

BUDGET SUMMARY

2022-2023



**North Warwickshire
Borough Council**

NORTH WARWICKSHIRE BOROUGH COUNCIL

BUDGETS FOR THE YEAR 2022-2023

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Corporate Vision

North Warwickshire Borough Council's Vision:-

'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'

Corporate Values

North Warwickshire Borough Council's Values:

Service provider, Enabler, Point of Contact, Champion of North Warwickshire

The Corporate Plan sets out the Council's priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

The Priorities are:

EFFICIENT ORGANISATION – financial management, lean and responsive organisation.

SAFE, LIVEABLE, LOCALLY FOCUSED COMMUNITIES – feeling safe, place based enforcement, quality of life .

PROSPEROUS AND HEALTHY – jobs, infrastructure, connectivity, health .

SUSTAINABLE GROWTH, PROTECTED RURALITY – vibrant growth, sense of place, recognisably home.

In addition, the Council will adopt two cross cutting Strategies – our Covid Recovery Plan and our Climate Change Strategy.

Introduction by the Corporate Director - Resources

General Fund Revenue Estimate

Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2022/23 financial year.

The Council agreed the budget and set its Council Tax for the 2022/23 financial year at its meeting on 23rd February and agreed there would be a £5.00 (2.3%) increase in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

Financial Strategy 2022/23

In September 2021, the Executive Board approved the Financial Strategy for the Council for the period 2021/2026.

The strategy included the anticipated effect of the Covid-19 pandemic, including the decision taken to use some earmarked reserves to support the general budget in both 2020/21 and 2021/22. The Strategy assumed a £5.00 (2.3%) increase in Council Tax, an inflationary increase in external funding for 2022/23 onwards and the continuation of £500,000 in additional NNDR growth retention over the life of the strategy.

On this basis the strategy then set out the level of budget reductions that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Although growth was limited as far as possible, unavoidable growth around refuse and recycling and increases in national insurance contributions, was included within the strategy.

For 2022/23 the level of budget reduction required totalled £1.5 million with further reductions of £500,000 in 2023/24 and £100,000 in 2024/25. A savings target was not included for 2025/26 at that time.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income totalled £525,520. These reductions are summarised below.

Service Area	£'000 2021/22 Onwards
Executive Board	37,000
Resources Board – Central Budgets	110,510
Community and Environment Board	215,730
Resources Board	39,280
Corporate	123,000
Overall Total	525,520

The savings identified and included within the 2022/23 revenue estimates are set out on page 11.

The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2022/23 totals £8,385,200, which includes both Service Budgets and other Financing Adjustments. This amount is £806,610 (10.64%) higher in cash terms, than the amount set for 2021/22. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	Budget Requirement 2021/22	7,661
Add	Decrease in Grants Received (inc. those on Benefits)	786
	Reduced use of Balances and Reserves	592
	Cost of Inflation	184
	Increase in contingencies	136
Less	Savings and Efficiencies	(526)
	Increase in Interest on Investments	(243)
	Increase in Income	(112)
	Decrease in investment in our capital assets	(81)
	Impact of Service Changes (inc. those on Benefits)	(12)
	Budget Requirement 2022/23	8,385

Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The external funding allocated for this Council shows a 12.7% increase in 2022/23 from the previous year. The Finance Settlement provided only limited indications of funding after 2022/23, so only part of the increase in 2022/23 has been assumed for following years. However, the assumption of some ongoing increase in resources will increase the financial risk for the Council.

In line with previous years, local authorities will be able to retain a proportion of the business rates they collect for the year in 2022/23. The Secretary of State announced an unchanged baseline funding level of £1.922 million for North Warwickshire in the 2022/23 Finance Settlement. As we are required to pay a business rate tariff of £15.345 million in 2022/23, we need our local share of business rates to come to £17.267 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government.

The recovery of the economy is uncertain and could impact on the collection of business rates in 2022/23. As we only include additional business rates that have already been received, we are still able to include an additional £500,000 in business rates in the year.

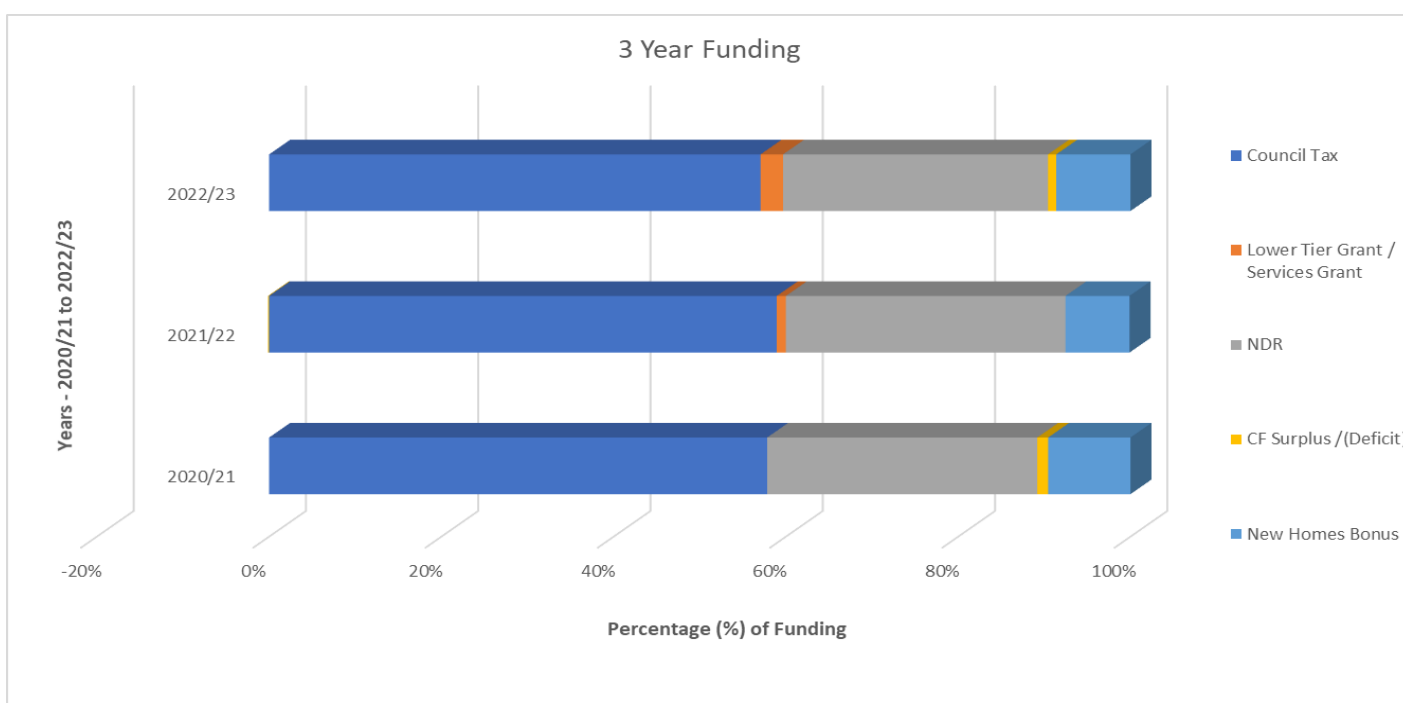
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, allowing the Pool to keep more of the increase.

The setting of the Council Tax takes into account the spending requirements of the boards, reduced by investment income, financing adjustments and expected contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax has increased by £5.00 (2.3%) in 2022/23. In addition, there has been an increase in the number of properties paying Council Tax over 2021/22 so an additional £99,890 will be collected in 2022/23.

The New Homes Bonus expected for 2022/23 is £722,970, which is £145,290 higher than in 2021/22. Government plans to change the New Homes Bonus system have been delayed due to the pandemic, so an additional one off sum has been included in the 2022/23 allocation. There are no indications around a potential alternative scheme currently, so no funding at all has been assumed for 2023/24 onwards.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2022/23 increased from 2021/22 levels by 3.74% (including an increase for Social Care), Warwickshire Police Authority Council Tax for 2022/23 increased by 3.85% from 2021/22 levels and the Council Tax for this Council for 2022/23 increased by 2.3% from 2021/22 levels. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 3.54%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	943.24	1,100.45	1,257.65	1,414.86	1,729.27	2,043.69	2,358.10	2,829.72
Warwickshire CC – Adult Social Care	117.38	136.94	156.51	176.07	215.20	254.32	293.45	352.14
Warwickshire Police	175.14	204.33	233.52	262.71	321.09	379.47	437.85	525.42
North Warwickshire	148.20	172.90	197.60	222.30	271.70	321.10	370.50	444.60
Parishes (Average)	35.03	40.87	46.71	52.55	64.23	75.91	87.58	105.10
Total	1,418.99	1,655.49	1,891.99	2,128.49	2,601.49	3,074.49	3,547.48	4,256.98

Further detail is given on pages 9 and 10.

Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, reductions and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have been revised to take account of changes made in the 2021/22 budget estimates. These amounts are set out below.

Revised Budget Strategy

	2021/22 Revised £ 000	2022/23 Estimate £ 000	2023/24 Estimate £ 000	2024/25 Estimate £ 000	2025/26 Estimate £ 000
Board Requirements	10,076	9,758	10,057	10,160	10,459
Covid-19 Grants	(338)	-	-	-	-
Investment Income	(102)	(323)	(449)	(402)	(418)
Financing Adjustment	(868)	(722)	(558)	(502)	(445)
Earmarked Reserve – Contribution from HRA	(50)	(50)	(40)	-	-
Use of earmarked reserves	(300)	-	-	-	-
NDR – Baseline	(1,922)	(1,922)	(1,961)	(1,999)	(2,040)
NDR – Additional Rates	(500)	(500)	(500)	(500)	(500)
S31 Grant – business rate multiplier	(100)	(158)	(158)	(158)	(158)
New Homes Bonus	(577)	(723)	-	-	-
Lower Tier Grant	(82)	(86)	(88)	(90)	(91)
Services Grant	-	(132)	(135)	(138)	(141)
Collection Fund Surplus	9	(80)	(97)	(109)	(114)
Net Expenditure	5,246	5,062	6,071	6,262	6,552
Council Tax	(4,579)	(4,784)	(4,965)	(5,150)	(5,340)
Use of Balances	667	278	1,106	1,112	1,212
Expend Red'n Needed 23/24	-	-	(1,000)	(1,000)	(1,000)
Expend Red'n Needed 24/25	-	-	-	(100)	(100)
Expend Red'n Needed 25/26	-	-	-	-	(150)
Adjusted Use of Balances	671	569	106	12	(38)
Level of Balances	1,804	1,526	1,420	1,408	1,446

The Council Tax 2022/23

Expenditure Requirements	£	£
North Warwickshire Borough Council Net Expend		8,385,200.00
Parish Council Precepts		1,130,856.51
		9,516,056.51
Less:		
NDR Distribution	(2,579,850.00)	
New Homes Bonus	(722,970.00)	
Lower Tier / Service Grant	(218,670.00)	
Collection Fund surplus	(79,720.00)	(3,601,210.00)
		5,914,846.51
Net Borough Council Requirement		34,237,465.88
Warwickshire County Council Precept		5,653,621.96
Warwickshire Police Authority Precept		5,653,621.96
		5,653,621.96
Total Council Tax Requirement		45,805,934.35

The Council tax for 2022/23	£	£
Effective Tax Base for Whole Area (number of Band D equivalent properties)	21,520.41	
Warwickshire County Council Requirement	34,237,465.88	
Requirement divided by Tax Base =		1,590.93
Warwickshire Police Authority Requirement	5,653,621.96	
Requirement divided by Tax Base =		262.71
North Warwickshire Borough Council Requirement	4,783,990.00	
Requirement divided by Tax Base =		222.30
Parish Requirement (average)	1,130,856.51	
Requirement divided by Tax Base =		52.55
Total Average Band D Council Tax		2,128.49

The Council Tax 2022 / 23

Column No	1	2	3	4	5	6	7
<u>Parish Councils</u>	<u>Parish Precept</u>	<u>Tax Base (Band D)</u>	<u>Parish Precept per Band D</u>	<u>Add Borough Precept Band D</u>	<u>Add County Precept Band D</u>	<u>Add Police Precept Band D</u>	<u>Council Tax Band D Cols 3+4+5+6</u>
Ansley	23,605.00	779.32	30.29	222.30	1,590.93	262.71	2,106.23
Arley	28,000.00	851.51	32.88	222.30	1,590.93	262.71	2,108.82
Astley	1,430.00	77.93	18.35	222.30	1,590.93	262.71	2,094.29
Atherstone	155,624.00	2,750.86	56.57	222.30	1,590.93	262.71	2,132.51
Austrey	16,560.00	493.15	33.58	222.30	1,590.93	262.71	2,109.52
Baddesley Ensor	68,737.98	551.05	124.74	222.30	1,590.93	262.71	2,200.68
Baxterley	12,050.00	131.43	91.68	222.30	1,590.93	262.71	2,167.62
Bentley/Merevale	800.00	48.46	16.51	222.30	1,590.93	262.71	2,092.45
Caldecote	-	86.60	-	222.30	1,590.93	262.71	2,075.94
Coleshill	252,974.85	2,495.65	101.37	222.30	1,590.93	262.71	2,177.31
Corley	18,250.00	337.52	54.07	222.30	1,590.93	262.71	2,130.01
Curdworth	36,200.00	472.12	76.68	222.30	1,590.93	262.71	2,152.62
Dordon	30,370.03	870.95	34.87	222.30	1,590.93	262.71	2,110.81
Fillongley	24,400.00	671.73	36.32	222.30	1,590.93	262.71	2,112.26
Great Packington	-	55.30	-	222.30	1,590.93	262.71	2,075.94
Grendon	19,732.00	764.93	25.80	222.30	1,590.93	262.71	2,101.74
Hartshill	101,037.58	1,059.48	95.37	222.30	1,590.93	262.71	2,171.31
Kingsbury	37,821.00	2,364.37	16.00	222.30	1,590.93	262.71	2,091.94
Lea Marston	12,211.69	142.76	85.54	222.30	1,590.93	262.71	2,161.48
Little Packington	-	17.44	-	222.30	1,590.93	262.71	2,075.94
Mancetter	32,000.00	678.85	47.14	222.30	1,590.93	262.71	2,123.08
Maxstoke	7,350.00	113.26	64.89	222.30	1,590.93	262.71	2,140.83
Middleton	13,132.00	324.09	40.52	222.30	1,590.93	262.71	2,116.46
Nether Whitacre	19,000.00	501.18	37.91	222.30	1,590.93	262.71	2,113.85
Newton	11,000.00	232.37	47.34	222.30	1,590.93	262.71	2,123.28
Regis/Seckington	5,000.00	194.78	25.67	222.30	1,590.93	262.71	2,101.61
Over Whitacre	97,850.00	2,747.85	35.61	222.30	1,590.93	262.71	2,111.55
Polesworth	14,556.00	221.37	65.75	222.30	1,590.93	262.71	2,141.69
Shustoke	8,000.00	165.75	48.27	222.30	1,590.93	262.71	2,124.21
Shuttington	81,164.38	1,252.86	64.78	222.30	1,590.93	262.71	2,140.72
Water Orton	2,000.00	65.49	30.54	222.30	1,590.93	262.71	2,106.48
Wishaw	2,000.00	65.49	30.54	222.30	1,590.93	262.71	2,106.48
Totals	<u>1,130,856.51</u>	<u>21,520.41</u>					
Average Band D Council Tax			52.55	222.30	1,590.93	262.71	2,128.49

SAVINGS/ADDITIONAL INCOME INCLUDED IN 2022/2023 FIGURES

Board	Description	2022/2023 £
C&E	Additional income from the Garden Waste service	160,310
C&E	Leisure service move to Polesworth Workspace Units	34,420
C&E	Additional income from the adaptation of Coleshill Leisure Centre	17,000
C&E	Reduced support for mobile CCTV	4,000
Resources Recharged	Completion of the central administration review	53,200
Resources Recharged	Software saving	10,500
Resources Recharged	Recruitment to a lower graded post in the Financial Services team	37,810
Resources Recharged	Revised postage arrangements	9,000
Resources Remaining	Additional rental income from council property	7,160
Resources Remaining	closure of the public conveniences in Atherstone	32,120
Executive	Removal of Outreach support post	37,000
Corporate	Investment income from the Material Recycling Facility	123,000
	Total Savings Included	525,520

SUMMARY OF REVENUE REQUIREMENTS

Revised Gross Expenditure 2021/22	Revised Gross Income 2021/22	Revised Net Expenditure 2021/22		Gross Expenditure 2022/23	Gross Income 2022/23	Net Expenditure 2022/23
£	£	£		£	£	£
9,341,840.00	3,013,130.00	6,328,710.00	Community and Environment	9,279,880.00	3,276,460.00	6,003,420.00
956,140.00	677,030.00	279,110.00	Planning and Development	997,150.00	728,580.00	268,570.00
152,080.00	102,360.00	49,720.00	Licensing	131,990.00	109,520.00	22,470.00
17,586,960.00	14,900,770.00	2,686,190.00	Resources	13,268,850.00	10,718,420.00	2,550,430.00
728,780.00	-	728,780.00	Executive	775,540.00	3,060.00	772,480.00
15,209,640.00	15,209,640.00	-	Council Housing	12,637,560.00	12,637,560.00	-
3,350.00	-	3,350.00	Contingencies	141,000.00	-	141,000.00
-	338,200.00	(338,200.00)	Covid-19 Grants	-	-	-
(300,000.00)	-	(300,000.00)	Use of Earmarked Reserves	-	-	-
-	102,000.00	(102,000.00)	Interest on Balances	-	323,000.00	(323,000.00)
-	917,920.00	(917,920.00)	Financing Adjustment	-	772,510.00	(772,510.00)
-	17,266,870.00	(17,266,870.00)	Business Rates	-	17,267,170.00	(17,267,170.00)
15,345,210.00	-	15,345,210.00	Business Rates - Tariff	15,345,210.00	-	15,345,210.00
-	500,000.00	(500,000.00)	Additional Business Rates	-	500,000.00	(500,000.00)
-	577,680.00	(577,680.00)	New Homes Bonus	-	722,970.00	(722,970.00)
-	100,120.00	(100,120.00)	S31 Grant - Business Rate Multiplier	-	157,890.00	(157,890.00)
-	81,840.00	(81,840.00)	Lower tier Grant	-	86,200.00	(86,200.00)
-	-	-	Services Grant	-	132,470.00	(132,470.00)
9,110.00	-	9,110.00	Surplus/Deficit on Collection Fund - CT	-	79,720.00	(79,720.00)
59,033,110.00	53,787,560.00	5,245,550.00		52,577,180.00	47,515,530.00	5,061,650.00
-	666,810.00	(666,810.00)	Use of Balances	-	277,660.00	(277,660.00)
59,033,110.00	54,454,370.00	4,578,740.00		52,577,180.00	47,793,190.00	4,783,990.00
1,092,834.26	-	1,092,834.26	Special Items - Parish Precepts	1,130,856.51	-	1,130,856.51
60,125,944.26	54,454,370.00	5,671,574.26		53,708,036.51	47,793,190.00	5,914,846.51

**COMMUNITY &
ENVIRONMENT BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
COMMUNITY AND ENVIRONMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Codes	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
3072	Polesworth Sport Centre	272,571	146,890	152,780	(6,950)
3073	Polesworth Gym Hub	-	24,480	24,480	124,130
3075	Coleshill Leisure Centre	537,663	321,520	318,650	285,450
3077	Atherstone Leisure Complex	727,289	411,140	401,820	341,640
3081	Leisure Facilities Strategic Outcome Plan	53,200	-	-	-
3082-3	Memorial Hall	116,021	127,530	113,900	121,680
4002	Public Health (Commercial Pollution Control)	219,662	247,070	258,050	337,700
4003	Public Health (Domestic Pollution Control)	26,430	25,400	36,730	960
5000	Domestic Refuse Collection	710,577	633,090	802,540	682,330
5001	Streetscene Grounds Maintenance	30,993	18,160	8,370	21,240
5002	Trade Refuse Collection	(78,831)	(44,250)	(54,330)	(60,020)
5003	Cesspool Emptying	(19,669)	(49,410)	(19,540)	(57,670)
5004	Recycling	1,206,691	791,310	712,640	699,820
5005	Animal Control	34,036	23,220	32,310	10,290
5006	Abandoned Vehicles	2,752	2,050	2,050	2,240
5010	Amenity Cleaning	545,010	559,090	542,060	558,080
5013	Unadopted Roads	1,779	8,050	8,520	8,050
5014	Flooding And Land Drainage	1,508	-	-	-
5015	Street Furniture	1,372	1,380	1,380	1,380
5016	Atherstone Market	2,741	1,880	1,860	1,900
5019	Green Space Budget	425,669	431,330	442,770	448,060
5021	Public Health (Control of Disease) Act 1984 Burials	2,637	-	1,640	1,670
5023	Consultation	8,776	4,650	4,650	4,740
5025	Corporate Policy	47,644	47,790	48,130	49,190
5030	Rural Regeneration	21,113	27,980	27,980	37,980
5034	Landscape	10,652	10,780	10,780	10,780
5040	Marketing and Market Research	12,250	8,930	8,930	8,930
5044	Support to Voluntary Organisations	54,163	55,710	56,350	56,430
5055	Community Development Health Improvement	22,440	33,550	41,260	42,550
5056	Community Development Safer Communities	50,081	64,740	65,800	61,810
5064	QE - Artificial Grass Pitch	7,686	(9,870)	(9,870)	(10,610)
7361	England's Rural Heart LEADER Partnership	(877)	660	40	-
		-	-	-	-
	Net Controllable Expenditure	5,054,027	3,924,850	4,042,730	3,783,780
	Departmental Support	668,655	708,960	708,960	702,590
	Central Support	604,382	688,260	688,260	628,100
	Capital	909,802	888,760	888,760	888,950
	Net Expenditure	7,236,866	6,210,830	6,328,710	6,003,420

3072 - POLESWORTH SPORTS CENTRE

Polesworth Sports Centre is a dual-use facility shared with The Polesworth School. It has a four badminton court-size hall, one squash court and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	275,868	233,770	216,270	39,760
Premises Related Expenditure	17,234	35,800	22,640	14,330
Supplies & Services	13,725	21,970	16,040	5,810
Transport Related Expenditure	99	-	-	-
Earmarked Reserves	2,510	-	-	-
GROSS EXPENDITURE	309,436	291,540	254,950	59,900
GROSS INCOME	(36,865)	(144,650)	(102,170)	(66,850)
NET CONTROLLABLE EXPENDITURE	272,571	146,890	152,780	(6,950)
Departmental Support	17,684	16,430	16,430	3,550
Central Support Services	37,981	37,660	37,660	6,810
Capital Charges	18,462	12,250	12,250	2,520
NET EXPENDITURE	346,698	213,230	219,120	5,930
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

3073 - Polesworth Gym Hub

Polesworth Gym Hub is a purpose developed "Lifetimes" fitness suite operational from 4th January 2022.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	-	38,910	38,910	176,150
Premises Related Expenditure	-	3,780	3,780	16,670
Supplies & Services	-	2,970	2,970	15,920
GROSS EXPENDITURE	-	45,660	45,660	208,740
GROSS INCOME	-	(21,180)	(21,180)	(84,610)
NET CONTROLLABLE EXPENDITURE	-	24,480	24,480	124,130
Departmental Support	-	2,350	2,350	16,220
Central Support Services	-	5,390	5,390	31,060
Capital Charges	-	1,750	1,750	11,520
NET EXPENDITURE	-	79,630	-	391,670
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

3075 - COLESHILL LEISURE CENTRE

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	416,807	409,500	394,520	432,300
Premises Related Expenditure	151,826	160,990	168,420	167,800
Supplies & Services	29,889	48,180	43,290	50,040
Earmarked Reserves	22,900	20,910	20,910	20,910
GROSS EXPENDITURE	621,421	639,580	627,140	671,050
GROSS INCOME	(83,758)	(318,060)	(308,490)	(385,600)
NET CONTROLLABLE EXPENDITURE	537,663	321,520	318,650	285,450
Departmental Support	20,425	21,750	21,750	21,930
Central Support Services	57,541	64,550	64,550	59,580
Capital Charges	92,928	101,130	101,130	101,190
NET EXPENDITURE	708,557	508,950	506,080	468,150

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

3077 - ATHERSTONE LEISURE COMPLEX

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	566,364	567,140	525,330	587,240
Premises Related Expenditure	234,120	264,860	261,880	271,280
Supplies & Services	38,285	56,990	55,780	59,790
Earmarked Reserves	3,630	2,500	2,500	2,500
GROSS EXPENDITURE	842,399	891,490	845,490	920,810
GROSS INCOME	(115,110)	(480,350)	(443,670)	(579,170)
NET CONTROLLABLE EXPENDITURE	727,289	411,140	401,820	341,640
Departmental Support	22,855	24,420	24,420	24,980
Central Support Services	74,499	86,820	86,820	80,870
Capital Charges	194,651	250,950	250,950	251,020
NET EXPENDITURE	1,019,293	773,330	764,010	698,510

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

3081 - Leisure Facilities Strategic Outcome Plan

This budget covers the costs of the Leisure Facilities Strategic Outcomes Planning Model exercise through which to identify the most appropriate long-term, sustainable portfolio of leisure facilities to serve the residents of North Warwickshire.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Supplies & Services	53,200	-	-	-
GROSS EXPENDITURE	53,200	-	-	-
NET CONTROLLABLE EXPENDITURE	53,200	-	-	-
NET EXPENDITURE	53,200	-	-	-
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

3082-3083 - MEMORIAL HALL

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	88,955	98,370	88,260	114,530
Premises Related Expenditure	36,881	43,150	42,940	43,330
Supplies & Services	3,254	11,580	9,080	15,300
Earmarked Reserves	540	-	-	-
GROSS EXPENDITURE	129,630	153,100	140,280	173,160
GROSS INCOME	(13,609)	(25,570)	(26,380)	(51,480)
NET CONTROLLABLE EXPENDITURE	116,021	127,530	113,900	121,680
Departmental Support	2,580	2,760	2,760	2,830
Central Support Services	11,695	13,850	13,850	11,450
Capital Charges	23,925	25,170	25,170	25,170
NET EXPENDITURE	154,220	169,310	155,680	161,130
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health and safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenses	236,053	262,690	262,690	347,640
Supplies & Services	11,380	19,770	24,470	19,950
GROSS EXPENDITURE	247,433	282,460	287,160	367,590
GROSS INCOME	(27,771)	(35,390)	(29,110)	(29,890)
NET CONTROLLABLE EXPENDITURE	219,662	247,070	258,050	337,700
Departmental Support	73,102	79,470	79,470	87,440
Central Support Services	7,552	14,140	14,140	4,180
Capital Charges	-	60	60	60
NET EXPENDITURE	300,316	340,740	351,720	429,380
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)

Private sector domestic enforcement of housing standards

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenses	23,865	25,390	25,390	-
Supplies & Services	2,656	3,630	15,740	3,940
GROSS EXPENDITURE	26,521	29,020	41,130	3,940
GROSS INCOME	(91)	(3,620)	(4,400)	(2,980)
NET CONTROLLABLE EXPENDITURE	26,430	25,400	36,730	960
Departmental Support	20,398	22,160	22,160	23,050
Central Support Services	6,395	6,400	6,400	3,410
Capital Charges	673	60	60	60
NET EXPENDITURE	53,895	54,020	65,350	27,480
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

5000 - DOMESTIC REFUSE COLLECTION

The collection of domestic refuse from households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	683,288	540,230	654,790	549,180
Premises Related Expenditure	9,333	9,300	9,180	9,180
Supplies & Services	76,896	65,320	77,970	65,280
Transport Related Expenditure	162,158	186,240	246,060	235,900
Miscellaneous Expenditure	540	-	-	-
GROSS EXPENDITURE	932,216	801,090	988,000	859,540
GROSS INCOME	(221,639)	(168,000)	(185,460)	(177,210)
NET CONTROLLABLE EXPENDITURE	710,577	633,090	802,540	682,330
Departmental Support	61,640	64,460	64,460	48,890
Central Support Services	109,484	120,070	120,070	125,710
Capital Charges	150,804	150,550	150,550	150,570
NET EXPENDITURE	1,032,506	968,170	1,137,620	1,007,500
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				
KEY PERFORMANCE INDICATORS				
No of Households	28,788	28,800	29,127	29,127
Cost per household	£35.87	£33.62	£39.06	£34.59
Maximum missed collections per 100,000 users	23	40	14	17

5001 - STREETSCENE GROUNDS MAINTENANCE

This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	389,422	379,100	378,330	390,340
Supplies & Services	24,366	30,310	29,590	25,420
Transport Related Expenditure	70,720	74,210	70,810	74,760
Miscellaneous Expenditure	253	600	700	630
Earmarked Reserves	-	-	(5,000)	-
GROSS EXPENDITURE	484,760	484,220	474,430	491,150
GROSS INCOME	(453,767)	(466,060)	(466,060)	(469,910)
NET CONTROLLABLE EXPENDITURE	30,993	18,160	8,370	21,240
Departmental Support	42,330	45,440	45,440	36,920
Central Support	24,097	26,930	26,930	25,170
Capital Charges	90,073	31,890	31,890	31,890
NET EXPENDITURE	187,492	122,420	112,630	115,220
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
- Improving leisure and wellbeing opportunities				

5002 - TRADE REFUSE COLLECTION

Collecting waste from business premises situated in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	14,679	11,560	11,560	12,380
Supplies & Services	181,000	228,070	233,280	232,120
GROSS EXPENDITURE	195,680	239,630	244,840	244,500
GROSS INCOME	(274,511)	(283,880)	(299,170)	(304,520)
NET CONTROLLABLE EXPENDITURE	(78,831)	(44,250)	(54,330)	(60,020)
Departmental Support	14,123	14,030	14,030	19,360
Central Support Services	14,058	15,480	15,480	8,060
NET EXPENDITURE	(50,651)	(14,740)	(24,820)	(32,600)
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Number of Trade Bins	484	484	486	488
Gross cost per bin collected	£462.52	£556.07	£564.51	£557.21
Net cost per bin collected	(104.65)	(30.45)	(51.07)	(66.80)

5003 - CESSPOOL EMPTYING

The collection and disposal of cesspool and septic tank waste from properties in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	39,223	40,740	42,570	42,020
Premises Related Expenditure	-	110	110	110
Supplies & Services	42,437	24,370	47,310	24,380
Transport Related Expenditure	22,300	27,400	23,100	24,690
Miscellaneous Expenditure	-	100	100	110
GROSS EXPENDITURE	103,959	92,720	113,190	91,310
GROSS INCOME	(123,629)	(142,130)	(132,730)	(148,980)
NET CONTROLLABLE EXPENDITURE	(19,669)	(49,410)	(19,540)	(57,670)
Departmental Support	13,220	13,680	13,680	22,920
Central Support Services	24,595	26,820	26,820	36,740
Capital Charges	15,102	14,770	14,770	14,770
NET EXPENDITURE	33,248	5,860	35,730	16,760
Contributes to corporate priorities :				
- Responsible financial and resource management				
- Improving leisure and wellbeing opportunities				
KEY PERFORMANCE INDICATORS				
Number of emptyings	1,052	1,077	759	1,100
Gross cost per emptying	£149.12	£137.41	£221.95	£150.67
Net (surplus)/cost per emptying	£31.60	£5.44	£47.08	£15.24

5004 - RECYCLING

An in-house service which collects and recycles green and recyclable waste.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	784,501	688,390	739,830	750,610
Premises Related Expenditure	-	120	-	120
Supplies & Services	543,550	581,420	599,040	590,460
Transport Related Expenditure	248,464	269,370	261,390	265,880
GROSS EXPENDITURE	1,576,514	1,539,300	1,600,260	1,607,070
GROSS INCOME	(369,823)	(747,990)	(887,620)	(907,250)
NET CONTROLLABLE EXPENDITURE	1,206,691	791,310	712,640	699,820
Departmental Support	36,785	38,730	38,730	34,130
Central Support Services	44,386	58,690	58,690	79,110
Capital Charges	161,170	145,110	145,110	145,110
NET EXPENDITURE	1,449,032	1,033,840	955,170	958,170
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of Households	28,788	28,800	29,127	29,127
Cost per household	£50.33	£35.90	£32.79	£32.90
Tonnes of recycle material collected	13,170	13,340	9,123	13,340
% of waste recycled	45%	50%	48%	50%

5005 - ANIMAL CONTROL

Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	24,091	22,510	22,510	-
Supplies & Services	8,988	9,080	9,800	10,290
Transport Related Expenditure	956	4,810	-	-
GROSS EXPENDITURE	34,036	36,400	32,310	10,290
GROSS INCOME	-	(13,180)	-	-
NET CONTROLLABLE EXPENDITURE	34,036	23,220	32,310	10,290
Departmental Support	9,654	10,430	10,430	5,400
Central Support Services	10,720	11,780	11,780	8,610
Capital Charge	2,619	4,290	4,290	4,290
NET EXPENDITURE	57,029	49,720	58,810	28,590

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5006 - ABANDONED VEHICLES

Service provided to deal with abandoned vehicles within the Borough.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	285	-	-	-
Supplies & Services	2,467	2,200	2,200	2,240
GROSS EXPENDITURE	2,752	2,200	2,200	2,240
GROSS INCOME	-	(150)	(150)	-
NET CONTROLLABLE EXPENDITURE	2,752	2,050	2,050	2,240
Departmental Support	4,798	5,150	5,150	1,540
Central Support Services	523	560	560	580
NET EXPENDITURE	8,073	7,760	7,760	4,360
Contributes to corporate priorities :				

5010 - AMENITY CLEANING

Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	426,695	435,650	437,280	448,660
Premises Related Expenditure	30,981	23,470	23,470	23,470
Supplies & Services	14,749	17,650	14,820	17,620
Transport Related Expenditure	77,696	87,960	72,130	74,020
GROSS EXPENDITURE	550,120	564,730	547,700	563,770
GROSS INCOME	(5,110)	(5,640)	(5,640)	(5,690)
NET CONTROLLABLE EXPENDITURE	545,010	559,090	542,060	558,080
Departmental Support	58,835	63,890	63,890	45,900
Central Support Services	38,297	36,530	36,530	40,580
Capital Charges	50,568	56,030	56,030	56,030
NET EXPENDITURE	692,710	715,540	698,510	700,590
Contributes to corporate priorities :				
- Protecting our countryside and heritage				

5013 - UNADOPTED ROADS

A small budget to provide minor repairs to the Council's unadopted roads.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	1,207	-	-	-
Supplies & Services	572	8,050	8,520	8,050
GROSS EXPENDITURE	1,779	8,050	8,520	8,050
NET CONTROLLABLE EXPENDITURE	1,779	8,050	8,520	8,050
Departmental Support	11,330	11,650	11,650	10,970
Central Support Services	672	740	740	540
NET EXPENDITURE	13,780	20,440	20,910	19,560
Contributes to corporate priority :				
- Creating safer communities				

5014 - DRAIN UNBLOCKING AND LAND DRAINAGE

A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	1,508	-	-	-
NET CONTROLLABLE EXPENDITURE	1,508	-	-	-
Departmental Support	11,330	11,650	11,650	10,970
Central Support Services	5,961	6,550	6,550	3,970
Capital Charges	2,652	2,650	2,650	2,650
NET EXPENDITURE	21,452	20,850	20,850	17,590
Contributes to corporate priority :				
- Creating safer communities				

5015 - STREET FURNITURE

The maintenance and replacement of street furniture e.g. benches and bollards.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	994	-	-	-
Supplies & Services	378	1,380	1,380	1,380
NET CONTROLLABLE EXPENDITURE	1,372	1,380	1,380	1,380
Departmental Support	3,852	4,260	4,260	2,090
Central Support Services	1,213	1,290	1,290	1,280
NET EXPENDITURE	6,437	6,930	6,930	4,750
Contributes to corporate priority : - Creating safer communities				

5016 - ATHERSTONE MARKET

The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council in conjunction with Hinckley & Bosworth Borough Council.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	502	-	-	-
Premises Related Expenditure	2,239	1,880	1,860	1,900
NET CONTROLLABLE EXPENDITURE	2,741	1,880	1,860	1,900
Departmental Support	967	1,040	1,040	1,070
Central Support Services	456	430	430	510
NET EXPENDITURE	4,163	3,350	3,330	3,480
Contributes to corporate priority : - Promoting sustainable and vibrant communities				

5019 - GREEN SPACE BUDGET

The management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	65,356	59,330	59,330	66,510
Premises Related Expenditure	20,093	36,860	35,040	35,340
Supplies & Services	353,938	350,850	359,420	359,190
Earmarked Reserves	8,000	-	-	-
GROSS EXPENDITURE	447,388	447,040	453,790	461,040
GROSS INCOME	(21,718)	(15,710)	(11,020)	(12,980)
NET CONTROLLABLE EXPENDITURE	425,669	431,330	442,770	448,060
Departmental Support	59,392	61,470	61,470	68,170
Central Support Services	53,172	54,480	54,480	48,960
Capital Charge	101,134	90,210	90,210	90,210
NET EXPENDITURE	639,367	637,490	648,930	655,400
KEY PERFORMANCE INDICATORS				
Number of Play Areas	26	26	26	26
Number of play areas meeting the safety, DDA and Play Value standard	26	26	26	26
Number of Pitches	12	12	12	12
Number of Teams	0 due to Covid	25	27	31
Number of Hirers	0 due to Covid	25	27	31
Budgeted income per team	£0.00	£215.20	£263.70	£290.00
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS

Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	153	-	-	-
Supplies & Services	1,791	-	1,640	1,670
Miscellaneous	693	-	-	-
GROSS EXPENDITURE	2,637	-	1,640	1,670
NET CONTROLLABLE EXPENDITURE	2,637	-	1,640	1,670
Departmental Support	2,396	2,800	2,800	2,870
Central Support Services	252	6,400	6,400	280
NET EXPENDITURE	5,285	9,200	10,840	4,820

5023 - CONSULTATION

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	529	-	-	-
Supplies & Services	8,247	4,650	4,650	4,740
NET CONTROLLABLE EXPENDITURE	8,776	4,650	4,650	4,740
Departmental Support	5,848	6,900	6,900	6,200
Central Support	2,674	2,960	2,960	2,190
NET EXPENDITURE	17,299	14,510	14,510	13,130
Contributes to corporate priority :				
- Responsible financial and resource management				

5025 - CORPORATE POLICY

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	32,524	29,840	29,840	30,570
Premises Related Expenditure	572	430	770	790
Supplies & Services	18,018	35,960	35,960	23,900
Miscellaneous Expenditure	15,000	-	-	-
Earmarked Reserves	(18,471)	(18,100)	(18,100)	(5,730)
GROSS EXPENDITURE	47,644	48,130	48,470	49,530
GROSS INCOME	-	(340)	(340)	(340)
NET CONTROLLABLE EXPENDITURE	47,644	47,790	48,130	49,190
Departmental Support	18,276	22,020	22,020	22,710
Central Support	14,051	14,770	14,770	10,250
Capital Charges	5,041	-	-	-
NET EXPENDITURE	85,012	84,580	84,920	82,150
Contributes to corporate priorities :				
- Creating safer communities				
- Promoting sustainable and vibrant communities				

5030 - RURAL REGENERATION

A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	21,436	26,680	26,680	36,680
Supplies & Services	2,865	1,300	1,300	1,300
Earmarked Reserves	9,410	-	-	-
GROSS EXPENDITURE	33,710	27,980	27,980	37,980
GROSS INCOME	(12,597)	-	-	-
NET CONTROLLABLE EXPENDITURE	21,113	27,980	27,980	37,980
Departmental Support	39,447	40,500	40,500	48,030
Central Support	6,886	8,620	8,620	2,680
NET EXPENDITURE	67,446	77,100	77,100	88,690
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				

5034 - LANDSCAPE

This service provides for monitoring and enhancing the built and natural environment of the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	80	-	-	-
Supplies & Services	10,572	10,780	10,780	10,780
NET CONTROLLABLE EXPENDITURE	10,652	10,780	10,780	10,780
Departmental Support	1,066	1,250	1,250	1,140
Central Support Services	312	310	310	330
NET EXPENDITURE	12,029	12,340	12,340	12,250
Contributes to corporate priority :				
- Protecting our countryside and heritage				

5040 - MARKETING & MARKET RESEARCH

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	455	-	-	-
Supplies & Services	635	8,930	19,630	8,930
Earmarked Reserves	11,160	-	(10,700)	-
NET CONTROLLABLE EXPENDITURE	12,250	8,930	8,930	8,930
Departmental Support	5,289	5,510	5,510	5,750
Central Support Services	1,808	1,080	1,080	1,170
NET EXPENDITURE	19,348	15,520	15,520	15,850
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

5044 - SUPPORT TO VOLUNTARY ORGANISATIONS

Annual grants to the North Warwickshire Citizens Advice Bureau and Warwickshire Community and Voluntary Action (CAVA)

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	1,192	-	-	-
Supplies & Services	52,972	55,710	56,350	56,430
NET CONTROLLABLE EXPENDITURE	54,163	55,710	56,350	56,430
Departmental Support	21,732	22,410	22,410	23,150
Central Support Services	1,523	1,360	1,360	1,480
NET EXPENDITURE	77,418	79,480	80,120	81,060
Contributes to corporate priorities :				
- Creating safer communities				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

5047 - COMMUNITY FUND FOR LOCAL PROJECTS

Community Fund from which local organisations can obtain funding for local projects.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Supplies & Services	140,240	-	55,960	-
Earmarked Reserves	(140,240)	-	(55,960)	-
NET EXPENDITURE	-	-	-	-

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMENT

To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	27,931	35,490	35,490	36,560
Supplies & Services	14,702	11,160	2,410	2,410
Transport Related Expenditure	2,724	3,900	3,360	3,580
Earmarked Reserves	(5,916)	(17,000)	-	-
GROSS EXPENDITURE	39,440	33,550	41,260	42,550
GROSS INCOME	(17,000)	-	-	-
NET CONTROLLABLE EXPENDITURE	22,440	33,550	41,260	42,550
Departmental Support	41,055	42,110	42,110	48,000
Central Support Services	12,063	20,440	20,440	19,770
NET EXPENDITURE	75,558	96,100	103,810	110,320

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES

To work with partners to develop and co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	27,810	35,490	35,490	36,560
Premises Related Expenditure	180	750	1,440	750
Supplies & Services	5,519	28,500	34,730	24,500
Earmarked Reserves	20,512	-	-	-
GROSS EXPENDITURE	54,021	64,740	71,660	61,810
GROSS INCOME	(3,940)	-	(5,860)	-
NET CONTROLLABLE EXPENDITURE	50,081	64,740	65,800	61,810
Departmental Support	41,445	42,110	42,110	48,000
Central Support Services	9,462	10,020	10,020	10,570
Capital Charges	-	1,890	1,890	1,890
NET EXPENDITURE	100,988	118,760	119,820	122,270
Contributes to corporate priority :				
- Creating safer communities				

5064 - QE - ARTIFICIAL GRASS PITCH

An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	13,595	16,670	13,370	18,130
Premises Related Expenditure	-	2,620	2,620	2,620
Supplies & Services	1,806	6,550	6,790	6,830
Earmarked Reserves	-	390	16,260	10,810
GROSS EXPENDITURE	15,402	26,230	39,040	38,390
GROSS INCOME	(7,716)	(36,100)	(48,910)	(49,000)
NET CONTROLLABLE EXPENDITURE	7,686	(9,870)	(9,870)	(10,610)
Departmental Support	6,802	8,130	8,130	8,410
Central Support Services	1,737	1,740	1,740	2,200
NET EXPENDITURE	16,225	-	-	-
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2021 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme. The project finished on 31st December 2021

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	56,238	12,580	8,020	-
Premises Related Expenditure	-	260	-	-
Supplies and Services	66	7,550	70	-
Transport Related Expenditure	387	1,120	390	-
GROSS EXPENDITURE	56,691	21,510	8,480	-
GROSS INCOME	(57,568)	(20,850)	(8,440)	-
NET CONTROLLABLE EXPENDITURE	(877)	660	40	-
Central Support	30,318	31,400	31,400	-
NET EXPENDITURE	29,441	32,060	31,440	-
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
- Supporting employment and business				

7365 - ARMED FORCES COVENANT VETERAN HUBS DEVELOPMENT

The Armed Forces Covenant (AFC) is a promise from the nation ensuring that those who serve or who have served in the Armed Forces and their families, should be treated with fairness and respect in the communities, economy and society they serve with their lives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Supplies and Services	37	-	-	-
Earmarked Reserves	7,629	-	-	-
GROSS EXPENDITURE	7,667	-	-	-
GROSS INCOME	(7,667)	-	-	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-
Contributes to corporate priority :				
- Creating safer communities				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				
- Supporting employment and business				

7700 - STRONGER & SAFER COMMUNITIES

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Supplies & Services	13,401	-	25,350	-
Miscellaneous Expenditure	18,990	-	-	-
GROSS EXPENDITURE	32,391	-	25,350	-
GROSS INCOME	(32,391)	-	(25,350)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

7856-HIGH STREET INNOVATION GRANTS

The Government awarded £100,000 to this Council under the High Street Innovation Fund, part of the Portas scheme to help Councils support retailers against recent trends, such as the effects of the internet and out of town shopping areas.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Supplies & Services	20,000	-	-	-
Earmarked Reserves	(20,000)	-	-	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

7200,7201,7209 - COVID RELATED EXPENSES

This budget shows some of the additional expenditure incurred due to Covid-19 to support shielding, leisure and Streetscape services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	17,737	-	70	-
Premises Related Expenditure	5,231	-	600	-
Supplies & Services	16,319	-	310	-
Transport Related Expenditure	148,964	-	-	-
Miscellaneous Expenditure	1,000	-	-	-
Earmarked Reserves	(183,122)	-	-	-
GROSS EXPENDITURE	6,129	-	980	-
GROSS INCOME	(6,129)	-	(980)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-
NET EXPENDITURE	-	-	-	-

EXECUTIVE BOARD

NORTH WARWICKSHIRE BOROUGH COUNCIL

EXECUTIVE BOARD SUMMARY

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/21 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
2000	Housing Strategic Service Review	1,987	-	-	-
2001	Outreach and Access to Services	54,472	45,840	41,150	2,300
2002	Corporate Communications	41,846	51,830	37,060	62,050
2003	Community Strategy	47,017	42,710	41,180	43,970
2007	Emergency Planning	7,861	6,160	6,160	6,160
2009	North Warwickshire Local Development Framework	199,352	257,550	257,770	276,560
5050	Support to Parishes	162	-	-	-
	Net Controllable Expenditure	352,697	404,090	383,320	391,040
	Departmental Support	150,089	158,120	158,120	204,340
	Central Support	158,552	177,630	177,630	167,230
	Capital Charges	5,046	9,710	9,710	9,870
	EXECUTIVE BOARD TOTAL	666,384	749,550	728,780	772,480

2000 - HOUSING STRATEGIC SERVICE REVIEW

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	1,987	-	-	-
NET CONTROLLABLE EXPENDITURE	1,987	-	-	-
Departmental Support	29,780	31,140	31,140	33,570
Central Support	1,025	1,050	1,050	1,100
NET EXPENDITURE	32,793	32,190	32,190	34,670

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2001 - OUTREACH AND ACCESS TO SERVICES

This budget provided support for some Community Hubs until March 2022.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	45,352	36,910	36,910	-
Supplies and Services	13,216	15,790	11,100	9,160
Transport	358	-	-	-
Earmarked Reserves	(4,455)	(6,860)	(6,860)	(6,860)
GROSS EXPENDITURE	54,472	45,840	41,150	2,300
NET CONTROLLABLE EXPENDITURE	54,472	45,840	41,150	2,300
Departmental Support	17,509	19,210	19,210	57,200
Central Support	58,933	64,960	64,960	52,340
Capital Charges	5,046	9,710	9,710	9,870
NET EXPENDITURE	135,960	139,720	135,030	121,710

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Improving leisure and wellbeing opportunities

2002 - CORPORATE COMMUNICATIONS

North Talk is the Borough Council's newsletter produced two times a year and is distributed to all households in the Borough and to businesses, voluntary organisations and other partners.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	41,795	46,110	37,060	56,330
Supplies and Services	51	8,780	-	8,780
GROSS EXPENDITURE	41,846	54,890	37,060	65,110
GROSS INCOME	-	(3,060)	-	(3,060)
NET CONTROLLABLE EXPENDITURE	41,846	51,830	37,060	62,050
Central Support	8,197	12,910	12,910	10,070
NET EXPENDITURE	50,043	64,740	49,970	72,120

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2003 - COMMUNITY STRATEGY

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty, raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	47,017	41,180	41,180	42,440
Supplies and Services	1,500	6,530	5,000	6,530
Earmarked Reserves	(1,500)	(5,000)	(5,000)	(5,000)
GROSS EXPENDITURE	47,017	42,710	41,180	43,970
NET CONTROLLABLE EXPENDITURE	47,017	42,710	41,180	43,970
Departmental Support	33,580	35,090	35,090	36,490
Central Support	54,175	56,400	56,400	53,160
NET EXPENDITURE	134,772	134,200	132,670	133,620

Contributes to corporate priority :

- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

2007 - EMERGENCY PLANNING

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	2,197	-	-	-
Supplies and Services	5,665	6,160	6,160	6,160
NET CONTROLLABLE EXPENDITURE	7,861	6,160	6,160	6,160
Departmental Support	29,190	30,380	30,380	29,940
Central Support	11,160	13,560	13,560	3,990
NET EXPENDITURE	48,212	50,100	50,100	40,090

Contributes to corporate priority :

- Protecting our countryside and heritage
- Creating safer communities

2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	165,192	157,240	157,240	162,030
Premises Related Expenditure	-	410	410	410
Supplies and Services	34,160	100,120	100,120	114,120
GROSS EXPENDITURE	199,352	257,770	257,770	276,560
GROSS INCOME	-	(220)	-	-
NET CONTROLLABLE EXPENDITURE	199,352	257,550	257,770	276,560
Departmental Support	39,420	41,670	41,670	46,570
Central Support	22,813	26,390	26,390	44,090
NET EXPENDITURE	261,585	325,610	325,830	367,220

Contributes to corporate priority :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

5050 - SUPPORT TO PARISHES

To assist Parish Councils on parish plans and provide match funding for projects.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	162	-	-	-
GROSS EXPENDITURE	162	-	-	-
NET CONTROLLABLE EXPENDITURE	162	-	-	-
Departmental Support	610	630	630	570
Central Support	2,248	2,360	2,360	2,480
NET EXPENDITURE	3,019	2,990	2,990	3,050

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

PLANNING & DEVELOPMENT BOARD

NORTH WARWICKSHIRE BOROUGH COUNCIL

PLANNING AND DEVELOPMENT BOARD

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
4009	Development Control	99,092	(67,960)	(60,970)	(61,680)
4010	Building Control	36,031	35,900	35,200	35,900
4012	Conservation and Built Heritage	45,325	43,260	43,260	44,580
4014	Local Land Charges	(24,610)	(18,480)	(30,360)	(45,080)
4018	Street Naming and Numbering	(765)	(5,520)	(5,520)	(5,830)
	Net Controllable Expenditure	155,073	(12,800)	(18,390)	(32,110)
	Departmental Support	94,783	108,970	108,970	156,890
	Central Support	151,665	172,140	172,140	127,400
	Capital Charges	1,481	16,390	16,390	16,390
	Net Expenditure	403,001	284,700	279,110	268,570

4009 - PLANNING CONTROL

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	505,325	499,130	499,130	505,120
Supplies and Services	40,128	82,910	39,900	83,200
Earmarked Reserves	412,355	-	-	-
GROSS EXPENDITURE	957,807	582,040	539,030	588,320
GROSS INCOME	(858,715)	(650,000)	(600,000)	(650,000)
NET CONTROLLABLE EXPENDITURE	99,092	(67,960)	(60,970)	(61,680)
Departmental Support	69,531	79,460	79,460	96,380
Central Support	121,824	140,260	140,260	98,590
Capital Charge	1,481	13,090	13,090	13,090
NET EXPENDITURE	291,928	164,850	171,840	146,380

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of Planning Applications	943	900	873	900
Gross cost per application	£1,218.62	£890.84	£869.13	£870.32
Net (surplus)/cost per application	£309.57	£183.17	£196.84	£162.64
Caseload per officer	175	167	162	167

4010 - BUILDING CONTROL

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The service is provided by the Central Building Control Partnership.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenses	831	-	-	-
Supplies and Services	35,200	35,900	35,200	35,900
GROSS EXPENDITURE	36,031	35,900	35,200	35,900
NET CONTROLLABLE EXPENDITURE	36,031	35,900	35,200	35,900
Departmental Support	1,462	1,710	1,710	2,250
Central Support Services	13,323	13,910	13,910	8,050
NET EXPENDITURE	50,815	51,520	50,820	46,200

Contributes to corporate priorities :

- Protecting our countryside and heritage

4012 - CONSERVATION AND BUILT HERITAGE

This service looks to maintain the historical built heritage within the Borough

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2020/2021	2021/2022	2021/2022	2022/2023
Employee Expenditure	45,292	43,210	43,210	44,530
Supplies and Services	34	50	50	50
	45,325	43,260	43,260	44,580
NET CONTROLLABLE EXPENDITURE	45,325	43,260	43,260	44,580
Departmental Support	8,015	9,650	9,650	11,350
Central Support	5,036	5,490	5,490	4,800
NET EXPENDITURE	58,376	58,400	58,400	60,730
Contributes to corporate priorities :				
- Protecting our countryside and heritage				

4014 - LOCAL LAND CHARGES

The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc., which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective

	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	15,671	13,610	13,610	-
GROSS EXPENDITURE	35,042	31,520	31,520	18,040
GROSS INCOME	(59,652)	(50,000)	(61,880)	(63,120)
NET CONTROLLABLE EXPENDITURE	(24,610)	(18,480)	(30,360)	(45,080)
Departmental Support	8,001	9,920	9,920	38,380
Central Support	10,445	11,350	11,350	11,480
Capital Expenditure	-	3,300	3,300	3,300
NET EXPENDITURE	(6,165)	6,090	(5,790)	8,080
Contributes to corporate priorities :				
- Protecting our countryside and heritage				
KEY PERFORMANCE INDICATORS				
Number of Local Land Charge Searches	409	400	481	400
Gross cost per search	£130.78	£131.98	£109.75	£169.75
Net cost per search	(15.07)	15.23	(12.04)	20.20

4018 - STREET NAMING & NUMBERING

This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which then feeds into the Council's Land and Property Gazetteer.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	1,207	-	-	-
Supplies & Services	5,451	9,630	9,630	9,630
GROSS EXPENDITURE	6,658	9,630	9,630	9,630
GROSS INCOME	(7,423)	(15,150)	(15,150)	(15,460)
NET CONTROLLABLE EXPENDITURE	(765)	(5,520)	(5,520)	(5,830)
Departmental Support	7,774	8,230	8,230	8,530
Central Support	1,038	1,130	1,130	4,480
NET EXPENDITURE	8,047	3,840	3,840	7,180

Contributes to corporate priority :
- Creating safer communities

LICENSING COMMITTEE

(TAXI & GENERAL)
(ALCOHOL & GAMBLING)

NORTH WARWICKSHIRE BOROUGH COUNCIL
TAXI AND GENERAL LICENSING COMMITTEE SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
4001	Licences and Registration	(6,004)	(6,240)	(9,070)	(8,710)
4008	Hackney Carriages	(2,638)	(22,890)	(12,730)	(15,680)
	Net Controllable Expenditure	(8,642)	(29,130)	(21,800)	(24,390)
	Departmental Support	36,082	38,600	38,600	62,690
	Central Support	21,285	24,340	24,340	3,620
	Capital Charges	-	-	-	-
	Net Expenditure	48,725	33,810	41,140	41,920

NORTH WARWICKSHIRE BOROUGH COUNCIL
ALCOHOL AND GAMBLING LICENSING COMMITTEE SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
4000	Licensing Authority	(32,675)	(36,090)	(36,560)	(51,030)
4019	Gambling Act Authority	(8,260)	(9,310)	(8,420)	(9,660)
	Net Controllable Expenditure	(40,935)	(45,400)	(44,980)	(60,690)
	Departmental Support	34,839	37,590	37,590	37,170
	Central Support	12,355	15,970	15,970	4,070
	Net Expenditure	6,259	8,160	8,580	(19,450)

4001 - LICENCES AND REGISTRATION

The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.

	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	1,526	-	-	-
Supplies and Services	1,231	1,790	1,190	1,810
GROSS EXPENDITURE	2,758	1,790	1,190	1,810
GROSS INCOME	(8,761)	(8,030)	(10,260)	(10,520)
NET CONTROLLABLE EXPENDITURE	(6,004)	(6,240)	(9,070)	(8,710)
Departmental Support	18,068	19,170	19,170	33,800
Central Support	8,779	9,860	9,860	830
NET EXPENDITURE	20,843	22,790	19,960	25,920
Contributes to corporate priority :				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Number of licences	34	25	34	31
Gross cost per licence	870.73	1,232.80	888.82	1,175.48
Net cost per licence	613.04	911.60	587.06	836.13

4008 - HACKNEY CARRIAGES

The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.

	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
DESCRIPTION				
Employee Expenditure	11,113	11,560	11,560	12,040
Supplies and Services	862	3,240	2,700	3,270
Transport Related Expenditure	4,485	6,060	4,490	6,150
GROSS EXPENDITURE	16,459	20,860	18,750	21,460
GROSS INCOME	(19,097)	(43,750)	(31,480)	(37,140)
NET CONTROLLABLE EXPENDITURE	(2,638)	(22,890)	(12,730)	(15,680)
Departmental Support	18,014	19,430	19,430	28,890
Central Support	12,506	14,480	14,480	2,790
NET EXPENDITURE	27,882	11,020	21,180	16,000
Contributes to corporate priority :				
- Supporting employment and business				
- Creating safer communities				
KEY PERFORMANCE INDICATORS				
Number of vehicles licences (annual)	56	90	56	70
Number of operators licences (every 5 years)	1	4	1	2
Number of drivers licences (every 3 years)	5	54	50	50
Gross cost per licence	£757.72	£370.07	£492.15	£435.57
Average Income per licence	(308.02)	(295.61)	(294.21)	(304.43)

4000 - LICENSING AUTHORITY

The Council is the Licensing Authority for the Borough. It is required to process and issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	17,526	14,730	14,730	-
Supplies and Services	824	1,380	910	1,170
GROSS EXPENDITURE	18,350	16,110	15,640	1,170
GROSS INCOME	(51,025)	(52,200)	(52,200)	(52,200)
NET CONTROLLABLE EXPENDITURE	(32,675)	(36,090)	(36,560)	(51,030)
Departmental Support	30,899	33,350	33,350	30,730
Central Support	11,514	15,030	15,030	3,300
NET EXPENDITURE	9,738	12,290	11,820	(17,000)

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of licences	370	390	390	390
Gross cost per licence	£164.22	£165.36	£164.15	£90.26
Net cost per licence	£26.32	£31.51	£30.31	-£43.59

4019 - GAMBLING ACT AUTHORITY

As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	260	-	-	-
GROSS EXPENDITURE	260	-	-	-
GROSS INCOME	(8,520)	(9,310)	(8,420)	(9,660)
NET CONTROLLABLE EXPENDITURE	(8,260)	(9,310)	(8,420)	(9,660)
Departmental Support	3,940	4,240	4,240	6,440
Central Support	841	940	940	770
NET EXPENDITURE	(3,479)	(4,130)	(3,240)	(2,450)

Contributes to corporate priority :

- Supporting employment and business
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of Gambling licences	37	80	69	77
Gross cost per licence	£136.23	£64.75	£75.07	£93.64
Net cost per licence	(94.04)	(51.63)	(46.96)	(31.82)

**RESOURCES BOARD
REMAINING WITHIN BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (REMAINING)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
3000	Cost of Democratic Services	354,891	357,880	343,610	369,760
3001	Election Expenses	7,074	5,510	5,510	5,620
3002	Registration of Electors	26,779	27,360	27,360	28,010
3003	Non Domestic Business Rates	(37,909)	(23,100)	(20,730)	(32,770)
3004	Council Tax Collection	196,285	78,300	197,540	87,080
3050	Finance Miscellaneous	(2,183,510)	-	(22,880)	-
3051	Compensation and Pension Increases	333,348	343,230	336,690	345,000
3052	Assisted Car Purchase	(388)	(350)	(350)	(180)
3054	Electricity at Work	17,982	19,300	16,100	19,300
3059	Finance Unused Land	874	720	2,080	790
3060	Corporate and Democratic Core	130,220	79,550	78,730	78,730
3061	Unallocated Central Support Services	(176)	102,930	102,930	120,610
3065	Coleshill Shops and Flats	(67,878)	(68,100)	(66,740)	(70,700)
3067	The Pavilions, Holly Lane	(75,927)	(86,260)	(75,900)	(80,360)
3068	Carlyon Road Industrial Estate	(126,138)	(131,530)	(131,250)	(130,170)
3069	Innage Park Industrial Estate	(201,618)	(235,030)	(225,070)	(226,290)
3070	Polesworth Workspace Units	(7,265)	(5,260)	1,010	-
3079	Maya Bar & Restaurant	(12,906)	(13,930)	(17,140)	(18,830)
3080	Football Stadium	26	-	480	-
3084	Homeless Persons	74,109	68,290	77,490	77,050
3085	Meadow House Young People Support	(12,713)	-	(4,800)	-
3089	Public Conveniences	31,198	35,310	33,180	2,580
3094	Customer Contact	18,953	33,270	34,080	35,540
3097	Rent Allowances	83,414	(4,950)	111,010	7,760
3098	Housing Benefit Administration and Rent Rebates	7,732	41,220	45,270	46,740
3101	Council Tax Support	97,209	97,500	(7,800)	61,140
3102	Car Parks	65,027	52,130	55,790	117,070
5008	Private Sector Housing Assistance	36,645	10,330	35,610	37,180
5035	CCTV	(9,447)	(17,500)	23,980	21,670
5036	Community Support	263,776	275,850	111,510	-
	Net Controllable Expenditure	(990,334)	1,042,670	1,067,300	902,330
	Recharged to Services	(249,130)	(258,760)	(256,880)	(266,890)
	Departmental Support	1,016,008	1,114,790	1,001,040	967,470
	Central Support	1,075,836	1,087,430	1,142,220	905,490
	Capital	160,606	287,460	223,980	242,030
	Resources Board (Remaining) Total	1,012,986	3,273,590	3,177,660	2,750,430

3000 - COST OF DEMOCRATIC SERVICES

This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	102,272	75,360	75,310	83,370
Premises Related Expenditure	-	520	400	400
Supplies and Services	12,055	15,230	12,390	15,580
Transport Related Expenditure	-	11,890	5,690	12,050
Members Allowances	240,565	254,880	249,820	258,360
NET CONTROLLABLE EXPENDITURE	354,891	357,880	343,610	369,760
Recharged to Services	(77,480)	(76,580)	(75,590)	(69,230)
Central Support	179,540	194,270	194,270	176,940
Capital Charges	20,407	17,880	17,880	19,290
NET EXPENDITURE	122,467	135,570	136,560	127,000

Contributes to corporate priorities :

- Responsible financial and resource management
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

3001 - ELECTION EXPENSES

The Council is responsible for the proper staging of elections at a local and national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place every four years with the next being due in May 2023.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	894	-	-	-
Supplies and Services	6,180	5,510	5,510	5,620
NET CONTROLLABLE EXPENDITURE	7,074	5,510	5,510	5,620
Departmental Support	10,921	10,410	10,410	10,620
Central Support	7,292	7,430	7,430	6,180
NET EXPENDITURE	18,213	17,840	17,840	16,800

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

3002 - REGISTRATION OF ELECTORS

This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty on the Council to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	1,707	1,570	1,570	1,570
Supplies and Services	39,450	38,590	38,590	39,270
Earmarked Reserves	17,882	(11,250)	(11,250)	(11,250)
GROSS EXPENDITURE	59,038	28,910	28,910	29,590
GROSS INCOME	(32,259)	(1,550)	(1,550)	(1,580)
NET CONTROLLABLE EXPENDITURE	26,779	27,360	27,360	28,010
Departmental Support	25,930	25,590	25,590	29,660
Central Support	2,567	14,390	14,390	10,570
Capital Charges	-	3,300	3,300	3,300
NET EXPENDITURE	55,275	70,640	70,640	71,540
Contributes to corporate priorities :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of registered electors	50,034	49,552	49,761	49,761
Cost per registered elector	£1.10	£1.43	£1.42	£1.44

3003 - NON DOMESTIC BUSINESS RATES

The Borough Council collects non domestic rates from businesses in its area, and pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	76,793	75,810	75,810	65,910
Supplies and Services	32,585	17,330	26,900	17,570
Earmarked Reserves	(16,060)	-	(12,500)	-
GROSS EXPENDITURE	93,318	93,140	90,210	83,480
GROSS INCOME	(131,227)	(116,240)	(110,940)	(116,250)
NET CONTROLLABLE EXPENDITURE	(37,909)	(23,100)	(20,730)	(32,770)
Departmental Support	84,576	91,380	91,380	90,990
Central Support	21,983	28,430	28,430	14,100
Capital Charges	7,394	6,630	6,630	6,630
NET EXPENDITURE	76,043	103,340	105,710	78,950
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Business Rate Collection Rate	93.70%	99.00%	99.00%	99.00%
Number of NDR properties	2,428	2,412	2,416	2,416
Cost per NDR property	£31.32	£42.84	£43.75	£32.68

3004 - COUNCIL TAX COLLECTION

The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the police authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	178,273	177,180	177,180	182,010
Supplies and Services	28,165	36,120	26,500	40,200
GROSS EXPENDITURE	206,438	213,300	203,680	222,210
GROSS INCOME	(10,153)	(135,000)	(6,140)	(135,130)
NET CONTROLLABLE EXPENDITURE	196,285	78,300	197,540	87,080
Departmental Support	188,778	200,820	200,820	208,650
Central Support	31,203	45,170	45,170	24,030
Capital Charges	14,451	13,250	13,250	13,250
NET EXPENDITURE	430,717	337,540	456,780	333,010
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Council Tax Collection Rate	95.48%	98.00%	98.20%	98.20%
Number of households	28,788	28,720	29,127	29,127
Cost per household	£14.96	£11.75	£15.68	£11.43

3050 - FINANCE MISCELLANEOUS

Some items of income and expenditure do not relate to a specific service and are recorded here.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	29	-	-	-
Miscellaneous Expenditure	19,935,909	-	5,768,300	-
Earmarked Reserves	2,478,115	-	(1,971,600)	-
GROSS EXPENDITURE	22,414,053	-	3,796,700	-
GROSS INCOME	(24,597,562)	-	(3,819,580)	-
NET CONTROLLABLE EXPENDITURE	(2,183,510)	-	(22,880)	-
Central Support	495	550	550	510
NET EXPENDITURE	(2,183,015)	550	(22,330)	510

3051 - COMPENSATION AND PENSION INCREASES

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	333,348	343,230	336,690	345,000
NET CONTROLLABLE EXPENDITURE	333,348	343,230	336,690	345,000
Recharged to Services	(69,540)	(71,030)	(70,140)	(71,870)
Central Support	1,019	1,050	1,050	1,150
NET EXPENDITURE	264,826	273,250	267,600	274,280
Contributes to corporate priority :				
- Responsible financial and resource management				

3052 - ASSISTED CAR PURCHASE

Interest on staff car loans

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	9	-	-	-
GROSS EXPENDITURE	9	-	-	-
GROSS INCOME	(398)	(350)	(350)	(180)
NET CONTROLLABLE EXPENDITURE	(388)	(350)	(350)	(180)
Central Support	162	470	470	510
NET EXPENDITURE	(227)	120	120	330

3054 - ELECTRICITY AT WORK

To carry out testing of all electrical appliances in public buildings.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	2,153	-	-	-
Premises Related Expenditure	15,829	19,300	16,100	19,300
NET CONTROLLABLE EXPENDITURE	17,982	19,300	16,100	19,300
Departmental Support	4,305	4,620	4,620	4,770
Central Support	652	670	670	800
NET EXPENDITURE	22,938	24,590	21,390	24,870

Contributes to corporate priority :
- Responsible financial and resource management

3059 - FINANCE UNUSED LAND

Any unallocated income or expenditure related to unused land owned by the Council.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	22	-	-	-
Premises Related Expenditure	851	720	830	790
Supplies and Services	-	-	1,250	-
NET CONTROLLABLE EXPENDITURE	874	720	2,080	790
Central Support	381	370	370	380
Capital Charge	4,000	-	-	-
NET EXPENDITURE	5,254	1,090	2,450	1,170

Contributes to corporate priority :
- Responsible financial and resource management

3060 - CORPORATE AND DEMOCRATIC CORE

Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	38,631	-	-	-
Supplies and Services	91,589	79,550	78,730	78,730
NET CONTROLLABLE EXPENDITURE	130,220	79,550	78,730	78,730
Recharged to Services	(102,110)	(111,150)	(111,150)	(125,790)
Central Support	699,626	664,080	721,800	566,530
Capital Charges	12,799	12,990	13,010	13,290
NET EXPENDITURE	740,534	645,470	702,390	532,760

Contributes to corporate priority :
- Responsible financial and resource management

3061 - UNALLOCATED CENTRAL SUPPORT SERVICES

Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	(176)	102,930	102,930	146,180
Income	-	-	-	(25,570)
NET CONTROLLABLE EXPENDITURE	(176)	102,930	102,930	120,610
Central Support	37,126	35,440	32,510	33,040
Capital Charges	-	-	-	50
NET EXPENDITURE	36,950	138,370	135,440	153,700

3065 - COLESHILL SHOPS AND FLATS

This budget relates to 7 shops and 5 flats located in High Street Coleshill (2 of the flats are occupied as Housing Revenue Account properties). They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	163	-	-	-
Premises Related Expenditure	3,389	3,640	3,570	3,690
GROSS EXPENDITURE	3,553	3,640	3,570	3,690
GROSS INCOME	(71,431)	(71,740)	(70,310)	(74,390)
NET CONTROLLABLE EXPENDITURE	(67,878)	(68,100)	(66,740)	(70,700)
Central Support	3,467	3,750	3,750	4,680
Capital Charge	(9,000)	-	-	-
NET EXPENDITURE	(73,411)	(64,350)	(62,990)	(66,020)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Occupancy rate	100%	100%	100%	100%
Number of shops	7	7	7	7
Annual income per shop	(10,204.42)	(10,248.57)	(10,044.29)	(10,627.14)

3067 - THE PAVILIONS, HOLLY LANE

These 8 industrial units were constructed by the Council to provide local employment opportunities.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	193	-	-	-
Premises Related Expenditure	3,326	3,050	2,970	2,970
Supplies and Services	380	390	390	390
GROSS EXPENDITURE	3,900	3,440	3,360	3,360
GROSS INCOME	(79,827)	(89,700)	(79,260)	(83,720)
NET CONTROLLABLE EXPENDITURE	(75,927)	(86,260)	(75,900)	(80,360)
Central Support	3,691	3,950	3,950	4,440
Capital Charge	(52,350)	-	-	-
NET EXPENDITURE	(124,586)	(82,310)	(71,950)	(75,920)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Occupancy rate	100%	100%	88%	100%
Number of units	8	8	8	8
Annual income per unit	(9,978.36)	(11,212.50)	(9,907.50)	(10,465.00)

3068 - CARLYON ROAD INDUSTRIAL ESTATE

This budget relates to 8 small industrial units plus a further 8 plots of industrial land which are let on a long lease.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	160	-	-	-
Premises Related Expenditure	6,715	6,820	6,720	6,790
Supplies and Services	110	110	110	110
GROSS EXPENDITURE	6,986	6,930	6,830	6,900
GROSS INCOME	(133,124)	(138,460)	(138,080)	(137,070)
NET CONTROLLABLE EXPENDITURE	(126,138)	(131,530)	(131,250)	(130,170)
Central Support	4,365	4,580	4,580	4,870
Capital Charge	(319,000)	-	-	-
NET EXPENDITURE	(440,773)	(126,950)	(126,670)	(125,300)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Occupancy rate	100%	100%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	(8,320.25)	(8,653.75)	(8,630.00)	(8,566.88)

3069 - INNAGE PARK INDUSTRIAL ESTATE

This development covers 39 small industrial units plus 2 units which are used as offices.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	531	-	-	-
Premises Related Expenditure	35,945	25,360	27,520	28,600
Supplies and Services	580	590	590	590
GROSS EXPENDITURE	37,056	25,950	28,110	29,190
GROSS INCOME	(238,674)	(260,980)	(253,180)	(255,480)
NET CONTROLLABLE EXPENDITURE	(201,618)	(235,030)	(225,070)	(226,290)
Central Support	15,920	15,780	15,780	17,540
Capital Charge	(143,750)	164,000	121,000	121,000
NET EXPENDITURE	(329,448)	(55,250)	(88,290)	(87,750)
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				
KEY PERFORMANCE INDICATORS				
Occupancy rate	95%	100%	98%	98%
Number of units and offices	41	41	41	41
Annual income per unit/office	(5,821.31)	(6,365.37)	(6,175.12)	(6,231.22)

3070 - POLESWORTH WORKSPACE UNITS

These small workspace units were built with European financial aid and form part of the Polesworth Project. There are 8 units in all. From January 2022 these premises have been converted into the Polesworth Gym Hub.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	141	-	-	-
Premises Related Expenditure	3,731	4,040	5,610	-
Supplies and Services	-	100	100	-
GROSS EXPENDITURE	3,872	4,140	5,710	-
GROSS INCOME	(11,137)	(9,400)	(4,700)	-
NET CONTROLLABLE EXPENDITURE	(7,265)	(5,260)	1,010	-
Central Support	2,937	3,400	3,400	-
Capital Charge	(8,500)	-	-	-
NET EXPENDITURE	(12,828)	(1,860)	4,410	-
Contributes to corporate priority :				
- Responsible financial and resource management				
- Supporting employment and business				

3079 - MAYA BAR AND RESTAURANT

A restaurant which is leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	43	-	-	-
Premises Related Expenditure	1,891	1,210	1,140	1,170
GROSS EXPENDITURE	1,934	1,210	1,140	1,170
GROSS INCOME	(14,840)	(15,140)	(18,280)	(20,000)
NET CONTROLLABLE EXPENDITURE	(12,906)	(13,930)	(17,140)	(18,830)
Central Support	1,193	930	930	980
Capital Charge	(20,000)	-	-	-
NET EXPENDITURE	(31,714)	(13,000)	(16,210)	(17,850)
Contributes to corporate priority :				
- Responsible financial and resource management				

3080 - FOOTBALL STADIUM

The Football Stadium is leased to RRUBA Ltd on a full repairing and maintaining lease.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Premises	26	-	480	-
NET CONTROLLABLE EXPENDITURE	26	-	480	-
Capital Charge	(133,000)	-	-	-
NET EXPENDITURE	(132,974)	-	480	-
Contributes to corporate priority :				
- Improving leisure and wellbeing opportunities				

3084 - HOMELESS PERSONS

The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends, in some cases, to the provision of temporary accommodation.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	91,572	81,260	81,260	85,000
Premises Related Expenditure	12,941	18,550	20,080	19,330
Supplies and Services	30,019	58,170	66,500	66,550
Transport Related Expenditure	135	-	-	-
Miscellaneous Expenditure	3,194	-	-	-
Earmarked Reserves	90,077	(81,450)	127,590	(84,690)
GROSS EXPENDITURE	227,937	76,530	295,430	86,190
GROSS INCOME	(153,828)	(8,240)	(217,940)	(9,140)
NET CONTROLLABLE EXPENDITURE	74,109	68,290	77,490	77,050
Departmental Support	30,174	41,490	41,490	44,290
Central Support	6,682	7,540	7,540	7,280
Capital Charges	(44,132)	1,090	1,090	1,090
NET EXPENDITURE	66,833	118,410	127,610	129,710
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				
- Promoting sustainable and vibrant communities				

3089 - PUBLIC CONVENIENCES

From April 2022, the public conveniences in Atherstone will be closed.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	7,750	9,700	9,700	110
Premises Related Expenditure	3,440	4,720	3,640	950
Supplies and Services	486	1,460	410	1,520
Earmarked Reserves	19,532	19,500	19,500	-
GROSS EXPENDITURE	31,208	35,380	33,250	2,580
GROSS INCOME	(10)	(70)	(70)	-
NET CONTROLLABLE EXPENDITURE	31,198	35,310	33,180	2,580
Departmental Support	6,258	6,720	6,720	6,950
Central Support	2,150	2,030	2,030	2,030
Capital Charges	395	12,820	12,820	12,820
NET EXPENDITURE	40,001	56,880	54,750	24,380
Contributes to corporate priorities :				
- Improving leisure and wellbeing opportunities				

3085 - MEADOW HOUSE YOUNG PEOPLE SUPPORT

The scheme has six self contained, furnished flats and provides supported accomodation to young parents.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Premises Related Expenditure	380	540	490	-
Supplies and Services	29,653	29,910	24,860	-
Earmarked Reserves	338	-	-	-
GROSS EXPENDITURE	30,371	30,450	25,350	-
GROSS INCOME	(43,084)	(30,450)	(30,150)	-
NET CONTROLLABLE EXPENDITURE	(12,713)	-	(4,800)	-
NET EXPENDITURE	(12,713)	-	(4,800)	-

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant

3086 - HOMELESS PROJECT WATLING STREET DORDON

The scheme provides support to single men, veterans and ex-offenders to prevent homelessness.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Premises Related Expenditure	2,474	2,490	4,330	4,430
Supplies and Services	72,347	57,540	66,410	57,590
Earmarked Reserves	145,739	(60,030)	(56,590)	(47,870)
GROSS EXPENDITURE	220,560	-	14,150	14,150
GROSS INCOME	(220,560)	-	(14,150)	(14,150)
NET EXPENDITURE	-	-	-	-

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

3094 - CUSTOMER CONTACT

To provide a single point of contact for the public for all Council services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	38,177	34,080	34,080	35,190
Supplies and Services	(40)	350	-	350
GROSS EXPENDITURE	38,137	34,430	34,080	35,540
GROSS INCOME	(19,184)	(1,160)	-	-
NET CONTROLLABLE EXPENDITURE	18,953	33,270	34,080	35,540
Departmental Support	78,329	88,150	88,150	25,340
Central Support	2,164	2,420	2,420	1,440
NET EXPENDITURE	99,446	123,840	124,650	62,320
Contributes to corporate priorities :				
- Promoting sustainable and vibrant communities				

3097 - RENT ALLOWANCES

Rent allowances are payable to tenants in accommodation other than that provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	82,728	81,600	81,600	84,250
Supplies and Services	6,471	74,930	75,780	75,910
Transfer Payments	5,156,285	5,276,500	4,742,780	4,742,780
GROSS EXPENDITURE	5,245,485	5,433,030	4,900,160	4,902,940
GROSS INCOME	(5,162,071)	(5,437,980)	(4,789,150)	(4,895,180)
NET CONTROLLABLE EXPENDITURE	83,414	(4,950)	111,010	7,760
Departmental Support	103,147	114,900	114,900	124,920
Central Support	5,888	7,750	7,750	6,900
Capital Charges	3,697	2,900	2,900	2,900
NET EXPENDITURE	196,145	120,600	236,560	142,480
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of claimants	1,060	1,020	983	1,020
Rent Allowance per claimant	£4,864.42	£5,173.04	£4,824.80	£4,649.78
Cost of administration per claimant	£185.04	£118.24	£240.65	£139.69

3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES

This budget includes expenditure and income relating to rent rebates given to council tenants.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	71,045	69,930	69,930	71,330
Supplies and Services	2,949	41,250	40,750	40,820
Transfer Payments	4,435,803	4,873,550	4,448,410	4,448,410
GROSS EXPENDITURE	4,509,797	4,984,730	4,559,090	4,560,560
GROSS INCOME	(4,502,065)	(4,943,510)	(4,513,820)	(4,513,820)
NET CONTROLLABLE EXPENDITURE	7,732	41,220	45,270	46,740
Departmental Support	90,289	102,120	102,120	115,980
Central Support	6,235	8,080	8,080	8,330
Capital Charges	2,016	1,720	1,720	1,720
NET EXPENDITURE	106,273	153,140	157,190	172,770
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
KEY PERFORMANCE INDICATORS				
Number of claimants	947	900	887	900
Housing benefit per claimant	£4,684.06	£5,415.06	£5,015.12	£4,942.68
Cost of administration per claimant	£112.22	£170.16	£177.22	£191.97

3101 - COUNCIL TAX SUPPORT

Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	154,816	156,930	156,930	118,900
Supplies and Services	11,781	9,960	11,420	11,630
GROSS EXPENDITURE	166,597	166,890	168,350	130,530
GROSS INCOME	(69,388)	(69,390)	(176,150)	(69,390)
NET CONTROLLABLE EXPENDITURE	97,209	97,500	(7,800)	61,140
Departmental Support	125,443	143,490	143,490	169,690
Central Support	11,713	6,500	6,500	2,540
Capital Charges	6,049	2,820	2,820	2,820
NET EXPENDITURE	240,414	250,310	145,010	236,190
Contributes to corporate priority :				
- Responsible financial and resource management				
KEY PERFORMANCE INDICATORS				
Number of claimants	4,241	4,400	4,000	4,400
Cost of administration per claimant	£56.69	£56.89	£36.25	£53.68

3102 - CAR PARKS

The Council maintains car parks throughout the Borough. From February 2022 charges will be introduced, although the first 2 hours will remain free.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	6,599	-	-	-
Premises Related Expenditure	63,243	61,650	56,310	142,800
Supplies and Services	4,225	10,380	9,260	64,380
Miscellaneous Expenditure	-	-	-	1,000
Earmarked Reserves	(2,564)	-	-	-
GROSS EXPENDITURE	71,502	72,030	65,570	208,180
GROSS INCOME	(6,475)	(19,900)	(9,780)	(91,110)
NET CONTROLLABLE EXPENDITURE	65,027	52,130	55,790	117,070
Departmental Support	41,067	43,190	43,190	37,150
Central Support	10,890	10,960	10,960	5,830
Capital Charges	(1,983)	1,330	1,330	25,620
NET EXPENDITURE	115,002	107,610	111,270	185,670

Contributes to corporate priority :

- Responsible financial and resource management

5008 - PRIVATE SECTOR HOUSING ASSISTANCE

The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants. The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	62,431	35,330	58,460	37,170
Supplies and Services	24	-	10	10
GROSS EXPENDITURE	62,455	35,330	58,470	37,180
GROSS INCOME	(25,810)	(25,000)	(22,860)	-
NET CONTROLLABLE EXPENDITURE	36,645	10,330	35,610	37,180
Departmental Support	39,876	43,560	43,560	45,250
Central Support	4,861	5,800	5,800	3,410
Capital Charges	794,560	-	-	-
NET EXPENDITURE	875,942	59,690	84,970	85,840
Contributes to corporate priority :				
- Promoting sustainable and vibrant communities				
- Creating safer communities				
- Improving leisure and wellbeing				

5035 - CCTV

The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	8,537	-	42,550	14,470
Supplies and Services	16,906	18,170	16,490	16,490
GROSS EXPENDITURE	25,442	18,170	59,040	30,960
GROSS INCOME	(34,890)	(35,670)	(35,060)	(9,290)
NET CONTROLLABLE EXPENDITURE	(9,447)	(17,500)	23,980	21,670
Departmental Support	120,366	131,380	17,630	53,210
Central Support	1,094	330	330	480
Capital Charges	8,877	18,250	18,250	18,250
NET EXPENDITURE	120,889	132,460	60,190	93,610
Contributes to corporate priority :				
- Creating safer communities				

5036 - COMMUNITY SUPPORT

A 7 day, 24 hour emergency alarm system was operated by the Council until July 2021.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	516,025	507,310	130,790	-
Premises Related Expenditure	291	290	180	-
Supplies and Services	32,941	40,910	14,850	-
Transport Related Expenditure	12,001	16,430	(4,710)	-
GROSS EXPENDITURE	561,258	564,940	141,110	-
GROSS INCOME	(297,482)	(289,090)	(29,600)	-
NET CONTROLLABLE EXPENDITURE	263,776	275,850	111,510	-
Departmental Support	66,549	66,970	66,970	-
Central Support	10,544	11,310	11,310	-
Capital Charges	17,675	28,480	7,980	-
NET EXPENDITURE	358,545	382,610	197,770	-

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

7202-7208, 7211, 7214 COVID RELATED EXPENSES

This budget shows some of the additional expenditure incurred due to Covid-19 to support departments with purchasing PPE, cleaning materials, equipment, hardware, software upgrades, and Outbreak Management activities.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2020/2021	BUDGET 2021/2022	BUDGET 2021/2022	BUDGET 2022/2023
Employee Expenditure	746	-	-	-
Supplies & Services	189,931	-	90,130	-
Earmarked Reserves	195,351	-	205,980	-
GROSS EXPENDITURE	386,028	-	296,110	-
GROSS INCOME	(388,514)	-	(296,110)	-
NET CONTROLLABLE EXPENDITURE	(2,486)	-	-	-
Central Support Services	2,486	-	-	-
NET EXPENDITURE	-	-	-	-

**RESOURCES BOARD
RECHARGED TO OTHER
SERVICES**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (RECHARGED)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2020/2021 £	Approved Budget 2021/2022 £	Revised Budget 2021/2022 £	Original Budget 2022/2023 £
Various	Chief Executive	211,194	220,390	220,390	226,620
Various	Corporate Director - Resources	982,614	1,063,910	1,078,540	1,092,930
Various	Chief Executive - Other Services	1,059,850	1,111,510	1,111,510	1,230,970
Various	Corporate Director Resources - Community Services	1,386,497	1,501,810	1,501,810	1,371,350
Various	Director of Housing	2,344,399	2,446,350	2,446,350	1,912,320
Various	Corporate Director Streetscape	863,800	942,880	942,880	1,053,530
Various	Director of Leisure and Community Development	518,545	572,020	572,020	596,780
3006-3039	Building Maintenance Fund	227,791	231,250	231,250	232,670
3040-3041	Council Offices	150,605	181,430	181,430	183,380
3043	Central Telephones	19,055	18,100	18,100	11,030
3045	Recruitment	12,708	25,200	25,200	25,200
3046	Printing and Stationery	59,598	71,230	71,230	42,040
3047	Training	11,755	84,200	84,200	84,250
3048	Depot and Stores	73,349	81,830	81,830	83,660
3110	Postal Services	49,491	70,050	70,050	55,060
3226	Central Services	250,610	286,290	286,290	-
3290	Information Services	757,253	786,140	786,140	760,430
3291	Procurement	32,904	74,300	74,300	99,990
3292	Staff Welfare	24,741	26,730	26,730	26,730
3300	Transport Management Account	740,358	837,840	824,070	847,070
	Net Controllable Expenditure	9,777,117	10,633,460	10,634,320	9,936,010
	Recharged to Services	(11,452,609)	(12,557,720)	(12,558,580)	(11,916,980)
	Departmental Support	21,453	22,030	22,030	25,610
	Central Support	1,350,224	1,482,720	1,482,720	1,539,040
	Capital	(211,813)	419,510	419,510	416,320
	Resources Board (Recharged) Total	-	-	-	-

Resources Board Summary				
Description	Actual 2020/2021	Approved Budget 2021/2022	Revised Budget 2021/2022	Original Budget 2022/2023
Totals - Recharged Services	(515,628)	-	-	-
Totals - Services Remaining	1,012,986	3,273,590	3,177,660	2,693,880
Central Vacancy Factor	-	(234,000)	(315,000)	(393,500)
Resources Board Total	497,358	3,039,590	2,862,660	2,300,380

VARIOUS - CHIEF EXECUTIVE - DIRECT

This includes the Chief Executive and the Management Team Support Unit budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	208,127	215,670	215,670	222,350
Supplies and Services	3,067	3,870	3,870	3,820
Transport Related Expenditure	-	850	850	450
NET CONTROLLABLE EXPENDITURE	211,194	220,390	220,390	226,620
Recharged to Services	(244,726)	(259,110)	(259,110)	(265,450)
Central Support	31,922	36,480	36,480	36,550
Capital Charges	1,610	2,240	2,240	2,280
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR- RESOURCES

This includes the Corporate Director-Resources, Valuer, Financial Services, Human Resources and Internal Audit.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	797,666	919,990	895,860	907,300
Supplies and Services	164,796	142,120	180,880	183,810
Transport Related Expenditure	173	1,800	1,800	1,820
GROSS EXPENDITURE	962,635	1,063,910	1,078,540	1,092,930
GROSS INCOME	19,979	-	-	-
NET CONTROLLABLE EXPENDITURE	982,614	1,063,910	1,078,540	1,092,930
Recharged to Services	(1,180,726)	(1,284,940)	(1,299,570)	(1,326,920)
Central Support	190,439	189,450	189,450	202,230
Capital Charges	7,673	31,580	31,580	31,760
NET EXPENDITURE	-	-	-	-

VARIOUS - CHIEF EXECUTIVE - OTHER SERVICES

This includes Policy, Democratic Services, Legal Services, Forward Planning, Heritage and Conservation, Environmental Health and Development Control budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	1,002,685	1,086,920	1,086,920	1,203,150
Supplies and Services	70,692	53,980	53,980	57,070
Transport Related Expenditure	2,539	6,000	6,000	6,140
Earmarked Reserves	-	(8,000)	(8,000)	(8,000)
GROSS EXPENDITURE	1,075,917	1,138,900	1,138,900	1,258,360
GROSS INCOME	(16,066)	(27,390)	(27,390)	(27,390)
NET CONTROLLABLE EXPENDITURE	1,059,851	1,111,510	1,111,510	1,230,970
Recharged to Services	(1,191,547)	(1,261,730)	(1,261,730)	(1,424,170)
Central Support	115,894	130,560	130,560	169,040
Capital Charges	15,803	19,660	19,660	24,160
NET EXPENDITURE	1.00	-	-	-

VARIOUS - CORPORATE DIRECTOR RESOURCES - COMMUNITY SERVICES

This includes the Revenues and Benefits and Customer Contact budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	1,394,089	1,390,930	1,390,930	1,247,560
Supplies and Services	123,007	155,860	155,860	212,360
Transport Related Expenditure	-	4,490	4,490	3,300
Earmarked Reserves	(34,419)	-	-	(34,820)
GROSS EXPENDITURE	1,482,677	1,551,280	1,551,280	1,428,400
GROSS INCOME	(96,180)	(49,470)	(49,470)	(57,050)
NET CONTROLLABLE EXPENDITURE	1,386,498	1,501,810	1,501,810	1,371,350
Recharged to Services	(1,655,266)	(1,831,690)	(1,831,690)	(1,743,370)
Central Support	233,780	281,080	281,080	320,710
Capital Charges	34,989	48,800	48,800	51,310
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF HOUSING

This includes the Housing Strategy, Management and Maintenance, Private Sector Housing and Community Support budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	2,280,984	2,367,150	2,752,190	1,837,750
Supplies and Services	61,375	67,290	67,290	64,930
Transport Related Expenditure	2,040	11,910	11,910	9,640
Earmarked Reserves	-	-	(385,040)	-
GROSS EXPENDITURE	2,344,399	2,446,350	2,446,350	1,912,320
NET CONTROLLABLE EXPENDITURE	2,344,399	2,446,350	2,446,350	1,912,320
Recharged to Services	(2,601,146)	(2,740,210)	(2,740,210)	(2,208,620)
Central Support	226,051	254,620	254,620	256,020
Capital Charges	30,696	39,240	39,240	40,280
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR STREETScape

This includes the Corporate Director - Streetscape, Transport, Waste Management and Streetscape and Facilities Management budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	852,114	931,170	931,170	1,042,250
Supplies and Services	19,490	15,870	15,870	15,400
Transport Related Expenditure	2,113	8,270	8,270	8,310
Miscellaneous Expenditure	22	-	-	-
GROSS EXPENDITURE	873,739	955,310	955,310	1,065,960
GROSS INCOME	(9,939)	(12,430)	(12,430)	(12,430)
NET CONTROLLABLE EXPENDITURE	863,800	942,880	942,880	1,053,530
Recharged to Services	(971,960)	(1,066,150)	(1,066,150)	(1,198,500)
Central Support	97,739	108,050	108,050	128,710
Capital Charges	10,421	15,220	15,220	16,260
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF LEISURE AND COMMUNITY DEVELOPMENT

This includes the Director of Leisure and Community Development, Leisure Centres, Landscape Management and Community Development budgets.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	509,319	559,690	559,690	585,370
Supplies and Services	7,775	8,380	8,380	8,460
Transport Related Expenditure	1,402	3,950	3,950	2,950
Miscellaneous Expenditure	49	-	-	-
NET CONTROLLABLE EXPENDITURE	518,545	572,020	572,020	596,780
Recharged to Services	(597,442)	(659,100)	(659,100)	(689,710)
Central Support	68,787	73,570	73,570	80,200
Capital Charges	10,110	13,510	13,510	12,730
NET EXPENDITURE	-	-	-	-

3006 to 3039 - BUILDING MAINTENANCE FUND

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	47,165	48,420	48,420	49,840
Premises Related Expenditure	174,289	182,670	182,670	182,670
Supplies and Services	12,943	160	160	160
Earmarked Reserves	(6,606)	-	-	-
NET CONTROLLABLE EXPENDITURE	227,791	231,250	231,250	232,670
Recharged to Services	(245,040)	(249,440)	(249,440)	(245,650)
Central Support	17,249	18,190	18,190	12,980
NET EXPENDITURE	-	-	-	-

3040 to 3041- COUNCIL OFFICES

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	70,789	80,010	80,010	85,800
Premises Related Expenditure	228,144	243,550	243,550	243,320
Supplies and Services	15,420	23,360	23,360	23,460
GROSS EXPENDITURE	314,353	346,920	346,920	352,580
GROSS INCOME	(163,748)	(165,490)	(165,490)	(169,200)
NET CONTROLLABLE EXPENDITURE	150,605	181,430	181,430	183,380
Recharged to Services	(331,886)	(350,330)	(350,330)	(345,850)
Central Support	91,068	99,400	99,400	92,950
Capital Charges	(416,493)	69,500	69,500	69,520
NET EXPENDITURE	(506,706)	-	-	-

KEY PERFORMANCE INDICATORS

Area of Council Offices (m2)	3,967	3,967	3,967	3,967
Expenditure per square metre	£83.66	£88.31	£88.31	£87.18

3043 - CENTRAL TELEPHONES

All the telephone costs are included in this cost centre.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	6,980	7,170	7,170	-
Supplies and Services	12,075	10,930	10,930	11,030
NET CONTROLLABLE EXPENDITURE	19,055	18,100	18,100	11,030
Recharged to Services	(19,769)	(26,920)	(26,920)	(20,010)
Central Support	714	810	810	970
Capital Charges	-	8,010	8,010	8,010
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of phones	190	190	190	190
Expenditure per phone line	£ 104.05	£ 141.68	£ 141.68	£ 105.32

3045 - RECRUITMENT

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	7,601	17,820	17,820	17,820
Supplies and Services	5,107	7,380	7,380	7,380
NET CONTROLLABLE EXPENDITURE	12,708	25,200	25,200	25,200
Recharged to Services	(15,423)	(28,160)	(28,160)	(28,080)
Central Support	2,715	2,960	2,960	2,880
NET EXPENDITURE	-	-	-	-

3046 - PRINTING AND STATIONERY

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	30,901	29,180	29,180	-
Supplies and Services	28,697	42,800	42,800	42,810
GROSS EXPENDITURE	59,598	71,980	71,980	42,810
GROSS INCOME	-	(750)	(750)	(770)
NET CONTROLLABLE EXPENDITURE	59,598	71,230	71,230	42,040
Recharged to Services	(71,809)	(84,420)	(84,420)	(87,320)
Central Support	9,536	10,820	10,820	42,670
Capital Charges	2,675	2,370	2,370	2,610
	(59,598)	(71,230)	(71,230)	(42,040)
NET EXPENDITURE	-	-	-	-

3047 - TRAINING

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	8,460	80,830	80,830	80,830
Supplies and Services	3,295	3,370	3,370	3,420
NET CONTROLLABLE EXPENDITURE	11,755	84,200	84,200	84,250
Recharged to Services	(67,398)	(143,210)	(143,210)	(148,430)
Central Support	54,397	56,990	56,990	62,140
Capital Charges	1,246	2,020	2,020	2,040
	(11,755)	(84,200)	(84,200)	(84,250)
NET EXPENDITURE	-	-	-	-

3048 - DEPOT AND STORES

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	8,992	9,190	9,190	10,030
Premises Related Expenditure	57,273	66,800	66,800	67,770
Supplies and Services	7,084	5,840	5,840	5,860
NET CONTROLLABLE EXPENDITURE	73,349	81,830	81,830	83,660
Recharged to Services	(95,941)	(103,030)	(103,030)	(97,640)
Central Support	14,893	17,820	17,820	10,590
Capital Charges	(1,223)	3,380	3,380	3,390
NET EXPENDITURE	(8,922)	-	-	-

KEY PERFORMANCE INDICATORS

Area of Depot and Stores (m2)	3,369	3,369	3,369	3,369
Expenditure per square metre	£ 28.48	£ 30.58	£ 30.58	£ 28.98

3110 - POSTAL SERVICES

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	5,740	5,900	5,900	-
Supplies and Services	43,813	64,210	64,210	55,120
Earmarked Reserves	(62)	-	-	-
GROSS EXPENDITURE	49,491	70,110	70,110	55,120
GROSS INCOME	-	(60)	(60)	(60)
NET CONTROLLABLE EXPENDITURE	49,491	70,050	70,050	55,060
Recharged to Services	(70,803)	(95,720)	(95,720)	(81,490)
Central Support	21,312	25,670	25,670	26,430
NET EXPENDITURE	-	-	-	-

3226 - CENTRAL SERVICES

The costs of the central administration function.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	240,523	280,200	280,200	-
Supplies and Services	10,087	5,870	5,870	-
Transport Related Expenditure	-	220	220	-
NET CONTROLLABLE EXPENDITURE	250,610	286,290	286,290	-
Recharged to Services	(309,356)	(353,980)	(353,980)	-
Central Support	50,002	57,160	57,160	-
Capital Charges	8,744	10,530	10,530	-
NET EXPENDITURE	-	-	-	-

3290 - INFORMATION SERVICES

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	558,081	580,210	580,210	554,810
Supplies and Services	203,193	205,310	205,310	205,220
Transport Related Expenditure	6	620	620	400
GROSS EXPENDITURE	761,280	786,140	786,140	760,430
GROSS INCOME	(4,027)	-	-	-
NET CONTROLLABLE EXPENDITURE	757,253	786,140	786,140	760,430
Recharged to Services	(879,275)	(981,120)	(981,120)	(955,990)
Central Support	45,361	47,440	47,440	49,380
Capital Charges	76,662	147,540	147,540	146,180
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of PCs & Devices	334	334	334	334
Expenditure per PC & Device	£ 2,632.56	£ 2,937.49	£ 2,937.49	£ 2,862.25

3291 - PROCUREMENT

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	31,404	72,710	72,710	98,370
Supplies and Services	1,500	1,460	1,460	1,500
Transport Related Expenditure	-	130	130	120
NET CONTROLLABLE EXPENDITURE	32,904	74,300	74,300	99,990
Recharged to Services	(73,915)	(109,800)	(109,800)	(114,900)
Central Support	39,637	33,490	33,490	13,020
Capital Charges	1,374	2,010	2,010	1,890
NET EXPENDITURE	-	-	-	-

3292 - STAFF WELFARE

Budget provision for clothing, optician charges, occupational health fees and subsistence.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	3,172	1,570	1,570	1,570
Supplies and Services	21,263	23,160	23,160	23,160
Transport Related Expenditure	306	2,000	2,000	2,000
NET CONTROLLABLE EXPENDITURE	24,741	26,730	26,730	26,730
Recharged to Services	(25,579)	(27,630)	(27,630)	(27,750)
Central Support	838	900	900	1,020
NET EXPENDITURE	-	-	-	-

3300 to 3999 - TRANSPORT

The costs of providing and maintaining the Council's transport fleet.

DESCRIPTION	ACTUALS 2020/2021	APPROVED BUDGET 2021/2022	REVISED BUDGET 2021/2022	ORIGINAL BUDGET 2022/2023
Employee Expenditure	148,594	151,690	141,880	155,260
Premises Related Expenditure	262	660	500	500
Supplies and Services	126,543	91,860	96,080	94,670
Transport Related Expenditure	460,612	593,630	593,080	596,640
Miscellaneous	1,577	-	500	-
Earmarked Reserves	18,190	-	-	-
GROSS EXPENDITURE	755,778	837,840	832,040	847,070
GROSS INCOME	(15,420)	-	(7,970)	-
NET CONTROLLABLE EXPENDITURE	740,358	837,840	824,070	847,070
Recharged to Services	(803,602)	(901,030)	(887,260)	(907,130)
Departmental Support	21,453	22,030	22,030	25,610
Central Support	37,890	37,260	37,260	30,550
Capital Charges	3,901	3,900	3,900	3,900
NET EXPENDITURE	-	-	-	-

**HOUSING REVENUE
ACCOUNT**

Introduction by the Corporate Director - Resources

Housing Revenue Account Budget

Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

When preparing the HRA estimate, the Council expected to own 2,589 houses at 1 April 2022, a decrease of 10 properties from 1 April 2021. This assumed the sale of 30 properties under the Right to Buy were partially offset due to the acquisition of 20 new build properties in Warton.

Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2022/23 it is estimated that the HRA will contribute £3.407 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £86.995 million. This is after funding capital expenditure of £199 million, with in excess of £31 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £46 million will also have been repaid.

However the expected surplus is less than £10 million until the end of year 17.

Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2022/23 estimate for housing rent income is £12.095 million, an increase in income on the revised budget for 2021/22 of £446,680, due to a 4.1% increase in rent levels and the full year effect of the addition of 10 new build properties in Long Street and Coleshill Road in Atherstone. This has been partially offset by the expected sale of 30 council houses.

The Welfare Reform and Work Act 2016 enables the Government to set rent policy. In October 2017 the Government announced a new long term policy on social rents to allow authorities to increase rents by CPI + 1% for a period of at least 5 years. The policy came into effect on 1 April 2020.

CPI at September 2021 was 3.1% (the month of the previous year set in the policy) plus 1%, which equates to the proposed rent increase from 1 April 2022 of 4.1%. The effect on this authority's rent figures for 2022/23 is that the average rent increase will be £3.59 per week (4.1%), although individual rent changes will vary from increases of £2.92 to £6.61 per week.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.42 to £1.45 per week for 2022/23. The charge for communal cleaning is £2.19 per week for 2022/23.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

HRA Balances

The following section sets out the HRA budget for 2022/23 and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a small deficit of £24,450. Details of expenditure and income are shown on page 85.

The HRA is expected to generate a surplus in 2023/24, 2024/25 and 2025/26. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
HRA Expenditure	15,210	12,662	12,778	12,911	13,198
Total Expenditure	15,210	12,662	12,778	12,911	13,198
Income	12,154	12,638	12,993	13,316	13,620
Total Income	12,154	12,638	12,993	13,316	13,620
Balances (surplus)/Deficit	3,056	24	(215)	(405)	(422)
Balance at 31 March	(605)	(581)	(796)	(1,201)	(1,623)

HOUSING REVENUE ACCOUNT

Actual 2020/21	DESCRIPTION	APPROVED BUDGET 2021/22 £	REVISED BUDGET 2021/22 £	ORIGINAL BUDGET 2022/23 £
	EXPENDITURE			
18,443	Provision for Bad Debts (2%)	233,270	232,960	241,890
	Repairs Fund			
300,057	Departmental Support Services	349,030	349,030	360,680
156,757	Central Support Services	192,310	192,310	155,390
2,765,455	Contribution to Fund	2,819,290	2,825,430	2,891,320
	Management			
587,257.97	General Administration	605,090	616,290	597,780
283,993.30	Housing Registration & Lettings	297,740	297,750	315,930
407,401.62	Tenancy & Estates Management	377,160	372,560	412,300
418,345.04	Rent Collection & Arrears	352,490	384,900	404,810
46,154	Tenant Participation	50,470	46,820	52,290
10,030	New-build properties	14,190	12,590	14,160
320,482	Flats & Communal Centres	342,320	339,770	349,230
17,567	Laundries	18,220	18,860	18,860
14,602	Cesspools and Management of Shops	14,990	16,990	16,550
	Debt Management			
1,503,921	Interest on Loans (as per Business Plan)	1,459,610	1,459,610	1,405,570
2,000,000	Revenue set aside (as per Business Plan)	2,250,000	2,250,000	2,260,000
0	Allowable Debt from Receipts	(862,020)	(955,230)	(953,310)
-	RTB Receipts income	-	-	(945,600)
	Capital			
3,471,170	Revenue funding of capital spending on existing stock	3,468,930	3,468,930	3,783,990
-	Revenue funding of capital spending on existing stock - Additional spend	2,025,000	2,025,000	-
1,230,460	Revenue funding of capital spending on new build	1,255,070	1,255,070	1,280,170
13,552,097	Gross Expenditure	15,263,160	15,209,640	12,662,010
	INCOME			
38,657	Service Charges - Leaseholders	39,950	43,320	43,320
23,810	Service Charges - Window Cleaning	23,100	22,400	22,400
42,485	Service Charges - Cleaning & Caretaking	45,500	45,450	48,640
287,457	Garage Rents	289,860	281,290	307,400
101,448	Shop Rents	101,670	102,940	102,940
21,138	Interest on Balances	12,240	10,450	18,220
81,636	Pensions reserve	-	-	-
11,460,198	Gross Rents (less voids 1.4%)	11,663,700	11,647,960	12,094,640
12,056,828	Gross Income	12,176,020	12,153,810	12,637,560
1,495,269	(Surplus)/Deficit for Year	3,087,140	3,055,830	24,450
(4,733,096)	Revenue Fund balance at start of year	(3,927,186)	(3,237,827)	(181,997)
(3,237,827)	Revenue Fund balance at end of year	(840,046)	(181,997)	(157,547)
129	Average no. of properties (New)	152	141	156
2,486	Average no. of properties (other)	2,437	2,453	2,423

CAPITAL PROGRAMME

Introduction by the Corporate Director - Resources

Capital Programme 2022/23 to 2024/25

Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

When planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure and has forecast the use of this in order to fund the purchase of new vehicles in line with the vehicle renewal programme, works required to shops and flats at High Street Coleshill and for car parking improvements. However, current restraints on revenue spending will limit our ability to borrow further funds for other activities.

The Council is able to fund the majority of the housing capital spending from the revenue generated through the Housing 30 Year Business Plan.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The forecast level of capital resources available to the Council over the next three financial years is £25.020 million as set out in the table below.

	2022/23 £'000	2023/24 £'000	2024/25 £'000
Resources Brought Forward	5,136		
Capital Receipts from Council House Sales	2,037	2,037	2,037
Revenue Contributions – HRA	3,165	3,142	3,217
Borrowing	3,385	199	594
Use of Earmarked Reserves	23	24	24
Total	13,746	5,402	5,872

There are a number of capital schemes that will be required over future years, but which have not yet been included within the Councils Capital Programme. Whilst the costs associated with these schemes have not yet been fully determined, the Council's ability to fund the required work will be a major factor for consideration. The increased financial pressures arising from the pandemic will need to be taken into account in future capital programme decisions.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Over the 3 years, it is expected that a balance of £1.665m will be retained by 2023/24.

Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, and that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level.

The Capital Programme for 2022/23 includes a number of schemes that were included in the 2021/22 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £316,480 in 2022/23, £31,600 in 2023/24 and £91,390 in 2024/25.

The figures included within the Capital Programme for 2022/23 are likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Constraints due to the pandemic also affected our ability to progress some schemes. Projects falling into this category will require resources included within the 2021/22 Capital Programme to be carried forward into the 2022/23 programme. Members will receive a report on this once the exact level of slippage has been established.

The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 23rd February 2022. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

Summary Of Prudential Indicators

1) Capital Expenditure Indicators

	Actual 2020/21 £'000	Revised 2021/22 £'000	Original 2022/23 £'000	Forecast 2023/24 £'000	Forecast 2024/25 £'000
Housing Revenue Account	4,577	8,862	6,254	6,851	3,493
Housing Revenue Account : New Build	1,976	3,192	0	0	0
General Fund	1,915	3,560	5,474	417	867
Total	8,468	15,614	11,728	7,268	4,360

2) Capital Financing Requirement Indicators

	Actual 2020/21 £'000	Revised 2021/22 £'000	Original 2022/23 £'000	Forecast 2023/24 £'000	Forecast 2024/25 £'000
Housing Revenue Account	46,184	43,934	42,041	39,696	37,280
General Fund	12,756	12,403	14,007	14,655	14,619
Total	58,940	56,337	56,048	54,351	51,899

3) Capital Financing Cost Indicators

	Actual 2020/21	Revised 2021/22	Original 2022/23	Forecast 2023/24	Forecast 2024/25
Housing Revenue Account	28.89%	30.44%	29.09%	28.72%	27.55%
General Fund	3.33%	3.72%	1.72%	1.82%	3.05%

Treasury Indicators

External Debt/ Treasury Indicator	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000
Authorised Limit for External Debt	79,441	79,715	78,302	76,277
Operational Boundary	56,337	56,048	54,351	51,899
Upper Limit for Fixed Interest Rate Exposure	60,000	58,000	56,000	54,000
Upper Limit for Variable Rate Exposure	30,000	29,000	28,000	27,000
Upper Limit for Total Principal Sums Invested for over 364 days (per maturity date)	50%	50%	50%	50%

Maturity Structure of New Fixed Rate Borrowing	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 Months and within 24 months	100%	0%
24 months and within 5 years	100%	0%
5 years and within 10 years	100%	0%
10 years and above	100%	0%

Capital Programme - HRA Housing

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2022/23	2023/24	2024/25	3 Year Programme
Electrics	A scheduled programme to replace consumer units and to bring wiring in Council properties up to date.	900,000	600,000	300,000	1,800,000
Staffing	Housing officers who deliver the capital programme to Council properties.	280,020	285,430	292,580	858,030
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	426,870	600,000	600,000	1,626,870
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	900,000	500,000	300,000	1,700,000
Windows and Doors	Programmes of window and door replacements to address older installations that are not energy efficient and those that are defective.	-	250,000	300,000	550,000
Energy Saving Measures	External Wall Insulation & Loft Insulation programmes will be required to ensure properties meet the necessary levels for energy usage.	350,000	250,000	250,000	850,000
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	261,280	200,000	200,000	661,280
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	300,000	400,000	400,000	1,100,000
Improvement works for blocks of flats - external and common areas	In 2019 we started a rolling priority programme of remedial works to blocks of flats. The works deal with blocks of flats that require extensive structural repairs.	2,300,000	3,350,000	500,000	6,150,000
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	235,411	66,000	-	301,411
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	-	-	-	-
Replacement of Neighbourhood Warden Vehicles	Replacement as per the vehicle replacement schedule.	-	-	-	-
Multi Trade Contract	To cover a range of capital works including remedial work following fire risk assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	300,000	350,000	350,000	1,000,000
Total HRA Capital Programme		6,253,581	6,851,430	3,492,580	16,597,591

Capital Programme - General Fund

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2022/23	2023/24	2024/25	3 Year Programme
Decent Homes Grants and Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and associated health effects.	20,000	20,000	20,000	60,000
Computer hardware and software, purchase and replacement	To continue to provide PC's that meet the requirements of the increasingly complex software that is used to deliver Council services and back office functions. This budget includes the renewal of the Microsoft Software licenses.	53,950	30,000	40,000	123,950
Replacement Financial Management System (FMS)	The current Financial Management System (TOTAL) is time limited and will be withdrawn in a few years time. As the software has not been developed for some time, this is increasingly causing issues. A replacement system is needed.	300,000	-	-	300,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Council's aspirations of home and mobile working and self service delivery are possible.	20,000	20,000	20,000	60,000
Network Infrastructure	Replacement of the existing network infrastructure.	-	-	40,000	40,000
Telephone System	Replacement of the existing telephone system.	20,000	-	20,000	40,000
Backing Up	Primarily used at two levels; the day to day use of the recovery of lost data or damaged systems that need to be rolled back to a previous state. The major use is in the event of fire or theft where the backups we hold would be used to restore systems.	20,000	-	-	20,000
Mobile Devices	due to Covid the Council has greatly increased the use of mobile devices over and above the use of PC's and laptops. 100 devices will have to be replaced on a 4 year cycle. This will also be used to replace the Housing Direct Works equipment.	10,000	-	-	10,000
Relacement Planning and Enforcement and Local Land Charges System	To review and assess the system to ensure it still meets user needs and replace if required	32,550	-	-	32,550
Web development (internet, intranet and extranets)	To review and assess systems to ensure they still meets user needs and replace if required	50,000	-	-	50,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contact less payments.	-	15,000	-	15,000
Replacement Environmental Health system	The current system will be unsupported by Civica. A new system is required in 2022/23 to enable Environmental Health to work more efficiently and potentially improve customer	115,000	-	-	115,000
Uninterruptable Power Supply	A large 'battery' which ensures power to all systems. This supply is unaffected by power cuts etc.	10,000	-	-	10,000
Leisure / 4G scheme at Sheepy Road	Provision for a Leisure / 4G scheme at Sheepy Road, subject to generating additional capital funding and a sustainable revenue business case	-	372,170	-	372,170
Industrial Units	External works on Industrial Buildings	300,000	-	-	300,000
Refurbishment of Council Owned Buildings	To carry out improvements to all council owned property.	45,000	-	45,000	90,000
Electrical Upgrade at Old Bank House	The electrical system at Old Bank House is 30 years old and will be in need of updating to comply with current legislation.	150,000	-	-	150,000
Disabled Discrimination Adaptations	To undertake work where appropriate to improve access to and around our facilities for disabled users of the service.	137,310	-	-	137,310
Works required at High Street, Coleshill	Refurbishment works to shops and flats.	970,000	-	-	970,000
Additional Car Parking in Coleshill	To provide additional car parking in Coleshill, subject to the revenue implications of any proposed scheme being affordable (capital funding from the business rate reserve)	600,000	400,000	-	1,000,000
Depot - Demolition works	To undertake work to demolish the single storey building currently used as the main Housing office and archive store	30,600	-	-	30,600
Structural Maintenance Programme of car parks and unadopted roads	A detailed analysis of the Council's car parks and unadpted roads has been carried out and has identified that the thickness of many of the surfaces is below the required standards.	345,000	-	-	345,000
Maya Restaurant - Resurface car park	The car park at the facility is in a poor condition and requires a complete re-construction	30,000	-	-	30,000
Innage Park - Mobile Care Admin Facility	Upgrades are required to the energy efficiency of the building, to enable the Council to acquire the necessary Energy Performance Rating Certificate	30,000	-	-	30,000
Replacement of Pool Vehicles	Replacement as per the vehicle replacement schedule.	-	28,600	33,000	61,600
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	1,572,582	-	343,200	1,915,782
Replacement of Cesspool Vehicles	Replacement as per the vehicle replacement schedule.	-	138,600	-	138,600
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	192,049	24,200	171,677	387,926
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	287,881	7,887	46,354	342,122
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	17,292	-	-	17,292
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements. The proposed investment protects significant levels of income. Whilst fitness equipment has been replaced over the last few years, there is other sports equipment that is in need of renewal.	20,000	20,000	20,000	60,000
Provision for leisure Facilities in Atherstone	Provision for Leisure facilities in Atherstone - to be used in bids for external funding for a replacement facility (capital funding from the business rate reserve)	-	3,000,000	-	3,000,000
Provision for leisure Facilities in Polesworth	Provision of a replacement Leisure Facility in Polesworth, subject to a sustainable business case (borrowing costs to be included in the MTFs from 2024/25)	-	3,000,000	-	3,000,000
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the three leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	65,000	-	-	65,000
Play Area Replacement Programme	Planned replacement of play facilities - Year 1 at Corley, Hurley, Wood End; Year 2 at Mancetter and Dordon (Kitwood Avenue).	240,000	95,000	50,000	385,000
Capital Salaries - Management	General Fund staffing.	17,140	17,410	17,810	52,360
Total General Fund Capital Programme		5,701,354	7,188,867	867,041	13,757,262
Total Overall Capital programme		11,954,935	14,040,297	4,359,621	30,354,853

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