

BUDGET SUMMARY

2021-2022



**North Warwickshire
Borough Council**

NORTH WARWICKSHIRE BOROUGH COUNCIL

BUDGETS FOR THE YEAR 2021-2022

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Corporate Vision and Priorities

Corporate Vision

North Warwickshire Borough Council's Vision:-

'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'

The Corporate Plan sets out the Council's seven priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

The Priorities are:

- *EFFICIENT ORGANISATION*

Financial management, lean and responsive organisation.

- *SAFE, LIVEABLE, LOCALLY FOCUSED COMMUNITIES*

Feeling safe, place based enforcement, quality of life.

- *PROSPEROUS AND HEALTHY*

Jobs, infrastructure, connectivity, health.

- *SUSTAINABLE GROWTH, PROTECTED RURALITY*

Vibrant growth, sense of place, recognisably home.

In addition, the Council will adopt two cross cutting Strategies – our Covid Recovery Plan and our Climate Change Strategy.

Introduction by the Corporate Director - Resources

General Fund Revenue Estimate

Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2021/22 financial year.

The Council agreed the budget and set its Council Tax for the 2020/21 financial year at its meeting on 24th February and agreed there would be a £5.00 (2.36%) increase in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

Financial Strategy 2021/22

In September 2020, the Executive Board approved the Financial Strategy for the Council for the period 2020/2025.

The strategy included the anticipated effect of the Covid-19 pandemic. The main focus was on 2020/21, with only limited updates assumed in other areas due to the economic uncertainty that existed. The decision was taken to use some earmarked reserves to support the general budget in both 2020/21 and 2021/22, to try to minimise the impact of the pandemic. The Strategy assumed a £5.00 (2.36%) increase in Council Tax, no change in external funding and an assumed reduction of £500,000 in additional NNDR growth retention.

On this basis the strategy then set out the level of savings that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Limited unavoidable growth was included within the strategy.

For 2021/22 the level of savings required totalled £700,000 with further savings of £800,000 in 2022/23 and £800,000 in 2023/24. A savings target was not included for 2024/25 at that time.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income totalled £705,640. These reductions are summarised below.

Service Area	£'000 2021/22 Onwards
Planning and Development Board	4,850
Resources Board – Central Budgets	302,550
Community and Environment Board	3,360
Resources Board	394,880
Overall Total	705,640

The savings identified and included within the 2021/22 revenue estimates are set out on page x.

The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2021/22 totals £7,578,590, which includes both Service Budgets and other Financing Adjustments. This amount is £144,850 (1.88%) lower in cash terms, than the amount set for 2020/21. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	Budget Requirement 2020/21	7,723
Add	Decrease in Grants Received (inc. those on Benefits)	480
	Cost of Inflation	195
	Unavoidable spend pressures	262
	Decrease in Income	909
	Decrease in Interest on Investments	280
Less	Impact of Service Changes (inc. those on Benefits)	1,237
	Increase in the Use of Balances	279
	Savings and Efficiencies	706
	Decrease in investment in our capital assets	48
	Budget Requirement 2021/22	7,579

Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The external funding allocated for this Council shows a 0.5% increase in 2021/22 from the previous year, with further increases of 1-1.5% per year assumed from 2022/23 onwards. The 0.5% increase in funding would normally come through an increase in the business rates multiplier. As a result of the pandemic, the Government has announced that the multiplier will remain unchanged for 2021/22. Instead this will be provided through a Section 31 grant.

In line with previous years, local authorities will be able to retain a proportion of the business rates they collect for the year in 2021/22. The Secretary of State announced an unchanged baseline funding level of £1.922 million for North Warwickshire in the 2021/22 Finance Settlement. As we are required to pay a business rate tariff of £15.345 million in 2021/22, we need our local share of business rates to come to £17.267 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government.

The recovery of the economy is uncertain and could impact on the collection of business rates in 2021/22. As we only include additional business rates that have already been received, we are still able to include an additional £500,000 in business rates in the year.

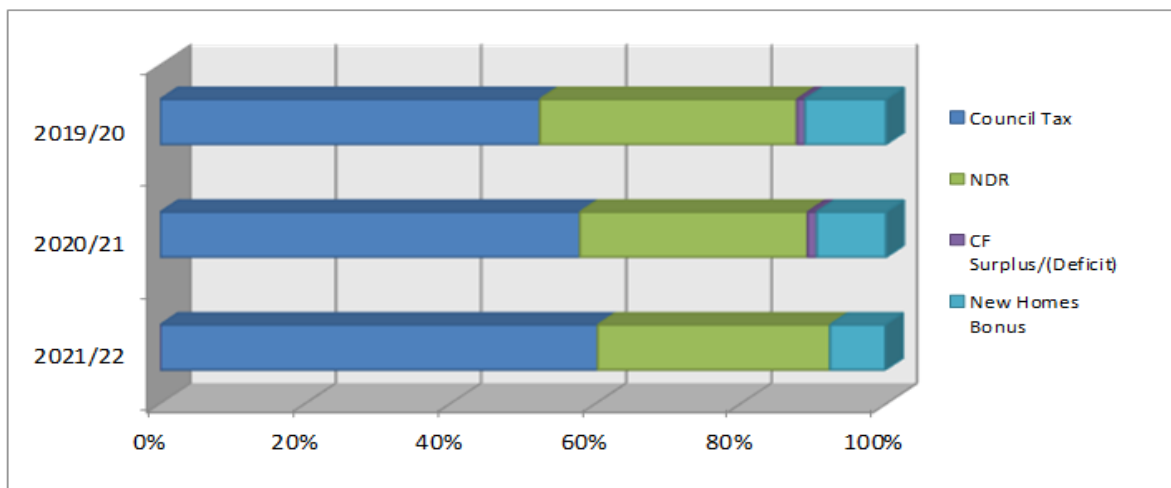
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, allowing the Pool to keep more of the increase.

The setting of the Council Tax takes into account the spending requirements of the boards, reduced by investment income, financing adjustments and expected contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax has increased by £5.00 (2.36%) in 2021/22. In addition, there has been a small increase in the number of properties paying Council Tax over 2020/21 so an additional £7,850 will be collected in 2020/21.

The New Homes Bonus expected for 2021/22 is £577,680, which is £160,800 lower than in 2020/21. Government plans to change the New Homes Bonus system have been delayed due to the pandemic, so an additional one off sum has been included in the 2021/22 allocation. There are no indications around a potential alternative scheme currently, so only the legacy payment due in 2022/23 has been included. No funding at all has been assumed for 2023/24 onwards.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2021/22 increased from 2020/21 levels by 2.99% (including a 1% increase for Social Care), Warwickshire Police Authority Council Tax for 2021/22 increased by 6.3% from 2020/21 levels and the Council Tax for this Council for 2021/22 increased by 2.36% from 2020/21 levels. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 3.29%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	925.36	1,079.59	1,233.81	1,388.04	1,696.49	2,004.95	2,313.40	2,776.08
Warwickshire CC – Adult Social Care	96.98	113.14	129.31	145.47	177.80	210.12	242.45	290.94
Warwickshire Police	168.64	196.75	224.85	252.96	309.17	365.39	421.60	505.92
North Warwickshire	144.87	169.01	193.16	217.30	265.59	313.88	362.17	434.60
Parishes (Average)	34.57	40.34	46.10	51.86	63.38	74.91	86.43	103.72
Total	1,370.42	1,598.83	1,827.23	2,055.63	2,512.43	2,969.25	3,426.05	4,111.26

Further detail is given on pages viii and ix.

Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, reductions and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have been revised to take account of changes made in the 2020/21 budget estimates. These amounts are set out below.

Revised Budget Strategy

	2020/21 Revised £000	2021/22 Estimate £000	2022/23 Estimate £000	2023/24 Estimate £000	2024/25 Estimate £000
Board Requirements	9,878	9,733	9,832	10,230	10,402
Covid-19 Grants	-	(441)	-	-	-
Investment Income	(200)	(80)	(110)	(150)	(250)
Financing Adjustment	(792)	(714)	(607)	(514)	(438)
Earmarked Reserve – Contribution from HRA	(50)	(50)	(50)	(40)	-
Use of earmarked reserves	(441)	(300)	-	-	-
NDR – Baseline	(1,922)	(1,931)	(1,950)	(1,980)	(2,010)
NDR – Additional Rates	(500)	(500)	(500)	(500)	(500)
New Homes Bonus	(738)	(578)	(208)	-	-
Collection Fund Surplus	(98)	9	7	(17)	(37)
Net Expenditure	5,137	5,148	6,414	7,029	7,167
Council Tax	(4,466)	(4,579)	(4,731)	(4,910)	(5,093)
Use of Balances	671	569	1,683	2,119	2,074
Reduced Expend Req't 22/23	-	-	(1,500)	1,500	(1,500)
Reduced Expend Req't 23/24	-	-	-	(600)	(600)
Adjusted Use of Balances	671	569	183	19	(26)
Level of Balances	2,182	1,613	1,430	1,411	1,437

The Council Tax 2021/22

Expenditure Requirements	£	£
North Warwickshire Borough Council Net Expend		7,578,590.00
Parish Council Precepts		1,092,834.26
		8,671,424.26
Less:		
Revenue Support Grant & NDR Distribution	(2,431,280.00)	
New Homes Bonus	(577,680.00)	
Collection Fund deficit	9,110.00	(2,999,850.00)
Net Borough Council Requirement		5,671,574.26
Warwickshire County Council Precept		32,312,696.56
Warwickshire Police Authority Precept		5,330,133.02
Total Council Tax Requirement		43,314,403.84

The Council tax for 2020/21	£	£
Effective Tax Base for Whole Area (number of Band D equivalent properties)	21,071.07	
Warwickshire County Council Requirement Requirement divided by Tax Base =	32,312,696.56	1,533.51
Warwickshire Police Authority Requirement Requirement divided by Tax Base =	5,330,133.02	252.96
North Warwickshire Borough Council Requirement Requirement divided by Tax Base =	4,578,740.00	217.30
Parish Requirement (average) Requirement divided by Tax Base =	1,092,834.26	51.86
Total Average Band D Council Tax		2,055.63

The Council Tax 2021/22

Column No	1	2	3	4	5	6	7
<u>Parish Councils</u>	<u>Parish Precept</u>	<u>Tax Base (Band D)</u>	<u>Parish Precept per Band D</u>	<u>Add Borough Precept Band D</u>	<u>Add County Precept Band D</u>	<u>Add Police Precept Band D</u>	<u>Council Tax Band D Cols 3+4+5+6</u>
Ansley	28,370.00	731.14	38.8	217.3	1,533.51	252.96	2,042.57
Arley	25,000.00	848.75	29.46	217.3	1,533.51	252.96	2,033.23
Astley	1,430.00	78.06	18.32	217.3	1,533.51	252.96	2,022.09
Atherstone	147,529.00	2,705.85	54.52	217.3	1,533.51	252.96	2,058.29
Austrey	15,756.00	469.18	33.58	217.3	1,533.51	252.96	2,037.35
Baddesley Ensor	63,028.00	505.28	124.74	217.3	1,533.51	252.96	2,128.51
Baxterley	12,050.00	129.59	92.99	217.3	1,533.51	252.96	2,096.76
Bentley/Merevale	800	48.51	16.49	217.3	1,533.51	252.96	2,020.26
Caldecote	-	82.18	-	217.3	1,533.51	252.96	2,003.77
Coleshill	250,718.38	2,473.46	101.36	217.3	1,533.51	252.96	2,105.13
Corley	18,250.00	339.64	53.73	217.3	1,533.51	252.96	2,057.50
Curdworth	36,200.00	471.44	76.79	217.3	1,533.51	252.96	2,080.56
Dordon	29,963.00	859.26	34.87	217.3	1,533.51	252.96	2,038.64
Fillongley	22,000.00	658.02	33.43	217.3	1,533.51	252.96	2,037.20
Great Packington	-	55.51	-	217.3	1,533.51	252.96	2,003.77
Grendon	19,536.50	675.46	28.92	217.3	1,533.51	252.96	2,032.69
Hartshill	101,037.58	1,061.53	95.18	217.3	1,533.51	252.96	2,098.95
Kingsbury	36,020.00	2,355.07	15.29	217.3	1,533.51	252.96	2,019.06
Lea Marston	12,000.00	140.28	85.54	217.3	1,533.51	252.96	2,089.31
Little Packington	-	17.68	-	217.3	1,533.51	252.96	2,003.77
Mancetter	30,000.00	665.56	45.07	217.3	1,533.51	252.96	2,048.84
Maxstoke	7,350.00	113.92	64.52	217.3	1,533.51	252.96	2,068.29
Middleton	13,132.00	319.17	41.14	217.3	1,533.51	252.96	2,044.91
Nether Whitacre	18,500.00	491.9	37.61	217.3	1,533.51	252.96	2,041.38
Newton Regis/Seckington	10,900.00	229.55	47.48	217.3	1,533.51	252.96	2,051.25
Over Whitacre	2,500.00	187.8	13.31	217.3	1,533.51	252.96	2,017.08
Polesworth	95,000.00	2,659.21	35.72	217.3	1,533.51	252.96	2,039.49
Shustoke	13,478.00	219.68	61.35	217.3	1,533.51	252.96	2,065.12
Shuttington	7,000.00	157.45	44.46	217.3	1,533.51	252.96	2,048.23
Water Orton	73,785.80	1,258.09	58.65	217.3	1,533.51	252.96	2,062.42
Wishaw	1,500.00	62.85	23.87	217.3	1,533.51	252.96	2,027.64
Totals	<u>1,092,834.26</u>	<u>21,071.07</u>					
Average Band D Council Tax			51.86	217.3	1,533.51	252.96	2,055.63

APPENDIX D

SAVINGS/ADDITIONAL INCOME INCLUDED IN 2021/2022 FIGURES

Board	Description	2021/2022 £
C & E	Reduction in business rates	2,120
C & E	Reduction in car lump sum allowances	1,240
Resources Recharged	Reduction in lease car lump sum allowances	7,010
Resources Recharged	Reduction in subsistence	50
Resources Recharged	Reduction in Disclosure and Barring Service checks	1,750
Resources Recharged	Reduction in journals and newspapers	1,050
Resources Recharged	Reduction in books	540
Resources Recharged	Reduction in business rates	4,940
Resources Recharged	Increase in Rent Income from Council House	7,200
Resources Recharged	Reduction in car lump sum allowances	1,240
Resources Recharged	Reduction in essential travel allowances	1,240
Resources Recharged	Reduction in Housing Assessment Officer hours	7,040
Resources Recharged	Rationalisation of two part time Accountancy Assistant posts	2,560
Resources Recharged	Reduction in provisions	200
Resources Remaining	Cost of Democratic Services - Reduction in hire of premises	530
Resources Remaining	Cost of Democratic Services - Reduction in telephone costs	2,340
Resources Remaining	Reduction in corporate subscriptions	180
Resources Remaining	Reduction in electricity costs	410
Resources Remaining	Reduction in business rates	8,740
Resources Remaining	Reduction in water and sewerage costs	800
Resources Remaining	Increase in Rent Income from Industrial Units	26,670
P&D	Reduction in Advertising, promotions and publicity	4,850
Resources Recharged	Senior Management Changes	93,500
Resources Recharged	Central Administration Unit	90,000
Resources Remaining	Borough Care Service	355,210
Resources Recharged	Changes to Reception Service	84,230
	Overall Total	705,640

SUMMARY OF REVENUE REQUIREMENTS

Revised Gross Expenditure 2020/21	Revised Gross Income 2020/21	Revised Net Expenditure 2020/21		Gross Expenditure 2021/22	Gross Income 2021/22	Net Expenditure 2021/22
£	£	£		£	£	£
9,507,060.00	3,776,760.00	5,730,300.00	Community and Environment	9,139,680.00	2,928,850.00	6,210,830.00
972,160.00	639,360.00	332,800.00	Planning and Development	999,850.00	715,150.00	284,700.00
150,270.00	99,760.00	50,510.00	Licensing	155,260.00	113,290.00	41,970.00
15,476,270.00	12,397,390.00	3,078,880.00	Resources	14,395,260.00	11,954,610.00	2,440,650.00
680,990.00	220.00	680,770.00	Executive	752,830.00	3,280.00	749,550.00
12,820,390.00	12,820,390.00	-	Council Housing	15,263,160.00	15,263,160.00	-
4,590.00	-	4,590.00	Contingencies	4,660.00	-	4,660.00
-	-	-	Covid-19 Grants	-	441,420.00	(441,420.00)
(441,970.00)	-	(441,970.00)	Use of Earmarked Reserves	(300,000.00)	-	(300,000.00)
-	200,000.00	(200,000.00)	Interest on Balances	-	80,000.00	(80,000.00)
-	841,690.00	(841,690.00)	Financing Adjustment	-	763,150.00	(763,150.00)
-	17,266,880.00	(17,266,880.00)	Business Rates	-	17,276,490.00	(17,276,490.00)
15,345,210.00	-	15,345,210.00	Business Rates - Tariff	15,345,210.00	-	15,345,210.00
-	500,000.00	(500,000.00)	Additional Business Rates	-	500,000.00	(500,000.00)
-	738,480.00	(738,480.00)	New Homes Bonus	-	577,680.00	(577,680.00)
-	97,570.00	(97,570.00)	Surplus/Deficit on Collection Fund - CT	9,110.00	-	9,110.00
54,514,970.00	49,378,500.00	5,136,470.00		55,765,020.00	50,617,080.00	5,147,940.00
-	670,750.00	(670,750.00)	Use of Balances	-	569,200.00	(569,200.00)
54,514,970.00	50,049,250.00	4,465,720.00		55,765,020.00	51,186,280.00	4,578,740.00
1,073,986.95	-	1,073,986.95	Special Items - Parish Precepts	1,092,834.26	-	1,092,834.26
55,588,956.95	50,049,250.00	5,539,706.95		56,857,854.26	51,186,280.00	5,671,574.26

note. Covid-19 grants are included in Board requirements in 2020/21

**COMMUNITY &
ENVIRONMENT BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
COMMUNITY AND ENVIRONMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Codes	Description	Actual 2019/2020 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
3072	Polesworth Sport Centre	174,053	113,560	161,570	171,370
3075	Coleshill Leisure Centre	291,982	182,510	281,510	321,520
3077	Atherstone Leisure Complex	368,710	185,860	326,720	411,140
3082-3	Memorial Hall	121,987	110,140	114,890	127,530
4002	Public Health (Commercial Pollution Control)	247,864	240,740	247,470	247,070
4003	Public Health (Domestic Pollution Control)	64,763	24,740	23,940	25,400
5000	Domestic Refuse Collection	725,317	663,450	589,960	633,090
5001	Streetscene Grounds Maintenance	21,014	8,450	5,630	18,160
5002	Trade Refuse Collection	(42,037)	(45,880)	(46,100)	(44,250)
5003	Cesspool Emptying	(12,527)	(51,870)	(28,800)	(49,410)
5004	Recycling	1,005,366	532,220	602,420	791,310
5005	Animal Control	22,948	16,220	25,730	23,220
5006	Abandoned Vehicles	2,303	2,010	2,010	2,050
5010	Amenity Cleaning	534,385	545,600	522,420	559,090
5013	Unadopted Roads	4,058	7,900	7,900	8,050
5014	Flooding And Land Drainage	1,058	-	-	-
5015	Street Furniture	3,398	1,350	1,350	1,380
5016	Atherstone Market	2,331	1,840	1,790	1,880
5019	Green Space Budget	421,402	432,670	412,960	431,330
5021	Public Health (Control of Disease) Act 1984 Burials	2,050	-	1,720	-
5023	Consultation	574	4,650	-	4,650
5025	Corporate Policy	48,255	44,120	44,120	47,790
5030	Rural Regeneration	30,228	27,390	27,390	27,980
5034	Landscape	10,345	10,260	10,570	10,780
5040	Marketing and Market Research	5,470	8,760	8,760	8,930
5044	Support to Voluntary Organisations	54,149	54,620	54,620	55,710
5055	Community Development Health Improvement	25,945	32,100	32,440	33,550
5056	Community Development Safer Communities	56,009	62,840	62,840	64,740
5064	QE - Artificial Grass Pitch	(10,647)	(10,080)	(10,080)	(9,870)
7361	England's Rural Heart LEADER Partnership	(3,718)	1,050	1,040	660
72xx	Covid Related Expenditure	814	-	-	-
	Net Controllable Expenditure	4,177,849	3,207,220	3,486,790	3,924,850
	Departmental Support	653,418	696,400	696,400	708,960
	Central Support	617,176	658,350	658,350	688,260
	Capital	894,114	888,760	888,760	888,760
	Net Expenditure	6,342,557	5,450,730	5,730,300	6,210,830

3072 - POLESWORTH SPORTS CENTRE

Polesworth Sports Centre is a dual-use facility shared with The Polesworth School. It has a four badminton court-size hall, one squash court and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	302,492	265,280	266,830	272,680
Premises Related Expenditure	42,160	40,480	40,460	39,580
Supplies & Services	25,525	24,700	20,910	24,940
Transport Related Expenditure	157	-	-	-
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(2,107)	-	-	-
GROSS EXPENDITURE	368,227	330,460	328,200	337,200
GROSS INCOME	(194,174)	(216,900)	(166,630)	(165,830)
NET CONTROLLABLE EXPENDITURE	174,053	113,560	161,570	171,370
Departmental Support	17,421	19,260	19,260	18,780
Central Support Services	36,964	40,840	40,840	43,050
Capital Charges	19,560	14,000	14,000	14,000
NET EXPENDITURE	247,998	187,660	235,670	247,200

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	105.5%	108.2%	141.7%	145.6%
Operational Recovery Rate (excluding Central Support and Capital Charges)	71.6%	72.9%	56.5%	54.7%

3075 - COLESHILL LEISURE CENTRE

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	462,423	400,630	400,940	409,500
Premises Related Expenditure	149,251	150,620	155,870	160,990
Supplies & Services	51,711	49,350	41,850	48,180
Transport Related Expenditure	46	-	-	-
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	18,803	20,910	20,910	20,910
GROSS EXPENDITURE	682,234	621,510	619,570	639,580
GROSS INCOME	(390,252)	(439,000)	(338,060)	(318,060)
NET CONTROLLABLE EXPENDITURE	291,982	182,510	281,510	321,520
Departmental Support	20,145	22,470	22,470	21,750
Central Support Services	56,773	61,660	61,660	64,550
Capital Charges	104,710	101,130	101,130	101,130
NET EXPENDITURE	473,610	367,770	466,770	508,950

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	84.2%	81.9%	106.4%	115.5%
Operational Recovery Rate (excluding Central Support and Capital Charges)	72.4%	79.0%	61.0%	55.5%

3077 - ATHERSTONE LEISURE COMPLEX

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	638,433	546,650	548,980	567,140
Premises Related Expenditure	266,485	250,890	240,430	264,860
Supplies & Services	61,884	60,070	52,250	56,990
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	(513)	2,500	2,500	2,500
GROSS EXPENDITURE	966,289	860,110	844,160	891,490
GROSS INCOME	(597,579)	(674,250)	(517,440)	(480,350)
NET CONTROLLABLE EXPENDITURE	368,710	185,860	326,720	411,140
Departmental Support	22,791	25,370	25,370	24,420
Central Support Services	79,198	79,760	79,760	86,820
Capital Charges	193,520	250,950	250,950	250,950
NET EXPENDITURE	664,219	541,940	682,800	773,330

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	78.7%	73.3%	95.9%	106.9%
Operational Recovery Rate (excluding Central Support and Capital Charges)	75.4%	84.2%	65.9%	57.8%

3081 - LEISURE FACILITIES STRATEGIC OUTCOME PLAN

This budget covers the costs of the Leisure Facilities Strategic Outcomes Planning Model exercise through which to identify the most appropriate long-term, sustainable portfolio of leisure facilities to serve the residents of North Warwickshire.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Supplies & Services	-	53,000	53,000	-
Earmarked Reserves	-	(53,000)	(53,000)	-
GROSS EXPENDITURE	-	-	-	-
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-
Central Support Services	-	-	-	-
NET EXPENDITURE	-	-	-	-

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

3082-3083 - MEMORIAL HALL

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	101,262	94,960	95,740	98,370
Premises Related Expenditure	41,978	38,360	39,300	43,150
Supplies & Services	10,480	11,970	7,200	11,580
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	153,720	145,290	142,240	153,100
GROSS INCOME	(31,733)	(35,150)	(27,350)	(25,570)
NET CONTROLLABLE EXPENDITURE	121,987	110,140	114,890	127,530
Departmental Support	2,650	2,910	2,910	2,760
Central Support Services	12,334	12,430	12,430	13,850
Capital Charges	28,785	25,170	25,170	25,170
NET EXPENDITURE	165,756	150,650	155,400	169,310

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	252.7%	251.8%	325.2%	357.6%
Operational Recovery Rate (excluding Central Support and Capital Charges)	23.9%	25.3%	20.2%	17.5%

4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health and safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenses	263,898	256,100	256,100	262,690
Supplies & Services	17,241	19,560	19,690	19,770
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	281,139	275,660	275,790	282,460
GROSS INCOME	(33,275)	(34,920)	(28,320)	(35,390)
NET CONTROLLABLE EXPENDITURE	247,864	240,740	247,470	247,070
Departmental Support	69,151	75,410	75,410	79,470
Central Support Services	7,802	8,380	8,380	14,140
Capital Charges	-	60	60	60
NET EXPENDITURE	324,817	324,590	331,320	340,740

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)

Private sector domestic enforcement of housing standards

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenses	65,190	24,710	24,710	25,390
Supplies & Services	2,124	3,580	2,780	3,630
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	67,314	28,290	27,490	29,020
GROSS INCOME	(2,551)	(3,550)	(3,550)	(3,620)
NET CONTROLLABLE EXPENDITURE	64,763	24,740	23,940	25,400
Departmental Support	18,366	21,300	21,300	22,160
Central Support Services	5,774	7,030	7,030	6,400
Capital Charges	673	60	60	60
NET EXPENDITURE	89,576	53,130	52,330	54,020

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

5000 - DOMESTIC REFUSE COLLECTION

The collection of domestic refuse from households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	579,461	526,720	661,160	540,230
Premises Related Expenditure	9,179	9,120	9,000	9,300
Supplies & Services	76,234	64,120	64,650	65,320
Transport Related Expenditure	220,056	227,510	169,480	186,240
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	884,930	827,470	904,290	801,090
GROSS INCOME	(159,613)	(164,020)	(314,330)	(168,000)
NET CONTROLLABLE EXPENDITURE	725,317	663,450	589,960	633,090
Departmental Support	64,562	64,500	64,500	64,460
Central Support Services	102,174	122,290	122,290	120,070
Capital Charges	150,978	150,550	150,550	150,550
NET EXPENDITURE	1,043,031	1,000,790	927,300	968,170

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

No of Households	28,574	28,740	28,675	28,800
Cost per household	£36.50	£34.82	£32.34	£33.62
Maximum missed collections per 100,000 users	36	40	26	40

5001 - STREETSCENE GROUNDS MAINTENANCE

This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	378,195	362,600	358,980	379,100
Premises Related Expenditure	-	-	-	-
Supplies & Services	21,657	29,910	29,740	30,310
Transport Related Expenditure	70,531	72,280	73,250	74,210
Miscellaneous Expenditure	655	580	580	600
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	471,038	465,370	462,550	484,220
GROSS INCOME	(450,024)	(456,920)	(456,920)	(466,060)
NET CONTROLLABLE EXPENDITURE	21,014	8,450	5,630	18,160
Departmental Support	34,069	43,740	43,740	45,440
Central Support	22,096	27,070	27,070	26,930
Capital Charges	38,603	31,890	31,890	31,890
NET EXPENDITURE	115,782	111,150	108,330	122,420

Contributes to corporate priorities :
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

5002 - TRADE REFUSE COLLECTION

Collecting waste from business premises situated in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	14,452	11,240	11,240	11,560
Supplies & Services	219,523	221,040	223,590	228,070
GROSS EXPENDITURE	233,975	232,280	234,830	239,630
GROSS INCOME	(276,012)	(278,160)	(280,930)	(283,880)
NET CONTROLLABLE EXPENDITURE	(42,037)	(45,880)	(46,100)	(44,250)
Departmental Support	14,452	14,160	14,160	14,030
Central Support Services	17,456	16,290	16,290	15,480
NET EXPENDITURE	(10,129)	(15,430)	(15,650)	(14,740)

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Number of Trade Bins	485	476	484	484
Gross cost per bin collected	£548.21	£551.95	£548.10	£556.07
Net cost per bin collected	-£20.88	-£32.42	-£32.33	-£30.45

5003 - CESSPOOL EMPTYING

The collection and disposal of cesspool and septic tank waste from properties in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	43,589	38,300	39,930	40,740
Premises Related Expenditure	-	110	110	110
Supplies & Services	33,365	23,690	35,260	24,370
Transport Related Expenditure	39,066	25,710	24,750	27,400
Miscellaneous Expenditure	-	100	100	100
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	116,020	87,910	100,150	92,720
GROSS INCOME	(128,547)	(139,780)	(128,950)	(142,130)
NET CONTROLLABLE EXPENDITURE	(12,527)	(51,870)	(28,800)	(49,410)
Departmental Support	12,855	13,420	13,420	13,680
Central Support Services	13,826	27,070	27,070	26,820
Capital Charges	15,102	14,770	14,770	14,770
NET EXPENDITURE	29,256	3,390	26,460	5,860

Contributes to corporate priorities :

- Responsible financial and resource management

- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Number of emptyings	1,091	1,141	1,077	1,077
Gross cost per emptying	£144.64	£125.51	£144.30	£137.41
Net (surplus)/cost per emptying	£26.82	£2.97	£24.57	£5.44

5004 - RECYCLING

An in-house service which collects and recycles green and recyclable waste.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenses	673,027	656,860	837,650	688,390
Premises Related Expenditure	-	120	120	120
Supplies & Services	389,148	327,340	569,960	581,420
Transport Related Expenditure	233,195	237,500	284,090	269,370
Earmarked Reserves	15,000	-	-	-
GROSS EXPENDITURE	1,310,370	1,221,820	1,691,820	1,539,300
GROSS INCOME	(305,004)	(689,600)	(1,089,400)	(747,990)
NET CONTROLLABLE EXPENDITURE	1,005,366	532,220	602,420	791,310
Departmental Support	39,171	38,080	38,080	38,730
Central Support Services	48,009	50,320	50,320	58,690
Capital Charges	180,635	145,110	145,110	145,110
NET EXPENDITURE	1,273,181	765,730	835,930	1,033,840

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of Households	28,574	28,740	28,675	28,800
Cost per household	£44.56	£26.64	£29.15	£35.90
Tonnes of recycle material collected	12,288	12,580	13,340	13,340
% of waste recycled	45%	50%	48%	50%

5005 - ANIMAL CONTROL

Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenses	17,143	21,900	21,900	22,510
Supplies & Services	8,187	8,990	7,770	9,080
Transport Related Expenditure	4,180	5,100	3,100	4,810
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	29,510	35,990	32,770	36,400
GROSS INCOME	(6,562)	(19,770)	(7,040)	(13,180)
NET CONTROLLABLE EXPENDITURE	22,948	16,220	25,730	23,220
Departmental Support	8,035	9,960	9,960	10,430
Central Support Services	16,577	11,830	11,830	11,780
Capital Charge	2,619	4,290	4,290	4,290
NET EXPENDITURE	50,179	42,300	51,810	49,720

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5006 - ABANDONED VEHICLES

Service provided to deal with abandoned vehicles within the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	331	-	-	-
Supplies & Services	2,122	2,160	2,160	2,200
GROSS EXPENDITURE	2,453	2,160	2,160	2,200
GROSS INCOME	(150)	(150)	(150)	(150)
NET CONTROLLABLE EXPENDITURE	2,303	2,010	2,010	2,050
Departmental Support	4,917	4,980	4,980	5,150
Central Support Services	541	570	570	560
NET EXPENDITURE	7,761	7,560	7,560	7,760

Contributes to corporate priorities :

- Protecting our countryside and heritage

5010 - AMENITY CLEANING

Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	422,522	429,710	411,180	435,650
Premises Related Expenditure	28,584	23,010	23,010	23,470
Supplies & Services	23,530	17,400	17,330	17,650
Transport Related Expenditure	84,641	81,010	76,430	87,960
Earmarked Reserves	(11,231)	-	-	-
GROSS EXPENDITURE	548,046	551,130	527,950	564,730
GROSS INCOME	(13,661)	(5,530)	(5,530)	(5,640)
NET CONTROLLABLE EXPENDITURE	534,385	545,600	522,420	559,090
Departmental Support	58,046	61,860	61,860	63,890
Central Support Services	33,670	43,540	43,540	36,530
Capital Charges	31,214	56,030	56,030	56,030
NET EXPENDITURE	657,315	707,030	683,850	715,540

Contributes to corporate priorities :

- Protecting our countryside and heritage

- Improving leisure and wellbeing opportunities

5013 - UNADOPTED ROADS

A small budget to provide minor repairs to the Council's unadopted roads.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	747	-	-	-
Supplies & Services	3,311	7,900	7,900	8,050
GROSS EXPENDITURE	4,058	7,900	7,900	8,050
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	4,058	7,900	7,900	8,050
Departmental Support	9,262	11,340	11,340	11,650
Central Support Services	604	740	740	740
NET EXPENDITURE	13,924	19,980	19,980	20,440

Contributes to corporate priority :
- Creating safer communities

5014 - DRAIN UNBLOCKING AND LAND DRAINAGE

A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenses	1,058	-	-	-
Supplies & Services	-	-	-	-
NET CONTROLLABLE EXPENDITURE	1,058	-	-	-
Departmental Support	9,262	11,340	11,340	11,650
Central Support Services	5,861	6,400	6,400	6,550
Capital Charges	2,652	2,650	2,650	2,650
NET EXPENDITURE	18,833	20,390	20,390	20,850

Contributes to corporate priority :
- Creating safer communities

5015 - STREET FURNITURE

The maintenance and replacement of street furniture e.g. benches and bollards.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenses	411	-	-	-
Supplies & Services	2,987	1,350	1,350	1,380
NET CONTROLLABLE EXPENDITURE	3,398	1,350	1,350	1,380
Departmental Support	4,154	4,160	4,160	4,260
Central Support Services	1,140	1,300	1,300	1,290
NET EXPENDITURE	8,692	6,810	6,810	6,930

Contributes to corporate priority :
- Creating safer communities

5016 - ATHERSTONE MARKET

The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council in conjunction with Hinckley & Bosworth Borough Council.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenses	519	-	-	-
Premises Related Expenditure	1,812	1,840	1,790	1,880
NET CONTROLLABLE EXPENDITURE	2,331	1,840	1,790	1,880
Departmental Support	956	1,020	1,020	1,040
Central Support Services	410	480	480	430
NET EXPENDITURE	3,697	3,340	3,290	3,350

Contributes to corporate priority :
- Promoting sustainable and vibrant communities

5019 - GREEN SPACE BUDGET

The management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	69,390	57,730	57,730	59,330
Premises Related Expenditure	35,559	39,690	24,040	36,860
Supplies & Services	373,303	350,700	343,970	350,850
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(16,126)	-	-	-
GROSS EXPENDITURE	462,126	448,120	425,740	447,040
GROSS INCOME	(40,724)	(15,450)	(12,780)	(15,710)
NET CONTROLLABLE EXPENDITURE	421,402	432,670	412,960	431,330
Departmental Support	58,612	60,690	60,690	61,470
Central Support Services	72,442	54,650	54,650	54,480
Capital Charge	119,706	90,210	90,210	90,210
NET EXPENDITURE	672,162	638,220	618,510	637,490

KEY PERFORMANCE INDICATORS

Number of Play Areas	26	26	26	26
Number of play areas meeting the safety, DDA and Play Value standard	26	26	26	26
Number of Pitches	7	7	12	12
Number of Teams	17	17	25	25
Number of Hirers	17	17	25	25
Budgeted income per team	£330.29	£313.53	£106.40	£215.20

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS

Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	157	-	-	-
Supplies & Services	3,000	-	1,720	-
GROSS EXPENDITURE	3,157	-	1,720	-
GROSS INCOME	(1,107)	-	-	-
NET CONTROLLABLE EXPENDITURE	2,050	-	1,720	-
Departmental Support	3,610	2,720	2,720	2,800
Central Support Services	262	270	270	6,400
NET EXPENDITURE	5,922	2,990	4,710	9,200

5023 - CONSULTATION

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	574	-	-	-
Supplies & Services	-	4,650	-	4,650
NET CONTROLLABLE EXPENDITURE	574	4,650	-	4,650
Departmental Support	3,854	6,640	6,640	6,900
Central Support	2,669	2,860	2,860	2,960
NET EXPENDITURE	7,097	14,150	9,500	14,510

Contributes to corporate priority :

- Responsible financial and resource management

5025 - CORPORATE POLICY

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	32,522	29,040	29,040	29,840
Premises Related Expenditure	569	420	420	430
Supplies & Services	11,090	35,260	35,260	35,960
Miscellaneous Expenditure	16,330	-	-	-
Earmarked Reserves	(12,256)	(20,270)	(20,270)	(18,100)
GROSS EXPENDITURE	48,255	44,450	44,450	48,130
GROSS INCOME	-	(330)	(330)	(340)
NET CONTROLLABLE EXPENDITURE	48,255	44,120	44,120	47,790
Departmental Support	19,101	20,750	20,750	22,020
Central Support	20,789	15,430	15,430	14,770
Capital Charges	5,041	-	-	-
NET EXPENDITURE	93,186	80,300	80,300	84,580

Contributes to corporate priorities :

- Creating safer communities

- Promoting sustainable and vibrant communities

5030 - RURAL REGENERATION

A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	29,563	26,120	26,120	26,680
Premises Related Expenditure	-	-	-	-
Supplies & Services	35,106	1,270	1,270	1,300
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(34,441)	-	-	-
GROSS EXPENDITURE	30,228	27,390	27,390	27,980
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	30,228	27,390	27,390	27,980
Departmental Support	37,878	40,080	40,080	40,500
Central Support	1,859	7,600	7,600	8,620
NET EXPENDITURE	69,965	75,070	75,070	77,100

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

5034 - LANDSCAPE

This service provides for monitoring and enhancing the built and natural environment of the Borough.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenses	81	-	-	-
Supplies & Services	10,264	10,260	10,570	10,780
NET CONTROLLABLE EXPENDITURE	10,345	10,260	10,570	10,780
Departmental Support	1,295	1,210	1,210	1,250
Central Support Services	277	330	330	310
NET EXPENDITURE	11,917	11,800	12,110	12,340

Contributes to corporate priority :

- Protecting our countryside and heritage

5040 - MARKETING & MARKET RESEARCH

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	433	-	-	-
Supplies & Services	5,037	8,760	8,760	8,930
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	5,470	8,760	8,760	8,930
Departmental Support	5,440	5,400	5,400	5,510
Central Support Services	848	1,960	1,960	1,080
NET EXPENDITURE	11,758	16,120	16,120	15,520

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

5044 - SUPPORT TO VOLUNTARY ORGANISATIONS

Annual grants to the North Warwickshire Citizens Advice Bureau and Warwickshire Community and Voluntary Action (CAVA)

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	1,256	-	-	-
Supplies & Services	62,893	54,620	54,620	55,710
Earmarked Reserves	(10,000)	-	-	-
NET CONTROLLABLE EXPENDITURE	54,149	54,620	54,620	55,710
Departmental Support	19,778	22,030	22,030	22,410
Central Support Services	1,238	1,610	1,610	1,360
NET EXPENDITURE	75,165	78,260	78,260	79,480

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5047 - COMMUNITY FUND FOR LOCAL PROJECTS

Community Fund from which local organisations can obtain funding for local projects.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Supplies & Services	3,800	-	196,200	-
Earmarked Reserves	(3,800)	-	(196,200)	-
NET EXPENDITURE	-	-	-	-

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMENT

To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	33,935	34,530	34,530	35,490
Premises Related Expenditure	815	-	-	-
Supplies & Services	14,246	11,120	11,120	11,160
Transport Related Expenditure	2,637	3,450	3,790	3,900
Earmarked Reserves	(3,688)	-	-	(17,000)
GROSS EXPENDITURE	47,945	49,100	49,440	33,550
GROSS INCOME	(22,000)	(17,000)	(17,000)	-
NET CONTROLLABLE EXPENDITURE	25,945	32,100	32,440	33,550
Departmental Support	39,268	41,710	41,710	42,110
Central Support Services	12,818	12,650	12,650	20,440
Capital Charges	-	-	-	-
NET EXPENDITURE	78,031	86,460	86,800	96,100

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES

To work with partners to develop and co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	39,540	34,530	34,530	35,490
Premises Related Expenditure	2,135	370	370	750
Supplies & Services	27,507	27,940	27,940	28,500
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	69,182	62,840	62,840	64,740
GROSS INCOME	(13,173)	-	-	-
NET CONTROLLABLE EXPENDITURE	56,009	62,840	62,840	64,740
Departmental Support	39,468	41,710	41,710	42,110
Central Support Services	9,935	9,910	9,910	10,020
Capital Charges	-	1,890	1,890	1,890
NET EXPENDITURE	105,412	116,350	116,350	118,760

Contributes to corporate priority :

- Creating safer communities

5064 - QE - ARTIFICIAL GRASS PITCH

An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	14,175	16,430	16,170	16,670
Premises Related Expenditure	2,232	3,500	2,570	2,620
Supplies & Services	6,307	6,520	3,780	6,550
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	10,788	2,420	(4,410)	390
GROSS EXPENDITURE	33,502	28,870	18,110	26,230
GROSS INCOME	(44,149)	(38,950)	(28,190)	(36,100)
NET CONTROLLABLE EXPENDITURE	(10,647)	(10,080)	(10,080)	(9,870)
Departmental Support	14,849	8,180	8,180	8,130
Central Support Services	1,209	1,900	1,900	1,740
NET EXPENDITURE	5,411	-	-	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2020 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	47,290	24,260	43,490	12,580
Premises Related Expenditure	800	250	250	260
Supplies and Services	8,985	7,850	7,790	7,550
Transport Related Expenditure	416	1,120	1,120	1,120
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	57,491	33,480	52,650	21,510
GROSS INCOME	(61,209)	(32,430)	(51,610)	(20,850)
NET CONTROLLABLE EXPENDITURE	(3,718)	1,050	1,040	660
Central Support	31,621	31,180	31,180	31,400
Capital Charges	316	-	-	-
NET EXPENDITURE	28,219	32,230	32,220	32,060

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Supporting employment and business

7365 - ARMED FORCES COVENANT VETERAN HUBS DEVELOPMENT

The Armed Forces Covenant (AFC) is a promise from the nation ensuring that those who serve or who have served in the Armed Forces and their families, should be treated with fairness and respect in the communities, economy and society they serve with their lives.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Supplies and Services	17,389	-	7,670	-
Transport	1,414	-	-	-
Earmarked Reserves	(2,803)	-	-	-
GROSS EXPENDITURE	16,000	-	7,670	-
GROSS INCOME	(16,000)	-	(7,670)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

7700 - STRONGER & SAFER COMMUNITIES

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Supplies & Services	11,486	-	14,270	-
Miscellaneous Expenditure	20,905	-	21,000	-
GROSS EXPENDITURE	32,391	-	35,270	-
GROSS INCOME	(32,391)	-	(35,270)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :
- Creating safer communities

7856-HIGH STREET INNOVATION GRANTS

The Government awarded £100,000 to this Council under the High Street Innovation Fund, part of the Portas scheme to renew the "High Street". The Council received the money as a result of the number of empty business premises as a whole, rather than just in the "High Street" shopping areas.

The money is intended to help Councils support retailers against recent trends, such as the effects of the internet and out of town shopping areas.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Supplies & Services	1,150	-	20,000	-
Earmarked Reserves	(1,150)	-	(20,000)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :
- Supporting employment and business

7200,7201,7209 - COVID RELATED EXPENSES

This budget shows some of the additional expenditure incurred due to Covid-19 to support shielding, leisure and Streetscape services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	-	-	27,400	-
Premises Related Expenditure	-	-	4,320	-
Supplies & Services	814	-	15,940	-
Transport Related Expenditure	-	-	211,650	-
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	814	-	259,310	-
GROSS INCOME	-	-	(259,310)	-
NET CONTROLLABLE EXPENDITURE	814	-	-	-
Departmental Support	-	-	-	-
Central Support Services	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	814	-	-	-

EXECUTIVE BOARD

NORTH WARWICKSHIRE BOROUGH COUNCIL
EXECUTIVE BOARD SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2019/20 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
2000	Housing Strategic Service Review	2,086	-	-	-
2001	Outreach and Access to Services	54,896	45,010	45,010	45,840
2002	Corporate Communications	53,918	50,580	36,640	51,830
2003	Community Strategy	47,295	41,610	40,080	42,710
2007	Emergency Planning	4,211	6,030	6,030	6,160
2009	North Warwickshire Local Development Framework	292,409	253,590	218,300	257,550
5050	Support to Parishes	165	-	-	-
	Net Controllable Expenditure	454,980	396,820	346,060	404,090
	Departmental Support	153,359	151,610	151,610	158,120
	Central Support	155,338	173,390	173,390	177,630
	Capital Charges	6,911	9,710	9,710	9,710
	EXECUTIVE BOARD TOTAL	770,588	731,530	680,770	749,550

2000 - HOUSING STRATEGIC SERVICE REVIEW

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	2,086	-	-	-
NET CONTROLLABLE EXPENDITURE	2,086	-	-	-
Departmental Support	29,454	30,470	30,470	31,140
Central Support	1,038	1,080	1,080	1,050
NET EXPENDITURE	32,578	31,550	31,550	32,190

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2001 - OUTREACH AND ACCESS TO SERVICES

This budget covers the costs of creating and maintaining the Community Hubs and administering the referral process to Edible Links.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	46,467	35,870	35,870	36,910
Premises	-	-	-	-
Supplies and Services	13,521	16,170	13,070	15,790
Transport	1,097	1,530	70	-
Earmarked Reserves	(6,189)	(8,560)	(4,000)	(6,860)
GROSS EXPENDITURE	54,896	45,010	45,010	45,840
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	54,896	45,010	45,010	45,840
Departmental Support	28,784	18,340	18,340	19,210
Central Support	62,069	63,390	63,390	64,960
Capital Charges	6,911	9,710	9,710	9,710
NET EXPENDITURE	152,660	136,450	136,450	139,720

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Improving leisure and wellbeing opportunities

2002 - CORPORATE COMMUNICATIONS

North Talk is the Borough Council's newsletter produced two times a year and is distributed to all households in the Borough and to businesses, voluntary organisations and other partners.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	48,638	44,740	36,100	46,110
Supplies and Services	8,630	8,900	540	8,780
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	57,268	53,640	36,640	54,890
GROSS INCOME	(3,350)	(3,060)	-	(3,060)
NET CONTROLLABLE EXPENDITURE	53,918	50,580	36,640	51,830
Central Support	8,922	13,260	13,260	12,910
NET EXPENDITURE	62,840	63,840	49,900	64,740

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2003 - COMMUNITY STRATEGY

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty, raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	45,693	40,080	40,080	41,180
Supplies and Services	1,602	29,360	5,000	6,530
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	(27,830)	(5,000)	(5,000)
GROSS EXPENDITURE	47,295	41,610	40,080	42,710
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	47,295	41,610	40,080	42,710
Departmental Support	30,887	33,580	33,580	35,090
Central Support	51,319	55,050	55,050	56,400
NET EXPENDITURE	129,501	130,240	128,710	134,200

Contributes to corporate priority :

- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

2007 - EMERGENCY PLANNING

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	2,045	-	-	-
Supplies and Services	2,166	6,030	6,030	6,160
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	4,211	6,030	6,030	6,160
Departmental Support	25,028	29,190	29,190	30,380
Central Support	6,681	12,230	12,230	13,560
NET EXPENDITURE	35,920	47,450	47,450	50,100

Contributes to corporate priority :

- Protecting our countryside and heritage
- Creating safer communities

2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	158,203	153,000	153,000	157,240
Premises Related Expenditure	-	410	100	410
Supplies and Services	159,206	100,400	65,420	100,120
Earmarked Reserves	(25,000)	-	-	-
GROSS EXPENDITURE	292,409	253,810	218,520	257,770
GROSS INCOME	-	(220)	(220)	(220)
NET CONTROLLABLE EXPENDITURE	292,409	253,590	218,300	257,550
Departmental Support	38,564	39,420	39,420	41,670
Central Support	23,627	26,030	26,030	26,390
NET EXPENDITURE	354,600	319,040	283,750	325,610

Contributes to corporate priority :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

5050 - SUPPORT TO PARISHES

To assist Parish Councils on parish plans and provide match funding for projects.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	165	-	-	-
Supplies and Services	1,972	-	-	-
Earmarked Reserves	18,028	-	-	-
GROSS EXPENDITURE	20,165	-	-	-
GROSS INCOME	(20,000)	-	-	-
NET CONTROLLABLE EXPENDITURE	165	-	-	-
Departmental Support	642	610	610	630
Central Support	1,682	2,350	2,350	2,360
NET EXPENDITURE	2,489	2,960	2,960	2,990

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

**PLANNING & DEVELOPMENT
BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
PLANNING AND DEVELOPMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2019/2020 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
4009	Planning Control	83,309	(83,250)	(16,640)	(67,960)
4010	Building Control	36,177	35,200	35,200	35,900
4012	Conservation and Built Heritage	49,776	42,100	42,100	43,260
4014	Local Land Charges	(14,157)	(19,600)	(19,210)	(18,480)
4018	Street Naming and Numbering	(13,962)	(5,440)	(4,290)	(5,520)
	Net Controllable Expenditure	141,143	(30,990)	37,160	(12,800)
	Departmental Support	105,718	108,460	108,460	108,970
	Central Support	156,301	170,790	170,790	172,140
	Capital Charges	4,261	16,390	16,390	16,390
	Net Expenditure	407,423	264,650	332,800	284,700

4009 - PLANNING CONTROL

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	570,201	480,300	480,300	499,130
Supplies and Services	69,763	86,450	78,690	82,910
Miscellaneous Expenditure	250	-	-	-
Earmarked Reserves	260,761	-	-	-
GROSS EXPENDITURE	900,975	566,750	558,990	582,040
GROSS INCOME	(817,666)	(650,000)	(575,630)	(650,000)
NET CONTROLLABLE EXPENDITURE	83,309	(83,250)	(16,640)	(67,960)
Departmental Support	75,224	79,910	79,910	79,460
Central Support	127,302	138,350	138,350	140,260
Capital Charge	4,261	13,090	13,090	13,090
NET EXPENDITURE	290,096	148,100	214,710	164,850

Contributes to corporate priorities :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of Planning Applications	903	900	831	900
Gross cost per application	£1,222.04	£872.23	£935.32	£890.84
Net (surplus)/cost per application	£321.26	£164.56	£258.38	£183.17
Caseload per officer	167	167	154	167

4010 - BUILDING CONTROL

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The service is provided by the Central Building Control Partnership.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenses	977	-	-	-
Supplies and Services	35,200	35,200	35,200	35,900
GROSS EXPENDITURE	36,177	35,200	35,200	35,900
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	36,177	35,200	35,200	35,900
Departmental Support	1,631	1,680	1,680	1,710
Central Support Services	11,700	15,140	15,140	13,910
NET EXPENDITURE	49,508	52,020	52,020	51,520

Contributes to corporate priorities :

- Protecting our countryside and heritage

4012 - CONSERVATION AND BUILT HERITAGE

This service looks to maintain the historical built heritage within the Borough

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	49,776	42,050	42,050	43,210
Supplies and Services	-	50	50	50
GROSS EXPENDITURE	49,776	42,100	42,100	43,260
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	49,776	42,100	42,100	43,260
Departmental Support	12,226	9,100	9,100	9,650
Central Support	5,323	5,330	5,330	5,490
NET EXPENDITURE	67,325	56,530	56,530	58,400

Contributes to corporate priorities :
- Protecting our countryside and heritage

4014 - LOCAL LAND CHARGES

The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc., which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective purchasers. The income received from search fees is based upon charges that the Council is free to set itself.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	15,833	13,240	13,240	13,610
Supplies and Services	16,637	17,160	17,550	17,910
GROSS EXPENDITURE	32,470	30,400	30,790	31,520
GROSS INCOME	(46,627)	(50,000)	(50,000)	(50,000)
NET CONTROLLABLE EXPENDITURE	(14,157)	(19,600)	(19,210)	(18,480)
Departmental Support	8,581	9,760	9,760	9,920
Central Support	10,941	10,860	10,860	11,350
Capital Expenditure	-	3,300	3,300	3,300
NET EXPENDITURE	5,365	4,320	4,710	6,090

Contributes to corporate priorities :
- Protecting our countryside and heritage

KEY PERFORMANCE INDICATORS

Number of Local Land Charge Searches	355	400	400	400
Gross cost per search	£146.46	£127.55	£128.53	£131.98
Net cost per search	£15.11	£10.80	£11.78	£15.23

4018 - STREET NAMING & NUMBERING

This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which then feeds into the Council's Land and Property Gazetteer.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2019/2020	2020/2021	2020/2021	2021/2022
Employee Expenditure	1,362	-	-	-
Supplies & Services	2,369	9,440	9,440	9,630
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	3,731	9,440	9,440	9,630
GROSS INCOME	(17,693)	(14,880)	(13,730)	(15,150)
NET CONTROLLABLE EXPENDITURE	(13,962)	(5,440)	(4,290)	(5,520)
Departmental Support	8,056	8,010	8,010	8,230
Central Support	1,035	1,110	1,110	1,130
NET EXPENDITURE	(4,871)	3,680	4,830	3,840

Contributes to corporate priority :
- Creating safer communities

LICENSING COMMITTEE

NORTH WARWICKSHIRE BOROUGH COUNCIL

LICENSING COMMITTEE SUMMARY

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2019/2020 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
4000	Licensing Authority	(33,848)	(36,500)	(35,350)	(36,090)
4001	Licences and Registration	(8,272)	(8,120)	(8,080)	(6,240)
4008	Hackney Carriages	(17,897)	(11,290)	(11,290)	(22,890)
4019	Gambling Act Authority	(10,338)	(9,310)	(7,920)	(9,310)
	Net Controllable Expenditure	(70,355)	(65,220)	(62,640)	(74,530)
	Departmental Support	37,999	73,320	73,320	76,190
	Central Support	41,869	39,830	39,830	40,310
	Capital Charges	-	-	-	-
	Net Expenditure	9,513	47,930	50,510	41,970

4000 - LICENSING AUTHORITY

The Council is the Licensing Authority for the Borough. It is required to process and issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	17,260	14,330	14,330	14,730
Supplies and Services	1,094	1,370	920	1,380
GROSS EXPENDITURE	18,354	15,700	15,250	16,110
GROSS INCOME	(52,202)	(52,200)	(50,600)	(52,200)
NET CONTROLLABLE EXPENDITURE	(33,848)	(36,500)	(35,350)	(36,090)
Departmental Support	22,075	32,040	32,040	33,350
Central Support	14,396	13,600	13,600	15,030
NET EXPENDITURE	2,623	9,140	10,290	12,290

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of licences	391	432	338	390
Gross cost per licence	£140.22	£141.99	£180.15	£165.36
Net cost per licence	£6.71	£21.16	£30.44	£31.51

4001 - LICENCES AND REGISTRATION

The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	1,283	-	-	-
Supplies and Services	1,097	1,750	1,750	1,790
GROSS EXPENDITURE	2,380	1,750	1,750	1,790
GROSS INCOME	(10,652)	(9,870)	(9,830)	(8,030)
NET CONTROLLABLE EXPENDITURE	(8,272)	(8,120)	(8,080)	(6,240)
Departmental Support	8,388	18,530	18,530	19,170
Central Support	10,946	10,510	10,510	9,860
NET EXPENDITURE	11,062	20,920	20,960	22,790

Contributes to corporate priority :

- Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of licences	46	34	34	25
Gross cost per licence	£472.04	£905.59	£905.59	£1,232.80
Net cost per licence	£240.48	£615.29	£616.47	£911.60

4008 - HACKNEY CARRIAGES

The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	13,181	11,010	11,010	11,560
Premises	-	-	-	-
Supplies and Services	3,721	3,170	3,170	3,240
Transport Related Expenditure	5,380	5,940	5,940	6,060
GROSS EXPENDITURE	22,282	20,120	20,120	20,860
GROSS INCOME	(40,179)	(31,410)	(31,410)	(43,750)
NET CONTROLLABLE EXPENDITURE	(17,897)	(11,290)	(11,290)	(22,890)
Departmental Support	6,335	18,650	18,650	19,430
Central Support	15,687	14,810	14,810	14,480
NET EXPENDITURE	4,125	22,170	22,170	11,020

Contributes to corporate priority :

- Supporting employment and business
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of vehicles licences (annual)	87	90	90	90
Number of operators licences (every 5 years)	2	0	0	4
Number of drivers licences (every 3 years)	50	8	8	54
Gross cost per licence	£318.73	£546.73	£546.73	£370.07
Average Income per licence	-£289.06	-£320.51	-£320.51	-£295.61

4019 - GAMBLING ACT AUTHORITY

As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	122	-	-	-
GROSS EXPENDITURE	122	-	-	-
GROSS INCOME	(10,460)	(9,310)	(7,920)	(9,310)
NET CONTROLLABLE EXPENDITURE	(10,338)	(9,310)	(7,920)	(9,310)
Departmental Support	1,201	4,100	4,100	4,240
Central Support	840	910	910	940
NET EXPENDITURE	(8,297)	(4,300)	(2,910)	(4,130)

Contributes to corporate priority :

- Supporting employment and business
- Creating safer communities

KEY PERFORMANCE INDICATORS

Number of Gambling licences	80	83	46	80
Gross cost per licence	£27.04	£60.36	£108.91	£64.75
Net cost per licence	-£103.71	-£51.81	-£63.26	-£51.63

**RESOURCES BOARD
REMAINING WITHIN BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
RESOURCES BOARD (REMAINING)
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2019/2020 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
3000	Cost of Democratic Services	329,631	368,730	354,290	357,880
3001	Election Expenses	88,698	5,400	5,400	5,510
3002	Registration of Electors	8,603	26,640	26,640	27,360
3003	Non Domestic Business Rates	(21,482)	(25,610)	(24,740)	(23,100)
3004	Council Tax Collection	134,807	71,240	158,800	78,300
3050	Finance Miscellaneous	(52,770)	-	-	-
3051	Compensation and Pension Increases	353,459	255,650	333,720	343,230
3052	Assisted Car Purchase	(303)	(280)	(400)	(350)
3054	Electricity at Work	16,671	18,920	18,920	19,300
3059	Finance Unused Land	211	700	700	720
3060	Corporate and Democratic Core	107,486	77,350	77,990	79,550
3061	Unallocated Central Support Services	(349)	63,240	92,750	102,930
3065	Coleshill Shops and Flats	(69,223)	(68,240)	(68,120)	(68,100)
3067	The Pavilions, Holly Lane	(81,869)	(84,780)	(81,010)	(86,260)
3068	Carlyon Road Industrial Estate	(127,393)	(130,850)	(126,250)	(131,530)
3069	Innage Park Industrial Estate	(175,795)	(194,900)	(201,060)	(235,030)
3070	Polesworth Workspace Units	(8,483)	(8,560)	(7,640)	(5,260)
3079	Maya Bar & Restaurant	(11,156)	(12,890)	(12,950)	(13,930)
3080	Football Stadium	9,729	-	-	-
3084	Homeless Persons	64,959	71,690	71,190	68,290
3085	Meadow House Young People Support	(1,417)	-	-	-
3086	Homeless Project Watling Street Dordon	-	-	-	-
3089	Public Conveniences	38,833	35,190	30,280	35,310
3094	Customer Contact	20,133	13,490	12,250	33,270
3097	Rent Allowances	159,705	(10,540)	27,440	(4,950)
3098	Housing Benefit Administration and Rent Rebates	(27,785)	68,160	88,740	41,220
3101	Council Tax Support	107,918	90,060	93,120	97,500
3102	Car Parks	51,811	50,940	48,960	52,130
5008	Private Sector Housing Assistance	36,290	16,350	41,350	10,330
5035	CCTV	3,155	(16,180)	(18,580)	(17,500)
5036	Community Support	231,369	245,830	248,710	-
72xx	Covid Related Expenditure	7,169	-	-	-
	Net Controllable Expenditure	1,192,612	926,750	1,190,500	1,042,670
	Recharged to Services	(249,840)	(255,120)	(249,130)	(258,760)
	Departmental Support	1,023,773	1,084,270	1,084,270	1,114,790
	Central Support	1,009,637	1,081,030	1,081,030	1,087,430
	Capital	971,654	287,210	287,210	287,460
	Resources Board (Remaining) Total	3,947,836	3,124,140	3,393,880	3,273,590

3000 - COST OF DEMOCRATIC SERVICES

This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	72,676	90,910	90,880	75,360
Premises Related Expenditure	120	1,030	500	520
Supplies and Services	14,426	17,660	13,980	15,230
Transport Related Expenditure	1,131	11,680	3,200	11,890
Members Allowances	241,278	247,450	245,730	254,880
GROSS EXPENDITURE	329,631	368,730	354,290	357,880
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	329,631	368,730	354,290	357,880
Recharged to Services	(78,420)	(79,020)	(77,480)	(76,580)
Central Support	168,923	198,460	198,460	194,270
Capital Charges	22,308	17,880	17,880	17,880
NET EXPENDITURE	442,442	506,050	493,150	493,450

Contributes to corporate priorities :

- Responsible financial and resource management
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

3001 - ELECTION EXPENSES

The Council is responsible for the proper staging of elections at a local and national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place every four years with the next being due in May 2023.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	942	-	-	-
Supplies and Services	87,756	5,400	5,400	5,510
GROSS EXPENDITURE	88,698	5,400	5,400	5,510
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	88,698	5,400	5,400	5,510
Departmental Support	7,198	12,400	12,400	10,410
Central Support	6,644	7,750	7,750	7,430
NET EXPENDITURE	102,540	25,550	25,550	23,350

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

3002 - REGISTRATION OF ELECTORS

This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty on the Council to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	2,948	1,570	1,570	1,570
Supplies and Services	33,657	37,840	37,840	38,590
Transport	32	-	-	-
Earmarked Reserves	-	(11,250)	(11,250)	(11,250)
GROSS EXPENDITURE	36,637	28,160	28,160	28,910
GROSS INCOME	(28,034)	(1,520)	(1,520)	(1,550)
NET CONTROLLABLE EXPENDITURE	8,603	26,640	26,640	27,360
Departmental Support	24,914	29,440	29,440	25,590
Central Support	18,665	16,290	16,290	14,390
Capital Charges	-	3,300	3,300	3,300
NET EXPENDITURE	52,182	75,670	75,670	70,640

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of registered electors	49,074	49,200	49,552	49,600
Cost per registered elector	£1.06	£1.54	£1.53	£1.42

3003 - NON DOMESTIC BUSINESS RATES

The Borough Council collects non domestic rates from businesses in its area, and pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	82,623	73,850	73,850	75,810
Supplies and Services	131,468	15,790	30,860	17,330
Earmarked Reserves	(121,525)	-	(16,060)	-
GROSS EXPENDITURE	92,566	89,640	88,650	93,140
GROSS INCOME	(114,048)	(115,250)	(113,390)	(116,240)
NET CONTROLLABLE EXPENDITURE	(21,482)	(25,610)	(24,740)	(23,100)
Departmental Support	82,249	89,090	89,090	91,380
Central Support	22,797	24,190	24,190	28,430
Capital Charges	6,511	6,630	6,630	6,630
NET EXPENDITURE	90,075	94,300	95,170	103,340

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Business Rate Collection Rate	99.36%	99.00%	99.00%	99.00%
Number of NDR properties	2,388	2,388	2,412	2,412
Cost per NDR property	£37.72	£39.49	£39.46	£42.84

3004 - COUNCIL TAX COLLECTION

The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the police authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	187,487	172,780	172,780	177,180
Supplies and Services	11,643	33,460	31,020	36,120
Miscellaneous Expenditure	1,397	-	-	-
GROSS EXPENDITURE	200,527	206,240	203,800	213,300
GROSS INCOME	(65,720)	(135,000)	(45,000)	(135,000)
NET CONTROLLABLE EXPENDITURE	134,807	71,240	158,800	78,300
Departmental Support	185,671	202,660	202,660	200,820
Central Support	33,014	32,560	32,560	45,170
Capital Charges	12,726	13,250	13,250	13,250
NET EXPENDITURE	366,218	319,710	407,270	337,540

Contributes to corporate priority :
- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Council Tax Collection Rate	97.11%	98.00%	98.00%	98.00%
Number of households	28,574	28,740	28,720	28,920
Cost per household	£12.82	£11.12	£14.18	£11.67

3050 - FINANCE MISCELLANEOUS

Some items of income and expenditure do not relate to a specific service and are recorded here.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	(931)	-	-	-
Premises Related Expenditure	-	-	-	-
Supplies and Services	1,175	-	-	-
Miscellaneous Expenditure	(593)	-	-	-
Earmarked Reserves	94,999	-	97,080	-
GROSS EXPENDITURE	94,650	-	97,080	-
GROSS INCOME	(147,420)	-	(97,080)	-
NET CONTROLLABLE EXPENDITURE	(52,770)	-	-	-
Central Support	473	520	520	550
NET EXPENDITURE	(52,297)	520	520	550

3051 - COMPENSATION AND PENSION INCREASES

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	353,459	255,650	333,720	343,230
NET CONTROLLABLE EXPENDITURE	353,459	255,650	333,720	343,230
Recharged to Services	(70,020)	(70,440)	(69,540)	(71,030)
Central Support	862	1,070	1,070	1,050
NET EXPENDITURE	284,301	186,280	265,250	273,250

Contributes to corporate priority :
- Responsible financial and resource management

3052 - ASSISTED CAR PURCHASE

Interest on staff car loans

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	30	-	-	-
GROSS EXPENDITURE	30	-	-	-
GROSS INCOME	(333)	(280)	(400)	(350)
NET CONTROLLABLE EXPENDITURE	(303)	(280)	(400)	(350)
Central Support	155	170	170	470
NET EXPENDITURE	(148)	(110)	(230)	120

3054 - ELECTRICITY AT WORK

To carry out testing of all electrical appliances in public buildings.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	2,229	-	-	-
Premises Related Expenditure	14,442	18,920	18,920	19,300
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	16,671	18,920	18,920	19,300
Departmental Support	4,246	4,540	4,540	4,620
Central Support	616	690	690	670
NET EXPENDITURE	21,533	24,150	24,150	24,590

Contributes to corporate priority :

- Responsible financial and resource management

3059 - FINANCE UNUSED LAND

Any unallocated income or expenditure related to unused land owned by the Council.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	25	-	-	-
Premises Related Expenditure	186	700	700	720
Supplies and Services	-	-	-	-
GROSS EXPENDITURE	211	700	700	720
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	211	700	700	720
Central Support	408	400	400	370
Capital Charge	3,000	-	-	-
NET EXPENDITURE	3,619	1,100	1,100	1,090

Contributes to corporate priority :

- Responsible financial and resource management

3060 - CORPORATE AND DEMOCRATIC CORE

Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	39,021	-	-	-
Supplies and Services	72,415	77,350	77,990	79,550
GROSS EXPENDITURE	111,436	77,350	77,990	79,550
GROSS INCOME	(3,950)	-	-	-
NET CONTROLLABLE EXPENDITURE	107,486	77,350	77,990	79,550
Recharged to Services	(101,400)	(105,660)	(102,110)	(111,150)
Central Support	629,130	659,070	659,070	664,080
Capital Charges	12,458	12,740	12,740	12,990
NET EXPENDITURE	647,674	643,500	647,690	645,470

Contributes to corporate priority :

- Responsible financial and resource management

3061 - UNALLOCATED CENTRAL SUPPORT SERVICES

Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	(349)	98,240	98,240	102,930
Supplies and Services	-	(35,000)	(5,490)	-
NET CONTROLLABLE EXPENDITURE	(349)	63,240	92,750	102,930
Central Support	20,935	36,520	36,520	35,440
Capital Charges	(128)	-	-	-
NET EXPENDITURE	20,458	99,760	129,270	138,370

3065 - COLESHILL SHOPS AND FLATS

This budget relates to 7 shops and 5 flats located in High Street Coleshill (2 of the flats are occupied as Housing Revenue Account properties). They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	149	-	-	-
Premises Related Expenditure	1,785	3,410	3,390	3,640
GROSS EXPENDITURE	1,934	3,410	3,390	3,640
GROSS INCOME	(71,157)	(71,650)	(71,510)	(71,740)
NET CONTROLLABLE EXPENDITURE	(69,223)	(68,240)	(68,120)	(68,100)
Central Support	3,123	3,710	3,710	3,750
Capital Charge	8,010	-	-	-
NET EXPENDITURE	(58,090)	(64,530)	(64,410)	(64,350)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of shops	7	7	7	7
Annual income per shop	-£10,165	-£10,236	-£10,216	-£10,249

3067 - THE PAVILIONS, HOLLY LANE

These 8 industrial units were constructed by the Council to provide local employment opportunities.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	189	-	-	-
Premises Related Expenditure	3,674	3,130	3,120	3,050
Supplies and Services	380	380	380	390
GROSS EXPENDITURE	4,243	3,510	3,500	3,440
GROSS INCOME	(86,112)	(88,290)	(84,510)	(89,700)
NET CONTROLLABLE EXPENDITURE	(81,869)	(84,780)	(81,010)	(86,260)
Central Support	4,620	4,010	4,010	3,950
Capital Charge	(6,500)	-	-	-
NET EXPENDITURE	(83,749)	(80,770)	(77,000)	(82,310)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£10,764	-£11,036	-£10,564	-£11,213

3068 - CARLYON ROAD INDUSTRIAL ESTATE

This budget relates to 8 small industrial units plus a further 8 plots of industrial land which are let on a long lease.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	157	-	-	-
Premises Related Expenditure	4,995	6,740	6,720	6,820
Supplies and Services	110	110	110	110
GROSS EXPENDITURE	5,262	6,850	6,830	6,930
GROSS INCOME	(132,655)	(137,700)	(133,080)	(138,460)
NET CONTROLLABLE EXPENDITURE	(127,393)	(130,850)	(126,250)	(131,530)
Central Support	4,180	4,610	4,610	4,580
Capital Charge	750	-	-	-
NET EXPENDITURE	(122,463)	(126,240)	(121,640)	(126,950)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	-£8,291	-£8,606	-£8,318	-£8,654

3069 - INNAGE PARK INDUSTRIAL ESTATE

This development covers 39 small industrial units plus 2 units which are used as offices.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	508	-	-	-
Premises Related Expenditure	41,680	38,610	36,940	25,360
Supplies and Services	8,284	580	580	590
GROSS EXPENDITURE	50,472	39,190	37,520	25,950
GROSS INCOME	(226,267)	(234,090)	(238,580)	(260,980)
NET CONTROLLABLE EXPENDITURE	(175,795)	(194,900)	(201,060)	(235,030)
Central Support	20,726	16,930	16,930	15,780
Capital Charge	111,750	164,000	164,000	164,000
NET EXPENDITURE	(43,319)	(13,970)	(20,130)	(55,250)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	93%	93%	95%	100%
Number of units and offices	41	41	41	41
Annual income per unit/office	-£5,519	-£5,710	-£5,819	-£6,365

3070 - POLESWORTH WORKSPACE UNITS

These small workspace units were built with European financial aid and form part of the Polesworth Project.
There are 8 units in all.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	136	-	-	-
Premises Related Expenditure	3,259	3,790	3,250	4,040
Supplies and Services	92	100	100	100
GROSS EXPENDITURE	3,487	3,890	3,350	4,140
GROSS INCOME	(11,970)	(12,450)	(10,990)	(9,400)
NET CONTROLLABLE EXPENDITURE	(8,483)	(8,560)	(7,640)	(5,260)
Central Support	3,109	3,160	3,160	3,400
Capital Charge	-	-	-	-
NET EXPENDITURE	(5,374)	(5,400)	(4,480)	(1,860)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	75%	75%
Number of units	8	8	8	8
Annual income per unit	-£1,496	-£1,556	-£1,374	-£1,175

3079 - MAYA BAR AND RESTAURANT

A restaurant which is leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	42	-	-	-
Premises Related Expenditure	3,015	1,950	1,890	1,210
GROSS EXPENDITURE	3,057	1,950	1,890	1,210
GROSS INCOME	(14,213)	(14,840)	(14,840)	(15,140)
NET CONTROLLABLE EXPENDITURE	(11,156)	(12,890)	(12,950)	(13,930)
Central Support	1,492	1,230	1,230	930
Capital Charge	(10,000)	-	-	-
NET EXPENDITURE	(19,664)	(11,660)	(11,720)	(13,000)

Contributes to corporate priority :

- Responsible financial and resource management

3080 - FOOTBALL STADIUM

The Football Stadium is leased to RRUBA Ltd on a full repairing and maintaining lease.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Premises	120	-	-	-
Supplies and Services	9,609	-	-	-
NET CONTROLLABLE EXPENDITURE	9,729	-	-	-
Capital Charge	(127,000)	-	-	-
NET EXPENDITURE	(117,271)	-	-	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

3084 - HOMELESS PERSONS

The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends, in some cases, to the provision of temporary accommodation.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	81,406	81,030	81,030	81,260
Premises Related Expenditure	16,822	18,120	18,100	18,550
Supplies and Services	25,180	57,020	57,040	58,170
Transport Related Expenditure	240	-	-	-
Miscellaneous Expenditure	4,546	-	-	-
Earmarked Reserves	62,689	(71,600)	54,150	(81,450)
GROSS EXPENDITURE	190,883	84,570	210,320	76,530
GROSS INCOME	(125,924)	(12,880)	(139,130)	(8,240)
NET CONTROLLABLE EXPENDITURE	64,959	71,690	71,190	68,290
Departmental Support	27,991	31,990	31,990	41,490
Central Support	7,550	7,520	7,520	7,540
Capital Charges	(2,000)	1,090	1,090	1,090
NET EXPENDITURE	98,500	112,290	111,790	118,410

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

3089 - PUBLIC CONVENIENCES

The Council maintains some public conveniences situated in Atherstone.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	13,157	9,440	4,310	9,700
Premises Related Expenditure	5,083	4,890	5,050	4,720
Supplies and Services	1,106	1,430	1,430	1,460
Earmarked Reserves	19,532	19,500	19,500	19,500
GROSS EXPENDITURE	38,878	35,260	30,290	35,380
GROSS INCOME	(45)	(70)	(10)	(70)
NET CONTROLLABLE EXPENDITURE	38,833	35,190	30,280	35,310
Departmental Support	6,177	6,600	6,600	6,720
Central Support	2,370	2,210	2,210	2,030
Capital Charges	395	12,820	12,820	12,820
NET EXPENDITURE	47,775	56,820	51,910	56,880

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities

3085 - MEADOW HOUSE YOUNG PEOPLE SUPPORT

The scheme has six self contained, furnished flats and provides supported accomodation to young parents.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	-	-	-	-
Premises Related Expenditure	-	-	530	540
Supplies and Services	14,453	-	29,320	29,910
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	48	-	-	-
GROSS EXPENDITURE	14,501	-	29,850	30,450
GROSS INCOME	(15,918)	-	(29,850)	(30,450)
NET CONTROLLABLE EXPENDITURE	(1,417)	-	-	-
Recharged to Services	-	-	-	-
Central Support	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	(1,417)	-	-	-

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

3086 - HOMELESS PROJECT WATLING STREET DORDON

The scheme provides support to single men, veterans and ex-offenders to prevent homelessness.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	-	-	-	-
Premises Related Expenditure	-	-	2,440	2,490
Supplies and Services	-	-	56,410	57,540
Transport Related Expenditure	-	-	-	-
Earmarked Reserves	-	-	141,150	(60,030)
GROSS EXPENDITURE	-	-	200,000	-
GROSS INCOME	-	-	(200,000)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-
Recharged to Services	-	-	-	-
Central Support	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	-	-	-	-

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

3094 - CUSTOMER CONTACT

To provide a single point of contact for the public for all Council services.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	39,444	33,190	31,950	34,080
Supplies and Services	922	870	340	350
GROSS EXPENDITURE	40,366	34,060	32,290	34,430
GROSS INCOME	(20,233)	(20,570)	(20,040)	(1,160)
NET CONTROLLABLE EXPENDITURE	20,133	13,490	12,250	33,270
Departmental Support	59,955	84,770	84,770	88,150
Central Support	1,867	2,380	2,380	2,420
NET EXPENDITURE	81,955	100,640	99,400	123,840

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

3097 - RENT ALLOWANCES

Rent allowances are payable to tenants in accommodation other than that provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	89,086	79,430	79,430	81,600
Supplies and Services	2,771	27,450	74,830	74,930
Transfer Payments	5,766,693	5,741,550	5,276,500	5,276,500
GROSS EXPENDITURE	5,858,550	5,848,430	5,430,760	5,433,030
GROSS INCOME	(5,698,845)	(5,858,970)	(5,403,320)	(5,437,980)
NET CONTROLLABLE EXPENDITURE	159,705	(10,540)	27,440	(4,950)
Departmental Support	113,073	110,660	110,660	114,900
Central Support	5,964	6,490	6,490	7,750
Capital Charges	3,256	2,900	2,900	2,900
NET EXPENDITURE	281,998	109,510	147,490	120,600

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,160	1,150	1,088	1,020
Rent Allowance per claimant	£4,971.29	£4,992.65	£4,849.72	£5,173.04
Cost of administration per claimant	£243.10	£95.23	£135.56	£118.24

3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES

This budget includes expenditure and income relating to rent rebates given to council tenants.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	76,657	68,070	68,070	69,930
Supplies and Services	2,042	57,200	41,170	41,250
Transfer Payments	4,736,225	5,404,950	4,873,550	4,873,550
GROSS EXPENDITURE	4,814,924	5,530,220	4,982,790	4,984,730
GROSS INCOME	(4,842,709)	(5,462,060)	(4,894,050)	(4,943,510)
NET CONTROLLABLE EXPENDITURE	(27,785)	68,160	88,740	41,220
Departmental Support	101,876	96,710	96,710	102,120
Central Support	6,598	6,930	6,930	8,080
Capital Charges	1,776	1,720	1,720	1,720
NET EXPENDITURE	82,465	173,520	194,100	153,140

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,072	1,100	983	900
Housing benefit per claimant	£4,418.12	£4,913.59	£4,957.83	£5,415.06
Cost of administration per claimant	£76.93	£157.75	£197.46	£170.16

3101 - COUNCIL TAX SUPPORT

Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	174,521	152,740	152,740	156,930
Supplies and Services	4,880	8,800	9,770	9,960
GROSS EXPENDITURE	179,401	161,540	162,510	166,890
GROSS INCOME	(71,483)	(71,480)	(69,390)	(69,390)
NET CONTROLLABLE EXPENDITURE	107,918	90,060	93,120	97,500
Departmental Support	130,221	134,950	134,950	143,490
Central Support	5,927	13,450	13,450	6,500
Capital Charges	5,327	2,820	2,820	2,820
NET EXPENDITURE	249,393	241,280	244,340	250,310

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Number of claimants	4,123	4,150	4,372	4,400
Cost of administration per claimant	£60.49	£58.14	£55.89	£56.89

3102 - CAR PARKS

The Council maintains car parks throughout the Borough. Parking is free on all car parks but some are subject to time restrictions.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	3,578	-	-	-
Premises Related Expenditure	55,356	60,490	58,090	61,650
Supplies and Services	11,227	10,250	6,650	10,380
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	(2,150)	-
GROSS EXPENDITURE	70,161	70,740	62,590	72,030
GROSS INCOME	(18,350)	(19,800)	(13,630)	(19,900)
NET CONTROLLABLE EXPENDITURE	51,811	50,940	48,960	52,130
Departmental Support	36,935	42,090	42,090	43,190
Central Support	9,703	12,360	12,360	10,960
Capital Charges	260	1,330	1,330	1,330
NET EXPENDITURE	98,709	106,720	104,740	107,610

Contributes to corporate priority :

- Responsible financial and resource management

5008 - PRIVATE SECTOR HOUSING ASSISTANCE

The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants. The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	54,939	59,740	63,390	35,330
Supplies and Services	24,616	-	-	-
Transport Related Expenditure	1,194	-	1,690	-
Earmarked Reserves	(13,273)	-	-	-
GROSS EXPENDITURE	67,476	59,740	65,080	35,330
GROSS INCOME	(31,186)	(43,390)	(23,730)	(25,000)
NET CONTROLLABLE EXPENDITURE	36,290	16,350	41,350	10,330
Departmental Support	73,367	43,900	43,900	43,560
Central Support	5,401	5,660	5,660	5,800
Capital Charges	889,827	-	-	-
NET EXPENDITURE	1,004,885	65,910	90,910	59,690

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Creating safer communities
- Improving leisure and wellbeing opportunities

5035 - CCTV

The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	7,985	-	-	-
Supplies and Services	12,329	16,290	16,530	18,170
Earmarked Reserves	15,450	-	-	-
GROSS EXPENDITURE	35,764	16,290	16,530	18,170
GROSS INCOME	(32,609)	(32,470)	(35,110)	(35,670)
NET CONTROLLABLE EXPENDITURE	3,155	(16,180)	(18,580)	(17,500)
Departmental Support	107,055	125,260	125,260	131,380
Central Support	9,533	1,210	1,210	330
Capital Charges	6,356	18,250	18,250	18,250
NET EXPENDITURE	126,099	128,540	126,140	132,460

Contributes to corporate priority :

- Creating safer communities

5036 - COMMUNITY SUPPORT

A 7 day, 24 hour emergency alarm and mobile warden service available to all residents aged 62 or over within the Borough, or those with a medical condition or disability. The scheme also provides some support for neighbouring authorities.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	491,541	495,350	495,350	-
Premises Related Expenditure	291	280	280	-
Supplies and Services	50,011	40,610	39,120	-
Transport Related Expenditure	15,935	16,120	13,250	-
Earmarked Reserves	(4,581)	-	-	-
GROSS EXPENDITURE	553,197	552,360	548,000	-
GROSS INCOME	(321,828)	(306,530)	(299,290)	-
NET CONTROLLABLE EXPENDITURE	231,369	245,830	248,710	-
Departmental Support	62,845	69,210	69,210	-
Central Support	14,852	11,480	11,480	-
Capital Charges	32,572	28,480	28,480	-
NET EXPENDITURE	341,638	355,000	357,880	-

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of paying lifeline customers	1,544	1,500	1,423	0
Net expenditure per paying lifeline customer	£221.27	£236.67	£251.50	£0.00

7202-7208, 7211, 7214 COVID RELATED EXPENSES

This budget shows some of the additional expenditure incurred due to Covid-19 to support departments with purchasing PPE, cleaning materials, equipment, hardware, software upgrades, and Outbreak Management activities.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	-	-	-	-
Premises Related Expenditure	-	-	-	-
Supplies & Services	7,169	-	211,360	-
Transport Related Expenditure	-	-	-	-
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	7,169	-	211,360	-
GROSS INCOME	-	-	(211,360)	-
NET CONTROLLABLE EXPENDITURE	7,169	-	-	-
Departmental Support	-	-	-	-
Central Support Services	-	-	-	-
Capital Charges	-	-	-	-
NET EXPENDITURE	7,169	-	-	-

**RESOURCES BOARD
RECHARGED TO OTHER
SERVICES**

NORTH WARWICKSHIRE BOROUGH COUNCIL
RESOURCES BOARD (RECHARGED)
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2019/2020 £	Approved Budget 2020/2021 £	Revised Budget 2020/2021 £	Original Budget 2021/2022 £
Various	Chief Executive	207,314	211,340	211,340	220,390
Various	Corporate Director - Resources	908,358	1,020,620	1,020,620	1,063,910
Various	Chief Executive - Other Services	1,098,979	1,102,310	1,102,310	1,111,510
Various	Corporate Director Resources - Community Services	1,396,379	1,486,740	1,486,740	1,501,810
Various	Director of Housing	2,230,943	2,325,130	2,325,130	2,446,350
Various	Corporate Director Streetscape	890,128	923,770	923,770	942,880
Various	Director of Leisure and Community Development	689,685	559,680	559,680	572,020
3006-3039	Building Maintenance Fund	226,164	226,380	226,380	231,250
3040-3041	Council Offices	189,161	188,030	188,030	181,430
3043	Central Telephones	16,176	17,700	17,700	18,100
3045	Recruitment	54,704	26,390	26,390	25,200
3046	Printing and Stationery	65,248	68,930	68,930	71,230
3047	Training	19,324	82,840	82,840	84,200
3048	Depot and Stores	73,934	76,740	76,740	81,830
3110	Postal Services	66,447	69,890	69,890	70,050
3226	Central Services	256,536	278,710	278,710	286,290
3290	Information Services	767,856	765,600	765,600	786,140
3291	Procurement	75,815	75,200	75,200	74,300
3292	Staff Welfare	33,069	27,860	27,860	26,730
3300	Transport Management Account	822,081	829,820	815,980	837,840
	Net Controllable Expenditure	10,088,301	10,363,680	10,349,840	10,633,460
	Recharged to Services	(11,943,346)	(12,285,020)	(12,269,760)	(12,557,720)
	Departmental Support	22,082	21,490	21,490	22,030
	Central Support	1,466,658	1,478,920	1,478,920	1,482,720
	Capital	366,305	420,930	419,510	419,510
	Resources Board (Recharged) Total	-	-	-	-

Resources Board Summary

Description	Actual 2019/2020	Approved Budget 2020/2021	Revised Budget 2020/2021	Original Budget 2021/2022
Totals - Recharged Services	-	-	-	-
Totals - Services Remaining	3,947,836	3,124,140	3,393,880	3,273,590
Central Vacancy Factor	-	(234,000)	(315,000)	(393,500)
Resources Board Total	3,947,836	2,890,140	3,078,880	2,880,090

VARIOUS - CHIEF EXECUTIVE - DIRECT

This includes the Chief Executive and the Management Team Support Unit budgets.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	202,435	206,540	206,540	215,670
Supplies and Services	4,328	3,920	3,920	3,870
Transport Related Expenditure	551	880	880	850
NET CONTROLLABLE EXPENDITURE	207,314	211,340	211,340	220,390
Recharged to Services	(243,138)	(246,650)	(246,650)	(259,110)
Central Support	33,807	33,070	33,070	36,480
Capital Charges	2,017	2,240	2,240	2,240
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR- RESOURCES

This includes the Corporate Director-Resources, Valuer, Financial Services, Human Resources and Internal Audit.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	782,856	877,380	877,380	919,990
Supplies and Services	124,415	141,390	141,390	142,120
Transport Related Expenditure	1,107	1,850	1,850	1,800
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	908,378	1,020,620	1,020,620	1,063,910
GROSS INCOME	(20)	-	-	-
NET CONTROLLABLE EXPENDITURE	908,358	1,020,620	1,020,620	1,063,910
Recharged to Services	(1,118,733)	(1,252,500)	(1,252,500)	(1,284,940)
Central Support	200,576	200,300	200,300	189,450
Capital Charges	9,799	31,580	31,580	31,580
NET EXPENDITURE	-	-	-	-

VARIOUS - CHIEF EXECUTIVE - OTHER SERVICES

This includes the Corporate Director-Environment, Policy, Democratic Services, Legal Services, Forward Planning, Heritage and Conservation, Environmental Health and Development Control budgets.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	1,037,411	1,079,900	1,079,900	1,086,920
Premises Related Expenditure	-	-	-	-
Supplies and Services	82,661	50,650	50,650	53,980
Transport Related Expenditure	5,905	6,610	6,610	6,000
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(6,500)	(8,000)	(8,000)	(8,000)
GROSS EXPENDITURE	1,119,477	1,129,160	1,129,160	1,138,900
GROSS INCOME	(20,498)	(26,850)	(26,850)	(27,390)
NET CONTROLLABLE EXPENDITURE	1,098,979	1,102,310	1,102,310	1,111,510
Recharged to Services	(1,247,489)	(1,249,270)	(1,249,270)	(1,261,730)
Central Support	130,836	127,300	127,300	130,560
Capital Charges	17,674	19,660	19,660	19,660
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR RESOURCES - COMMUNITY SERVICES

This includes the Revenues and Benefits and Customer Contact budgets.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	1,346,800	1,376,730	1,376,730	1,390,930
Supplies and Services	156,247	154,060	154,060	155,860
Transport Related Expenditure	3,332	4,490	4,490	4,490
Miscellaneous Expenditure	2	-	-	-
Earmarked Reserves	(4,209)	-	-	-
GROSS EXPENDITURE	1,502,172	1,535,280	1,535,280	1,551,280
GROSS INCOME	(105,793)	(48,540)	(48,540)	(49,470)
NET CONTROLLABLE EXPENDITURE	1,396,379	1,486,740	1,486,740	1,501,810
Recharged to Services	(1,708,343)	(1,790,110)	(1,790,110)	(1,831,690)
Central Support	265,500	254,570	254,570	281,080
Capital Charges	46,464	48,800	48,800	48,800
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF HOUSING

This includes the Housing Strategy, Management and Maintenance, Private Sector Housing and Community Support budgets.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	2,158,978	2,244,130	2,244,130	2,367,150
Supplies and Services	76,560	69,090	69,090	67,290
Transport Related Expenditure	8,153	11,910	11,910	11,910
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	(12,419)	-	-	-
GROSS EXPENDITURE	2,231,272	2,325,130	2,325,130	2,446,350
GROSS INCOME	(329)	-	-	-
NET CONTROLLABLE EXPENDITURE	2,230,943	2,325,130	2,325,130	2,446,350
Recharged to Services	(2,534,864)	(2,622,050)	(2,622,050)	(2,740,210)
Central Support	268,126	257,680	257,680	254,620
Capital Charges	35,795	39,240	39,240	39,240
NET EXPENDITURE	-	-	-	-

VARIOUS - CORPORATE DIRECTOR STREETSCAPE

This includes the Corporate Director - Streetscape, Transport, Waste Management and Streetscape and Facilities Management budgets.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	836,675	910,870	910,870	931,170
Supplies and Services	45,134	17,120	17,120	15,870
Transport Related Expenditure	8,257	7,970	7,970	8,270
Miscellaneous Expenditure	62	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	890,128	935,960	935,960	955,310
GROSS INCOME	-	(12,190)	(12,190)	(12,430)
NET CONTROLLABLE EXPENDITURE	890,128	923,770	923,770	942,880
Recharged to Services	(991,858)	(1,043,290)	(1,043,290)	(1,066,150)
Central Support	90,603	104,300	104,300	108,050
Capital Charges	11,127	15,220	15,220	15,220
NET EXPENDITURE	-	-	-	-

VARIOUS - DIRECTOR OF LEISURE AND COMMUNITY DEVELOPMENT

This includes the Director of Leisure and Community Development, Leisure Centres, Landscape Management and Community Development budgets.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	678,578	546,820	546,820	559,690
Supplies and Services	6,857	8,600	8,600	8,380
Transport Related Expenditure	4,128	4,260	4,260	3,950
Miscellaneous Expenditure	122	-	-	-
Earmarked Reserves	-	-	-	-
NET CONTROLLABLE EXPENDITURE	689,685	559,680	559,680	572,020
Recharged to Services	(772,732)	(651,110)	(651,110)	(659,100)
Central Support	74,242	77,920	77,920	73,570
Capital Charges	8,805	13,510	13,510	13,510
NET EXPENDITURE	-	-	-	-

3006 to 3039 - BUILDING MAINTENANCE FUND

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	46,060	47,130	47,130	48,420
Premises Related Expenditure	173,879	179,090	179,090	182,670
Supplies and Services	5,339	160	160	160
Earmarked Reserves	886	-	-	-
GROSS EXPENDITURE	226,164	226,380	226,380	231,250
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	226,164	226,380	226,380	231,250
Recharged to Services	(247,030)	(245,040)	(245,040)	(249,440)
Central Support	20,866	18,660	18,660	18,190
NET EXPENDITURE	-	-	-	-

3040 to 3041- COUNCIL OFFICES

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	72,315	76,340	76,340	80,010
Premises Related Expenditure	243,457	247,030	247,030	243,550
Supplies and Services	28,355	22,950	22,950	23,360
Miscellaneous Expenditure	-	-	-	-
GROSS EXPENDITURE	344,127	346,320	346,320	346,920
GROSS INCOME	(154,966)	(158,290)	(158,290)	(165,490)
NET CONTROLLABLE EXPENDITURE	189,161	188,030	188,030	181,430
Recharged to Services	(368,643)	(355,610)	(355,610)	(350,330)
Central Support	96,854	98,080	98,080	99,400
Capital Charges	82,628	69,500	69,500	69,500
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Area of Council Offices (m2)	3,967	3,967	3,967	3,967
Expenditure per square metre	£92.93	£89.64	£89.64	£88.31

3043 - CENTRAL TELEPHONES

All the telephone costs and those of the fax machine are included in this cost centre.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	6,790	6,980	6,980	7,170
Supplies and Services	9,386	10,720	10,720	10,930
NET CONTROLLABLE EXPENDITURE	16,176	17,700	17,700	18,100
Recharged to Services	(25,252)	(26,460)	(26,460)	(26,920)
Central Support	622	750	750	810
Capital Charges	8,454	8,010	8,010	8,010
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of phones	190	190	190	190
Expenditure per phone line	£ 132.91	£ 139.26	£ 139.26	£ 141.68

3045 - RECRUITMENT

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	47,776	17,470	17,470	17,820
Supplies and Services	6,928	8,920	8,920	7,380
NET CONTROLLABLE EXPENDITURE	54,704	26,390	26,390	25,200
Recharged to Services	(57,135)	(29,300)	(29,300)	(28,160)
Central Support	2,431	2,910	2,910	2,960
NET EXPENDITURE	-	-	-	-

3046 - PRINTING AND STATIONERY

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	30,206	28,400	28,400	29,180
Supplies and Services	35,855	41,980	41,980	42,800
GROSS EXPENDITURE	66,061	70,380	70,380	71,980
GROSS INCOME	(813)	(1,450)	(1,450)	(750)
NET CONTROLLABLE EXPENDITURE	65,248	68,930	68,930	71,230
Recharged to Services	(78,610)	(82,530)	(82,530)	(84,420)
Central Support	10,797	11,230	11,230	10,820
Capital Charges	2,565	2,370	2,370	2,370
NET EXPENDITURE	-	-	-	-

3047 - TRAINING

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	16,184	79,250	79,250	80,830
Supplies and Services	3,140	3,590	3,590	3,370
NET CONTROLLABLE EXPENDITURE	19,324	82,840	82,840	84,200
Recharged to Services	(74,378)	(140,520)	(140,520)	(143,210)
Central Support	53,550	55,660	55,660	56,990
Capital Charges	1,504	2,020	2,020	2,020
NET EXPENDITURE	-	-	-	-

3048 - DEPOT AND STORES

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	8,653	8,950	8,950	9,190
Premises Related Expenditure	59,262	62,040	62,040	66,800
Supplies and Services	6,019	5,750	5,750	5,840
GROSS EXPENDITURE	73,934	76,740	76,740	81,830
GROSS INCOME	-	-	-	-
NET CONTROLLABLE EXPENDITURE	73,934	76,740	76,740	81,830
Recharged to Services	(96,638)	(96,360)	(96,360)	(103,030)
Central Support	14,462	16,240	16,240	17,820
Capital Charges	8,242	3,380	3,380	3,380
NET EXPENDITURE	-	-	-	-
KEY PERFORMANCE INDICATORS				
Area of Depot and Stores (m2)	3,369	3,369	3,369	3,369
Expenditure per square metre	£ 28.68	£ 28.60	£ 28.60	£ 30.58

3110 - POSTAL SERVICES

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	5,600	5,740	5,740	5,900
Supplies and Services	60,568	64,210	64,210	64,210
Earmarked Reserves	279	-	-	-
GROSS EXPENDITURE	66,447	69,950	69,950	70,110
GROSS INCOME	-	(60)	(60)	(60)
NET CONTROLLABLE EXPENDITURE	66,447	69,890	69,890	70,050
Recharged to Services	(89,024)	(95,280)	(95,280)	(95,720)
Central Support	22,577	25,390	25,390	25,670
NET EXPENDITURE	-	-	-	-

3226 - CENTRAL SERVICES

The costs of the central administration function.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	250,945	272,360	272,360	280,200
Supplies and Services	5,469	6,000	6,000	5,870
Transport Related Expenditure	122	350	350	220
NET CONTROLLABLE EXPENDITURE	256,536	278,710	278,710	286,290
Recharged to Services	(321,389)	(345,880)	(345,880)	(353,980)
Central Support	55,371	56,640	56,640	57,160
Capital Charges	9,482	10,530	10,530	10,530
NET EXPENDITURE	-	-	-	-

3290 - INFORMATION SERVICES

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2019/2020	BUDGET 2020/2021	BUDGET 2020/2021	BUDGET 2021/2022
Employee Expenditure	555,642	557,740	557,740	580,210
Supplies and Services	219,037	207,240	207,240	205,310
Transport Related Expenditure	856	620	620	620
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	-	-	-	-
GROSS EXPENDITURE	775,535	765,600	765,600	786,140
GROSS INCOME	(7,679)	-	-	-
NET CONTROLLABLE EXPENDITURE	767,856	765,600	765,600	786,140
Recharged to Services	(936,805)	(967,510)	(967,510)	(981,120)
Central Support	52,728	54,370	54,370	47,440
Capital Charges	116,221	147,540	147,540	147,540
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of PCs & Devices	334	334	334	334
Expenditure per PC & Device	£ 2,804.81	£ 2,896.74	£ 2,896.74	£ 2,937.49

3291 - PROCUREMENT

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	74,287	73,440	73,440	72,710
Supplies and Services	1,413	1,630	1,630	1,460
Transport Related Expenditure	115	130	130	130
NET CONTROLLABLE EXPENDITURE	75,815	75,200	75,200	74,300
Recharged to Services	(119,700)	(119,350)	(119,350)	(109,800)
Central Support	42,258	42,140	42,140	33,490
Capital Charges	1,627	2,010	2,010	2,010
NET EXPENDITURE	-	-	-	-

3292 - STAFF WELFARE

Budget provision for clothing, optician charges, occupational health fees and subsistence.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	2,108	3,150	3,150	1,570
Supplies and Services	27,975	22,710	22,710	23,160
Transport Related Expenditure	2,986	2,000	2,000	2,000
NET CONTROLLABLE EXPENDITURE	33,069	27,860	27,860	26,730
Recharged to Services	(33,821)	(28,740)	(28,740)	(27,630)
Central Support	752	880	880	900
NET EXPENDITURE	-	-	-	-

3300 to 3999 - TRANSPORT

The costs of providing and maintaining the Council's transport fleet.

DESCRIPTION	ACTUALS 2019/2020	APPROVED BUDGET 2020/2021	REVISED BUDGET 2020/2021	ORIGINAL BUDGET 2021/2022
Employee Expenditure	139,962	142,960	145,910	151,690
Premises Related Expenditure	600	650	650	660
Supplies and Services	126,798	87,630	119,980	91,860
Transport Related Expenditure	540,402	598,580	549,140	593,630
Miscellaneous	500	-	500	-
Earmarked Reserves	17,098	-	-	-
GROSS EXPENDITURE	825,360	829,820	816,180	837,840
GROSS INCOME	(3,279)	-	(200)	-
NET CONTROLLABLE EXPENDITURE	822,081	829,820	815,980	837,840
Recharged to Services	(877,764)	(897,460)	(882,200)	(901,030)
Departmental Support	22,082	21,490	21,490	22,030
Central Support	29,700	40,830	40,830	37,260
Capital Charges	3,901	5,320	3,900	3,900
NET EXPENDITURE	-	-	-	-

**HOUSING REVENUE
ACCOUNT**

Introduction by the Corporate Director - Resources

Housing Revenue Account Budget

Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

When preparing the HRA estimate, the Council expected to own 2,599 houses at 1 April 2021, a decrease of 32 properties from 1 April 2020. This assumed the sale of 30 properties under the Right to Buy Scheme and demolition of 20 properties in Atherstone and 2 properties in Trinity Road Warton ready for redevelopment of those sites. These decreases were partially offset due to the acquisition of 20 new build properties in Warton.

Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2021/22 it is estimated that the HRA will contribute £3.361 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £63.719 million. This is after funding capital expenditure of £196 million, with in excess of £31 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £48 million will also have been repaid.

However the expected surplus is less than £10 million until the end of year 19.

Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2021/22 estimate for housing rent income is £11.664 million, an increase in income on the revised budget for 2020/21 of £166,940, due to a 1.7% increase in rent levels and the addition of 20 new build properties in Warton, partially offset by the expected sale through right to buy of 30 houses and the net loss of 10 properties through the new build scheme in Coleshill Road and Long Street in Atherstone.

The Welfare Reform and Work Act 2016 enables the Government to set rent policy. In October 2017 the Government announced a new long term policy on social rents to allow authorities to increase rents by CPI + 1% for a period of at least 5 years. The policy came into effect on 1 April 2020.

CPI at September 2020 was 0.7% (the month of the previous year set in the policy) plus 1%, which equates to the proposed rent increase from 1 April 2021 of 1.7%. The effect on this authority's rent figures for 2021/22 is that the average rent increase will be £1.45 per week (1.7%), although individual rent changes will vary from increases of £1.19 to £2.38 per week.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.59 to £1.45 per week for 2021/22. The charge for communal cleaning is £2.04 per week for 2021/22.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

HRA Balances

The following section sets out the HRA budget for 2021/22 and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a deficit of £3,087,140. The main reason for the deficit is the inclusion of an additional contribution to cover capital work required at Alexandra Court flats, to undertake additional electrical upgrade works and to install energy efficiency measures to council homes.

In addition, there has been a reduction in the assumed use of additional Right to Buy receipts which we can retain for capital spending on new build schemes. This reduction is required as the additional receipts can only be used to fund 30% of any scheme, with the Authority's own resources required to fund the remaining 70%. Additional revenue contributions to capital spending needed in 2020/21 to fund the remaining 70% for the current programme of new build schemes has also been needed in 2021/22. Details of expenditure and income are shown on page 62.

The HRA is expected to generate a deficit in 2021/22, 2022/23 and 2024/25, with a surplus in 2023/24. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
HRA Expenditure	12,820	15,263	12,475	12,603	13,029
Total Expenditure	12,820	15,263	12,475	12,603	13,029
Income	12,014	12,176	12,401	12,632	12,961
Total Income	12,014	12,176	12,401	12,632	12,961
Balances (surplus)/Deficit	806	3,087	74	(29)	68
Balance at 31 March	(3,927)	(840)	(766)	(795)	(727)

HOUSING REVENUE ACCOUNT				
Actual	DESCRIPTION	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
2019/20		2020/21	2020/21	2021/22
		£	£	£
	EXPENDITURE			
27,122	Provision for Bad Debts (2% per anum)	229,690	229,940	233,270
	Repairs Fund			
288,009	Departmental Support Services	282,450	282,450	349,030
170,710	Central Support Services	188,990	188,990	192,310
2,742,231	Contribution to Fund	2,747,050	2,750,830	2,819,290
	Management			
607,258	General Administration	597,060	597,600	605,090
280,607	Housing Registration & Lettings	271,640	271,370	297,740
367,570	Tenancy & Estates Management	363,000	382,790	377,160
346,793	Rent Collection & Arrears	346,120	339,830	352,490
44,609	Tenant Participation	49,640	44,640	50,470
9,235	New-build properties	11,160	15,150	14,190
318,063	Flats & Communal Centres	342,210	342,060	342,320
17,182	Laundries	17,690	18,410	18,220
16,286	Cesspools and Management of Shops	14,680	14,730	14,990
	Debt Management			
1,538,849	Interest on Loans (as per Business Plan)	1,503,920	1,503,920	1,459,610
1,750,000	Revenue set aside (as per Business Plan)	2,000,000	2,000,000	2,250,000
(725,708)	Allowable Debt from Receipts	(890,390)	(863,950)	(862,020)
-	RTB Receipts income	-	-	-
	Capital			
2,936,924	Revenue funding of capital spending on existing stock	3,497,610	3,471,170	3,468,930
	Revenue funding of capital spending on existing stock - Additional spend	-	-	2,025,000
1,206,330	Revenue funding of capital spending on new build	1,230,460	1,230,460	1,255,070
11,942,070	Gross Expenditure	12,802,980	12,820,390	15,263,160
	INCOME			
46,530	Service Charges - Leaseholders	41,880	39,950	39,950
24,675	Service Charges - Window Cleaning	23,690	22,130	23,100
42,485	Service Charges - Cleaning & Caretaking	44,390	44,300	45,500
280,075	Garage Rents	301,450	289,860	289,860
100,108	Shop Rents	101,070	101,420	101,670
105,200	Interest on Balances	94,970	20,060	12,240
85,922	Pensions reserve	-	-	-
11,299,396	Gross Rents (less voids Rev 1.05% Orig onward 1%)	11,484,500	11,496,760	11,663,700
11,984,391	Gross Income	12,091,950	12,014,480	12,176,020
(42,321)	(Surplus)/Deficit for Year	711,030	805,910	3,087,140
(4,690,775)	Revenue Fund balance at start of year	(4,740,754)	(4,733,096)	(3,927,186)
(4,733,096)	Revenue Fund balance at end of year	(4,029,724)	(3,927,186)	(840,046)
127	Average no. of properties (other)	137	137	152
2,518	Average no. of properties (other)	2,463	2,478	2,437

CAPITAL PROGRAMME

Introduction by the Corporate Director - Resources

Capital Programme 2021/22 to 2023/24

Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

When planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure and have forecast the use of this in order to fund the purchase of new vehicles in line with the vehicle renewal programme, works required to shops and flats at High Street Coleshill and to contribute to the Materials Recycling Facility. However, the current pandemic will limit our ability to borrow further funds for other activities.

The Council is able to fund the majority of the housing capital spending from the revenue generated through the Housing 30 Year Business Plan.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The forecast level of capital resources available to the Council over the next three financial years is £31.164 million as set out in the table below.

	2021/22 £'000	2022/23 £'000	2023/24 £'000
Resources Brought Forward	6,691		
Capital Receipts from Council House Sales	1,995	1,992	1,988
Revenue Contributions – HRA	5,885	3,336	3,315
Borrowing	4,082	1,608	203
Use of Earmarked Reserves	23	23	23
Total	18,676	6,959	5,529

There are a number of capital schemes that will be required over future years, but which have not yet been included within the Council's Capital Programme. Whilst the costs associated with these schemes have not yet been fully determined, the Council's ability to fund the required work will be a major factor for consideration. The increased financial pressures arising from the pandemic will need to be taken into account in future capital programme decisions.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Over the 3 years, it is expected that a balance of £6.289m will be retained by 2023/24.

Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, and that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level.

The Capital Programme for 2021/22 includes a number of schemes that were included in the 2020/21 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £61,280 in 2021/22, £231,780 in 2022/23 and £29,380 in 2023/24.

The figures included within the Capital Programme for 2021/22 are likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Constraints due to the pandemic also affected our ability to progress some schemes. Projects falling into this category will require resources included within the 2020/21 Capital Programme to be carried forward into the 2021/22 programme. Members will receive a report on this once the exact level of slippage has been established.

The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 24th February 2021. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

Summary Of Prudential Indicators

1) Capital Expenditure Indicators

	Actual 2019/20 £'000	Revised 2020/21 £'000	Original 2021/22 £'000	Forecast 2022/23 £'000	Forecast 2023/24 £'000
Housing Revenue Account	5,234	5,833	5,492	3,782	3,733
Housing Revenue Account : New Build	671	2,983	1,255	1,280	1,306
General Fund	581	2,821	5,558	2,112	355
Total	6,486	11,637	12,305	7,174	5,394

2) Capital Financing Requirement Indicators

	Actual 2019/20 £'000	Revised 2020/21 £'000	Original 2021/22 £'000	Forecast 2022/23 £'000	Forecast 2023/24 £'000
Housing Revenue Account	48,173	46,291	44,023	41,944	39,600
General Fund	13,179	13,681	16,726	17,597	16,997
Total	61,352	59,972	60,749	59,541	56,597

3) Capital Financing Cost Indicators

	Actual 2019/20	Revised 2020/21	Original 2021/22	Forecast 2022/23	Forecast 2023/24
Housing Revenue Account	26.76%	29.07%	30.52%	29.74%	29.60%
General Fund	0.73%	3.57%	6.21%	6.77%	7.14%

Treasury Indicators

External Debt/ Treasury Indicator	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
Authorised Limit for External Debt	81,967	83,673	82,993	80,586
Operational Boundary	59,972	60,749	59,541	56,597
Upper Limit for Fixed Interest Rate Exposure	62,000	60,000	58,000	56,000
Upper Limit for Variable Rate Exposure	31,000	30,000	29,000	28,000
Upper Limit for Total Principal Sums Invested for over 364 days (per maturity date)	50%	50%	50%	50%

Maturity Structure of New Fixed Rate Borrowing	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 Months and within 24 months	100%	0%
24 months and within 5 years	100%	0%
5 years and within 10 years	100%	0%
10 years and above	100%	0%

Capital Programme - HRA Housing

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2021/22	2022/23	2023/24	3 Year Programme
Electrics	A scheduled programme to replace consumer units and to bring wiring in Council properties up to date.	1,014,440	426,870	439,680	1,880,990
Staffing	Housing officers who deliver the capital programme to Council properties.	278,860	284,210	291,300	854,370
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	414,440	426,870	439,680	1,280,990
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	255,040	262,690	270,570	788,300
Windows and Doors	Programmes of window and door replacements to address older installations that are not energy efficient and those that are defective.	255,040	262,690	270,570	788,300
Energy Saving Measures	External Wall Insulation & Loft Insulation programmes will be required to ensure properties meet the necessary levels for energy usage.	270,640	98,510	101,470	470,620
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	241,280	197,020	202,930	641,230
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	414,440	426,870	439,680	1,280,990
Improvement works for blocks of flats external and common areas	In 2019 we started a rolling priority programme of remedial works to blocks of flats. The works deal with blocks of flats that require extensive structural repairs.	1,933,240	755,270	777,900	3,466,410
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	-	214,010	60,000	274,010
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	-	-	-	-
Replacement of Neighbourhood Warden Vehicles	Replacement as per the vehicle replacement schedule.	-	-	-	-
Multi Trade Contract	To cover a range of capital works including remedial work following fire risk assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	414,440	426,870	439,680	1,280,990
New Build - Atherstone	Demolition and rebuild of flats at Coleshill Road and Long Street, Atherstone.	1,255,000	1,280,100	1,305,700	3,840,800
Total HRA Capital Programme		6,746,860	5,061,980	5,039,160	16,848,000

Capital Programme - General Fund

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2021/22	2022/23	2023/24	3 Year Programme
Decent Homes Grants and Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and associated health effects.	25,000	25,000	25,000	75,000
Borough Care Lifelines	Provide new lifelines and replace units that are beyond repair and/or obsolete.	23,000	23,000	23,000	69,000
Computer hardware and software, purchase and replacement	To continue to provide PC's that meet the requirements of the increasingly complex software that is used to deliver Council services and back office functions. This budget includes the renewal of the Microsoft Software licenses.	30,000	30,000	30,000	90,000
Replacement of scanner/plotter	Replacement of the existing separate scanner and plotter with a single solution.	10,000	-	-	10,000
Replacement Financial Management System (FMS)	The current Financial Management System (TOTAL) is time limited and will be withdrawn in a few years time. As the software has not been developed for some time, this is increasingly causing issues. A replacement system is needed.	300,000	-	-	300,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Council's aspirations of home and mobile working and self service delivery are possible.	20,000	20,000	20,000	60,000
Network Infrastructure	Replacement of the existing network infrastructure.	-	-	-	-
Telephone System	Replacement of the existing telephone system.	-	20,000	-	20,000
Server Virtualisation	Replacement of the existing virtual server.	-	-	-	-
Backing Up	Primarily used at two levels; the day to day use of the recovery of lost data or damaged systems that need to be rolled back to a previous state. The major use is in the event of fire or theft where the backups we hold would be used to restore systems.	25,000	-	-	25,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contact less payments.	10,000	-	15,000	25,000
Uninterruptable Power Supply	A large 'battery' which ensures power to all systems. This supply is unaffected by power cuts etc.	-	10,000	-	10,000
Atherstone Leisure Complex - Replacement Roof	The leisure complex has a single ply flat roof covering virtually all of the facility that has an estimated life span of around 10 years and will need replacing.	252,170	-	-	252,170
Innage Park Phase 2 - Cladding/roof works	Replacement of the roof cladding.	195,000	-	-	195,000
Maya Resturant (Bear and Ragged Staff)	To replace the roof covering the building.	120,000	-	-	120,000
Refurbishment of Council Owned Buildings	To carry out improvements to all council owned property.	45,000	-	-	45,000
Electrical Upgrade at Old Bank House	The electrical system at Old Bank House is 30 years old and will be in need of updating to comply with current legislation.	150,000	-	-	150,000
Disabled Discrimination Adaptations	To undertake work where appropriate to improve access to and around our facilities for disabled users of the service.	25,000	237,310	-	262,310
Works required at High Street, Coleshill	Refurbishment works to shops and flats.	1,000,000	-	-	1,000,000
Materials Recycling Facility	The Council is now a full partner in a project to develop a local authority owned and operated MRF. The Facility is to provide guaranteed capacity to process all recyclable material collected by the partner authorities over a 20 year period.	2,664,000	-	-	2,664,000
Replacement of Pool Vehicles	Replacement as per the vehicle replacement schedule.	-	-	26,000	26,000
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	-	1,429,620	-	1,429,620
Replacement of Cesspool Vehicles	Replacement as per the vehicle replacement schedule.	-	-	126,000	126,000
Replacement of Rodent Control Vehicles	Replacement as per the vehicle replacement schedule.	-	-	22,000	22,000
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	163,310	11,280	22,000	196,590
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	161,030	166,770	7,170	334,970
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	15,720	-	-	15,720
Replacement of Borough Care Scheme Vehicles	Replacement as per the vehicle replacement schedule.	75,670	-	-	75,670
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements. The proposed investment protects significant levels of income. Whilst fitness equipment has been replaced over the last few years, there is other sports equipment that is in need of renewal.	30,000	20,000	20,000	70,000
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the three leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	-	-	-	-
Play Area Replacement Programme	Planned replacement of play facilities - Year 1 at Corley, Hurley, Wood End; Year 2 at Mancetter and Dordon (Kitwood Avenue).	200,000	100,000	-	300,000
Capital Salaries - Management	General Fund staffing.	18,300	18,630	19,090	56,020
Total General Fund Capital Programme		5,558,200	2,111,610	355,260	8,025,070
Total Overall Capital programme		12,305,060	7,173,590	5,394,420	24,873,070

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