400
Corporate	321,720
Overall Total	846,090

The savings identified and included within the 2023/24 revenue estimates are set out on page 7.

The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2023/24 totals £8,882,710, which includes both Service Budgets and other Financing Adjustments. This amount is £497,510 (5.93%) higher in cash terms, than the amount set for 2022/23. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	Budget Requirement 2022/23	8,385
Add	Decrease in Grants Received (inc. those on Benefits)	950
	Cost of Inflation	888
	Decrease in Income	217
	Increase in contingencies	136
	Impact of Service Changes (inc. those on Benefits)	431
Less	Savings and Efficiencies	(846)
	Increase in Interest on Investments	(837)
	Increased use of Balances and Reserves	(407)
	Decrease in investment in our capital assets	(34)
	Budget Requirement 2023/24	8,883

Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The external funding allocated for this Council shows a 7% increase in 2023/24 from the previous year. The Finance Settlement provided only limited indications of funding after 2023/24, so only part of the increase in 2023/24 has been assumed for following years. However, the assumption of some ongoing increase in resources will increase the financial risk for the Council.

In line with previous years, local authorities will be able to retain a proportion of the business rates they collect for the year in 2023/24. The Secretary of State announced an increase of £71,000 in the baseline funding level, giving £1.993 million for North Warwickshire in the 2023/24 Finance Settlement. As we are required to pay a business rate tariff of £19.670 million in 2022/23, we need our local share of business rates to come to £21.663 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government.

The economic position is difficult and could impact on the collection of business rates in 2023/24. As we only include additional business rates that have already been received, we are still able to include an additional £500,000 in business rates in the year.

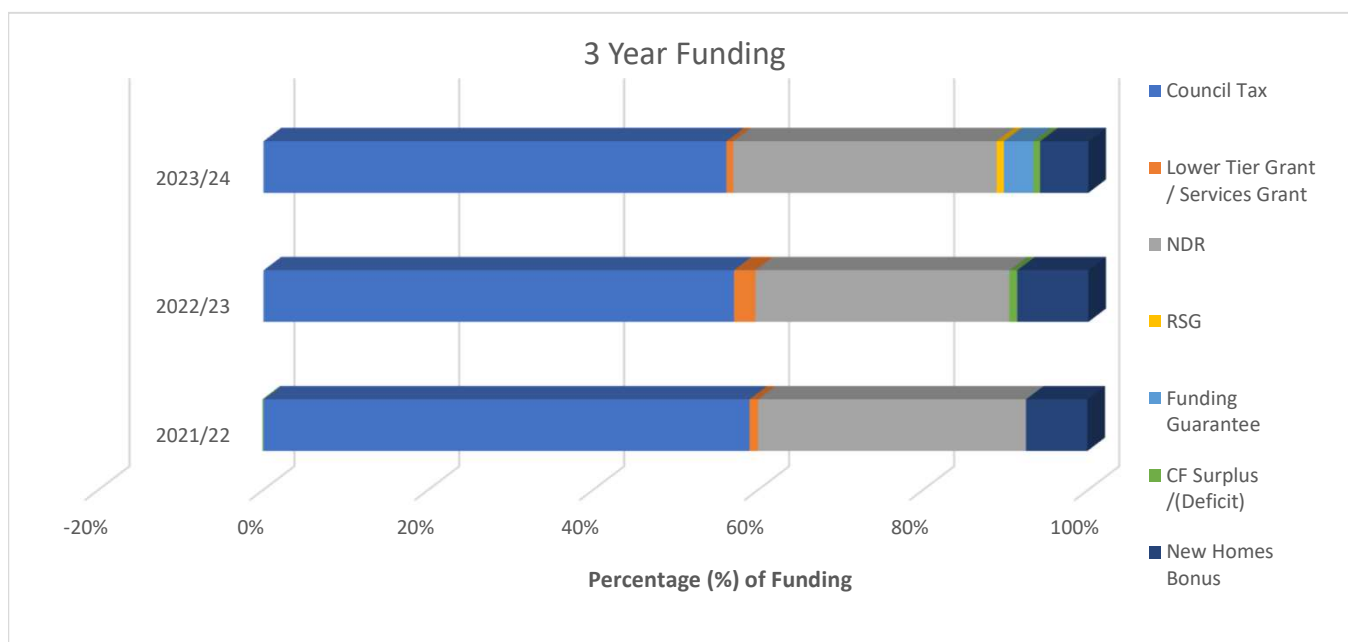
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, allowing the Pool to keep more of the increase.

The setting of the Council Tax takes into account the spending requirements of the boards, reduced by investment income, financing adjustments and expected contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax has increased by 2.95% in 2023/24. In addition, there has been an increase in the number of properties paying Council Tax over 2022/23 so an additional £112,140 will be collected in 2023/24.

The New Homes Bonus expected for 2023/24 is £518,900, which is £204,070 lower than in 2022/23. This is due to the completion of legacy payments for prior years in 2022/23. Government plans to change the New Homes Bonus system have been delayed due to the pandemic, so a one-off sum for 2023/24 has been included. There are no indications around a potential alternative scheme currently, so no funding at all has been assumed for 2024/25 onwards.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2023/24 increased from 2022/23 levels by 3.94% (including an increase for Social Care), Warwickshire Police Authority Council Tax for 2023/24 increased by 5.33% from 2022/23 levels and the Council Tax for this Council for 2023/24 increased by 2.95% from 2022/23 levels. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 4.00%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	974.40	1,136.80	1,299.20	1,461.60	1,786.40	2,111.20	2,436.00	2,923.20
Warwickshire CC – Adult Social Care	127.98	149.31	170.64	191.97	234.63	277.29	319.95	383.94
Warwickshire Police	184.47	215.22	245.96	276.71	338.20	399.69	461.18	553.42
North Warwickshire Parishes (Average)	188.94	178.00	203.43	228.86	279.72	330.58	381.43	457.72
	36.37	42.43	48.49	54.55	66.67	78.79	90.92	109.10
Total	1,512.16	1,721.76	1,967.72	2,213.69	2,705.62	3,197.55	3,689.48	4,427.38

Further detail is given on pages 9 and 10.

Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, reductions and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have been revised to take account of changes made in the 2022/23 budget estimates. These amounts are set out below.

	2022/23 Revised	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
	£000	£000	£000	£000	£000
Board Requirements	10,655	11,534	11,583	11,855	12,235
Growth	-	32	-	-	-
Use of earmarked reserves	(955)	(32)	-	-	-
Investment Income	(515)	(1,160)	(823)	(644)	(620)
Financing Adjustment	(886)	(766)	(484)	(441)	(433)
Earmarked Reserve – Contribution from HRA	(50)	(40)	-	-	-
NDR – Baseline	(1,922)	(1,993)	(2,073)	(2,115)	(2,157)
NDR – Additional Rates	(500)	(500)	(500)	(500)	(500)
S31 Grant – business rate multiplier	(158)	(340)	(353)	(360)	(367)
RSG	-	(81)	(84)	(86)	(87)
New Homes Bonus	(723)	(519)	-	-	-
Lower Tier Grant	(86)	-	-	-	-
Services Grant	(132)	(75)	(75)	(75)	(75)
Funding Guarantee Grant	-	(315)	(328)	(334)	(341)
Collection Fund Surplus	(80)	(74)	(85)	(88)	(92)
Net Expenditure	4,652	5,671	6,778	7,212	7,563
Council Tax	(4,784)	(4,986)	(5,210)	(5,444)	(5,689)
Use of Balances	(136)	685	1,568	1,768	1,874
Expend Red'n Needed 24/25	-	-	(1,500)	(1,500)	(1,500)
Expend Red'n Needed 25/26	-	-	-	(250)	(250)
Expend Red'n Needed 26/27	-	-	-	-	(150)
Adjusted Use of Balances	(136)	685	68	18	(26)
Level of Balances	2,283	1,598	1,530	1,512	1,538

The Council Tax 2023/24

Expenditure Requirements	£	£
North Warwickshire Borough Council Net Expend		8,882,710.00
Parish Council Precepts		1,188,554.08
		<hr/> 10,071,264.08
Less:		
NDR Distribution	-2,833,150.00	
New Homes Bonus	-518,900.00	
RSG	-80,840	
Service / Funding Guarantee Grants	-389,550.00	
Collection Fund surplus	(74,140.00)	-3,896,580.00
		<hr/> 6,174,684.08
Net Borough Council Requirement		36,026,048.48
Warwickshire County Council Precept		6,028,628.72
Warwickshire Police Authority Precept		
		<hr/> <hr/> 48,229,361.28
Total Council Tax Requirement		

The Council tax for 2023/24	£	£
Effective Tax Base for Whole Area (number of Band D equivalent properties)	21,786.83	
Warwickshire County Council Requirement	36,026,048.48	
Requirement divided by Tax Base =		1,653.57
Warwickshire Police Authority Requirement	6,028,628.72	
Requirement divided by Tax Base =		276.71
North Warwickshire Borough Council Requirement	4,986,130.00	
Requirement divided by Tax Base =		228.86
Parish Requirement (average)	1,188,554.08	
Requirement divided by Tax Base =		54.55
		<hr/> <hr/> 2,213.69
Total Average Band D Council Tax		

The Council Tax 2023/24

<u>Parish Councils</u>	<u>Parish Precept</u>	<u>Tax Base (Band D)</u>	<u>Parish Precept per Band D</u>	<u>Add Borough Precept Band D</u>	<u>Add County Precept Band D</u>	<u>Add Police Precept Band D</u>	<u>Council Tax Band D Cols 3+4+5+6</u>
Ansley	23,723.00	819.86	30.16	228.86	1,653.57	276.71	2,189.30
Arley	30,000.00	883.64	34.74	228.86	1,653.57	276.71	2,193.88
Astley	2,000.00	78.19	25.58	228.86	1,653.57	276.71	2,184.72
Atherstone	175,298.00	2,765.66	63.38	228.86	1,653.57	276.71	2,222.52
Austrey	16,560.00	500.44	33.09	228.86	1,653.57	276.71	2,192.23
Baddesley Ensor	69,301.80	555.57	124.74	228.86	1,653.57	276.71	2,283.88
Baxterley	12,050.00	132.22	91.14	228.86	1,653.57	276.71	2,250.28
Bentley/Merevale	800	49.73	16.09	228.86	1,653.57	276.71	2,175.23
Caldecote	-	85.81	-	228.86	1,653.57	276.71	2,159.14
Coleshill	267,403.18	2,512.37	106.43	228.86	1,653.57	276.71	2,265.57
Corley	18,250.00	339.3	53.79	228.86	1,653.57	276.71	2,212.93
Curdworth	36,924.00	474.29	77.85	228.86	1,653.57	276.71	2,236.99
Dordon	30,879.13	885.55	34.87	228.86	1,653.57	276.71	2,194.01
Fillongley	26,840.00	673.99	39.82	228.86	1,653.57	276.71	2,198.96
Great Packington	-	55.33	-	228.86	1,653.57	276.71	2,159.14
Grendon	20,225.30	779.15	25.96	228.86	1,653.57	276.71	2,185.10
Hartshill	103,058.33	1,069.18	96.39	228.86	1,653.57	276.71	2,255.53
Kingsbury	37,821.00	2,375.19	15.92	228.86	1,653.57	276.71	2,175.07
Lea Marston	12,375.07	144.67	85.54	228.86	1,653.57	276.71	2,244.68
Little Packington	-	17.35	-	228.86	1,653.57	276.71	2,159.14
Mancetter	33,000.00	685.73	48.12	228.86	1,653.57	276.71	2,207.26
Maxstoke	7,350.00	115.04	63.89	228.86	1,653.57	276.71	2,223.03
Middleton	13,394.64	329.43	40.66	228.86	1,653.57	276.71	2,199.80
Nether Whitacre	19,000.00	502.6	37.8	228.86	1,653.57	276.71	2,196.94
Newton Regis/Seckington	14,000.00	249.87	56.03	228.86	1,653.57	276.71	2,215.17
Over Whitacre	2,500.00	193.21	12.94	228.86	1,653.57	276.71	2,172.08
Polesworth	100,412.00	2,819.79	35.61	228.86	1,653.57	276.71	2,194.75
Shustoke	17,556.00	218.76	80.25	228.86	1,653.57	276.71	2,239.39
Shuttington	10,000.00	165.51	60.42	228.86	1,653.57	276.71	2,219.56
Water Orton	84,332.63	1,264.18	66.71	228.86	1,653.57	276.71	2,225.85
Wishaw	2,500.00	65.22	38.33	228.86	1,653.57	276.71	2,197.48
Totals	1,188,554.08	21,786.83					
Average Band D Council Tax			54.55	228.86	1,653.57	276.71	2,213.69

SAVINGS INCLUDED WITHIN 2023/2024

Board	Description	2023/2024 £
C&E	Reduced gate fee for the disposal of recycling	146,230
C&E	Increase in Cesspool charges	20,000
C&E	Reduced subscriptions to voluntary organisations	18,480
Resources	Reduced vodaphone contract cost	3,500
Resources	Lease car savings	6,920
Corporate	Use of Volatility Reserve to fund the purchase of Refuse Vehicles instead of borrowing	276,720
Corporate	Investment income from the Material Recycling Facility	45,000
C&E	Reduction in Community development / Policy support	140,000
C&E	Move to Digital communications	13,340
C&E	Set up of the LATCo	155,500
Resources	Stop the contribution to the LEP	20,400
	Total Savings	846,090

SUMMARY OF REVENUE REQUIREMENTS

Revised Gross Expenditure 2022/23 £	Revised Gross Income 2022/23 £	Revised Net Expenditure 2022/23 £		Gross Expenditure 2023/24 £	Gross Income 2023/24 £	Net Expenditure 2023/24 £
10,034,130.00	3,094,260.00	6,939,870.00	Community and Environment	10,770,750.00	3,236,250.00	7,534,500.00
925,030.00	707,080.00	217,950.00	Planning and Development	1,042,510.00	722,230.00	320,280.00
128,510.00	109,570.00	18,940.00	Licensing	145,650.00	100,360.00	45,290.00
12,890,100.00	9,891,080.00	2,999,020.00	Resources	12,782,000.00	9,751,770.00	3,030,230.00
721,530.00	20,000.00	701,530.00	Executive	658,390.00	3,060.00	655,330.00
12,637,560.00	12,637,560.00	-	- Council Housing	13,589,210.00	13,589,210.00	-
88,290.00	-	88,290.00	Contingencies	277,600.00	-	277,600.00
377,970.00	688,700.00	(310,730.00)	Additional costs of pay award / additional vacancies	-	-	-
-	-	-	- Reductions not yet included in Service Boards	(329,240.00)	-	(329,240.00)
-	-	-	- Growth	32,000.00	-	32,000.00
-	955,000.00	(955,000.00)	Use of Earmarked Reserves	-	32,000.00	(32,000.00)
-	515,000.00	(515,000.00)	Interest on Balances	-	1,160,000.00	(1,160,000.00)
-	936,260.00	(936,260.00)	Financing Adjustment	-	806,420.00	(806,420.00)
-	17,267,170.00	(17,267,170.00)	Business Rates	-	21,663,940.00	(21,663,940.00)
15,345,210.00	-	15,345,210.00	Business Rates - Tariff	19,670,370.00	-	19,670,370.00
-	500,000.00	(500,000.00)	Additional Business Rates	-	500,000.00	(500,000.00)
-	722,970.00	(722,970.00)	New Homes Bonus	-	518,900.00	(518,900.00)
-	157,890.00	(157,890.00)	S31 Grant - Business Rate Multiplier	-	339,580.00	(339,580.00)
-	86,200.00	(86,200.00)	Lower tier Grant	-	-	-
-	132,470.00	(132,470.00)	Services Grant	-	74,650.00	(74,650.00)
-	-	-	- Funding Guarantee	-	314,900.00	(314,900.00)
-	-	-	- RSG	-	80,840.00	(80,840.00)
-	79,720.00	(79,720.00)	Surplus/Deficit on Collection Fund - CT	-	74,140.00	(74,140.00)
53,148,330.00	48,500,930.00	4,647,400.00		58,639,240.00	52,968,250.00	5,670,990.00
136,590.00	-	136,590.00	Use of Balances	-	684,860.00	(684,860.00)
53,284,920.00	48,500,930.00	4,783,990.00		58,639,240.00	53,653,110.00	4,986,130.00
1,130,856.51	-	1,130,856.51	Special Items - Parish Precepts	1,188,554.08	-	1,188,554.08
54,415,776.51	48,500,930.00	5,914,846.51		59,827,794.08	53,653,110.00	6,174,684.08

**COMMUNITY &
ENVIRONMENT BOARD**

**NORTH WARWICKSHIRE BOROUGH COUNCIL
COMMUNITY AND ENVIRONMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Codes	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
3072	Polesworth Sport Centre	182,694	117,180	9,490	(3,390)
3073	Polesworth Gym Hub	43,357	-	197,340	228,330
3075	Coleshill Leisure Centre	356,579	285,450	327,610	417,680
3077	Atherstone Leisure Complex	492,977	341,640	518,680	852,180
3082-3	Memorial Hall	142,721	121,680	116,730	159,350
4002	Public Health (Commercial Pollution Control)	237,324	337,700	343,660	379,290
4003	Public Health (Domestic Pollution Control)	25,431	960	3,150	2,140
5000	Domestic Refuse Collection	865,971	688,490	866,570	818,190
5001	Streetscene Grounds Maintenance	63,573	21,240	62,450	40,950
5002	Trade Refuse Collection	(58,406)	(60,020)	(51,190)	(54,530)
5003	Cesspool Emptying	(7,706)	(57,670)	2,170	(20,190)
5004	Recycling	820,902	712,150	1,049,440	865,790
5005	Animal Control	32,935	10,290	12,910	12,690
5006	Abandoned Vehicles	2,804	2,240	3,950	3,470
5010	Amenity Cleaning	576,616	558,080	540,650	598,250
5013	Unadopted Roads	13,874	8,050	8,050	8,290
5014	Flooding And Land Drainage	3,706	-	-	-
5015	Street Furniture	3,576	1,380	1,900	1,440
5016	Atherstone Market	3,219	1,900	2,100	2,770
5019	Green Space Budget	410,105	448,060	455,210	504,160
5021	Public Health (Control of Disease) Act 1984 Burials	4,163	1,670	1,670	1,720
5023	Consultation	1,362	4,740	4,740	4,880
5025	Corporate Policy	57,213	49,190	49,190	20,110
5030	Rural Regeneration	23,819	37,980	37,980	42,450
5034	Landscape	10,982	10,780	11,110	11,440
5040	Marketing and Market Research	2,491	8,930	15,310	7,970
5044	Support to Voluntary Organisations	58,863	56,430	35,550	35,710
5047	Community Fund for Local Projects	-	-	-	-
5055	Community Development Health Improvement	53,490	42,550	42,620	45,940
5056	Community Development Safer Communities	55,769	61,810	61,810	65,760
5064	QE - Artificial Grass Pitch	(5,740)	(10,610)	(10,610)	(11,590)
7361	England's Rural Heart LEADER Partnership	4,406	-	-	-
7700	Stronger & Safer Communities	-	-	-	-
72**	Covid-19	77,214	-	-	-
Sub Total	Net Controllable Expenditure	4,556,285	3,802,270	4,720,240	5,041,250
Sub Total	Departmental Support	586,260	702,590	702,590	847,930
Sub Total	Central Support	591,447	628,100	628,100	755,560
Sub Total	Net Expenditure	7,923,539	6,021,910	6,939,870	7,534,500

3072 - POLESWORTH SPORTS CENTRE				
The Council uses Polesworth School to provide sports hall facilities for the community. The hall has a four court size hall.				
DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2021/2022	2022/2023	2022/2023	2023/2024
Employee Expenditure	268,725	215,910	39,940	40,760
Premises Related Expenditure	6,535	31,000	8,000	10,290
Supplies & Services	14,847	21,730	4,120	5,270
Transport Related Expenditure	36	-	-	-
GROSS EXPENDITURE	290,143	268,640	52,060	56,320
GROSS INCOME	(107,448)	(151,460)	(42,570)	(59,710)
NET CONTROLLABLE EXPENDITURE	182,694	117,180	9,490	(3,390)
Departmental Support	16,632	19,770	-	-
Central Support Services	37,438	37,870	-	-
Capital Charges	16,322	14,040	-	-
NET EXPENDITURE	253,087	188,860	9,490	(3,390)
Contributes to corporate priority : - Improving leisure and wellbeing opportunities				
3073 - POLESWORTH GYM HUB				
Polesworth Gym Hub is a purpose developed "Lifetimes" fitness suite operational from 4th January 2022.				
DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2021/2022	2022/2023	2022/2023	2023/2024
Employee Expenditure	40,663	-	222,500	243,280
Premises Related Expenditure	1,980	-	21,140	30,880
Supplies & Services	4,439	-	17,850	21,120
GROSS EXPENDITURE	47,081	-	261,490	295,280
GROSS INCOME	(3,724)	-	(64,150)	(66,950)
NET CONTROLLABLE EXPENDITURE	43,357	-	197,340	228,330
Departmental Support	-	-	19,770	20,940
Central Support Services	-	-	37,870	48,710
Capital Charges	5,737	-	14,030	14,240
NET EXPENDITURE	49,095	-	269,010	312,220
Contributes to corporate priority : - Improving leisure and wellbeing opportunities				

3075 - COLESHILL LEISURE CENTRE

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	464,239	432,300	416,680	436,160
Premises Related Expenditure	154,571	167,800	174,810	250,490
Supplies & Services	45,204	50,040	53,220	60,800
Earmarked Reserves	20,910	20,910	20,910	20,910
GROSS EXPENDITURE	684,923	671,050	665,620	768,360
GROSS INCOME	(328,345)	(385,600)	(338,010)	(350,680)
NET CONTROLLABLE EXPENDITURE	356,579	285,450	327,610	417,680
Departmental Support	19,342	21,930	21,930	21,440
Central Support Services	56,504	59,580	59,580	75,720
Capital Charges	124,012	101,190	101,190	101,450
NET EXPENDITURE	556,437	468,150	510,310	616,290

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

3077 - ATHERSTONE LEISURE COMPLEX

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	650,629	587,240	623,940	655,300
Premises Related Expenditure	251,933	271,280	340,970	642,910
Supplies & Services	51,227	59,790	75,960	72,580
Earmarked Reserves	2,399	2,500	(5,180)	2,500
GROSS EXPENDITURE	956,187	920,810	1,035,690	1,373,290
GROSS INCOME	(463,210)	(579,170)	(517,010)	(521,110)
NET CONTROLLABLE EXPENDITURE	492,977	341,640	518,680	852,180
Departmental Support	22,261	24,980	24,980	25,730
Central Support Services	76,585	80,870	80,870	103,970
Capital Charges	1,453,323	251,020	251,020	251,310
NET EXPENDITURE	2,045,147	698,510	875,550	1,233,190

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

3082-3083 - MEMORIAL HALL

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	116,648	114,530	92,010	96,020
Premises Related Expenditure	38,390	43,330	52,170	90,630
Supplies & Services	15,441	15,300	17,480	21,270
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	170,479	173,160	161,660	207,920
GROSS INCOME	(27,758)	(51,480)	(44,930)	(48,570)
NET CONTROLLABLE EXPENDITURE	142,721	121,680	116,730	159,350
Departmental Support	2,684	2,830	2,830	2,960
Central Support Services	12,377	11,450	11,450	15,450
Capital Charges	26,912	25,170	25,170	25,170
NET EXPENDITURE	184,694	161,130	156,180	202,930

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health & safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air-polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	243,603	347,640	347,640	384,980
Supplies & Services	20,437	19,950	21,770	20,690
GROSS EXPENDITURE	264,040	367,590	369,410	405,670
GROSS INCOME	(26,716)	(29,890)	(25,750)	(26,380)
NET CONTROLLABLE EXPENDITURE	237,324	337,700	343,660	379,290
Departmental Support	63,749	87,440	87,440	67,760
Central Support Services	10,972	4,180	4,180	33,850
Capital Charges	-	60	60	60
NET EXPENDITURE	312,044	429,380	435,340	480,960

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)

Private sector domestic enforcement of housing standards

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	25,590	-	-	-
Supplies & Services	8,644	3,940	5,650	5,220
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	34,234	3,940	5,650	5,220
GROSS INCOME	(8,803)	(2,980)	(2,500)	(3,080)
NET CONTROLLABLE EXPENDITURE	25,431	960	3,150	2,140
Departmental Support	18,379	23,050	23,050	24,140
Central Support Services	3,907	3,410	3,410	4,310
Capital Charges	673	60	60	60
NET EXPENDITURE	48,390	27,480	29,670	30,650

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

5000 - DOMESTIC REFUSE COLLECTION				
The collection of domestic refuse from households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	784,279	549,180	710,250	663,320
Premises Related Expenditure	11,501	9,180	11,480	12,050
Supplies & Services	98,052	71,440	79,990	77,100
Transport Related Expenditure	186,160	235,900	254,530	261,760
Miscellaneous Expenditure	(28,168)	-	-	-
GROSS EXPENDITURE	1,051,824	865,700	1,056,250	1,014,230
GROSS INCOME	(185,854)	(177,210)	(189,680)	(196,040)
NET CONTROLLABLE EXPENDITURE	865,971	688,490	866,570	818,190
Departmental Support	54,162	48,890	48,890	77,010
Central Support Services	99,177	125,710	125,710	145,820
Capital Charges	138,767	150,570	150,570	150,630
NET EXPENDITURE	1,158,075	1,013,660	1,191,740	1,191,650
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				
KEY PERFORMANCE INDICATORS				
No of Households	29,027	29,127	29,120	29,500
Cost per household	£39.90	£34.80	£40.93	£40.39
Maximum missed collections per 100,000 users	15	17	15	17
5001 - STREETSCENE GROUNDS MAINTENANCE				
This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	424,019	390,340	440,590	429,330
Premises Related Expenditure	-	-	-	-
Supplies & Services	16,655	25,420	22,810	24,420
Transport Related Expenditure	89,004	74,760	68,390	71,710
Miscellaneous Expenditure	691	630	800	710
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	530,370	491,150	532,590	526,170
GROSS INCOME	(466,797)	(469,910)	(470,140)	(485,220)
NET CONTROLLABLE EXPENDITURE	63,573	21,240	62,450	40,950
Departmental Support	40,402	36,920	36,920	51,630
Central Support	22,639	25,170	25,170	32,080
Capital Charges	32,532	31,890	31,890	31,890
NET EXPENDITURE	159,146	115,220	156,430	156,550
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
- Improving leisure and wellbeing opportunities				

5002 - TRADE REFUSE COLLECTION				
Collecting waste from business premises situated in the Borough.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
	2022/2023	2022/2023	2022/2023	2023/2024
Employee Expenditure	20,616	12,380	12,380	11,930
Supplies & Services	226,982	232,120	248,930	257,810
GROSS EXPENDITURE	247,598	244,500	261,310	269,740
GROSS INCOME	(306,003)	(304,520)	(312,500)	(324,270)
NET CONTROLLABLE EXPENDITURE	(58,406)	(60,020)	(51,190)	(54,530)
Departmental Support	13,399	19,360	19,360	17,380
Central Support Services	15,009	8,060	8,060	6,240
NET EXPENDITURE	(29,998)	(32,600)	(23,770)	(30,910)
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Number of Trade Bins	494	488	477	486
Gross cost per bin collected	£558.72	£557.21	£605.30	£603.62
Net cost per bin collected	(£60.72)	(£66.80)	(£49.83)	(£63.60)
5003 - CESSPOOL EMPTYING				
The collection and disposal of cesspool and septic tank waste from properties in the Borough.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
	2022/2023	2022/2023	2022/2023	2023/2024
Employee Expenditure	51,230	42,020	44,710	46,650
Premises Related Expenditure	-	110	-	110
Supplies & Services	41,981	24,380	48,220	49,660
Transport Related Expenditure	26,793	24,690	31,460	29,910
Miscellaneous Expenditure	-	110	110	110
GROSS EXPENDITURE	120,004	91,310	124,500	126,440
GROSS INCOME	(127,710)	(148,980)	(122,330)	(146,630)
NET CONTROLLABLE EXPENDITURE	(7,706)	(57,670)	2,170	(20,190)
Departmental Support	12,562	22,920	22,920	42,060
Central Support Services	23,740	36,740	36,740	30,130
Capital Charges	15,102	14,770	14,770	14,770
NET EXPENDITURE	43,698	16,760	76,600	66,770
Contributes to corporate priorities :				
management opportunities				
KEY PERFORMANCE INDICATORS				
Number of emptyings	985	1,100	894	939
Gross cost per emptying	£174.02	£150.67	£222.52	£227.26
Net (surplus)/cost per emptying	£44.36	£15.24	£85.68	£71.11

5004 - RECYCLING				
An in-house service which collects and recycles green and recyclable waste.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenses	783,066	750,610	902,120	877,730
Premises Related Expenditure	-	120	-	-
Supplies & Services	728,405	602,790	737,570	601,860
Transport Related Expenditure	246,037	265,880	292,070	306,320
Earmarked Reserves	(56,524)	-	-	-
GROSS EXPENDITURE	1,700,985	1,619,400	1,931,760	1,785,910
GROSS INCOME	(880,083)	(907,250)	(882,320)	(920,120)
NET CONTROLLABLE EXPENDITURE	820,902	712,150	1,049,440	865,790
Departmental Support	33,324	34,130	34,130	55,800
Central Support Services	49,990	79,110	79,110	90,770
Capital Charges	209,764	145,110	145,110	145,110
NET EXPENDITURE	1,113,980	970,500	1,307,790	1,157,470
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of Households	28,954	29,127	29,120	29,500
Cost per household	£38.47	£33.32	£44.91	£39.24
Tonnes of recycle material collected	11,607	13,340	13,500	13,500
% of waste recycled	48%	50%	49%	50%
5005 - ANIMAL CONTROL				
Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenses	22,406	-	-	-
Supplies & Services	10,075	10,290	12,910	12,690
Transport Related Expenditure	454	-	-	-
GROSS EXPENDITURE	32,935	10,290	12,910	12,690
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	32,935	10,290	12,910	12,690
Departmental Support	8,370	5,400	5,400	5,650
Central Support Services	9,538	8,610	8,610	11,300
Capital Charge	-	4,290	4,290	4,290
NET EXPENDITURE	50,842	28,590	31,210	33,930
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

5006 - ABANDONED VEHICLES				
Service provided to deal with abandoned vehicles within the Borough.				
	ACTUALS	APPROVED	REVISED	ORIGINAL
DESCRIPTION	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	609	-	-	-
Supplies & Services	2,195	2,240	3,950	3,470
GROSS EXPENDITURE	2,804	2,240	3,950	3,470
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	2,804	2,240	3,950	3,470
Departmental Support	4,203	1,540	1,540	1,630
Central Support Services	453	580	580	700
NET EXPENDITURE	7,461	4,360	6,070	5,800
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
5010 - AMENITY CLEANING				
Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.				
	ACTUALS	APPROVED	REVISED	ORIGINAL
DESCRIPTION	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	485,717	448,660	442,420	495,170
Premises Related Expenditure	14,125	23,470	17,000	17,000
Supplies & Services	12,730	17,620	14,990	17,600
Transport Related Expenditure	68,670	74,020	68,440	73,250
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	581,242	563,770	542,850	603,020
GROSS INCOME	(4,625)	(5,690)	(2,200)	(4,770)
NET CONTROLLABLE EXPENDITURE	576,616	558,080	540,650	598,250
Departmental Support	53,783	45,900	45,900	70,700
Central Support Services	31,523	40,580	40,580	50,190
Capital Charges	53,603	56,030	56,030	56,030
NET EXPENDITURE	715,526	700,590	683,160	775,170
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
- Improving leisure and wellbeing opportunities				

5013 - UNADOPTED ROADS				
A small budget to provide minor repairs to the Council's unadopted roads.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	3,064	-	-	-
Supplies & Services	10,810	8,050	8,050	8,290
GROSS EXPENDITURE	13,874	8,050	8,050	8,290
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	13,874	8,050	8,050	8,290
Departmental Support	10,950	10,970	10,970	13,020
Central Support Services	653	540	540	670
NET EXPENDITURE	25,477	19,560	19,560	21,980
Contributes to corporate priority : - Creating safer communities				

5014 - FLOODING AND LAND DRAINAGE				
A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	3,706	-	-	-
Supplies & Services	-	-	-	-
NET CONTROLLABLE EXPENDITURE	3,706	-	-	-
Departmental Support	10,950	10,970	10,970	13,020
Central Support Services	5,357	3,970	3,970	4,620
Capital Charges	2,652	2,650	2,650	2,650
NET EXPENDITURE	22,665	17,590	17,590	20,290
Contributes to corporate priority : - Creating safer communities				

5015 - STREET FURNITURE				
The maintenance and replacement of street furniture e.g. benches and bollards.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	2,503	-	-	-
Supplies & Services	1,073	1,380	1,900	1,440
NET CONTROLLABLE EXPENDITURE	3,576	1,380	1,900	1,440
Departmental Support	3,265	2,090	2,090	4,590
Central Support Services	1,043	1,280	1,280	1,560
NET EXPENDITURE	7,884	4,750	5,270	7,590
Contributes to corporate priority : - Creating safer communities				
5016 - ATHERSTONE MARKET				
The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	1,229	-	-	-
Premises Related Expenditure	1,990	1,900	2,100	2,770
GROSS EXPENDITURE	3,219	1,900	2,100	2,770
NET CONTROLLABLE EXPENDITURE	3,219	1,900	2,100	2,770
Departmental Support	1,135	1,070	1,070	600
Central Support Services	350	510	510	610
NET EXPENDITURE	4,704	3,480	3,680	3,980
Contributes to corporate priority : - Promoting sustainable and vibrant communities				

5019 - GREEN SPACE BUDGET				
Management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	35,316	66,510	66,510	76,460
Premises Related Expenditure	34,085	35,340	46,850	70,830
Supplies & Services	366,609	359,190	355,480	370,910
GROSS EXPENDITURE	436,010	461,040	468,840	518,200
GROSS INCOME	(25,905)	(12,980)	(13,630)	(14,040)
NET CONTROLLABLE EXPENDITURE	410,105	448,060	455,210	504,160
Departmental Support	44,664	68,170	68,170	70,790
Central Support Services	51,139	48,960	48,960	52,750
Capital Charge	105,106	90,210	90,210	90,210
NET EXPENDITURE	611,015	655,400	662,550	717,910
KEY PERFORMANCE INDICATORS				
Number of Play Areas	26	26	26	26
DDA and Play Value standard	26	26	26	26
Number of Pitches	13	12	11	7
Number of Teams	23	25	22	14
Number of Hirers	23	25	22	14
Budgeted income per team	£309.57	£359.60	£408.64	£667.86
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				
5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS				
Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	904	-	-	-
Supplies & Services	3,259	1,670	1,670	1,720
GROSS EXPENDITURE	4,163	1,670	1,670	1,720
NET CONTROLLABLE EXPENDITURE	4,163	1,670	1,670	1,720
Departmental Support	2,824	2,870	2,870	2,980
Central Support Services	5,659	280	280	320
NET EXPENDITURE	12,646	4,820	4,820	5,020

5023 - CONSULTATION

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	1,362	-	-	-
Supplies & Services	-	4,740	4,740	4,880
NET CONTROLLABLE EXPENDITURE	1,362	4,740	4,740	4,880
Departmental Support	6,958	6,200	6,200	9,940
Central Support	2,940	2,190	2,190	2,280
NET EXPENDITURE	11,260	13,130	13,130	17,100
Contributes to corporate priority :				
- Responsible financial and resource management				

5025 - CORPORATE POLICY

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	39,013	30,570	30,570	-
Premises Related Expenditure	454	790	790	1,580
Supplies & Services	24,475	23,900	23,900	24,610
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(6,729)	(5,730)	(5,730)	(5,730)
GROSS EXPENDITURE	57,213	49,530	49,530	20,460
GROSS INCOME	-	(340)	(340)	(350)
NET CONTROLLABLE EXPENDITURE	57,213	49,190	49,190	20,110
Departmental Support	22,206	22,710	22,710	51,170
Central Support	14,271	10,250	10,250	11,280
Capital Charges	5,041	-	-	-
NET EXPENDITURE	98,732	82,150	82,150	82,560
Contributes to corporate priorities :				
- Creating safer communities				
- Promoting sustainable and vibrant communities				

5030 - RURAL REGENERATION				
A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	25,167	36,680	36,680	41,110
Premises Related Expenditure	-	-	-	-
Supplies & Services	2,231	1,300	1,300	1,340
Miscellaneous Expenditure	-	-	500	500
Earmarked Reserves	10,000	-	-	-
GROSS EXPENDITURE	37,398	37,980	38,480	42,950
GROSS INCOME	(13,579)	-	(500)	(500)
NET CONTROLLABLE EXPENDITURE	23,819	37,980	37,980	42,450
Departmental Support	29,877	48,030	48,030	51,360
Central Support	7,434	2,680	2,680	2,760
NET EXPENDITURE	61,130	88,690	88,690	96,570
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
5034 - LANDSCAPE				
This service provides for monitoring and enhancing the built and natural environment of the Borough.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenses	199	-	-	-
Supplies & Services	10,783	10,780	11,110	11,440
NET CONTROLLABLE EXPENDITURE	10,982	10,780	11,110	11,440
Departmental Support	1,261	1,140	1,140	1,240
Central Support Services	256	330	330	360
NET EXPENDITURE	12,499	12,250	12,580	13,040
Contributes to corporate priority :				
- Protecting our countryside and heritage				

5040 - MARKETING & MARKET RESEARCH

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	1,016	-	-	-
Supplies & Services	7,475	8,930	75,310	7,970
Earmarked Reserves	(6,000)	-	(60,000)	-
NET CONTROLLABLE EXPENDITURE	2,491	8,930	15,310	7,970
Departmental Support	5,399	5,750	5,750	5,980
Central Support Services	871	1,170	1,170	1,210
NET EXPENDITURE	8,760	15,850	22,230	15,160

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

5044 - SUPPORT TO VOLUNTARY ORGANISATIONS

Annual grants to North Warwickshire Citizens Advice Bureau & North Warwickshire First Responders.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	2,520	-	-	-
Supplies & Services	56,343	56,430	35,550	35,710
NET CONTROLLABLE EXPENDITURE	58,863	56,430	35,550	35,710
Departmental Support	13,903	23,150	23,150	27,360
Central Support Services	1,092	1,480	1,480	1,600
NET EXPENDITURE	73,859	81,060	60,180	64,670

Contributes to corporate priorities :
- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5047 - COMMUNITY FUND FOR LOCAL PROJECTS				
Community Fund from which local organisations can obtain funding for local projects.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Supplies & Services	-	-	-	-
Earmarked Reserves	-	-	-	-
NET EXPENDITURE	-	-	-	-
Contributes to corporate priorities : - Creating safer communities - Improving leisure and wellbeing - Promoting sustainable and vibrant				
5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMENT				
To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	33,264	36,560	36,560	39,590
Premises Related Expenditure	-	-	-	-
Supplies & Services	17,863	2,410	2,410	2,420
Transport Related Expenditure	2,363	3,580	3,650	3,930
GROSS EXPENDITURE	53,490	42,550	42,620	45,940
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	53,490	42,550	42,620	45,940
Departmental Support	30,876	48,000	48,000	51,010
Central Support Services	18,256	19,770	19,770	12,610
NET EXPENDITURE	102,622	110,320	110,390	109,560
Contributes to corporate priorities : - Improving leisure and wellbeing - Promoting sustainable and vibrant				

5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES				
To work with partners to develop & co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	32,345	36,560	36,560	39,560
Premises Related Expenditure	5,844	750	4,280	960
Supplies & Services	61,521	24,500	24,500	25,240
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	(15,761)	-	(3,530)	-
GROSS EXPENDITURE	83,949	61,810	61,810	65,760
GROSS INCOME	(28,181)	-	-	-
NET CONTROLLABLE EXPENDITURE	55,769	61,810	61,810	65,760
Departmental Support	30,876	48,000	48,000	51,000
Central Support Services	8,628	10,570	10,570	11,140
Capital Charges	-	1,890	1,890	1,890
NET EXPENDITURE	95,272	122,270	122,270	129,790
Contributes to corporate priority : - Creating safer communities				

5064 - QE - ARTIFICIAL GRASS PITCH				
An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	16,588	18,130	19,300	20,170
Premises Related Expenditure	-	2,620	5,240	10,480
Supplies & Services	244	6,830	2,120	2,200
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	31,207	10,810	15,940	10,900
GROSS EXPENDITURE	48,039	38,390	42,600	43,750
GROSS INCOME	(53,779)	(49,000)	(53,210)	(55,340)
NET CONTROLLABLE EXPENDITURE	(5,740)	(10,610)	(10,610)	(11,590)
Departmental Support	7,865	8,410	8,410	9,040
Central Support Services	1,430	2,200	2,200	2,550
NET EXPENDITURE	3,555	-	-	-
Contributes to corporate priority : - Improving leisure and wellbeing opportunities				

7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2021 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme. The project finished on 31st December 2021

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	12,797	-	-	-
Premises Related Expenditure	-	-	-	-
Supplies and Services	45	-	-	-
Transport Related Expenditure	-	-	-	-
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	12,842	-	-	-
GROSS INCOME	(8,436)	-	-	-
NET CONTROLLABLE EXPENDITURE	4,406	-	-	-
Central Support	22,215	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	26,621	-	-	-
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
- Supporting employment and business				

7700 - STRONGER & SAFER COMMUNITIES

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Supplies & Services	14,849	-	12,490	12,490
Miscellaneous Expenditure	10,500	-	-	-
GROSS EXPENDITURE	25,349	-	12,490	12,490
GROSS INCOME	(25,349)	-	(12,490)	(12,490)
NET CONTROLLABLE EXPENDITURE	-	-	-	-
Contributes to corporate priority :				
- Creating safer communities				

7200,7201,7209 - COVID RELATED EXPENSES

This budget shows some of the additional expenditure incurred due to Covid-19 to support shielding, leisure and Streetscape services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	718	-	-	-
Premises Related Expenditure	-	-	-	-
Supplies & Services	125	-	-	-
Transport Related Expenditure	76,371	-	-	-
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	77,214	-	-	-
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	77,214	-	-	-
Departmental Support	-	-	-	-
Central Support Services	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	77,214	-	-	-

EXECUTIVE BOARD

**NORTH WARWICKSHIRE BOROUGH COUNCIL
EXECUTIVE BOARD SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/22 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
2000	Housing Strategic Service Review	5,296	-	-	-
2001	Outreach and Access to Services	55,630	2,300	2,300	-
2002	Corporate Communications	50,894	62,050	53,210	63,390
2003	Community Strategy	58,905	43,970	43,970	49,630
2007	Emergency Planning	7,720	6,160	3,050	6,260
2009	North Warwickshire Local Development Framework	224,505	276,560	217,560	288,410
5050	Support to Parishes	7,452	-	-	-
Sub Total	Net Controllable Expenditure	410,402	391,040	320,090	407,690
2000	Housing SSR	30,471	33,570	33,570	37,550
2001	Outreach and Access to Services	18,718	57,200	57,200	-
2002	Corp Communication	-	-	-	-
2003	Community Strategy	35,387	36,490	36,490	36,380
2007	Emergency Planning	30,637	29,940	29,940	30,850
2009	North Warwickshire Local Development Framework	42,022	46,570	46,570	40,100
5050	Support to Parishes	635	570	570	620
Sub Total	Departmental Support	157,870	204,340	204,340	145,500
2000	Housing SSR	852	1,100	1,100	1,320
2001	Outreach and Access to Services	55,958	52,340	52,340	-
2002	Corp Communication	9,128	10,070	10,070	8,600
2003	Community Strategy	45,309	53,160	53,160	57,000
2007	Emergency Planning	12,895	3,990	3,990	21,260
2009	North Warwickshire Local Development Framework	23,483	44,090	44,090	11,450
5050	Support to Parishes	1,906	2,480	2,480	2,510
Sub Total	Central Support	149,531	167,230	167,230	102,140
Sub Total	Capital Charges	4,793	9,870	9,870	-
Total	Net Expenditure	722,595	772,480	701,530	655,330

2000 - HOUSING STRATEGIC SERVICE REVIEW

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	5,296	-	-	-
NET CONTROLLABLE EXPENDITURE	5,296	-	-	-
Departmental Support	30,471	33,570	33,570	37,550
Central Support	852	1,100	1,100	1,320
NET EXPENDITURE	36,619	34,670	34,670	38,870
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				

2001 - OUTREACH AND ACCESS TO SERVICES

This budget provided support for some Community Hubs until March 2022.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	50,423	-	-	-
Supplies and Services	13,122	9,160	9,160	-
Earmarked Reserves	(7,915)	(6,860)	(6,860)	-
NET CONTROLLABLE EXPENDITURE	55,630	2,300	2,300	-
Departmental Support	18,718	57,200	57,200	-
Central Support	55,958	52,340	52,340	-
Capital Charges	4,793	9,870	9,870	-
NET EXPENDITURE	135,099	121,710	121,710	-
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
- Improving leisure and wellbeing opportunities				

2002 - CORPORATE COMMUNICATIONS

North Talk is the Borough Council's newsletter produced two times a year and is distributed to all households in the borough and to businesses, voluntary organisations and other partners.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	50,894	56,330	50,290	57,580
Supplies and Services	-	8,780	2,920	8,870
GROSS EXPENDITURE	50,894	65,110	53,210	66,450
GROSS INCOME	-	(3,060)	-	(3,060)
NET CONTROLLABLE EXPENDITURE	50,894	62,050	53,210	63,390
Central Support	9,128	10,070	10,070	8,600
NET EXPENDITURE	60,022	72,120	63,280	71,990
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				

2003 - COMMUNITY STRATEGY

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty, raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	58,905	42,440	42,440	47,910
Supplies and Services	1,667	6,530	6,530	6,720
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(1,667)	(5,000)	(5,000)	(5,000)
GROSS EXPENDITURE	58,905	43,970	43,970	49,630
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	58,905	43,970	43,970	49,630
Departmental Support	35,387	36,490	36,490	36,380
Central Support	45,309	53,160	53,160	57,000
NET EXPENDITURE	139,601	133,620	133,620	143,010
Contributes to corporate priority :				
- Creating safer communities				
- Protecting our countryside and heritage				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

2007 - EMERGENCY PLANNING

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	5,554	-	-	-
Supplies and Services	2,166	6,160	3,050	6,260
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	7,720	6,160	3,050	6,260
Departmental Support	30,637	29,940	29,940	30,850
Central Support	12,895	3,990	3,990	21,260
NET EXPENDITURE	51,251	40,090	36,980	58,370

Contributes to corporate priority :
- Protecting our countryside and heritage
- Creating safer communities

2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	190,256	162,030	162,030	176,330
Premises Related Expenditure	-	410	410	430
Supplies and Services	34,250	114,120	55,120	111,650
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	224,505	276,560	217,560	288,410
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	224,505	276,560	217,560	288,410
Departmental Support	42,022	46,570	46,570	40,100
Central Support	23,483	44,090	44,090	11,450
NET EXPENDITURE	290,011	367,220	308,220	339,960

Contributes to corporate priority :
- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

5050 - SUPPORT TO PARISHES

To assist Parish Councils on parish plans and provide match funding for projects.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	360	-	-	-
Supplies and Services	7,092	-	2,580	-
Earmarked Reserves	-	-	17,420	-
GROSS EXPENDITURE	7,452	-	20,000	-
GROSS INCOME	-	-	(20,000)	-
NET CONTROLLABLE EXPENDITURE	7,452	-	-	-
Departmental Support	635	570	570	620
Central Support	1,906	2,480	2,480	2,510
NET EXPENDITURE	9,993	3,050	3,050	3,130

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

PLANNING & DEVELOPMENT BOARD

**NORTH WARWICKSHIRE BOROUGH COUNCIL
PLANNING AND DEVELOPMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
4009	Planning Control	(51,273)	(61,680)	(126,540)	(24,080)
4010	Building Control	36,924	35,900	35,200	36,260
4012	Conservation and Built Heritage	52,009	44,580	44,580	48,150
4014	Local Land Charges	(62,735)	(45,080)	(30,140)	(43,500)
4018	Street Naming and Numbering	(51)	(5,830)	(5,830)	(6,160)
	Net Controllable Expenditure	(25,126)	(32,110)	(82,730)	10,670
	Departmental Support	108,166	156,890	156,890	148,130
	Central Support	154,748	127,400	127,400	145,090
	Capital Charges	1,481	16,390	16,390	16,390
	Net Expenditure	239,268	268,570	217,950	320,280

4009 - PLANNING CONTROL

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	548,607	505,120	505,120	588,530
Supplies and Services	44,742	83,200	57,640	76,690
Miscellaneous Expenditure	113,479	-	-	-
Earmarked Reserves	428,400	-	-	-
GROSS EXPENDITURE	1,135,228	588,320	562,760	665,220
GROSS INCOME	(1,186,501)	(650,000)	(689,300)	(689,300)
NET CONTROLLABLE EXPENDITURE	(51,273)	(61,680)	(126,540)	(24,080)
Departmental Support	78,143	96,380	96,380	93,920
Central Support	125,139	98,590	98,590	124,600
Capital Charge	1,481	13,090	13,090	13,090
NET EXPENDITURE	153,490	146,380	81,520	207,530
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
- Promoting sustainable and vibrant communities				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Number of Planning Applications	907	900	800	900
Gross cost per application	£1,475.75	£870.32	£947.16	£981.93
Net (surplus)/cost per application	£169.23	£162.64	£101.90	£230.59
Caseload per officer	168	167	148	167

4010 - BUILDING CONTROL

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The service is provided by the Central Building Control Partnership.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenses	1,724	-	-	-
Supplies and Services	35,200	35,900	35,200	36,260
GROSS EXPENDITURE	36,924	35,900	35,200	36,260
NET CONTROLLABLE EXPENDITURE	36,924	35,900	35,200	36,260
Departmental Support	1,682	2,250	2,250	2,220
Central Support Services	13,631	8,050	8,050	8,430
NET EXPENDITURE	52,236	46,200	45,500	46,910
Contributes to corporate priorities :				
- Protecting our countryside and heritage				

4012 - CONSERVATION AND BUILT HERITAGE				
This service looks to maintain the historical built heritage within the Borough				
DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2021/2022	2022/2023	2022/2023	2023/2024
Employee Expenditure	52,009	44,530	44,530	48,100
Supplies and Services	-	50	50	50
GROSS EXPENDITURE	52,009	44,580	44,580	48,150
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	52,009	44,580	44,580	48,150
Departmental Support	9,732	11,350	11,350	9,480
Central Support	5,190	4,800	4,800	570
NET EXPENDITURE	66,930	60,730	60,730	58,200
Contributes to corporate priorities :				
- Protecting our countryside and heritage				

4014 - LOCAL LAND CHARGES				
The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc, which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective purchasers. The income received from search fees is based upon charges that the Council is free to set itself.				
DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2021/2022	2022/2023	2022/2023	2023/2024
Employee Expenditure	20,438	-	-	-
Supplies and Services	21,119	18,040	16,760	21,500
GROSS EXPENDITURE	41,557	18,040	16,760	21,500
GROSS INCOME	(104,292)	(63,120)	(46,900)	(65,000)
NET CONTROLLABLE EXPENDITURE	(62,735)	(45,080)	(30,140)	(43,500)
Departmental Support	10,963	38,380	38,380	30,980
Central Support	9,885	11,480	11,480	10,300
Capital Expenditure	-	3,300	3,300	3,300
NET EXPENDITURE	(41,887)	8,080	23,020	1,080
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
KEY PERFORMANCE INDICATORS				
Number of Local Land Charge Searches	451	400	300	300
Gross cost per search	£138.37	£169.75	£222.07	£209.27
Net cost per search	-£92.88	£20.20	£76.73	£3.60

4018 - STREET NAMING & NUMBERING				
This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which feeds into the Council's Land and Property Gazetteer.				
DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET	BUDGET	BUDGET
		2022/2023	2022/2023	2023/2024
Employee Expenditure	2,233	-	-	-
Supplies & Services	6,835	9,630	9,630	9,920
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	9,068	9,630	9,630	9,920
GROSS INCOME	(9,119)	(15,460)	(15,460)	(16,080)
NET CONTROLLABLE EXPENDITURE	(51)	(5,830)	(5,830)	(6,160)
Departmental Support	7,647	8,530	8,530	11,530
Central Support	903	4,480	4,480	1,190
NET EXPENDITURE	8,499	7,180	7,180	6,560
Contributes to corporate priority :				
- Creating safer communities				

**LICENSING COMMITTEE
(ALCOHOL & GAMBLING)**

**NORTH WARWICKSHIRE BOROUGH COUNCIL
ALCOHOL AND GAMBLING LICENSING COMMITTEE
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
4000	Licensing Authority	(23,759)	(51,030)	(54,470)	(54,430)
4019	Gambling Act Authority	(8,094)	(9,660)	(8,380)	(9,080)
Sub Total	Net Controllable Expenditure	(31,852)	(60,690)	(62,850)	(63,510)
4000	Licensing Authority	27,143	30,730	30,730	32,920
4019	Gambling Act Authority	3,484	6,440	6,440	6,730
Sub Total	Departmental Support	30,627	37,170	37,170	39,650
4000	Licensing Authority	15,226	3,300	3,300	5,250
4019	Gambling Act Authority	758	770	770	920
Sub Total	Central Support	15,984	4,070	4,070	6,170
Total	Licensing Committee Total	14,759	(19,450)	(21,610)	(17,690)
4000	Licensing Authority	18,610	(17,000)	(20,440)	(16,260)
4019	Gambling Act Authority	(3,852)	(2,450)	(1,170)	(1,430)
Total	Net Expenditure	14,759	(19,450)	(21,610)	(17,690)
Net expenditure from officers' budget book pages					
4000	Licensing Authority	18,610	(17,000)	(20,440)	(16,260)
4019	Gambling Act Authority	(3,852)	(2,450)	(1,170)	(1,430)
Total	Net Expenditure	14,759	(19,450)	(21,610)	(17,690)
Total	Variance	0	0	0	0

4000 - LICENSING AUTHORITY				
The Council is the Licensing Authority for the Borough. It is required to process & issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	23,161	-	-	-
Supplies and Services	475	1,170	1,320	1,360
GROSS EXPENDITURE	23,636	1,170	1,320	1,360
GROSS INCOME	(47,395)	(52,200)	(55,790)	(55,790)
NET CONTROLLABLE EXPENDITURE	(23,759)	(51,030)	(54,470)	(54,430)
Departmental Support	27,143	30,730	30,730	32,920
Central Support	15,226	3,300	3,300	5,250
NET EXPENDITURE	18,610	(17,000)	(20,440)	(16,260)
Contributes to corporate priority : - Improving leisure and wellbeing opportunities - Creating safer communities				
KEY PERFORMANCE INDICATORS				
Number of licences	177	390	230	230
Gross cost per licence	£372.91	£90.26	£153.70	£171.87
Net cost per licence	£105.14	-£43.59	-£88.87	-£70.70
4019 - GAMBLING ACT AUTHORITY				
As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	561	-	-	-
GROSS EXPENDITURE	561	-	-	-
GROSS INCOME	(8,655)	(9,660)	(8,380)	(9,080)
NET CONTROLLABLE EXPENDITURE	(8,094)	(9,660)	(8,380)	(9,080)
Departmental Support	3,484	6,440	6,440	6,730
Central Support	758	770	770	920
NET EXPENDITURE	(3,852)	(2,450)	(1,170)	(1,430)
- Creating safer communities				
KEY PERFORMANCE INDICATORS				
Number of Gambling licences	37	77	37	37
Gross cost per licence	£129.82	£93.64	£194.86	£206.76
Net cost per licence	-£104.10	-£31.82	-£31.62	-£38.65

**LICENSING COMMITTEE
TAXI AND GENERAL**

**NORTH WARWICKSHIRE BOROUGH COUNCIL
LICENSING COMMITTEE (TAXI & GENERAL) SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
4001	Licences and Registration	(7,549)	(8,710)	(8,830)	(4,460)
4008	Hackney Carriages	(11,466)	(15,680)	(16,930)	(4,740)
Sub Total	Net Controllable Expenditure	(19,015)	(24,390)	(25,760)	(9,200)
4001	Licences and Registration	15,130	33,800	33,800	35,320
4008	Hackney Carriages	15,747	28,890	28,890	29,540
Sub Total	Departmental Support	30,877	62,690	62,690	64,860
4001	Licences and Registration	10,588	830	830	2,340
4008	Hackney Carriages	15,150	2,790	2,790	4,980
Sub Total	Central Support	25,738	3,620	3,620	7,320
4000	Licensing Authority	-	-	-	-
4001	Licences and Registration	-	-	-	-
4008	Hackney Carriages	-	-	-	-
4019	Gambling Act Authority	-	-	-	-
Sub Total	Capital Charges	-	-	-	-
Total	Licensing Committee Total	37,600	41,920	40,550	62,980
4001	Licences and Registration	18,169	25,920	25,800	33,200
4008	Hackney Carriages	19,431	16,000	14,750	29,780
Total	Net Expenditure	37,600	41,920	40,550	62,980
Net expenditure from officers' budget book pages					
4001	Licences and Registration	18,169	25,920	25,800	33,200
4008	Hackney Carriages	19,431	16,000	14,750	29,780
Total	Net Expenditure	37,600	41,920	40,550	62,980
Total	Variance	0	0	0	0

4001 - LICENCES AND REGISTRATION				
The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	3,083	-	-	-
Supplies and Services	6	1,810	1,810	1,870
GROSS EXPENDITURE	3,089	1,810	1,810	1,870
GROSS INCOME	(10,638)	(10,520)	(10,640)	(6,330)
NET CONTROLLABLE EXPENDITURE	(7,549)	(8,710)	(8,830)	(4,460)
Departmental Support	15,130	33,800	33,800	35,320
Central Support	10,588	830	830	2,340
NET EXPENDITURE	18,169	25,920	25,800	33,200
Contributes to corporate priority : - Improving leisure and wellbeing opportunities				
KEY PERFORMANCE INDICATORS				
Number of licences	54	31	41	41
Gross cost per licence	£533.46	£1,175.48	£888.78	£964.15
Net cost per licence	£336.46	£836.13	£629.27	£809.76

4008 - HACKNEY CARRIAGES				
The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	14,000	12,040	12,040	14,790
Premises	-	-	-	-
Supplies and Services	1,730	3,270	1,990	3,370
Transport Related Expenditure	3,800	6,150	3,800	6,260
GROSS EXPENDITURE	19,529	21,460	17,830	24,420
GROSS INCOME	(30,995)	(37,140)	(34,760)	(29,160)
NET CONTROLLABLE EXPENDITURE	(11,466)	(15,680)	(16,930)	(4,740)
Departmental Support	15,747	28,890	28,890	29,540
Central Support	15,150	2,790	2,790	4,980
NET EXPENDITURE	19,431	16,000	14,750	29,780
- Creating safer communities				
KEY PERFORMANCE INDICATORS				
Number of vehicles licences (annual)	71	70	70	84
Number of operators licences (every 5 years)	2	2	2	2
Number of drivers licences (every 3 years)	43	50	5	50
Gross cost per licence	£434.71	£435.57	£642.99	£433.38
Average Income per licence	-£267.20	-£304.43	-£451.43	-£214.41

**RESOURCES BOARD
REMAINING WITHIN BOARD**

**NORTH WARWICKSHIRE BOROUGH COUNCIL
RESOURCES BOARD (REMAINING)
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
3000	Cost of Democratic Services	364,878	369,760	364,230	421,030
3001	Election Expenses	7,880	5,620	7,990	100,120
3002	Registration of Electors	31,296	28,000	28,000	28,620
3003	Non Domestic Business Rates	954	(32,770)	(31,350)	(56,070)
3004	Council Tax Collection	264,571	87,080	202,300	88,590
3050	Finance Miscellaneous	(638,363)	-	(15,200)	-
3051	Compensation and Pension Increases	335,174	345,000	344,100	309,270
3052	Assisted Car Purchase	(289)	(180)	(180)	(120)
3054	Electricity at Work	24,491	19,300	19,300	20,270
3059	Finance Unused Land	3,592	790	790	1,210
3060	Corporate and Democratic Core	161,801	78,730	202,980	88,580
3061	Unallocated Central Support Services	(508)	120,610	120,470	122,110
3065	Coleshill Shops and Flats	(66,664)	(70,700)	(69,440)	-
3067	The Pavilions, Holly Lane	(68,300)	(80,360)	(88,720)	(93,630)
3068	Carlyon Road Industrial Estate	(130,227)	(130,170)	(131,150)	(131,300)
3069	Innage Park Industrial Estate	(218,323)	(226,290)	(215,710)	(233,000)
3079	Maya Bar & Restaurant	(17,046)	(18,830)	(18,750)	(18,880)
3080	Football Stadium	475	-	1,120	-
3084	Homeless Persons	88,436	77,050	74,840	95,300
3085	Meadow House Young People Support	(14,677)	-	-	-
3086	Homeless Project Watling Street Dordon	-	-	-	-
3089	Public Conveniences	40,678	2,580	1,600	-
3094	Customer Contact	39,659	35,540	35,540	1,680
3097	Rent Allowances	99,027	7,760	47,720	22,760
3098	Housing Benefit Administration and Rent Rebates	(23,268)	46,740	65,170	29,660
3101	Council Tax Support	31,088	61,140	57,980	217,690
3102	Car Parks	76,773	117,070	55,920	60,170
5008	Private Sector Housing Assistance	27,616	37,180	37,180	40,490
5035	CCTV	6,971	21,670	26,530	4,060
5036	Community Support	177,775	-	-	-
72**	Covid	22,643	-	-	-
	Net Controllable Expenditure	628,113	902,320	1,123,260	1,118,610
	Recharged to Services	(271,520)	(266,890)	(308,910)	(286,480)
	Departmental Support	916,459	967,470	967,470	1,030,270
	Central Support	1,150,970	905,490	922,290	1,138,340
	Capital	208,368	242,030	241,890	229,490
Total	Resources Board (Remaining) Total	2,632,390	2,750,420	2,946,000	3,230,230

3000 - COST OF DEMOCRATIC SERVICES				
This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	107,522	83,370	83,500	114,470
Premises Related Expenditure	-	400	-	420
Supplies and Services	13,018	15,580	15,540	16,130
Transport Related Expenditure	50	12,050	5,400	12,050
Members Allowances	244,288	258,360	259,790	277,960
GROSS EXPENDITURE	364,878	369,760	364,230	421,030
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	364,878	369,760	364,230	421,030
Recharged to Services	(75,590)	(69,230)	(80,650)	(85,350)
Central Support	177,432	176,940	176,940	230,650
Capital Charges	23,437	19,290	19,290	19,230
NET EXPENDITURE	490,157	496,760	479,810	585,560
Contributes to corporate priorities :				
- Responsible financial and resource management				
- Creating safer communities				
- Protecting our countryside and heritage				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				
- Supporting employment and business				
3001 - ELECTION EXPENSES				
The Council is responsible for the proper staging of elections at a local & national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place ever four years with the next being due in May 2023.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	2,250	-	-	-
Supplies and Services	5,630	5,620	7,990	100,120
GROSS EXPENDITURE	7,880	5,620	7,990	100,120
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	7,880	5,620	7,990	100,120
Departmental Support	10,498	10,620	10,620	13,000
Central Support	6,594	6,180	6,180	6,230
NET EXPENDITURE	24,972	22,420	24,790	119,350
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				

3002 - REGISTRATION OF ELECTORS				
This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	5,547	1,570	1,570	1,570
Supplies and Services	33,021	39,260	40,390	41,690
Transport	81	-	-	-
Earmarked Reserves	(5,951)	(11,250)	(12,380)	(13,000)
GROSS EXPENDITURE	32,697	29,580	29,580	30,260
GROSS INCOME	(1,401)	(1,580)	(1,580)	(1,640)
NET CONTROLLABLE EXPENDITURE	31,296	28,000	28,000	28,620
Departmental Support	25,806	29,660	29,660	40,600
Central Support	3,100	10,570	10,570	5,700
Capital Charges	-	3,300	3,300	3,300
NET EXPENDITURE	60,203	71,530	71,530	78,220
Contributes to corporate priorities :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of registered electors	49,503	49,761	49,309	50,100
Cost per registered elector	£1.22	£1.44	£1.45	£1.56

3003 - NON DOMESTIC BUSINESS RATES				
The Borough Council collects non domestic rates from businesses in its area, pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	95,572	65,910	65,910	42,010
Supplies and Services	38,735	17,570	14,780	18,170
Earmarked Reserves	(12,500)	-	-	-
GROSS EXPENDITURE	121,807	83,480	80,690	60,180
GROSS INCOME	(120,853)	(116,250)	(112,040)	(116,250)
NET CONTROLLABLE EXPENDITURE	954	(32,770)	(31,350)	(56,070)
Departmental Support	87,781	90,990	90,990	128,470
Central Support	30,290	14,100	14,100	14,730
Capital Charges	5,376	6,630	6,630	6,630
NET EXPENDITURE	124,401	78,950	80,370	93,760
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Business Rate Collection Rate	97.55%	99.00%	99.00%	99.00%
Number of NDR properties	2,433	2,416	2,446	2,473
Cost per NDR property	£51.13	£32.68	£32.86	£37.91

3004 - COUNCIL TAX COLLECTION				
The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the Police Authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	218,702	182,010	182,010	182,220
Supplies and Services	45,869	40,200	32,290	41,500
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	264,571	222,210	214,300	223,720
GROSS INCOME	-	(135,130)	(12,000)	(135,130)
NET CONTROLLABLE EXPENDITURE	264,571	87,080	202,300	88,590
Departmental Support	183,246	208,650	208,650	216,600
Central Support	43,152	24,030	24,030	12,720
Capital Charges	10,507	13,250	13,250	13,250
NET EXPENDITURE	501,476	333,010	448,230	331,160
Contributes to corporate priority :				
- Responsible financial and resource management				
<u>KEY PERFORMANCE INDICATORS</u>				
Council Tax Collection Rate	95.21%	98.20%	98.20%	99.00%
Number of households	29,208	29,127	29,476	29,637
Cost per household	£17.17	£11.43	£15.21	£11.17

3050 - FINANCE MISCELLANEOUS				
Some items of income and expenditure do not relate to a specific service and are recorded here.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	124	-	-	-
Supplies and Services	24	-	-	-
Miscellaneous Expenditure	(1,256)	-	-	-
Earmarked Reserves	110,047	-	-	-
GROSS EXPENDITURE	108,939	-	-	-
GROSS INCOME	(747,302)	-	(15,200)	-
NET CONTROLLABLE EXPENDITURE	(638,363)	-	(15,200)	-
Central Support	443	510	510	580
NET EXPENDITURE	(637,920)	510	(14,690)	580

3051 - COMPENSATION AND PENSION INCREASES

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	335,174	345,000	344,100	309,270
NET CONTROLLABLE EXPENDITURE	335,174	345,000	344,100	309,270
Recharged to Services	(70,140)	(71,870)	(87,160)	(74,620)
Central Support	846	1,150	1,150	1,270
NET EXPENDITURE	265,880	274,280	258,090	235,920

Contributes to corporate priority :
- Responsible financial and resource management

3052 - ASSISTED CAR PURCHASE

Interest paid by staff on car loans they have received.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	65	-	-	-
GROSS EXPENDITURE	65	-	-	-
GROSS INCOME	(354)	(180)	(180)	(120)
NET CONTROLLABLE EXPENDITURE	(289)	(180)	(180)	(120)
Central Support	379	510	510	640
NET EXPENDITURE	90	330	330	520

3054 - ELECTRICITY AT WORK				
To carry out testing of all electrical appliances in public buildings.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	5,311	-	-	-
Premises Related Expenditure	19,180	19,300	19,300	20,270
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	24,491	19,300	19,300	20,270
Departmental Support	5,043	4,770	4,770	7,520
Central Support	552	800	800	970
NET EXPENDITURE	30,086	24,870	24,870	28,760
Contributes to corporate priority :				
- Responsible financial and resource management				

3059 - FINANCE UNUSED LAND				
Any unallocated income or expenditure related to unused land owned by the Council.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	44	-	-	-
Premises Related Expenditure	1,549	790	790	1,210
Supplies and Services	2,000	-	-	-
GROSS EXPENDITURE	3,592	790	790	1,210
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	3,592	790	790	1,210
Central Support	298	380	380	460
Capital Charge	-	-	-	-
NET EXPENDITURE	3,891	1,170	1,170	1,670
Contributes to corporate priority :				
- Responsible financial and resource management				

3060 - CORPORATE AND DEMOCRATIC CORE				
Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	91,916	-	-	-
Supplies and Services	76,314	78,730	202,980	88,580
GROSS EXPENDITURE	168,231	78,730	202,980	88,580
GROSS INCOME	(6,430)	-	-	-
NET CONTROLLABLE EXPENDITURE	161,801	78,730	202,980	88,580
Recharged to Services	(125,790)	(125,790)	(141,100)	(126,510)
Central Support	796,848	566,530	591,880	712,450
Capital Charges	13,056	13,290	13,150	13,680
NET EXPENDITURE	845,915	532,760	666,910	688,200
Contributes to corporate priority :				
- Responsible financial and resource management				

3061 - UNALLOCATED CENTRAL SUPPORT SERVICES				
Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	(508)	146,180	146,040	147,680
Supplies and Services	-	-	-	-
Income	-	(25,570)	(25,570)	(25,570)
NET CONTROLLABLE EXPENDITURE	(508)	120,610	120,470	122,110
Central Support	5,806	33,040	24,490	63,230
Capital Charges	-	50	50	-
NET EXPENDITURE	5,298	153,700	145,010	185,340

3065 - COLESHILL SHOPS AND FLATS

This budget relates to 7 shops and 5 flats located in High Street Colehill (2 of the flats are occupied as Housing Revenue Account properties). They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	371	-	-	-
Premises Related Expenditure	3,568	3,690	3,810	-
GROSS EXPENDITURE	3,939	3,690	3,810	-
GROSS INCOME	(70,603)	(74,390)	(73,250)	-
NET CONTROLLABLE EXPENDITURE	(66,664)	(70,700)	(69,440)	-
Central Support	3,418	4,680	4,680	-
Capital Charge	-	-	-	-
NET EXPENDITURE	(63,246)	(66,020)	(64,760)	-
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
<u>KEY PERFORMANCE INDICATORS</u>				
Occupancy rate	100%	100%	100%	0%
Number of shops	7	7	7	0
Annual income per shop	-£10,086	-£10,627	-£10,464	£0

3067 - THE PAVILIONS, HOLLY LANE				
These 8 industrial units were constructed by the Council to provide local employment opportunities.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	450	-	-	-
Premises Related Expenditure	3,124	2,970	4,110	3,490
Supplies and Services	390	390	390	400
GROSS EXPENDITURE	3,964	3,360	4,500	3,890
GROSS INCOME	(72,265)	(83,720)	(93,220)	(97,520)
NET CONTROLLABLE EXPENDITURE	(68,300)	(80,360)	(88,720)	(93,630)
Central Support	3,631	4,440	4,440	9,890
Capital Charge	-	-	-	-
NET EXPENDITURE	(64,669)	(75,920)	(84,280)	(83,740)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
<u>KEY PERFORMANCE INDICATORS</u>				
Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	(£9,033)	(£10,465)	(£11,653)	(£12,190)

3068 - CARLYON ROAD INDUSTRIAL ESTATE				
This budget relates to 8 small industrial units plus a further 8 plots of industrial land let on a long lease.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	364	-	-	-
Premises Related Expenditure	6,723	6,790	7,080	7,690
Supplies and Services	110	110	110	110
GROSS EXPENDITURE	7,198	6,900	7,190	7,800
GROSS INCOME	(137,425)	(137,070)	(138,340)	(139,100)
NET CONTROLLABLE EXPENDITURE	(130,227)	(130,170)	(131,150)	(131,300)
Central Support	4,258	4,870	4,870	10,490
Capital Charge	-	-	-	-
NET EXPENDITURE	(125,969)	(125,300)	(126,280)	(120,810)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
<u>KEY PERFORMANCE INDICATORS</u>				
Occupancy rate	100%	100%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	(£8,589)	(£8,567)	(£8,646)	(£8,694)

3069 - INNAGE PARK INDUSTRIAL ESTATE

This development covers 39 small industrial units plus 2 units which are used as offices.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	1,300	-	-	-
Premises Related Expenditure	27,854	28,600	30,280	22,650
Supplies and Services	590	590	590	610
GROSS EXPENDITURE	29,744	29,190	30,870	23,260
GROSS INCOME	(248,067)	(255,480)	(246,580)	(256,260)
NET CONTROLLABLE EXPENDITURE	(218,323)	(226,290)	(215,710)	(233,000)
Central Support	15,183	17,540	17,540	20,070
Capital Charge	121,000	121,000	121,000	121,000
NET EXPENDITURE	(82,140)	(87,750)	(77,170)	(91,930)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
<u>KEY PERFORMANCE INDICATORS</u>				
Occupancy rate	95%	100%	98%	98%
Number of units and offices	41	41	41	41
Annual income per unit/office	(£6,050)	(£6,231)	(£6,014)	(£6,250)

3079 - MAYA BAR AND RESTAURANT

A restaurant leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	90	-	-	-
Premises Related Expenditure	1,144	1,170	1,250	1,120
GROSS EXPENDITURE	1,234	1,170	1,250	1,120
GROSS INCOME	(18,280)	(20,000)	(20,000)	(20,000)
NET CONTROLLABLE EXPENDITURE	(17,046)	(18,830)	(18,750)	(18,880)
Central Support	783	980	980	1,090
Capital Charge	-	-	-	-
NET EXPENDITURE	(16,263)	(17,850)	(17,770)	(17,790)

Contributes to corporate priority :

- Responsible financial and resource management

3080 - FOOTBALL STADIUM

The Football Stadium is leased to RRUBA Ltd on a full repairing and maintaining lease.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Premises	475	-	1,120	-
Supplies and Services	-	-	-	-
NET CONTROLLABLE EXPENDITURE	475	-	1,120	-
Capital Charge	-	-	-	-
NET EXPENDITURE	475	-	1,120	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

3084 - HOMELESS PERSONS				
The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends in some cases, to the provision of temporary accommodation.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	97,953	85,000	85,000	96,480
Premises Related Expenditure	19,741	19,330	20,300	31,760
Supplies and Services	144,744	66,550	106,870	68,600
Transport Related Expenditure	66	-	-	-
Miscellaneous Expenditure	1,677	-	-	-
Earmarked Reserves	89,711	(84,690)	(129,090)	(92,970)
GROSS EXPENDITURE	353,892	86,190	83,080	103,870
GROSS INCOME	(265,456)	(9,140)	(8,240)	(8,570)
NET CONTROLLABLE EXPENDITURE	88,436	77,050	74,840	95,300
Departmental Support	38,483	44,290	44,290	43,790
Central Support	6,735	7,280	7,280	8,610
Capital Charges	1,699	1,090	1,090	1,090
NET EXPENDITURE	135,353	129,710	127,500	148,790
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

3089 - PUBLIC CONVENIENCES				
From April 2022, the public conveniences in Atherstone will be closed.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	17,979	110	110	-
Premises Related Expenditure	2,641	950	1,290	-
Supplies and Services	490	1,520	200	-
Earmarked Reserves	19,532	-	-	-
GROSS EXPENDITURE	40,643	2,580	1,600	-
GROSS INCOME	35	-	-	-
NET CONTROLLABLE EXPENDITURE	40,678	2,580	1,600	-
Departmental Support	7,335	6,950	6,950	-
Central Support	1,834	2,030	2,030	-
Capital Charges	1,739	12,820	12,820	-
NET EXPENDITURE	51,586	24,380	23,400	-
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				

3085 - MEADOW HOUSE YOUNG PEOPLE SUPPORT				
The scheme has six self contained, furnished flats and provides supported accomodation to young parents.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	-	-	-	-
Premises Related Expenditure	568	-	-	-
Supplies and Services	15,006	-	-	-
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	571	-	-	-
GROSS EXPENDITURE	16,144	-	-	-
GROSS INCOME	(30,820)	-	-	-
NET CONTROLLABLE EXPENDITURE	(14,677)	-	-	-
Recharged to Services	-	-	-	-
Central Support	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	(14,677)	-	-	-
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

3086 - HOMELESS PROJECT WATLING STREET DORDON				
The scheme provides support to single men, veterans and ex-offenders to prevent homelessness.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	-	-	-	-
Premises Related Expenditure	4,892	4,430	5,140	12,420
Supplies and Services	63,126	57,590	42,690	72,300
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	(51,778)	(47,870)	(29,840)	(81,210)
GROSS EXPENDITURE	16,240	14,150	17,990	3,510
GROSS INCOME	(16,240)	(14,150)	(17,990)	(3,510)
NET CONTROLLABLE EXPENDITURE	-	-	-	-
Recharged to Services	-	-	-	-
Central Support	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	-	-	-	-
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

3094 - CUSTOMER CONTACT				
To provide a single point of contact for the public for all Council services.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	39,659	35,190	35,190	1,320
Supplies and Services	-	350	350	360
GROSS EXPENDITURE	39,659	35,540	35,540	1,680
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	39,659	35,540	35,540	1,680
Departmental Support	79,028	25,340	25,340	45,230
Central Support	2,193	1,440	1,440	1,760
NET EXPENDITURE	120,881	62,320	62,320	48,670
Contributes to corporate priorities : - Promoting sustainable and vibrant communities				

3097 - RENT ALLOWANCES				
Rent allowances are payable to tenants in accommodation other than provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	102,703	84,250	84,250	99,290
Supplies and Services	14,487	75,910	75,910	75,910
Transfer Payments	4,744,576	4,742,780	4,380,370	4,380,370
GROSS EXPENDITURE	4,861,766	4,902,940	4,540,530	4,555,570
GROSS INCOME	(4,762,739)	(4,895,180)	(4,492,810)	(4,532,810)
NET CONTROLLABLE EXPENDITURE	99,027	7,760	47,720	22,760
Departmental Support	105,349	124,920	124,920	122,170
Central Support	7,167	6,900	6,900	2,410
Capital Charges	2,688	2,900	2,900	2,900
NET EXPENDITURE	214,231	142,480	182,440	150,240
Contributes to corporate priority : - Promoting sustainable and vibrant communities				
<u>KEY PERFORMANCE INDICATORS</u>				
Number of claimants	1,015	1,020	1,586	1,500
Rent Allowance per claimant	£4,674.46	£4,649.78	£2,761.90	£2,920.25
Cost of administration per claimant	£211.06	£139.69	£115.03	£100.16

3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES				
This budget includes expenditure and income relating to rent rebates given to council tenants.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	88,640	71,330	71,330	91,650
Supplies and Services	5,897	40,820	40,820	40,990
Transfer Payments	4,065,061	4,448,410	3,938,600	3,938,600
GROSS EXPENDITURE	4,159,599	4,560,560	4,050,750	4,071,240
GROSS INCOME	(4,182,866)	(4,513,820)	(3,985,580)	(4,041,580)
NET CONTROLLABLE EXPENDITURE	(23,268)	46,740	65,170	29,660
Departmental Support	94,112	115,980	115,980	122,520
Central Support	7,674	8,330	8,330	3,960
Capital Charges	1,466	1,720	1,720	1,720
NET EXPENDITURE	79,984	172,770	191,200	157,860
Contributes to corporate priority : - Promoting sustainable and vibrant communities				
<u>KEY PERFORMANCE INDICATORS</u>				
Number of claimants	1,138	900	965	1,000
Housing benefit per claimant	£3,572.11	£4,942.68	£4,081.45	£3,938.60
Cost of administration per claimant	£70.29	£191.97	£198.13	£157.86

3101 - COUNCIL TAX SUPPORT				
Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	187,215	118,900	118,900	205,500
Supplies and Services	20,023	11,630	11,630	12,190
GROSS EXPENDITURE	207,238	130,530	130,530	217,690
GROSS INCOME	(176,150)	(69,390)	(72,550)	-
NET CONTROLLABLE EXPENDITURE	31,088	61,140	57,980	217,690
Departmental Support	130,844	169,690	169,690	146,590
Central Support	6,719	2,540	2,540	2,900
Capital Charges	4,398	2,820	2,820	2,820
NET EXPENDITURE	173,049	236,190	233,030	370,000
Contributes to corporate priority : - Responsible financial and resource management				
<u>KEY PERFORMANCE INDICATORS</u>				
Number of claimants	4,849	4,400	4,329	4,400
Cost of administration per claimant	£35.69	£53.68	£53.83	£84.09

3102 - CAR PARKS				
The Council maintains car parks throughout the Borough. From February 2022 charges will be introduced, although the first 2 hours will remain free.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	16,403	-	200	-
Premises Related Expenditure	52,404	142,800	98,320	102,080
Supplies and Services	24,432	64,380	72,800	77,980
Miscellaneous Expenditure	-	1,000	1,000	1,000
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	93,239	208,180	172,320	181,060
GROSS INCOME	(16,466)	(91,110)	(116,400)	(120,890)
NET CONTROLLABLE EXPENDITURE	76,773	117,070	55,920	60,170
Departmental Support	38,197	37,150	37,150	42,050
Central Support	10,525	5,830	5,830	21,540
Capital Charges	1,289	25,620	25,620	25,620
NET EXPENDITURE	126,786	185,670	124,520	149,380
Contributes to corporate priority :				
- Responsible financial and resource management				

5008 - PRIVATE SECTOR HOUSING ASSISTANCE				
The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	58,014	37,170	60,080	40,480
Supplies and Services	25	10	150,010	10
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	58,039	37,180	210,090	40,490
GROSS INCOME	(30,423)	-	(172,910)	-
NET CONTROLLABLE EXPENDITURE	27,616	37,180	37,180	40,490
Departmental Support	40,235	45,250	45,250	46,160
Central Support	5,260	3,410	3,410	5,410
Capital Charges	-	-	-	-
NET EXPENDITURE	73,111	85,840	85,840	92,060
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
- Creating safer communities				
- Improving leisure and wellbeing opportunities				

5035 - CCTV				
The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	7,203	14,470	61,770	-
Supplies and Services	1,100	16,490	6,580	6,390
Earmarked Reserves	27,493	-	-	-
GROSS EXPENDITURE	35,796	30,960	68,350	6,390
GROSS INCOME	(28,825)	(9,290)	(41,820)	(2,330)
NET CONTROLLABLE EXPENDITURE	6,971	21,670	26,530	4,060
Departmental Support	45,782	53,210	53,210	55,570
Central Support	266	480	480	580
Capital Charges	18,591	18,250	18,250	18,250
NET EXPENDITURE	71,610	93,610	98,470	78,460
Contributes to corporate priority :				
- Creating safer communities				

5036 - COMMUNITY SUPPORT				
A 7 day, 24 hour emergency alarm system was operated by the Council until July 2021.				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	203,086	-	-	-
Premises Related Expenditure	202	-	-	-
Supplies and Services	15,009	-	-	-
Transport Related Expenditure	(3,807)	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	214,490	-	-	-
GROSS INCOME	(36,715)	-	-	-
NET CONTROLLABLE EXPENDITURE	177,775	-	-	-
Departmental Support	24,720	-	-	-
Central Support	9,584	-	-	-
Capital Charges	3,120	-	-	-
NET EXPENDITURE	215,199	-	-	-
Contributes to corporate priorities :				
- Creating safer communities				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				
7203, 7204, 7205 & 7207 - COVID				
This budget shows additional expenditure incurred due to Covid support to departments with PPE, cleaning materials, equipment, hardware, software upgrades, and management activities				
DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure				
Premises Related Expenditure				
Supplies and Services	22,643			
Transport Related Expenditure				
Earmarked Reserves				
GROSS EXPENDITURE	22,643	-	-	-
GROSS INCOME				
NET CONTROLLABLE EXPENDITURE	22,643	-	-	-
Departmental Support				
Central Support				
Capital Charges				
NET EXPENDITURE	22,643	-	-	-
Contributes to corporate priorities :				
- Creating safer communities				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

**RESOURCES BOARD
RECHARGED TO OTHER
SERVICES**

**NORTH WARWICKSHIRE BOROUGH COUNCIL
RESOURCES BOARD (RECHARGED)
SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

Code	Description	Actual 2021/2022 £	Approved Budget 2022/2023 £	Revised Budget 2022/2023 £	Original Budget 2023/2024 £
Various	Chief Executive	211,248	226,620	226,620	243,330
Various	Corporate Director - Resources	909,723	1,092,930	1,092,930	1,181,000
Various	Chief Executive - Other Services	1,124,120	1,230,970	1,245,360	1,385,550
Various	Corporate Director Resources - Community Services	1,374,749	1,371,350	1,381,850	1,519,950
Various	Director of Housing	1,950,314	1,912,320	1,912,320	1,986,230
Various	Corporate Director Streetscape	838,172	1,053,530	1,053,530	1,130,610
Various	Director of Leisure and Community Development	404,844	596,780	596,780	633,580
3006-3039	Building Maintenance Fund	232,397	232,670	232,670	248,100
3040-3041	Council Offices	149,448	183,380	217,070	322,900
3043	Central Telephones	18,658	11,030	11,030	11,390
3045	Recruitment	28,370	25,200	25,200	25,950
3046	Printing and Stationery	54,514	42,040	42,040	30,190
3047	Training	9,432	84,250	84,250	84,510
3048	Depot and Stores	81,034	83,660	90,490	141,730
3110	Postal Services	35,696	55,060	55,060	30,000
3226	Central Services	330,372	-	-	-
3290	Information Services	755,576	760,430	760,430	882,400
3291	Procurement	48,665	99,990	99,990	109,980
3292	Staff Welfare	20,552	26,730	26,730	27,420
3300	Transport Management Account	766,979	848,710	901,860	939,710
	Net Controllable Expenditure	9,344,863	9,937,650	10,056,210	10,934,530
	Recharged to Services	(11,000,991)	(11,918,620)	(11,984,160)	(13,146,490)
	Departmental Support	20,657	25,610	25,610	30,320
	Central Support	1,308,335	1,539,040	1,539,040	1,760,380
	Capital	325,911	416,320	416,320	421,260
	Resources Board (Recharged) Total	(1,225)	-	53,020	-

Resources Board Summary

Description	2021/2022	Budget	Budget	Budget
Totals - Recharged Services	(1,225)	-	53,020	-
Totals - Services Remaining	2,632,390	2,750,420	2,931,610	3,202,400
Central Vacancy Factor	-	-	-	-
Resources Board Total	2,631,165	2,750,420	2,984,630	3,202,400

VARIOUS - CHIEF EXECUTIVE - DIRECT

This includes the Chief Executive and the Management Team Support Unit budgets.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	207,765	222,350	222,350	238,800
Supplies and Services	3,138	3,820	3,820	4,080
Transport Related Expenditure	345	450	450	450
NET CONTROLLABLE EXPENDITURE	211,248	226,620	226,620	243,330
Recharged to Services	(248,226)	(265,450)	(265,450)	(277,350)
Central Support	35,584	36,550	36,550	30,320
Capital Charges	1,394	2,280	2,280	3,700
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR- RESOURCES

This includes the Corporate Director-Resources, Valuer, Financial Services, Human Resources and Internal Audit.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	729,973	907,300	907,300	969,170
Supplies and Services	125,464	183,810	183,810	210,010
Transport Related Expenditure	-	1,820	1,820	1,820
Earmarked Reserves	39,930	-	-	-
GROSS EXPENDITURE	895,367	1,092,930	1,092,930	1,181,000
GROSS INCOME	14,356	-	-	-
NET CONTROLLABLE EXPENDITURE	909,723	1,092,930	1,092,930	1,181,000
Recharged to Services	(1,095,920)	(1,326,920)	(1,326,920)	(1,451,030)
Central Support	179,237	202,230	202,230	233,600
Capital Charges	6,960	31,760	31,760	36,430
NET EXPENDITURE	-	-	-	-

VARIOUS - CHIEF EXECUTIVE - OTHER SERVICES

This includes Policy, Democratic Services, Legal Services, Forward Planning, Heritage and Conservation, Environmental Health and Development Control budgets.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	1,054,098	1,203,150	1,203,150	1,337,110
Supplies and Services	102,684	57,070	57,070	64,830
Transport Related Expenditure	1,696	6,140	6,140	5,130
Earmarked Reserves	(23,515)	(8,000)	(8,000)	(8,000)
GROSS EXPENDITURE	1,134,963	1,258,360	1,258,360	1,399,070
GROSS INCOME	(10,843)	(27,390)	(13,000)	(13,520)
NET CONTROLLABLE EXPENDITURE	1,124,120	1,230,970	1,245,360	1,385,550
Recharged to Services	(1,258,954)	(1,424,170)	(1,438,560)	(1,594,190)
Central Support	115,797	169,040	169,040	185,160
Capital Charges	17,813	24,160	24,160	23,480
NET EXPENDITURE	(1,224)	-	-	-

VARIOUS - CORPORATE DIRECTOR RESOURCES - COMMUNITY SERVICES

This includes the Revenues and Benefits and Customer Contact budgets.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	1,303,039	1,247,560	1,247,560	1,371,120
Supplies and Services	188,471	212,360	222,860	239,930
Transport Related Expenditure	123	3,300	3,300	3,300
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(34,820)	(34,820)	(34,820)	(38,920)
GROSS EXPENDITURE	1,456,813	1,428,400	1,438,900	1,575,430
GROSS INCOME	(82,064)	(57,050)	(57,050)	(55,480)
NET CONTROLLABLE EXPENDITURE	1,374,749	1,371,350	1,381,850	1,519,950
Recharged to Services	(1,659,618)	(1,743,370)	(1,743,370)	(1,919,810)
Central Support	244,964	320,710	320,710	351,820
Capital Charges	39,904	51,310	51,310	48,040
NET EXPENDITURE	(1)	-	10,500	-

VARIOUS - DIRECTOR OF HOUSING

This includes Housing Strategy, Management and Maint, Private Sector Housing and CCTV budgets.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	2,274,027	1,837,750	1,837,750	1,907,780
Supplies and Services	65,692	64,930	64,930	69,280
Transport Related Expenditure	1,394	9,640	9,640	9,170
Miscellaneous Expenditure	(5,761)	-	-	-
Earmarked Reserves	(385,038)	-	-	-
GROSS EXPENDITURE	1,950,314	1,912,320	1,912,320	1,986,230
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	1,950,314	1,912,320	1,912,320	1,986,230
Recharged to Services	(2,197,332)	(2,208,620)	(2,208,620)	(2,350,710)
Central Support	215,047	256,020	256,020	324,770
Capital Charges	31,971	40,280	40,280	39,710
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR STREETSCAPE

This includes the Corporate Director - Streetscape, Transport, Waste Management and Streetscape and Facilities Management budgets.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	820,805	1,042,250	1,042,250	1,118,230
Supplies and Services	24,472	15,400	15,400	17,010
Transport Related Expenditure	3,297	8,310	8,310	8,300
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	848,574	1,065,960	1,065,960	1,143,540
GROSS INCOME	(10,402)	(12,430)	(12,430)	(12,930)
NET CONTROLLABLE EXPENDITURE	838,172	1,053,530	1,053,530	1,130,610
Recharged to Services	(943,820)	(1,198,500)	(1,198,500)	(1,288,940)
Central Support	95,065	128,710	128,710	139,070
Capital Charges	10,583	16,260	16,260	19,260
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF LEISURE AND COMMUNITY DEVELOPMENT

This includes the Director of Leisure and Community Development, Leisure Centres, Landscape Management and Community Development budgets.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	395,217	585,370	585,370	620,460
Supplies and Services	8,594	8,460	8,460	9,330
Transport Related Expenditure	1,033	2,950	2,950	3,790
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	404,844	596,780	596,780	633,580
Recharged to Services	(477,338)	(689,710)	(689,710)	(744,320)
Central Support	60,406	80,200	80,200	97,460
Capital Charges	12,088	12,730	12,730	13,280
NET EXPENDITURE	-	-	-	-

3006 to 3039 - BUILDING MAINTENANCE FUND

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	52,853	49,840	49,840	59,100
Premises Related Expenditure	148,803	182,670	182,670	188,840
Supplies and Services	1,020	160	160	160
Earmarked Reserves	29,721	-	-	-
GROSS EXPENDITURE	232,397	232,670	232,670	248,100
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	232,397	232,670	232,670	248,100
Recharged to Services	(249,440)	(245,650)	(245,650)	(263,130)
Central Support	17,043	12,980	12,980	15,030
NET EXPENDITURE	-	-	-	-

3040 to 3041- COUNCIL OFFICES

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	84,315	85,800	85,800	96,190
Premises Related Expenditure	226,741	243,320	269,320	373,850
Supplies and Services	12,952	23,460	23,460	21,420
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	324,008	352,580	378,580	491,460
GROSS INCOME	(174,560)	(169,200)	(161,510)	(168,560)
NET CONTROLLABLE EXPENDITURE	149,448	183,380	217,070	322,900
Recharged to Services	(346,265)	(345,850)	(343,850)	(536,000)
Central Support	87,907	92,950	92,950	143,520
Capital Charges	108,910	69,520	69,520	69,580
NET EXPENDITURE	-	-	35,690	-

KEY PERFORMANCE INDICATORS

Area of Council Offices (m2)	3,967	3,967	3,967	3,967
Expenditure per square metre	£87.29	£87.18	£86.68	£135.11

3043 - CENTRAL TELEPHONES

All central telephone costs are included in this cost centre.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	7,170	-	-	-
Supplies and Services	11,488	11,030	11,030	11,390
NET CONTROLLABLE EXPENDITURE	18,658	11,030	11,030	11,390
Recharged to Services	(19,311)	(20,010)	(20,010)	(20,590)
Central Support	653	970	970	1,190
Capital Charges	-	8,010	8,010	8,010
NET EXPENDITURE	-	-	-	-
KEY PERFORMANCE INDICATORS				
Number of phones	190	190	190	190
Expenditure per phone line	£ 101.64	£ 105.32	£ 105.32	£ 108.37

3045 - RECRUITMENT

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	23,005	17,820	17,820	18,350
Supplies and Services	5,365	7,380	7,380	7,600
NET CONTROLLABLE EXPENDITURE	28,370	25,200	25,200	25,950
Recharged to Services	(30,733)	(28,080)	(28,080)	(29,510)
Central Support	2,363	2,880	2,880	3,560
NET EXPENDITURE	-	-	-	-

3046 - PRINTING AND STATIONERY

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	34,966	-	-	-
Supplies and Services	19,548	42,810	42,810	30,190
GROSS EXPENDITURE	54,514	42,810	42,810	30,190
GROSS INCOME	-	(770)	(770)	-
NET CONTROLLABLE EXPENDITURE	54,514	42,040	42,040	30,190
Recharged to Services	(66,534)	(87,320)	(87,320)	(50,330)
Central Support	8,755	42,670	42,670	17,600
Capital Charges	3,265	2,610	2,610	2,540
NET EXPENDITURE	-	-	-	-

3047 - TRAINING

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	5,987	80,830	80,830	80,830
Supplies and Services	3,445	3,420	3,420	3,680
NET CONTROLLABLE EXPENDITURE	9,432	84,250	84,250	84,510
Recharged to Services	(62,744)	(148,430)	(148,430)	(132,490)
Central Support	52,188	62,140	62,140	46,060
Capital Charges	1,124	2,040	2,040	1,920
NET EXPENDITURE	-	-	-	-

3048 - DEPOT AND STORES

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	10,202	10,030	10,030	12,080
Premises Related Expenditure	63,886	67,770	74,600	123,140
Supplies and Services	6,946	5,860	5,860	6,510
GROSS EXPENDITURE	81,034	83,660	90,490	141,730
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	81,034	83,660	90,490	141,730
Recharged to Services	(100,372)	(97,640)	(97,640)	(161,300)
Central Support	15,140	10,590	10,590	16,150
Capital Charges	4,198	3,390	3,390	3,420
NET EXPENDITURE	-	-	6,830	-
KEY PERFORMANCE INDICATORS				
Area of Depot and Stores (m2)	3,224	3,224	3,224	3,224
Expenditure per square metre	£ 31.13	£ 30.29	£ 30.29	£ 50.03

3110 - POSTAL SERVICES

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	6,520	-	-	-
Supplies and Services	28,941	55,120	55,120	30,000
Earmarked Reserves	235	-	-	-
GROSS EXPENDITURE	35,696	55,120	55,120	30,000
GROSS INCOME	-	(60)	(60)	-
NET CONTROLLABLE EXPENDITURE	35,696	55,060	55,060	30,000
Recharged to Services	(60,676)	(81,490)	(81,490)	(34,370)
Central Support	24,980	26,430	26,430	4,370
NET EXPENDITURE	-	-	-	-

3226 - CENTRAL SERVICES

The costs of the central administration function.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	323,844	-	-	-
Supplies and Services	6,528	-	-	-
Transport Related Expenditure	-	-	-	-
NET CONTROLLABLE EXPENDITURE	330,372	-	-	-
Recharged to Services	(388,784)	-	-	-
Central Support	48,278	-	-	-
Capital Charges	10,134	-	-	-
NET EXPENDITURE	-	-	-	-

3290 - INFORMATION SERVICES

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2021/2022	BUDGET 2022/2023	BUDGET 2022/2023	BUDGET 2023/2024
Employee Expenditure	544,600	554,810	554,810	670,010
Supplies and Services	210,976	205,220	205,220	211,990
Transport Related Expenditure	-	400	400	400
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	755,576	760,430	760,430	882,400
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	755,576	760,430	760,430	882,400
Recharged to Services	(870,289)	(955,990)	(955,990)	(1,101,260)
Central Support	39,105	49,380	49,380	72,870
Capital Charges	75,609	146,180	146,180	145,990
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of PCs & Devices	430	430	430	430
Expenditure per PC & Device	£ 2,023.93	£ 2,223.23	£ 2,223.23	£ 2,561.07

3291 - PROCUREMENT

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	47,047	98,370	98,370	108,170
Supplies and Services	1,618	1,500	1,500	1,690
Transport Related Expenditure	-	120	120	120
NET CONTROLLABLE EXPENDITURE	48,665	99,990	99,990	109,980
Recharged to Services	(80,549)	(114,900)	(114,900)	(146,780)
Central Support	30,525	13,020	13,020	34,800
Capital Charges	1,359	1,890	1,890	2,000
NET EXPENDITURE	-	-	-	-

3292 - STAFF WELFARE

Budget provision for clothing, optician charges, occupational health fees and subsistence.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	1,083	1,570	1,570	1,570
Supplies and Services	19,265	23,160	23,160	23,850
Transport Related Expenditure	204	2,000	2,000	2,000
NET CONTROLLABLE EXPENDITURE	20,552	26,730	26,730	27,420
Recharged to Services	(21,277)	(27,750)	(27,750)	(28,600)
Central Support	725	1,020	1,020	1,180
NET EXPENDITURE	-	-	-	-

3300 to 3999 - TRANSPORT

The costs of providing and maintaining the Council's transport fleet.

DESCRIPTION	ACTUALS 2021/2022	APPROVED BUDGET 2022/2023	REVISED BUDGET 2022/2023	ORIGINAL BUDGET 2023/2024
Employee Expenditure	154,122	152,270	148,770	163,730
Premises Related Expenditure	72	500	500	530
Supplies and Services	112,381	94,670	113,050	96,720
Transport Related Expenditure	480,066	601,270	639,040	678,730
Miscellaneous	2,000	-	500	-
Earmarked Reserves	18,490	-	-	-
GROSS EXPENDITURE	767,131	848,710	901,860	939,710
GROSS INCOME	(152)	-	-	-
NET CONTROLLABLE EXPENDITURE	766,979	848,710	901,860	939,710
Recharged to Services	(822,809)	(908,770)	(961,920)	(1,015,780)
Departmental Support	20,657	25,610	25,610	30,320
Central Support	34,573	30,550	30,550	41,850
Capital Charges	600	3,900	3,900	3,900
NET EXPENDITURE	-	-	-	-

HOUSING REVENUE ACCOUNT

Introduction by the Corporate Director - Resources

Housing Revenue Account Budget

Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

When preparing the HRA estimate, the Council expected to own 2,575 houses at 1 April 2023, a decrease of 14 properties from 1 April 2022. This assumed the sale of 20 properties under the Right to Buy were partially offset due to the acquisition of 4 new build properties in Atherstone and 2 new build properties in

Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2023/24 it is estimated that the HRA will contribute £3.580 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £88.171 million. This is after funding capital expenditure of £191 million, with in excess of £32 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £45 million will also have been repaid.

However the expected surplus is less than £10 million until the end of year 18.

Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2023/24 estimate for housing rent income is £12.888 million, an increase in income on the revised budget for 2022/23 of £793,210, due to a 7% increase in rent levels and the full year effect of the addition of 4 new build properties in Long Street and Coleshill Road in Atherstone and 2 new build properties in Dordon. This has been partially offset by the expected sale of 20 council houses.

The Welfare Reform and Work Act 2016 enables the Government to set rent policy. In October 2017 the Government announced a new long term policy on social rents to allow authorities to increase rents by CPI + 1% for a period of at least 5 years. The policy came into effect on 1 April 2020.

CPI at September 2022 was 8.8% (the month of the previous year set in the policy) plus 1%, which equates to the proposed rent increase from 1 April 2022 of 9.8%. When the policy was implemented, CPI rises at this level were not expected, so the decision has been taken to limit the rent rises that social landlords can use to a maximum of 7%. The effect on this authority's rent figures for 2023/24 is that the average rent increase will be £6.38 per week (7%), although individual rent changes will vary from increases of £5.18 to £11.75 per week.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.20 to £1.06 per week for 2023/24. The charge for communal cleaning is £2.46 per week for 2023/24.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

HRA Balances

The following section sets out the HRA budget for 2023/24 and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a small surplus of £39,300. Details of expenditure and income are shown on page 72.

The HRA is expected to generate a surplus in 2024/25, 2025/26 and 2026/27. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
HRA Expenditure	13,171	13,550	13,846	14,129	14,473
Total Expenditure	13,171	13,550	13,846	14,129	14,473
Income	12,639	13,589	13,875	14,147	14,495
Total Income	12,639	13,589	13,875	14,147	14,495
Balances (surplus)/Deficit	532	(39)	(29)	(19)	(22)
Balance at 31 March	(1,103)	(1,142)	(1,171)	(1,190)	(1,212)

HOUSING REVENUE ACCOUNT

Actual 2021/22	DESCRIPTION	APPROVED BUDGET 2022/23 £	REVISED BUDGET 2022/23 £	ORIGINAL BUDGET 2023/24 £
	EXPENDITURE			
55,510	Provision for Bad Debts (1%)	241,890	120,730	128,880
	Repairs Fund			
339,363	Departmental Support Services	360,680	360,680	390,650
147,344	Central Support Services	155,390	178,330	222,770
2,880,063	Contribution to Fund	2,891,320	2,891,200	2,967,060
	Management			
639,549.73	General Administration	597,780	656,740	695,910
324,570.85	Housing Registration & Lettings	315,930	316,310	325,390
404,939.31	Tenancy & Estates Management	412,300	407,000	436,040
413,279.48	Rent Collection & Arrears	404,810	379,440	429,130
46,335	Tenant Participation	52,290	46,640	49,750
12,709	New-build properties	14,160	14,660	15,230
340,229	Flats & Communal Centres	349,230	383,070	554,890
19,660	Laundries	18,860	20,440	22,380
17,173	Cesspools and Management of Shops	16,550	16,980	17,480
	Debt Management			
1,459,614	Interest on Loans (as per Business Plan) (External)	1,405,570	1,405,570	1,347,650
-	Interest on Loans (as per Business Plan) (Internal)	-	10,360	39,780
2,250,000	Revenue set aside (as per Business Plan) (External)	2,260,000	2,260,000	2,350,000
-	Revenue set aside (as per Business Plan) (Repay Internal)	-	50,000	50,000
-	New External Borrowing	-	(4,700,000)	(5,050,000)
-	Interest on new Loans	-	610	224,430
	Capital			
2,765,376	Revenue funding of capital spending on existing stock	1,885,080	7,072,370	7,026,720
1,025,000	Revenue funding of capital spending on existing stock - Additional sp	-	-	-
1,255,070	Revenue funding of capital spending on new build	1,280,170	1,280,170	1,305,770
14,395,785	Gross Expenditure	12,662,010	13,171,300	13,549,910
	INCOME			
43,524	Service Charges - Leaseholders	43,320	44,470	44,470
22,975	Service Charges - Window Cleaning	22,400	21,450	15,760
45,429	Service Charges - Cleaning & Caretaking	48,640	48,610	54,600
281,778	Garage Rents	307,400	297,680	297,680
102,913	Shop Rents	102,940	103,570	103,570
10,000	Interest on Balances	18,220	50,770	185,280
202,347	Pensions reserve	-	-	-
11,660,587	Gross Rents (less voids 1.3%)	12,094,640	12,072,650	12,887,850
12,369,552	Gross Income	12,637,560	12,639,200	13,589,210
2,026,233	(Surplus)/Deficit for Year	24,450	532,100	(39,300)
(3,661,177)	Revenue Fund balance at start of year	(605,348)	(1,634,945)	(1,102,845)
(1,634,945)	Revenue Fund balance at end of year	(580,898)	(1,102,845)	(1,142,145)
141	Average no. of properties (New)	156	154	161
2,453	Average no. of properties (other)	2,423	2,428	2,408

CAPITAL PROGRAMME

Introduction by the Corporate Director - Resources

Capital Programme 2023/24 to 2025/26

Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

When planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure and has forecast the use of this in order to fund the purchase of new vehicles in line with the vehicle renewal programme, for car parking improvements and a new leisure facility in Polesworth. However, current restraints on revenue spending will limit our ability to borrow further funds for other activities.

The Council is able to fund the majority of the housing capital spending from the revenue generated through the Housing 30 Year Business [Plan](#), but will also need to use borrowing in the next few years.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The forecast level of capital resources available to the Council over the next three financial years is £25.810 million as set out in the table below.

	2023/24 £'000	2024/25 £'000	2025/26 £'000
Resources Brought Forward	8,713		
Capital Receipts from Council House Sales	1,110	1,109	1,108
Revenue Contributions – HRA	3,284	3,232	3,316
Borrowing	8,779	1,443	858
Use of Earmarked Reserves	1,523	24	24
Total	23,409	5,808	5,306

There are a number of capital schemes that will be required over future years, but which have not yet been included within the Councils Capital Programme. Whilst the costs associated with these schemes have not yet been fully determined, the Council's ability to fund the required work will be a major factor for consideration.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Resources of £8.553 million will be available for the HRA and will be needed for later years, however there will be no resources left unallocated for spending on the General Fund in later years.

Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, and that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level.

The Capital Programme for 2023/24 includes a number of schemes that were included in the 2022/23 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £577,660 in 2023/24, £115,970 in 2024/25 and £14,660 in 2025/26.

The figures included within the Capital Programme for 2023/24 are likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Projects falling into this category will require resources included within the 2022/23 Capital Programme to be carried forward into the 2023/24 programme. Members will receive a report on this once the exact level of slippage has been established.

The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 22nd February 2023. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

Summary Of Prudential Indicators

1) Capital Expenditure Indicators

	Actual 2021/22 £'000	Revised 2022/23 £'000	Original 2023/24 £'000	Forecast 2024/25 £'000	Forecast 2025/26 £'000
Housing Revenue Account	6,620	9,354	8,333	4,082	4,166
Housing Revenue Account : New Build	3,436	499	0	0	0
General Fund	2,418	6,814	7,998	883	504
Total	12,474	16,667	16,331	4,965	4,670

2) Capital Financing Requirement Indicators

	Actual 2021/22 £'000	Revised 2022/23 £'000	Original 2023/24 £'000	Forecast 2024/25 £'000	Forecast 2025/26 £'000
Housing Revenue Account	44,934	47,324	50,414	48,796	47,078
General Fund	12,380	12,101	12,539	15,746	15,203
Total	57,314	59,425	62,953	64,542	62,281

3) Capital Financing Cost Indicators

	Actual 2021/22	Revised 2022/23	Original 2023/24	Forecast 2024/25	Forecast 2025/26
Housing Revenue Account	30.41%	29.08%	28.16%	29.02%	29.14%
General Fund	4.14%	-2.42%	-9.64%	-2.48%	0.22%

Treasury Indicators

External Debt/ Treasury Indicator	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000
Authorised Limit for External Debt	73,259	76,975	78,761	76,704
Operational Boundary	65,903	69,525	71,212	69,053

Capital Programme - HRA Housing

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2023/24	2024/25	2025/26	3 Year Programme
Electrics	A scheduled programme to replace consumer units and to bring wiring in Council properties up to date.	600,000	309,000	315,180	1,224,180
Staffing	Housing officers who deliver the capital programme to Council properties.	309,580	322,240	331,550	963,370
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	600,000	618,000	630,360	1,848,360
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	500,000	515,000	525,300	1,540,300
Windows	Programmes of window replacements to address older installations that are not energy efficient and those that are defective.	250,000	257,500	262,650	770,150
Fire Doors	Programmes of fire door replacements	200,000	206,000	210,120	616,120
Energy Saving Measures	External Wall Insulation & Loft Insulation programmes will be required to ensure properties meet the necessary levels for energy usage.	250,000	257,500	262,650	770,150
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	200,000	206,000	210,120	616,120
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	400,000	412,000	420,240	1,232,240
Improvement works for blocks of flats external and common areas	A rolling priority programme of remedial works to blocks of flats. The works deal with blocks of flats that require extensive structural repairs.	250,000	618,000	630,360	1,498,360
Improvement works for blocks of flats Abbey Green	Remedial works to the blocks of flats at Abbey Green. The works deal with extensive structural repairs.	4,000,000	-	-	4,000,000
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	429,710	-	-	429,710
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	43,260	-	-	43,260
Multi Trade Contract	To cover a range of capital works including remedial work following fire risk assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	300,000	360,500	367,710	1,028,210
Total HRA Capital Programme		8,332,550	4,081,740	4,166,240	16,580,530

Capital Programme - General Fund

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2023/24	2024/25	2025/26	3 Year Programme
Decent Homes Grants and Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and associated health effects.	20,000	20,000	20,000	60,000
Computer hardware and software, purchase and replacement	To continue to provide PC's that meet the requirements of the increasingly complex software that is used to deliver Council services and back office functions. This budget includes the renewal of the Microsoft Software licenses.	35,000	35,000	35,000	105,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Council's aspirations of home and mobile working and self service delivery are possible.	20,000	20,000	20,000	60,000
Network Infrastructure	Replacement of the existing network infrastructure.	-	50,000	-	50,000
Telephone System	Replacement of the existing telephone system.	-	20,000	-	20,000
Server Virtualisation	Replacement of the existing virtual server	-	-	50,000	50,000
Backing Up	Primarily used at two levels; the day to day use of the recovery of lost data or damaged systems that need to be rolled back to a previous state. The major use is in the event of fire or theft where the backups we hold would be used to restore systems.	20,000	-	-	20,000
Mobile Devices	due to Covid the Council has greatly increased the use of mobile devices over and above the use of PC's and laptops. 100 devices will have to be replaced on a 4 year cycle. This will also be used to replace the Housing Direct Works equipment.	10,000	5,000	5,000	20,000
Web development (internet, intranet and extranets)	To review and assess systems to ensure they still meets user needs and replace if required	50,000	-	-	50,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contact less payments.	15,000	-	15,000	30,000
Uninterruptable Power Supply	A large 'battery' which ensures power to all systems. This supply is unaffected by power cuts etc.	10,000	-	-	10,000
Refurbishment of Council Owned Buildings	To carry out improvements to all council owned property.	-	50,000	-	50,000
Electrical Upgrade at Old Bank House	The electrical system at Old Bank House is 30 years old and will be in need of updating to comply with current legislation.	75,000	-	-	75,000
Disabled Discrimination Adaptations	To undertake work where appropriate to improve access to and around our facilities for disabled users of the service.	120,000	-	-	120,000
Structural Maintenance Programme of car parks and unadopted roads	A detailed analysis of the Council's car parks and unadopted roads has been carried out and has identified that the thickness of many of the surfaces is below the required standards.	245,000	-	-	245,000
Car Parking in Coleshill		400,000	-	-	400,000
Materials Recycling Facility		142,720			
Replacement of Pool Vehicles	Replacement as per the vehicle replacement schedule.	29,000	-	-	29,000
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	-	375,000	-	375,000
Replacement of Cesspool Vehicles	Replacement as per the vehicle replacement schedule.	139,000	-	-	139,000
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	219,650	171,670	-	391,320
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	323,550	46,340	8,370	378,260
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	17,810	-	-	17,810
LUF Bid	Atherstone Leisure complex	2,600,000	-	-	2,600,000
New Leisure Facility	Polesworth	3,000,000	-	-	3,000,000
Leisure scheme at Royal Meadow Drive	Provision for a leisure facility, subject to generating additional capital funding and a sustainable revenue business case	372,170	-	-	372,170
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements. The proposed investment protects significant levels of income. Whilst fitness equipment has been replaced over the last few years, there is other sports equipment that is in need of renewal.	20,000	20,000	30,000	70,000
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the three leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	-	-	250,000	250,000
Play Area Replacement Programme	Planned replacement of play facilities - Brook Walk, Mancetter and Kitwood Avenue Dordon	95,000	-	-	95,000
Play Area Replacement Programme	Planned replacement of play facilities - Royal Meadow Drive		50,000		50,000
Play Area Replacement Programme	Planned replacement of play facilities - Ridge Lane, Mancetter			50,000	50,000
Capital Salaries - Management	General Fund staffing.	19,090	19,820	20,360	59,270
Total General Fund Capital Programme		7,997,990	882,830	503,730	9,241,830
Total Overall Capital programme		16,330,540	4,964,570	4,669,970	25,822,360

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