

BUDGET SUMMARY

2018/2019

NORTH WARWICKSHIRE BOROUGH COUNCIL
BUDGETS FOR THE YEAR 2018/2019

JEREMY HUTCHINSON, LL.B. (HONS), M.B.A., Solicitor
Chief Executive

Sue Garner C.P.F.A.
Assistant Chief Executive, Finance and Human Resources

Finance and Human Resources Division
The Council House
South Street
Atherstone
Warwickshire

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Corporate Vision and Priorities

Corporate Vision

North Warwickshire Borough Council's Vision:-

'Protecting the rurality of North Warwickshire, supporting its communities and promoting the wellbeing of residents and business.'

The revised Corporate Plan sets out the Council's six priorities for achieving that Vision, in consultation and partnership with local communities and business, the County, Town and Parish Councils and other agencies.

The 6 Priorities are:

- ***RESPONSIBLE FINANCIAL & RESOURCE MANAGEMENT***
Making the best use of our resources (including keeping both Council Tax and debt as low as possible) to provide high quality services to our communities.
- ***CREATING SAFER COMMUNITIES***
Working with our communities and partners to enable our residents to be and feel safer, whether at home or in and around the Borough.
- ***PROTECTING OUR COUNTRYSIDE & HERITAGE***
Protecting and improving our countryside and heritage in times of significant growth challenges and opportunities.
- ***IMPROVING LEISURE & WELLBEING OPPORTUNITIES***
Providing opportunities to enable local people to enjoy their leisure and recreation and to improve their health and wellbeing.
- ***PROMOTING SUSTAINABLE & VIBRANT COMMUNITIES***
Working with local residents including our tenants and partners to help our communities to be sustainable and vibrant, both in terms of facilities and lifestyle.
- ***SUPPORTING EMPLOYMENT & BUSINESS***
Supporting employment and business to grow the local economy in terms of access to work, skills improvement and wider business development opportunities.

Introduction by the Assistant Chief Executive (Finance and Human Resources)

General Fund Revenue Estimate

Introduction

This document provides Members with details of budgeted expenditure and income for those General Fund services that will be operated by the Council during the 2018/19 financial year.

The Council agreed the budget and set its Council Tax for the 2018/19 financial year at its meeting on 21st February and agreed there would be no change in the Council Tax for North Warwickshire Borough Council. The process that led to this decision is set out below, together with an analysis of the funding streams provided to the Council from Central Government to enable it to provide the wide range of services on offer to the people of the Borough.

Financial Strategy 2018/19

In September 2017, the Executive Board approved the Financial Strategy for the Council for the period 2018/2022. The Strategy assumed a £5.00 increase in Council Tax and a 9.6% decrease in external funding. On this basis the strategy then set out the level of savings that would need to be identified over the forthcoming years to enable the Council to continue to provide an effective level of services within a robust budget. Limited unavoidable growth was included within the strategy.

For 2018/19 the level of savings required totalled £500,000 with further savings of £400,000 in 2019/20, £350,000 in 2020/21 and £350,000 in 2021/22.

The actual level of savings achieved through the reduction in expenditure budgets or the identification of additional income was above the target for 2018/19, totalling £574,630. These reductions are summarised below.

Service Area	£'000 2018/19 Onwards
Resources Board – Central Budgets	56,950
Community and Environment Board	95,710
Resources Board	181,680
Planning and Development Board	189,000
Corporate	51,290
Overall Total	574,630

The savings identified and included within the 2018/19 revenue estimates are set out on page x.

Growth totalling £104,310 was included in the 2018/19 budget and this is set out on page xi.

The General Fund Budget Requirement

The Council's overall General Fund Budget Requirement for 2018/19 totals £8,035,000, which includes both Service Budgets and other Financing Adjustments. This amount is £123,490 (1.6%) higher in cash terms, than the amount set for 2017/18. The reasons for the movement in the overall requirement are set out in the table below.

		£,000
	Budget Requirement 2017/18	7,912
Add	Decrease in Grants Received (inc. those on Benefits)	446
	Decrease in Income	103
	Increase in Contingencies	63
	Cost of Inflation	360
	Decrease in the Use of Balances	283
Less	Impact of Service Changes (inc. those on Benefits)	1,032
	Increase in Interest on Investments	100
	Budget Requirement 2018/19	8,035

Council Tax, Government Funding and New Homes Bonus

Central government provides funding to local authorities for their General Fund activities through the Settlement Funding Assessment system. The government decides on the funding to be allocated to Local Government on a national basis, and then allocates this funding between authorities using a formula calculation which takes into account individual authorities' tax raising abilities.

The funding allocated for this Council shows a 9.6% reduction in 2018/19 from the previous year, with a further reduction of 12.6% in 2019/20. Figures for 2020/21 onwards have assumed the same funding levels as in 2019/20.

In 2018/19, local authorities can retain a proportion of the business rates they collect for the year. The Secretary of State announced a baseline funding level of £1.846 million for North Warwickshire in the 2018/19 Finance Settlement. As we are required to pay a business rate tariff of £14.758 million in 2018/19, we need our local share of business rates to come to £16.604 million, in order to achieve this level of funding.

If the business rates in our area fall due to business closures or rating appeals, we may not achieve our baseline funding level. This would impact on our financial forecasts, reducing the level of balances we hold. The operation of a national safety net system would provide provision when the Authority's baseline funding fell by 7.5%. If additional business rates are collected, we pay 50% of the additional rates to the government, and a further 10% to Warwickshire County Council. The remaining 40% is North Warwickshire's share, but we are required to pay a levy of 50% of the additional rates we receive to the government. We expect to retain an additional £700,000 in business rates growth in the year.

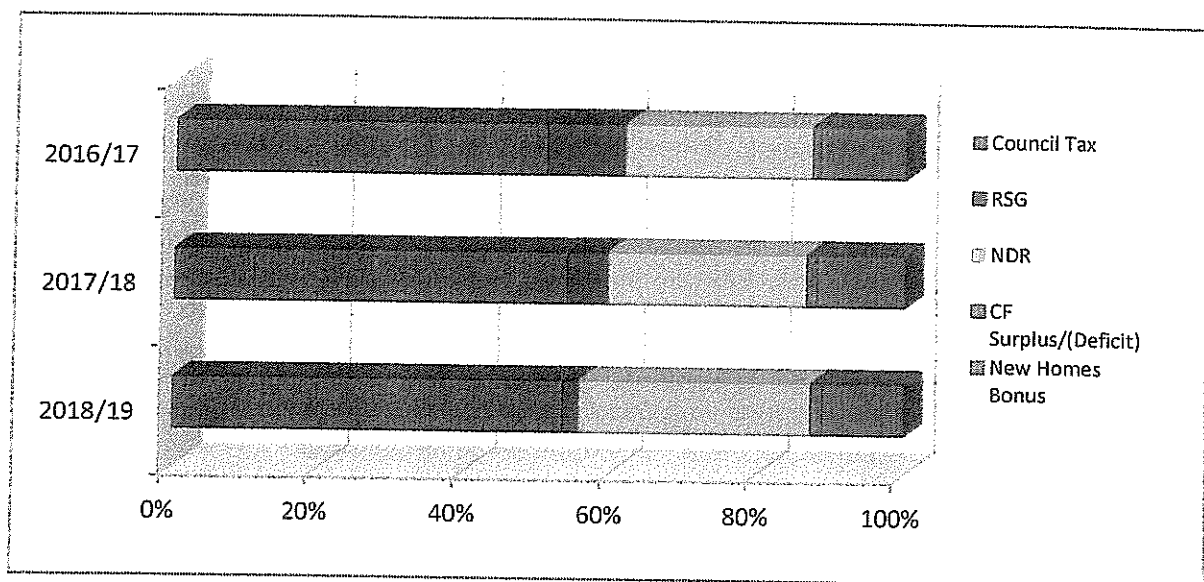
The Council is a member of the Coventry and Warwickshire Business Rates Pool. This Local Pool agreed a safety net provision at a 5% loss of baseline funding, which would benefit the Council in the event that business rates fall. If business rates increase, the Pool will have a lower levy rate than the Council, of around 17%, allowing the Pool to keep more of the increase.

contributions from balances to arrive at the Borough Requirement. This is then further reduced by external funding and any surplus on the collection fund to arrive at the Council Tax requirement for the Borough.

North Warwickshire Borough Council Tax for 2018/19 has remained at 2011/12 levels. However, there has been an increase in the number of properties paying Council Tax over 2017/18 so an additional £51,440 will be collected in 2018/19.

The New Homes Bonus expected for 2018/19 is £56,730 lower than in 2017/18. This revised figure has been used as a base for projecting grant income for the rest of the strategy period, following a review of the new build identified in the Core Strategy. The Government's intention to reduce the New Homes Bonus is also reflected in the strategy.

The diagram below shows the proportion that each funding source makes to the overall requirement of the Council over the last three years and highlights the difficulty in forecasting Government support on a year by year basis.



The Council Tax set by Warwickshire County Council for 2018/19 increased from 2017/18 levels by 4.99% (including a 2% increase for Social Care) and Warwickshire Police Authority for 2018/19 increased from 2017/18 levels by 6.25%, whilst the council tax set by this council remained at the 2017/18 level. These increases, taken with increases in the Parish Precepts have resulted in an overall average Council Tax increase of 4.46%. The average council tax by band for North Warwickshire Residents is set out below.

Band	A	B	C	D	E	F	G	H
Warwickshire CC	859.26	1,002.47	1,145.68	1,288.89	1,575.31	1,861.73	2,148.15	2,577.78
Warwickshire CC – Adult Social Care	49.86	58.17	66.48	74.79	91.41	108.03	124.65	149.58
Warwickshire Police	135.99	158.65	181.32	203.98	249.31	294.64	339.97	407.96
North Warwickshire	138.20	161.23	184.27	207.30	253.37	299.43	345.50	414.60
Parishes (Average)	31.86	37.17	42.48	47.79	58.41	69.03	79.65	95.58
Total	1,215.17	1,417.69	1,620.23	1,822.75	2,227.81	2,632.86	3,037.92	3,645.50

Further detail is given on pages viii and ix.

Council Balances

The Council's Financial Strategy is based upon maintaining a minimum level of General Fund balances of £1.4 million over the medium-term, and growth, savings and service budget requirements are all determined taking this factor into account. The use of balances included in the agreed financial strategy have, subsequently been revised to take account of changes made in the 2018/19 budget estimates. These amounts are set out below.

Revised Budget Strategy

	2017/18 Revised £000	2018/19 Estimate £000	2019/20 Estimate £000	2020/21 Estimate £000	2021/22 Estimate £000
Board Requirements	9,018	9,011	9,492	9,828	10,273
Growth	-	104	39	39	40
Grant payments to Parish Councils	59	-	-	-	-
Investment Income	(124)	(180)	(180)	(200)	(220)
Financing Adjustment	(886)	(849)	(816)	(703)	(623)
Revenue Contribution to Capital Spending	119	119	119	119	119
External Funding	(2,604)	(2,738)	(2,480)	(2,280)	(2,280)
New Homes Bonus	(959)	(902)	(920)	(870)	(890)
CT Support Transitional Grant	(21)	-	-	-	-
Collection Fund Surplus	(118)	(134)	(108)	(111)	(116)
Net Expenditure	4,484	4,431	5,146	5,822	6,303
Council Tax	(4,210)	(4,261)	(4,455)	(4,627)	(4,804)
Use of Balances	274	170	691	1,195	1,499
Savings Required 2018/19	-	-	(200)	(200)	(200)
Savings Required 2019/20	-	-	-	(450)	(450)
Savings Required 2020/21	-	-	-	-	(300)
Adjusted Use of Balances	274	170	491	545	549
Level of Balances	3,540	3,370	2,879	2,334	1,785

The Council Tax 2018/19

Expenditure Requirements	£	£
North Warwickshire Borough Council Precept		8,035,490.00
Parish Council Precepts		982,375.65
		9,017,865.65
Less:		
Revenue Support Grant & NDR Distribution	(2,737,630.00)	
New Homes Bonus	(902,240.00)	
Collection Fund surplus	(134,390.00)	(3,774,260.00)
Net Borough Council Requirement		5,243,605.65
Warwickshire County Council Precept		28,031,615.22
Warwickshire Police Authority Precept		4,192,980.00
Total Council Tax Requirement		37,468,200.87

The Council tax for 2018/19	£	£
Effective Tax Base for Whole Area (number of Band D equivalent properties)	20,555.86	
Warwickshire County Council Requirement Requirement divided by Tax Base =	28,031,615.22	1,363.68
Warwickshire Police Authority Requirement Requirement divided by Tax Base =	4,192,980.00	203.98
North Warwickshire Borough Council Requirement Requirement divided by Tax Base =	4,261,230.00	207.30
Parish Requirement (average) Requirement divided by Tax Base =	982,375.65	47.79
Total Average Band D Council Tax		1,822.75

The Council Tax 2018/19

<u>Column No</u> <u>Parish Councils</u>	<u>1</u> <u>Parish</u> <u>Precept</u>	<u>2</u> <u>Tax Base</u> <u>(Band D)</u>	<u>3</u> <u>Parish</u> <u>Precept</u> <u>per</u> <u>Band D</u>	<u>4</u> <u>Add</u> <u>Borough</u> <u>Precept</u> <u>Band D</u>	<u>5</u> <u>Add</u> <u>County</u> <u>Precept</u> <u>Band D</u>	<u>6</u> <u>Add</u> <u>Police</u> <u>Precept</u> <u>Band D</u>	<u>7</u> <u>Council</u> <u>Tax Band</u> <u>D Cols</u> <u>3+4+5+6</u>
Ansley	25,000.00	612.00	40.85	207.30	1,363.68	203.98	1,815.81
Arley	25,722.00	847.43	30.35	207.30	1,363.68	203.98	1,805.31
Astley	1,260.00	71.69	17.58	207.30	1,363.68	203.98	1,792.54
Atherstone	140,585.00	2,683.64	52.39	207.30	1,363.68	203.98	1,827.35
Austrey	15,000.00	398.83	37.61	207.30	1,363.68	203.98	1,812.57
Baddesley Ensor	54,000.00	512.64	105.34	207.30	1,363.68	203.98	1,880.30
Baxterley	11,150.00	124.09	89.85	207.30	1,363.68	203.98	1,864.81
Bentley/Merevale	804.00	49.74	16.16	207.30	1,363.68	203.98	1,791.12
Caldecote	-	80.91	-	207.30	1,363.68	203.98	1,774.96
Coleshill	235,732.35	2,408.61	97.87	207.30	1,363.68	203.98	1,872.83
Corley	17,872.00	313.84	56.95	207.30	1,363.68	203.98	1,831.91
Curdworth	34,450.00	474.10	72.66	207.30	1,363.68	203.98	1,847.62
Dordon	24,405.00	850.59	28.69	207.30	1,363.68	203.98	1,803.65
Fillongley	16,190.00	642.42	25.20	207.30	1,363.68	203.98	1,800.16
Great Packington	-	56.22	-	207.30	1,363.68	203.98	1,774.96
Grendon	18,143.00	617.35	29.39	207.30	1,363.68	203.98	1,804.35
Hartshill	94,781.98	1,055.10	89.83	207.30	1,363.68	203.98	1,864.79
Kingsbury	32,336.00	2,366.41	13.66	207.30	1,363.68	203.98	1,788.62
Lea Marston	12,000.00	142.65	84.12	207.30	1,363.68	203.98	1,859.08
Little Packington	-	20.77	-	207.30	1,363.68	203.98	1,774.96
Mancetter	28,680.00	672.17	42.67	207.30	1,363.68	203.98	1,817.63
Maxstoke	5,750.00	116.81	49.23	207.30	1,363.68	203.98	1,824.19
Middleton	12,750.00	316.10	40.34	207.30	1,363.68	203.98	1,815.30
Nether Whitacre	14,000.00	481.38	29.08	207.30	1,363.68	203.98	1,804.04
Newton Regis/Seckington	10,100.00	230.38	43.84	207.30	1,363.68	203.98	1,818.80
Over Whitacre	2,300.00	187.59	12.26	207.30	1,363.68	203.98	1,787.22
Polesworth	75,000.00	2,524.49	29.71	207.30	1,363.68	203.98	1,804.67
Shustoke	11,139.32	201.64	55.24	207.30	1,363.68	203.98	1,830.20
Shuttington	6,000.00	155.60	38.56	207.30	1,363.68	203.98	1,813.52
Water Orton	55,500.00	1,278.05	43.43	207.30	1,363.68	203.98	1,818.39
Wishaw	1,725.00	62.62	27.55	207.30	1,363.68	203.98	1,802.51
Totals	<u>982,375.65</u>	<u>20,555.86</u>					
Average Band D Council Tax			47.79	207.30	1,363.68	203.98	1,822.75

SAVINGS/ADDITIONAL INCOME INCLUDED IN 2018/19 FIGURES

Board	Description	2018/19 £
Planning	Planning fees - 20% increase	189,000
Resources	Commercial Enforcement& Licensing restructure	26,710
Resources	Reduction in overtime budgets	470
Resources	Reduction in telephone costs	3,820
Resources	Reduction in pension compensation - retired employees	1,980
Resources	Reduction in External Audit fees	19,550
Resources	Charge for Borough Care (additional £1)	82,370
Resources	Private Sector Housing Team restructure	17,010
Resources	Removal of Parish Grant	51,290
Resources	Audit Manager partnership with NBBC	3,350
C & E	Reduced Leisure staffing	45,000
C & E	Extension of the reduced refuse and recycling service over Christmas/ winter period	50,710
Resources	Rent increase on industrial units	35,090
Resources	Industrial units savings on NNDR	14,810
All	Lease car allowance	5,590
Resources	Reduction in mayoral allowances	2,570
Resources	Revised approach to Stray Dog Service	25,310
	OVERALL TOTAL	574,630

GROWTH INCLUDED IN 2018/19 FIGURES

Board	Description	2018/19 £
	Ongoing Growth Items-	
P&D	Planning Control	20,000
C & E	Bank Holiday openings at Atherstone Leisure Complex	16,500
	<i>Total</i>	36,500
	Ongoing Growth Items-	
Resources	General Data Protection Regulations	35,000
Resources	Total Mobile - finance system	16,250
C & E	Amenity Cleaning refuse freighter exchange for Tansit van	16,560
	<i>Total</i>	67,810
	GRAND TOTAL	104,310

GENERAL FUND REVENUE ESTIMATES
YEAR ENDING 31 MARCH 2019
GRAND SUMMARY
GENERAL FUND REQUIREMENTS

Board	2017/2018 Original Estimate £	2018/2019 Original Estimate £
Community and Environment	5,200,890.00	5,356,990.00
Executive	569,340.00	615,630.00
Planning and Development	252,880.00	114,810.00
Licensing	17,950.00	(6,660.00)
Resources	3,043,160.00	2,911,790.00
Contingencies	59,450.00	122,610.00
Requirements of Boards	9,143,670.00	9,115,170.00
Interest on Investments	(80,000.00)	(180,000.00)
Financing Adjustment	(876,900.00)	(849,240.00)
Revenue Contributions to Capital Expenditure	119,000.00	119,000.00
Use of Balances	(452,770.00)	(169,440.00)
Grant Payments to Parish Councils (CTS)	59,000.00	-
Revenue Support Grant	(460,790.00)	(191,470.00)
Transitional Grant	(21,020.00)	-
Business Rates	(16,265,253.00)	(16,462,560.00)
Business Rates - Tariff	14,471,993.00	14,758,000.00
Buisness Rates - 2017/18 Tariff Adjustment	-	(141,600.00)
Additional Business Rates	(350,000.00)	(700,000.00)
New Homes Bonus	(958,970.00)	(902,240.00)
Surplus/(Deficit) on Collection Fund	(118,170.00)	(134,390.00)
Council Tax Requirement (NWBC)	4,209,790.00	4,261,230.00
Special Items - Parish Precepts	950,150.90	982,375.65
Council Tax Requirement (NWBC and Parishes)	5,159,940.90	5,243,605.65

**COMMUNITY &
ENVIRONMENT BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL
COMMUNITY AND ENVIRONMENT BOARD
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Codes	Description	Actual 2016/2017 £	Approved Budget 2017/2018 £	Revised Budget 2017/2018 £	Original Budget 2018/2019 £
3072	Polesworth Sport Centre	84,632	65,550	73,360	72,080
3074	Arley Sports Centre	118,543	84,840	67,020	79,700
3075	Coleshill Leisure Centre	110,467	112,440	102,920	118,370
3077	Atherstone Leisure Complex	135,809	120,570	156,480	128,990
3082	Memorial Hall	96,845	95,520	112,320	106,480
4002	Public Health (Commercial Pollution Control)	197,222	200,630	210,470	218,370
4003	Public Health (Domestic Pollution Control)	58,527	47,280	81,830	54,140
5000	Domestic Refuse Collection	633,340	652,490	725,190	665,750
5001	Streetscene Grounds Maintenance	5,136	18,030	27,960	21,010
5002	Trade Refuse Collection	(42,465)	(37,760)	(41,210)	(43,690)
5003	Cesspool Emptying	(55,617)	(64,770)	(48,950)	(53,570)
5004	Recycling	708,411	714,210	652,220	724,530
5010	Amenity Cleaning	464,489	478,890	470,710	499,830
5013	Unadopted Roads	2,598	7,750	5,750	7,750
5014	Flooding And Land Drainage	285	-	190	-
5015	Street Furniture	1,038	1,310	1,430	1,310
5016	Atherstone Market	1,973	1,680	1,780	1,830
5019	Green Space Budget	395,374	397,810	398,690	405,530
5021	Public Health (Control of Disease) Act 1984 Burials	3,467	-	4,500	-
5023	Consultation	174	4,560	2,000	4,650
5025	Corporate Policy	49,132	40,410	41,400	41,940
5030	Rural Regeneration	33,141	27,750	28,520	29,500
5034	Landscape	8,640	8,800	8,800	8,980
5040	Marketing and Market Research	62,472	8,510	8,510	8,510
5044	Support to Voluntary Organisations	67,353	53,100	53,100	53,100
5055	Community Development Health Improvement	37,740	39,940	27,110	28,810
5056	Community Development Safer Communities	64,948	59,520	61,710	62,380
5064	QE - Artificial Grass Pitch	(7,162)	(7,120)	(7,170)	(9,400)
7700	Stronger & Safer Communities	-	-	-	-
7856	High Street Innovation Grants	-	-	-	-
	Net Controllable Expenditure	3,236,512	3,131,940	3,226,640	3,236,880
	Departmental Support	562,251	632,560	648,290	642,970
	Central Support	514,040	517,360	541,970	558,110
	Capital	1,003,342	919,030	919,030	919,030
	Net Expenditure	5,316,145	5,200,890	5,335,930	5,356,990

3072 - POLESWORTH SPORTS CENTRE

Polesworth Sports Centre is a dual-use facility shared with The Polesworth School. It has a four badminton court-size hall, one squash court and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	214,963	218,930	209,640	224,610
Premises Related Expenditure	49,808	51,910	51,130	51,250
Supplies & Services	20,661	20,620	20,550	20,580
Miscellaneous Expenditure	92	-	-	-
Earmarked Reserves	4,839	4,840	4,840	3,590
GROSS EXPENDITURE	290,363	296,300	286,160	300,030
GROSS INCOME	(205,731)	(230,750)	(212,800)	(227,950)
NET CONTROLLABLE EXPENDITURE	84,632	65,550	73,360	72,080
Departmental Support	17,004	21,050	19,090	17,470
Central Support Services	28,974	28,570	31,130	31,530
Capital Charges	4,784	13,680	13,680	13,680
NET EXPENDITURE	135,394	128,850	137,260	134,760

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	90.0%	82.1%	82.0%
Operational Recovery Rate (excluding Central Support and Capital Charges)	72.7%	52.5%	71.8%

3074 - ARLEY SPORTS CENTRE

Arley Sports Centre's facilities include a three badminton court hall, one squash court, a "Lifetimes" fitness suite and a small social room.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	160,959	120,520	102,780	119,740
Premises Related Expenditure	34,894	39,880	38,630	39,090
Supplies & Services	18,808	19,530	19,930	19,390
Miscellaneous Expenditure	(28)	-	-	-
GROSS EXPENDITURE	214,633	179,930	161,340	178,220
GROSS INCOME	(96,090)	(95,090)	(94,320)	(98,520)
NET CONTROLLABLE EXPENDITURE	118,543	84,840	67,020	79,700
Departmental Support	15,586	15,320	13,470	13,290
Central Support Services	26,441	26,530	25,870	26,390
Capital Charges	45,521	36,320	36,320	36,320
NET EXPENDITURE	206,091	163,010	142,680	155,700

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	118.1%	90.5%	101.7%
Operational Recovery Rate (excluding Central Support and Capital Charges)	48.7%	54.0%	51.4%

3075 - COLESHILL LEISURE CENTRE

Coleshill Leisure Centre is situated on the site of Coleshill School and run in partnership with the school. It houses a four badminton court hall, two squash courts, a studio and a 40 station "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	345,549	344,930	335,190	364,420
Premises Related Expenditure	108,909	146,420	140,390	143,740
Supplies & Services	43,339	43,780	46,350	42,090
Transport Related Expenditure	118	-	-	-
Miscellaneous Expenditure	(58)	-	-	-
Earmarked Reserves	20,910	20,910	20,910	20,910
GROSS EXPENDITURE	518,767	556,040	542,840	571,160
GROSS INCOME	(408,300)	(443,600)	(439,920)	(452,790)
NET CONTROLLABLE EXPENDITURE	110,467	112,440	102,920	118,370
Departmental Support	19,724	23,770	20,840	17,990
Central Support Services	47,942	47,370	47,630	50,630
Capital Charges	127,498	100,690	100,690	100,690
NET EXPENDITURE	305,631	284,270	272,080	287,680

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	74.4%	66.8%	71.1%
Operational Recovery Rate (excluding Central Support and Capital Charges)	76.5%	78.0%	76.9%

3077 - ATHERSTONE LEISURE COMPLEX

This facility comprises a 25 metre pool, a learner pool and a "Lifetimes" fitness suite.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	420,788	454,180	521,560	451,420
Premises Related Expenditure	229,345	255,100	250,060	255,270
Supplies & Services	49,764	53,130	51,980	68,530
Earmarked Reserves	3,282	2,500	(53,710)	4,100
GROSS EXPENDITURE	703,179	764,910	769,890	779,320
GROSS INCOME	(567,370)	(644,340)	(613,410)	(650,330)
NET CONTROLLABLE EXPENDITURE	135,809	120,570	156,480	128,990
Departmental Support	18,842	22,310	27,770	17,830
Central Support Services	61,937	62,690	63,330	67,580
Capital Charges	280,604	250,070	250,070	250,070
NET EXPENDITURE	497,192	455,640	497,650	464,470

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	65.5%	67.4%	61.5%
Operational Recovery Rate (excluding Central Support and Capital Charges)	81.9%	76.9%	83.3%

3082-3083 - MEMORIAL HALL

The Council's main entertainment and function venue which is available for sports and communal use.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	83,713	86,930	106,400	86,450
Premises Related Expenditure	38,375	40,470	40,320	40,950
Supplies & Services	11,821	10,580	12,930	12,950
Earmarked Reserves	-	-	(14,450)	-
GROSS EXPENDITURE	133,909	137,980	145,200	140,350
GROSS INCOME	(37,064)	(42,460)	(32,880)	(33,870)
NET CONTROLLABLE EXPENDITURE	96,845	95,520	112,320	106,480
Departmental Support	4,236	5,110	6,710	3,570
Central Support Services	9,840	9,730	10,190	10,640
Capital Charges	4,357	25,170	25,170	25,170
NET EXPENDITURE	115,278	135,530	154,390	145,860

Contributes to corporate priority :
opportunities

KEY PERFORMANCE INDICATORS

Operational Staff V Total Income	197.6%	258.1%	231.8%
Operational Recovery Rate (excluding Central Support and Capital Charges)	29.7%	21.6%	23.5%

4002 - PUBLIC HEALTH (COMMERCIAL POLLUTION CONTROL)

This extends from dealing with noise and other statutory nuisances to the enforcement of food hygiene and health and safety in relevant premises in the Borough. Air pollution monitoring and the issue of authorisations for certain types of air polluting processes under the Environmental Protection Act 1990 are also dealt with under the budget, as well as statutory duties in respect of contaminated land.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	218,164	217,720	226,590	235,530
Supplies & Services	11,881	18,430	24,430	18,430
Transport Related Expenditure	16	-	-	-
Earmarked Reserves	-	-	(6,000)	-
GROSS EXPENDITURE	230,061	236,150	245,020	253,960
GROSS INCOME	(32,839)	(35,520)	(34,550)	(35,590)
NET CONTROLLABLE EXPENDITURE	197,222	200,630	210,470	218,370
Departmental Support	90,116	92,130	81,700	75,770
Central Support Services	7,937	8,280	7,970	8,150
Capital Charges	-	60	60	60
NET EXPENDITURE	295,275	301,100	300,200	302,350

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

4003 - PUBLIC HEALTH (DOMESTIC POLLUTION CONTROL)

Private sector domestic enforcement of housing standards and associated licensing, domestic origin nuisances, drainage and associated environmental crimes.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	58,052	46,030	80,580	76,860
Supplies & Services	2,748	3,210	3,210	3,210
Earmarked Reserves	-	-	-	(23,910)
GROSS EXPENDITURE	60,800	49,240	83,790	56,160
GROSS INCOME	(2,273)	(1,960)	(1,960)	(2,020)
NET CONTROLLABLE EXPENDITURE	58,527	47,280	81,830	54,140
Departmental Support	39,090	43,560	22,850	34,440
Central Support Services	9,844	10,080	10,220	10,300
Capital Charges	-	60	60	60
NET EXPENDITURE	107,461	100,980	114,960	98,940

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

5000 - DOMESTIC REFUSE COLLECTION

The collection of domestic refuse from approximately 28,400 households in the Borough. Also the collection of clinical waste from surgeries, nursing homes and private dwellings.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	521,707	489,580	531,540	504,240
Premises Related Expenditure	(11,000)	6,940	8,710	4,200
Supplies & Services	52,717	69,370	56,870	56,880
Transport Related Expenditure	213,555	245,800	270,080	245,550
Miscellaneous Expenditure	-	1,380	-	-
GROSS EXPENDITURE	776,979	813,070	867,200	810,870
GROSS INCOME	(143,639)	(160,580)	(142,010)	(145,120)
NET CONTROLLABLE EXPENDITURE	633,340	652,490	725,190	665,750
Departmental Support	41,304	42,180	46,820	60,250
Central Support Services	85,359	88,980	95,060	97,110
Capital Charges	148,528	150,430	150,430	150,430
NET EXPENDITURE	908,531	934,080	1,017,500	973,540

Contributes to corporate priority :
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

No of Households	27,792	28,047	28,400	28,400
Budgeted cost per household	£32.69	£33.30	£35.83	£34.28
Number of bins per 100,000 population missed	70	125	58	58

5001 - STREETSCENE GROUNDS MAINTENANCE

This budget covers the maintenance of informal areas of green space that are intrinsic to the streetscene.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	312,820	341,360	346,180	346,840
Premises Related Expenditure	25	50	50	50
Supplies & Services	20,411	34,550	36,630	36,690
Transport Related Expenditure	82,197	68,490	77,430	72,170
Miscellaneous Expenditure	469	550	550	560
Earmarked Reserves	5,951	-	(5,000)	-
GROSS EXPENDITURE	421,873	445,000	455,840	456,310
GROSS INCOME	(416,737)	(426,970)	(427,880)	(435,300)
NET CONTROLLABLE EXPENDITURE	5,136	18,030	27,960	21,010
Departmental Support	27,740	28,930	31,190	31,620
Central Support	18,070	19,640	27,930	27,960
Capital Charges	44,024	31,890	31,890	31,890
NET EXPENDITURE	94,970	98,490	118,970	112,480

Contributes to corporate priorities :
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

5002 - TRADE REFUSE COLLECTION

Collecting waste from business premises situated in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	10,678	10,140	10,170	10,380
Supplies & Services	188,022	197,010	205,920	207,520
GROSS EXPENDITURE	198,700	207,150	216,090	217,900
GROSS INCOME	(241,165)	(244,910)	(257,300)	(261,590)
NET CONTROLLABLE EXPENDITURE	(42,465)	(37,760)	(41,210)	(43,650)
Departmental Support	8,982	9,140	12,720	13,040
Central Support Services	13,335	12,900	12,410	12,630
NET EXPENDITURE	(20,148)	(15,720)	(16,080)	(18,020)

Contributes to corporate priority :
- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

No. of Bins Collected	661	520	723	723
Gross budgeted cost per bin collected	£334.37	£440.75	£333.64	£336.89
Net budgeted (surplus)/deficit per bin collected	-£30.48	-£30.23	-£22.24	-£24.92

5003 - CESSPOOL EMPTYING

The collection and disposal of cesspool and septic tank waste from properties in the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	34,860	35,450	33,370	36,800
Premises Related Expenditure	-	110	110	110
Supplies & Services	33,687	45,620	30,000	30,000
Transport Related Expenditure	26,353	24,490	34,100	26,320
Miscellaneous Expenditure	-	100	100	100
Earmarked Reserves	17,897	-	-	-
GROSS EXPENDITURE	112,797	105,770	97,680	93,330
GROSS INCOME	(168,414)	(170,540)	(146,630)	(146,900)
NET CONTROLLABLE EXPENDITURE	(55,617)	(64,770)	(48,950)	(53,570)
Departmental Support	9,464	9,480	11,340	11,520
Central Support Services	16,474	16,730	12,470	12,720
Capital Charges	15,102	14,770	14,770	14,770
NET EXPENDITURE	(14,577)	(23,790)	(10,370)	(14,560)

Contributes to corporate priorities :
- Responsible financial and resource management
- Improving leisure and wellbeing opportunities

KEY PERFORMANCE INDICATORS

Number of emptyings	1,267	1,210	1,200	1,210
Gross budgeted cost per emptying	£121.42	£121.28	£113.55	£109.37
Net budgeted (surplus)/deficit per emptying	-£11.51	-£19.66	-£8.64	-£12.03

5004 - RECYCLING

An in-house service which collects and recycles green and recyclable waste.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	544,791	580,640	524,030	591,910
Supplies & Services	277,858	289,220	261,450	261,470
Transport Related Expenditure	165,694	194,160	204,640	213,820
Earmarked Reserves	54,500	15,000	15,000	15,000
GROSS EXPENDITURE	1,042,843	1,079,020	1,005,120	1,082,200
GROSS INCOME	(334,432)	(364,810)	(352,900)	(357,670)
NET CONTROLLABLE EXPENDITURE	708,411	714,210	652,220	724,530
Departmental Support	41,917	42,730	47,490	35,680
Central Support Services	40,080	42,040	43,670	46,190
Capital Charges	149,613	145,110	145,110	145,110
NET EXPENDITURE	940,021	944,090	888,490	951,510

Contributes to corporate priority :
- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of Households	27,792	28,047	28,400	28,400
Budgeted cost per household	£33.82	£33.66	£31.28	£33.50
Budgeted tonnes of recycle material	12,747	11,500	12,750	12,700
Budgeted % of waste recycled	50%	48%	50%	50%

5010 - AMENITY CLEANING

Street cleaning and road sweeping throughout the Borough. Also site clearance of tipped rubbish.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	367,591	374,430	369,760	383,490
Premises Related Expenditure	20,080	21,420	21,420	21,420
Supplies & Services	15,300	17,600	17,600	17,600
Transport Related Expenditure	65,737	69,390	72,150	87,770
GROSS EXPENDITURE	468,708	482,840	480,930	510,280
GROSS INCOME	(4,219)	(3,950)	(10,220)	(10,450)
NET CONTROLLABLE EXPENDITURE	464,489	478,890	470,710	499,830
Departmental Support	45,123	45,800	53,190	53,950
Central Support Services	38,899	38,370	37,380	38,520
Capital Charges	46,786	56,030	56,030	56,030
NET EXPENDITURE	595,297	619,090	617,310	648,330

Contributes to corporate priorities :
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities

5013 - UNADOPTED ROADS

A small budget to provide minor repairs to the Council's unadopted roads.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenditure	167	-	-	-
Supplies & Services	2,431	7,750	5,750	7,750
NET CONTROLLABLE EXPENDITURE	2,598	7,750	5,750	7,750
Departmental Support	5,312	5,390	8,920	9,120
Central Support Services	661	500	600	590
NET EXPENDITURE	8,571	13,640	15,270	17,460

Contributes to corporate priority :
- Creating safer communities

5014 - FLOODING AND LAND DRAINAGE

A service to the Borough's residents to provide assistance in times of flooding, and the provision of professional assistance in cases where land is saturated.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenses	285	-	-	-
Supplies & Services	-	-	190	-
NET CONTROLLABLE EXPENDITURE	285	-	190	-
Departmental Support	6,332	6,430	11,970	12,240
Central Support Services	5,524	5,300	5,420	5,470
Capital Charges	2,652	2,650	2,650	2,650
NET EXPENDITURE	14,793	14,380	20,230	20,360

Contributes to corporate priority :
- Creating safer communities

5015 - STREET FURNITURE

The maintenance and replacement of street furniture e.g. benches and bollards.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	119	-	-	-
Supplies & Services	919	1,310	1,430	1,310
NET CONTROLLABLE EXPENDITURE	1,038	1,310	1,430	1,310
Departmental Support	3,694	3,780	3,860	3,910
Central Support Services	1,088	1,000	1,140	1,110
NET EXPENDITURE	5,820	6,090	6,430	6,330

Contributes to corporate priority :

- Creating safer communities

5016 - ATHERSTONE MARKET

The market is held every Tuesday and Friday at the Market Square in Atherstone. It is principally run by Atherstone Town Council.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	134	-	-	-
Premises Related Expenditure	1,839	1,680	1,780	1,830
GROSS EXPENDITURE	1,973	1,680	1,780	1,830
NET CONTROLLABLE EXPENDITURE	1,973	1,680	1,780	1,830
Departmental Support	1,020	1,040	970	980
Central Support Services	544	310	440	430
NET EXPENDITURE	3,537	3,030	3,190	3,240

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

5019 - GREEN SPACE BUDGET

The management and maintenance of parks, recreation grounds and other open spaces in order to enhance the quality and visual appearance of the environment and provide opportunities for formal and informal recreation and play. Costs relating to Pitches and Pavilions are also included

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenditure	26,182	50,750	51,550	54,380
Premises Related Expenditure	41,456	38,860	37,290	36,740
Supplies & Services	349,461	324,470	323,550	328,520
Miscellaneous Expenditure	(3,230)	-	-	-
GROSS EXPENDITURE	413,869	414,080	412,390	419,640
GROSS INCOME	(18,495)	(16,270)	(13,700)	(14,110)
NET CONTROLLABLE EXPENDITURE	395,374	397,810	398,690	405,530
Departmental Support	36,510	49,490	54,770	55,510
Central Support Services	57,663	58,490	58,010	58,860
Capital Charge	122,678	90,210	90,210	90,210
NET EXPENDITURE	612,225	596,000	601,680	610,110

KEY PERFORMANCE INDICATORS

Number of Play Areas	27	25	27	27
Number of play areas meeting the safety, DDA and Play Value standard	27	25	27	27
Number of Pitches	8	11	9	9
Number of Teams	13	16	13	13
Number of Hirers	13	16	13	13
Budgeted income per team	£550.29	£453.75	£360.77	£371.54

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5021 - PUBLIC HEALTH (CONTROL OF DISEASE) ACT 1984 BURIALS

Making arrangements for burial or cremation of the body of any person who has died or been found dead in the Borough where it appears that no suitable arrangements are being made for disposal of the body.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenditure	51	-	-	-
Supplies & Services	3,416	-	4,500	-
NET CONTROLLABLE EXPENDITURE	3,467	-	4,500	-
Departmental Support	2,460	2,490	2,650	2,630
Central Support Services	483	230	260	250
NET EXPENDITURE	6,410	2,720	7,410	2,880

5023 - CONSULTATION

This budget shows the corporate cost of public consultation, focus groups and maintenance of the Citizens' Panel.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenditure	174	-	-	-
Supplies & Services	-	4,560	2,000	4,650
NET CONTROLLABLE EXPENDITURE	174	4,560	2,000	4,650
Departmental Support	6,370	6,460	6,850	6,810
Central Support	2,682	2,460	2,630	2,580
NET EXPENDITURE	9,226	13,480	11,480	14,040

Contributes to corporate priority :
- Responsible financial and resource management

5025 - CORPORATE POLICY

The purpose of this budget is to support projects and initiatives developed from the North Warwickshire Community Safety Partnership Plan, the Council's equality policy and other corporate policy initiatives.

DESCRIPTION	ACTUALS	APPROVED BUDGET	REVISED BUDGET	ORIGINAL BUDGET
	2016/2017	2017/2018	2017/2018	2018/2019
Employee Expenditure	28,339	26,460	31,320	27,870
Premises Related Expenditure	333	270	400	400
Supplies & Services	8,031	84,240	87,140	34,240
Miscellaneous Expenditure	11,994	-	-	-
Earmarked Reserves	8,735	(70,260)	(77,160)	(20,260)
GROSS EXPENDITURE	57,432	40,710	41,700	42,250
GROSS INCOME	(8,300)	(300)	(300)	(310)
NET CONTROLLABLE EXPENDITURE	49,132	40,410	41,400	41,940
Departmental Support	18,990	19,370	21,310	20,460
Central Support	11,694	11,660	12,990	12,980
NET EXPENDITURE	79,816	71,440	75,700	75,380

Contributes to corporate priorities :
- Creating safer communities
- Promoting sustainable and vibrant communities

5030 - RURAL REGENERATION

A service providing support and assistance to improve and develop local communities in North Warwickshire ensuring their long term sustainability, particularly through supporting implementation of parish plans.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	31,354	26,520	27,290	28,270
Premises Related Expenditure	264	-	-	-
Supplies & Services	8,442	1,230	2,230	3,230
Transport Related Expenditure	381	-	-	-
Earmarked Reserves	6,200	-	2,000	(2,000)
GROSS EXPENDITURE	46,641	27,750	31,520	29,500
GROSS INCOME	(13,500)	-	(3,000)	-
NET CONTROLLABLE EXPENDITURE	33,141	27,750	28,520	29,500
Departmental Support	25,337	35,000	36,600	36,740
Central Support	3,104	2,000	2,140	2,150
NET EXPENDITURE	61,582	64,750	67,260	68,390

Contributes to corporate priority :
- Promoting sustainable and vibrant communities

5034 - LANDSCAPE

This service provides for monitoring and enhancing the built and natural environment of the Borough.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	25	-	-	-
Supplies & Services	8,615	8,800	8,800	8,980
NET CONTROLLABLE EXPENDITURE	8,640	8,800	8,800	8,980
Departmental Support	1,090	1,110	1,180	1,170
Central Support Services	514	260	290	280
NET EXPENDITURE	10,244	10,170	10,270	10,430

Contributes to corporate priority :
- Protecting our countryside and heritage

5040 - MARKETING & MARKET RESEARCH

The marketing and promotion of all aspects of the leisure centres and community development activity.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	113	-	-	-
Supplies & Services	60,724	8,510	8,510	8,510
Balance Sheet Items	1,635	-	-	-
NET CONTROLLABLE EXPENDITURE	62,472	8,510	8,510	8,510
Departmental Support	4,820	4,880	5,350	5,430
Central Support Services	1,164	910	1,030	1,030
NET EXPENDITURE	68,456	14,300	14,890	14,970

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

5044 - SUPPORT TO VOLUNTARY ORGANISATIONS

Annual grants to the North Warwickshire Citizens Advice Bureau and Warwickshire Community and Voluntary Action (CAVA)

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	173	-	-	-
Supplies & Services	95,307	53,100	73,100	78,100
Earmarked Reserves	(28,127)	-	(20,000)	(25,000)
NET CONTROLLABLE EXPENDITURE	67,353	53,100	53,100	53,100
Departmental Support	4,632	18,120	17,800	18,300
Central Support Services	2,681	2,590	9,020	9,150
NET EXPENDITURE	74,666	73,810	79,920	80,550

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5055 - COMMUNITY DEVELOPMENT HEALTH IMPROVEMEN

To work with partners to develop and co-ordinate initiatives designed to improve health and remove health inequalities concentrating on prevention rather than cure.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	41,435	30,450	30,350	32,050
Premises Related Expenditure	212	-	-	-
Supplies & Services	1,662	16,050	18,610	11,050
Transport Related Expenditure	2,126	15,440	2,710	2,710
Earmarked Reserves	10,305	(5,000)	(7,560)	-
GROSS EXPENDITURE	55,740	56,940	44,110	45,810
GROSS INCOME	(18,000)	(17,000)	(17,000)	(17,000)
NET CONTROLLABLE EXPENDITURE	37,740	39,940	27,110	28,810
Departmental Support	30,430	35,770	37,270	37,480
Central Support Services	9,426	9,730	12,080	12,180
Capital Charges	386	-	-	-
NET EXPENDITURE	77,982	85,440	76,460	78,470

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5056 - COMMUNITY DEVELOPMENT SAFER COMMUNITIES

To work with partners to develop and co-ordinate initiatives and projects designed to make North Warwickshire a safer place to live, work and visit.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	39,541	30,450	32,430	33,100
Premises Related Expenditure	332	330	330	330
Supplies & Services	19,183	27,230	33,570	27,440
Transport Related Expenditure	-	1,510	1,510	1,510
Earmarked Reserves	7,749	-	(6,130)	-
GROSS EXPENDITURE	66,805	59,520	61,710	62,380
GROSS INCOME	(1,857)	-	-	-
NET CONTROLLABLE EXPENDITURE	64,948	59,520	61,710	62,380
Departmental Support	30,120	35,770	37,720	37,670
Central Support Services	10,263	8,840	9,380	9,400
Capital Charges	10,809	1,890	1,890	1,890
NET EXPENDITURE	116,140	106,020	110,700	111,340

Contributes to corporate priority :

- Creating safer communities

5064 - QE - ARTIFICIAL GRASS PITCH

An artificial grass pitch was constructed at Queen Elizabeth School in Atherstone in 2011, which is capable of hosting a range of sporting activities all year round whatever the weather. The pitch is run in partnership with Queen Elizabeth School, with the Council managing community use of the pitch. In addition the council now manages the community use of the school sports hall.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	8,851	13,990	14,150	14,350
Premises Related Expenditure	3,200	2,350	2,350	2,420
Supplies & Services	15,670	6,330	6,330	6,330
Earmarked Reserves	1,440	9,210	9,000	7,680
GROSS EXPENDITURE	29,161	31,880	31,830	30,780
GROSS INCOME	(36,323)	(39,000)	(39,000)	(40,180)
NET CONTROLLABLE EXPENDITURE	(7,162)	(7,120)	(7,170)	(9,400)
Departmental Support	6,006	5,950	5,890	8,100
Central Support Services	1,417	1,170	1,280	1,300
NET EXPENDITURE	261	-	-	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

7700 - STRONGER & SAFER COMMUNITIES

Grant funded position which provided assistance to local community projects to provide activities for communities

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Supplies & Services	7,431	-	25,480	-
Miscellaneous Expenditure	23,484	-	-	-
GROSS EXPENDITURE	30,915	-	25,480	-
GROSS INCOME	(30,915)	-	(25,480)	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Creating safer communities

7856-HIGH STREET INNOVATION GRANTS

The Government awarded £100,000 to this Council under the High Street Innovation Fund, part of the Portas scheme to renew the "High Street". The Council received the money as a result of the number of empty business premises as a whole, rather than just in the "High Street" shopping areas.

The money is intended to help Councils support retailers against recent trends, such as the effects of the internet and out of town shopping areas.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Supplies & Services	12,124	-	-	-
Earmarked Reserves	(12,124)	-	-	-
NET CONTROLLABLE EXPENDITURE	-	-	-	-

Contributes to corporate priority :

- Supporting employment and business

EXECUTIVE BOARD

NORTH WARWICKSHIRE BOROUGH COUNCIL
EXECUTIVE BOARD SUMMARY
SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2016/2017 £	Approved Budget 2017/2018 £	Revised Budget 2017/2018 £	Original Budget 2018/2019 £
2000	Housing Strategic Service Review	650	-	-	-
2001	Outreach and Access to Services	42,722	41,250	40,290	40,940
2002	Corporate Communications	53,377	52,830	11,770	55,520
2003	Community Strategy	38,496	36,980	38,440	39,210
2007	Emergency Planning	4,514	5,850	5,850	5,850
2009	North Warwickshire Local Development Framework	133,061	131,140	135,630	145,000
5050	Support to Parishes	14	-	-	-
	Net Controllable Expenditure	272,834	268,050	231,980	286,520
	Departmental Support	138,038	140,960	163,560	159,480
	Central Support	135,839	152,000	165,170	161,300
	Capital Charges	4,517	8,330	8,330	8,330
	EXECUTIVE BOARD TOTAL	551,228	569,340	569,040	615,630

2000 - HOUSING STRATEGIC SERVICE REVIEW

This budget shows the cost of officer time spent on strategic decision making for Housing.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	650	-	-	-
NET CONTROLLABLE EXPENDITURE	650	-	-	-
Departmental Support	26,709	26,940	27,530	27,930
Central Support	3,282	5,500	5,590	5,660
NET EXPENDITURE	30,641	32,440	33,120	33,590

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

2001 - OUTREACH AND ACCESS TO SERVICES

This budget covers the costs of creating and maintaining the Community Hubs and the Branching out Bus (BOB).

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	30,948	32,680	32,710	34,030
Premises	2,691	2,600	2,480	2,490
Supplies and Services	29,906	24,450	25,320	11,380
Transport	1,649	1,550	1,560	1,560
Earmarked Reserves	620	(20,030)	(20,880)	(8,520)
GROSS EXPENDITURE	65,814	41,250	41,190	40,940
GROSS INCOME	(23,092)	-	(900)	-
NET CONTROLLABLE EXPENDITURE	42,722	41,250	40,290	40,940
Departmental Support	14,989	16,930	27,880	28,700
Central Support	49,988	51,780	66,060	60,800
Capital Charges	4,517	8,330	8,330	8,330
NET EXPENDITURE	112,216	118,290	142,560	138,770

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Improving leisure and wellbeing opportunities

2002 - CORPORATE COMMUNICATIONS

North Talk is the Borough Council's newsletter produced three times a year and is distributed to all households in the Borough and to businesses, voluntary organisations and other partners.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	48,398	47,550	44,190	49,880
Supplies and Services	11,079	11,820	8,540	12,340
Earmarked Reserves	-	(450)	(34,870)	(450)
GROSS EXPENDITURE	59,477	58,920	17,860	61,770
GROSS INCOME	(6,100)	(6,090)	(6,090)	(6,250)
NET CONTROLLABLE EXPENDITURE	53,377	52,830	11,770	55,520
Departmental Support	3,530	3,580	3,790	3,770
Central Support	8,119	7,320	7,550	7,570
NET EXPENDITURE	65,026	63,730	23,110	66,860

Contributes to corporate priority :
- Promoting sustainable and vibrant communities

2003 - COMMUNITY STRATEGY

The Council is working in partnership to deliver improvements in the quality of life for local communities by the implementation of a Sustainable Community Strategy. This includes addressing priorities relating to health, anti poverty , raising aspirations and attainment. The budget is used to deliver projects and initiatives to support the priorities.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	37,017	35,490	36,950	37,720
Supplies and Services	17,503	8,990	38,580	33,430
Miscellaneous Expenditure				
Earmarked Reserves	8,976	(7,500)	(27,090)	(31,940)
GROSS EXPENDITURE	63,496	36,980	48,440	39,210
GROSS INCOME	(25,000)	-	(10,000)	-
NET CONTROLLABLE EXPENDITURE	38,496	36,980	38,440	39,210
Departmental Support	29,990	30,290	33,290	32,090
Central Support	41,421	54,920	53,260	54,440
NET EXPENDITURE	109,907	122,190	124,990	125,740

Contributes to corporate priorities :
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

2007 - EMERGENCY PLANNING

Emergency planning budget to cover the costs of fulfilling legal duties under the Civil Contingencies Act 2004

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	702	-	-	-
Supplies and Services	1,752	5,850	7,730	5,850
Miscellaneous Expenditure	2,060	2,000	2,060	2,060
Earmarked Reserves	-	(2,000)	(3,940)	(2,060)
NET CONTROLLABLE EXPENDITURE	4,514	5,850	5,850	5,850
Departmental Support	26,870	27,310	29,000	28,820
Central Support	8,846	8,770	7,270	7,160
NET EXPENDITURE	40,230	41,930	42,120	41,830

Contributes to corporate priority :

- Protecting our countryside and heritage
- Creating safer communities

2009 - NORTH WARWICKSHIRE LOCAL DEVELOPMENT FRAMEWORK

Local tier of the Development Plan and other documents required as a statutory duty.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	133,089	131,350	149,680	154,640
Premises Related Expenditure	450	-	800	400
Supplies and Services	121,776	93,640	72,710	46,870
Earmarked Reserves	(122,225)	(93,640)	(61,570)	(56,690)
GROSS EXPENDITURE	133,090	131,350	161,620	145,220
GROSS INCOME	(29)	(210)	(25,990)	(220)
NET CONTROLLABLE EXPENDITURE	133,061	131,140	135,630	145,000
Departmental Support	35,400	35,360	41,480	37,590
Central Support	23,729	21,970	23,480	23,680
NET EXPENDITURE	192,190	188,470	200,590	206,270

Contributes to corporate priority :

- Protecting our countryside and heritage
- Promoting sustainable and vibrant communities

**PLANNING & DEVELOPMENT
BOARD**

4009 - PLANNING CONTROL

A statutory service which determines planning and listed building applications submitted to the Council and the enforcement of contraventions of the Planning Acts.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	423,578	418,490	382,730	439,240
Supplies and Services	148,474	72,380	138,110	103,080
Earmarked Reserves	815,352	-	(36,980)	-
GROSS EXPENDITURE	1,387,404	490,870	483,860	542,320
GROSS INCOME	(1,357,186)	(563,080)	(900,000)	(750,000)
NET CONTROLLABLE EXPENDITURE	30,218	(72,210)	(416,140)	(207,680)
Departmental Support	73,114	78,830	132,500	76,720
Central Support	135,286	140,350	139,170	140,120
Capital Charge	2,780	13,090	13,090	13,090
NET EXPENDITURE	241,398	160,060	(131,380)	22,250

- Contributes to corporate priorities :
- Protecting our countryside and heritage
 - Promoting sustainable and vibrant communities
 - Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of Planning Applications	1153	900	1146	1000
Gross cost per application	£1,384.05	£788.94	£659.28	£759.16
Net cost per application	£209.37	£177.84	£114.64	£22.25
Caseload per officer	214	167	212	185

4010 - BUILDING CONTROL

A statutory service which ensures the health and safety of the occupants of buildings by achieving acceptable standards of building work through the enforcement of the Building Regulations. The Building Control service has been provided in Partnership with Nuneaton and Bedworth Borough Council since November 2007.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenses	435	-	-	-
Supplies and Services	1,629	20,000	20,000	20,000
NET CONTROLLABLE EXPENDITURE	2,064	20,000	20,000	20,000
Departmental Support	1,525	1,570	1,880	1,630
Central Support Services	17,193	17,230	13,760	13,810
NET EXPENDITURE	20,782	38,800	35,640	35,440

- Contributes to corporate priorities :
- Protecting our countryside and heritage

4012 - CONSERVATION AND BUILT HERITAGE

This service looks to maintain the historical built heritage within the Borough

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	42,934	43,890	(10,350)	34,360
Supplies and Services	-	50	50	50
GROSS EXPENDITURE	42,934	43,940	(10,300)	34,410
GROSS INCOME	-	(11,850)	-	-
NET CONTROLLABLE EXPENDITURE	42,934	32,090	(10,300)	34,410
Departmental Support	(21,725)	9,680	7,760	7,640
Central Support	5,280	5,030	4,960	5,090
NET EXPENDITURE	26,489	46,800	2,420	47,140

Contributes to corporate priorities :
- Protecting our countryside and heritage

4014 - LOCAL LAND CHARGES

The Council is obliged to maintain a register relating to its area which includes any details of developments, road proposals, closing orders etc., which may affect properties and details of any charge (financial or otherwise) that is registered against each property. In addition the Council provides details on enquiries made by solicitors acting on behalf of prospective purchasers. The income received from search fees is based upon charges that the Council is free to set itself.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	650	12,060	12,310	12,570
Supplies and Services	19,275	18,380	19,090	19,090
GROSS EXPENDITURE	19,925	30,440	31,400	31,660
GROSS INCOME	(54,854)	(53,620)	(54,910)	(56,560)
NET CONTROLLABLE EXPENDITURE	(34,929)	(23,180)	(23,510)	(24,900)
Departmental Support	16,336	7,900	8,800	8,660
Central Support	9,865	9,890	13,020	13,300
Capital Expenditure	-	3,300	3,300	3,300
NET EXPENDITURE	(8,728)	(2,090)	1,610	360

KEY PERFORMANCE INDICATORS

Number of Local Land Charge Searches	605	530	570	550
Gross cost per search	£76.24	£91.00	£93.37	£97.49
Net cost per search	-£14.43	-£3.94	£2.82	£0.65

4018 - STREET NAMING & NUMBERING

This function covers naming and numbering of new and existing properties and streets, to ensure consistency and reliability of addressing, which then feeds into the Council's Land and Property Gazetteer.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	311	-	-	-
Supplies & Services	4,473	9,070	9,070	9,070
GROSS EXPENDITURE	4,784	9,070	9,070	9,070
GROSS INCOME	(8,855)	(8,150)	(8,150)	(8,360)
NET CONTROLLABLE EXPENDITURE	(4,071)	920	920	710
Departmental Support	7,480	7,520	7,760	7,920
Central Support	949	870	990	990
NET EXPENDITURE	4,358	9,310	9,670	9,620

Contributes to corporate priority :
- Creating safer communities

LICENSING COMMITTEE

NORTH WARWICKSHIRE BOROUGH COUNCIL
 LICENSING COMMITTEE SUMMARY
 SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2016/2017 £	Approved Budget 2017/2018 £	Revised Budget 2017/2018 £	Original Budget 2018/2019 £
4000	Licensing Authority	(38,907)	(44,970)	(40,420)	(40,150)
4001	Licences and Registration	(15,861)	(8,700)	(9,550)	(9,240)
4008	Hackney Carriages	(25,722)	(9,540)	(11,630)	(20,860)
4019	Gambling Act Authority	(9,338)	(9,900)	(9,370)	(9,370)
	Net Controllable Expenditure	(89,828)	(73,110)	(70,970)	(79,620)
	Departmental Support	54,233	55,810	44,290	37,770
	Central Support	35,005	35,250	35,200	35,190
	Licensing Committee Total	(590)	17,950	8,520	(6,660)

4000 - LICENSING AUTHORITY

The Council is the Licensing Authority for the Borough. It is required to process and issue licenses to premises and individuals to allow the sale of alcohol and for certain events that occur within the Borough.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	13,504	12,520	12,960	13,230
Supplies and Services	1,606	1,320	1,320	1,320
GROSS EXPENDITURE	15,110	13,840	14,280	14,550
GROSS INCOME	(54,017)	(58,810)	(54,700)	(54,700)
NET CONTROLLABLE EXPENDITURE	(38,907)	(44,970)	(40,420)	(40,150)
Departmental Support	34,576	35,600	26,710	21,670
Central Support	13,306	12,810	12,030	11,900
NET EXPENDITURE	8,975	3,440	(1,680)	(6,580)

Contributes to corporate priority :
 - Improving leisure and wellbeing opportunities
 - Creating safer communities

KEY PERFORMANCE INDICATORS

Number of licences	440	460	450	450
Gross cost per licence	£143.16	£135.33	£117.82	£106.93
Net cost per licence	£20.40	£7.48	-£3.73	-£14.62

4001 - LICENCES AND REGISTRATION

The issuing of licences that enable applicants to undertake a range of activities including the operation of animal boarding facilities, pet shops and street trading.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	335	-	-	-
Supplies and Services	3,047	1,700	1,700	1,700
GROSS EXPENDITURE	3,382	1,700	1,700	1,700
GROSS INCOME	(19,243)	(10,400)	(11,250)	(10,940)
NET CONTROLLABLE EXPENDITURE	(15,861)	(8,700)	(9,550)	(9,240)
Departmental Support	8,644	8,890	8,570	8,430
Central Support	8,371	8,010	8,420	8,460
NET EXPENDITURE	1,154	8,200	7,440	7,650

Contributes to corporate priority :
 - Supporting employment and business

KEY PERFORMANCE INDICATORS

Number of licences	72	74	70	70
Gross cost per licence	£283.29	£251.35	£267.00	£265.57
Net cost per licence	£16.03	£110.81	£106.29	£109.29

4008 - HACKNEY CARRIAGES

The licensing and enforcement of taxis, private hire vehicles, drivers and operators, within the Borough.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	10,317	10,230	10,420	10,640
Premises	-	50	50	50
Supplies and Services	3,254	3,670	3,800	3,880
Transport Related Expenditure	6,720	6,220	5,940	5,940
GROSS EXPENDITURE	20,291	20,170	20,210	20,510
GROSS INCOME	(46,013)	(29,710)	(31,840)	(41,370)
NET CONTROLLABLE EXPENDITURE	(25,722)	(9,540)	(11,630)	(20,860)
Departmental Support	9,197	9,470	7,610	6,530
Central Support	12,161	13,480	13,920	14,010
NET EXPENDITURE	(4,364)	13,410	9,900	(320)

Contributes to corporate priority :
 - Supporting employment and business
 - Creating safer communities

KEY PERFORMANCE INDICATORS

Number of vehicles licences	105	105	99	99
Number of operators licences	10	9	11	11
Number of drivers licences	120	112	114	114
Gross cost per licence	£177.23	£190.80	£186.34	£183.26
Net cost per licence	-£18.57	£59.34	£44.20	-£1.43

4019 - GAMBLING ACT AUTHORITY

As the Licensing Authority, the Council is responsible for issuing premises, betting office and race track, bingo club, adult gaming centre, and family entertainment centre licences in the Borough. It will also issue permits for gaming machines in members' clubs and licensed premises, prize gaming and unlicensed family entertainment centres within the Borough.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	52	-	-	-
GROSS EXPENDITURE	52	-	-	-
GROSS INCOME	(9,390)	(9,900)	(9,370)	(9,370)
NET CONTROLLABLE EXPENDITURE	(9,338)	(9,900)	(9,370)	(9,370)
Departmental Support	1,816	1,850	1,400	1,140
Central Support	1,167	950	830	820
NET EXPENDITURE	(6,355)	(7,100)	(7,140)	(7,410)

Contributes to corporate priority :
 - Supporting employment and business
 - Creating safer communities

KEY PERFORMANCE INDICATORS

Number of Gambling licences	88	91	88	88
Gross cost per licence	£34.49	£30.77	£25.34	£22.27
Net cost per licence	-£72.22	-£78.02	-£81.14	-£84.20

**RESOURCES BOARD
REMAINING WITHIN BOARD**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (REMAINING)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2016/2017 £	Approved Budget 2017/2018 £	Revised Budget 2017/2018 £	Original Budget 2018/2019 £
3000	Cost of Democratic Services	353,805	377,250	360,400	374,710
3001	Election Expenses	6,243	5,220	5,220	5,220
3002	Registration of Electors	(3,659)	32,500	26,720	27,900
3003	Non Domestic Business Rates	(26,798)	(36,280)	(33,880)	(31,430)
3004	Council Tax Collection	73,248	61,890	51,600	59,940
3050	Finance Miscellaneous	23,377	151,000	125,200	-
3051	Compensation and Pension Increases	537,972	532,930	230,110	290,950
3052	Assisted Car Purchase	(275)	(260)	(560)	(620)
3054	Electricity at Work	6,932	18,360	16,090	18,360
3059	Finance Unused Land	43,942	2,730	13,560	830
3060	Corporate and Democratic Core	51,026	41,090	66,900	67,100
3061	Unallocated Central Support Services	480	105,440	46,870	122,570
3065	Coleshill Shops and Flats	(63,183)	(65,290)	(67,640)	(67,320)
3067	The Pavilions, Holly Lane	(81,124)	(81,190)	(80,150)	(80,100)
3068	Carlyon Road Industrial Estate	(97,541)	(97,640)	(107,480)	(126,260)
3069	Innage Park Industrial Estate	(147,836)	(156,400)	(160,550)	(173,630)
3070	Polesworth Workspace Units	(4,340)	(2,980)	(7,400)	(7,820)
3079	Maya Bar & Restaurant	(11,636)	(11,590)	(10,770)	(10,740)
3080	Football Stadium	1,350	-	-	-
3084	Homeless Persons	63,840	62,670	62,680	62,780
3089	Public Conveniences	(174,076)	40,630	39,610	40,040
3094	Customer Contact	14,455	15,170	14,700	15,460
3097	Rent Allowances	19,970	(81,900)	(17,880)	5,560
3098	Housing Benefit Administration and Rent Rebates	(112,977)	(65,690)	(62,600)	(53,010)
3099	Concessionary Fares	2,568	-	-	-
3101	Council Tax Support	86,439	84,170	86,690	98,480
3102	Car Parks	65,605	44,930	49,570	47,630
3111	Broadband Delivery UK	50,004	50,000	50,000	47,870
5005	Animal Control	35,949	37,830	41,300	12,100
5006	Abandoned Vehicles	1,789	1,690	1,690	1,690
5008	Private Sector Housing Assistance	11,475	4,240	12,580	(60)
5035	CCTV	1,335	(1,830)	(1,450)	330
5036	Community Support	340,112	205,470	225,630	146,780
7361	England's Rural Heart LEADER Partnership	(2,451)	(2,850)	(2,380)	(1,520)
	Net Controllable Expenditure	1,066,020	1,271,310	974,380	893,790
	Recharged to Services	(269,530)	(269,020)	(213,190)	(221,310)
	Departmental Support	939,179	1,010,390	1,024,040	1,038,530
	Central Support	993,593	1,076,110	1,102,870	1,099,670
	Capital	(196,785)	259,790	259,860	259,860
	Net Expenditure	2,532,477	3,348,580	3,147,960	3,070,540

3000 - COST OF DEMOCRATIC SERVICES

This budget represents the costs of members allowances and expenses along with officer time spent providing advice and support to councillors.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	87,062	83,050	85,510	87,110
Premises Related Expenditure	791	1,210	1,310	1,310
Supplies and Services	29,720	31,260	30,760	30,810
Transport Related Expenditure	8,935	12,570	12,370	12,370
Members Allowances	227,397	249,160	230,450	243,110
GROSS EXPENDITURE	353,905	377,250	360,400	374,710
GROSS INCOME	(100)	-	-	-
NET CONTROLLABLE EXPENDITURE	353,805	377,250	360,400	374,710
Recharged to Services	(84,250)	(86,520)	(84,790)	(87,360)
Central Support	234,068	243,440	254,710	245,040
Capital Charges	19,402	27,330	27,330	27,330
NET EXPENDITURE	523,025	561,500	557,650	559,720

Contributes to corporate priorities :

- Responsible financial and resource management
- Creating safer communities
- Protecting our countryside and heritage
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities
- Supporting employment and business

3001 - ELECTION EXPENSES

The Council is responsible for the proper staging of elections at a local and national level held within its area. The costs of the various elections are reimbursed by the bodies to whom they relate. Borough Council elections take place every four years with the next being due in May 2019.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	309	-	-	-
Supplies and Services	5,934	5,220	5,220	5,220
NET CONTROLLABLE EXPENDITURE	6,243	5,220	5,220	5,220
Departmental Support	11,520	11,770	12,500	12,420
Central Support	5,869	5,070	5,050	5,010
NET EXPENDITURE	23,632	22,060	22,770	22,650

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

3002 - REGISTRATION OF ELECTORS

This budget shows the cost of maintaining an up-to-date register of electors. There is a statutory duty on the Council to ensure that all proper steps are taken to maintain a register of those persons eligible to vote at elections.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	1,697	2,090	1,360	2,100
Supplies and Services	28,360	40,680	38,750	38,970
Transport	191	-	-	-
Balance sheet items	6,675	(8,980)	16,840	(11,710)
GROSS EXPENDITURE	36,923	33,790	56,950	29,360
GROSS INCOME	(40,582)	(1,290)	(30,230)	(1,460)
NET CONTROLLABLE EXPENDITURE	(3,659)	32,500	26,720	27,900
Departmental Support	26,110	26,930	28,600	28,430
Central Support	13,524	5,520	6,550	6,680
Capital Charges	-	3,300	3,300	3,300
NET EXPENDITURE	35,975	68,250	65,170	66,310

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of registered electors	48,795	49,500	49,235	49,500
Cost per registered elector	£0.74	£1.38	£1.32	£1.34

3003 - NON DOMESTIC BUSINESS RATES

The Borough Council collects non domestic rates from businesses in its area, and pays 50% to the government and 10% to the County Council. From the Borough share of 40%, we pay a tariff which goes to top up other LA's who don't collect enough rates. We can keep a proportion of any rates collected above a baseline funding level. The rateable value of non-domestic property is fixed in most cases by an independent valuation officer. All non-domestic property is revalued every five years. The Council is a member of the Coventry and Warwickshire Business Rate Pool.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	78,719	64,280	66,680	69,130
Supplies and Services	14,388	19,330	19,330	19,330
GROSS EXPENDITURE	93,107	83,610	86,010	88,460
GROSS INCOME	(119,905)	(119,890)	(119,890)	(119,890)
NET CONTROLLABLE EXPENDITURE	(26,798)	(36,280)	(33,880)	(31,430)
Departmental Support	82,405	88,230	90,160	90,160
Central Support	19,293	20,640	38,090	38,890
Capital Charges	2,249	6,630	6,630	6,630
NET EXPENDITURE	77,149	79,220	101,000	104,250

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Business Rate Collection Rate	99.57%	99.30%	99.16%	99.30%
Number of NDR properties	2,284	2,270	2,308	2,310
Cost per NDR property	£33.78	£34.90	£43.76	£45.13

3004 - COUNCIL TAX COLLECTION

The Council is responsible for levying and collecting the council tax from taxpayers within its area on behalf of not only itself but also Warwickshire County Council, the police authority and parish councils. The council tax is the only major source of revenue for local authorities which is determined locally. The tax is levied on the basis of the valuation of the property.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	211,644	160,330	160,040	168,380
Supplies and Services	41,316	51,560	41,560	41,560
Transport Related Expenditure	90	-	-	-
GROSS EXPENDITURE	253,050	211,890	201,600	209,940
GROSS INCOME	(179,802)	(150,000)	(150,000)	(150,000)
NET CONTROLLABLE EXPENDITURE	73,248	61,890	51,600	59,940
Departmental Support	187,820	198,060	193,100	193,290
Central Support	41,351	45,420	37,300	38,230
Capital Charges	4,395	13,250	13,250	13,250
NET EXPENDITURE	306,814	318,620	295,250	304,710

Contributes to corporate priority :
- Responsible financial and resource

KEY PERFORMANCE INDICATORS

Council Tax Collection Rate	98.57%	98.00%	98.07%	98.00%
Number of households	22,792	28,000	28,046	28,100
Cost per household	£13.46	£11.38	£10.53	£10.84

3050 - FINANCE MISCELLANEOUS

Some items of income and expenditure do not relate to a specific service and are recorded here.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	8	-	-	-
Premises Related Expenditure	3,227	-	-	-
Supplies and Services	48,818	151,000	134,040	-
Miscellaneous Expenditure	13,141	10,000	10,000	-
Earmarked Reserves	277,542	(10,000)	22,130	-
GROSS EXPENDITURE	342,736	151,000	166,170	-
GROSS INCOME	(319,359)	-	(40,970)	-
NET CONTROLLABLE EXPENDITURE	23,377	151,000	125,200	-
Central Support	664	410	470	460
NET EXPENDITURE	24,041	151,410	125,670	460

3051 - COMPENSATION AND PENSION INCREASES

Additional contributions made to Warwickshire County Council in respect of the superannuation scheme.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	537,972	532,930	230,110	290,950
NET CONTROLLABLE EXPENDITURE	537,972	532,930	230,110	290,950
Recharged to Services	(106,050)	(105,050)	(46,960)	(58,130)
Central Support	1,064	810	910	920
NET EXPENDITURE	432,986	428,690	184,060	233,740

Contributes to corporate priority :
- Responsible financial and resource management

3052 - ASSISTED CAR PURCHASE

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	2	-	-	-
GROSS EXPENDITURE	2	-	-	-
GROSS INCOME	(277)	(260)	(560)	(620)
NET CONTROLLABLE EXPENDITURE	(275)	(260)	(560)	(620)
Central Support	374	120	150	140
NET EXPENDITURE	99	(140)	(410)	(480)

3054 - ELECTRICITY AT WORK

To carry out testing of all electrical appliances in public buildings.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	601	-	-	-
Premises Related Expenditure	6,331	18,360	16,090	18,360
NET CONTROLLABLE EXPENDITURE	6,932	18,360	16,090	18,360
Departmental Support	4,720	4,790	4,320	4,370
Central Support	603	500	540	540
NET EXPENDITURE	12,255	23,650	20,950	23,270

Contributes to corporate priority :

- Responsible financial and resource management

3059 - FINANCE UNUSED LAND

Any unallocated income or expenditure related to unused land owned by the Council.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	8	-	-	-
Premises Related Expenditure	35,521	2,730	13,560	830
Supplies and Services	8,413	-	-	-
NET CONTROLLABLE EXPENDITURE	43,942	2,730	13,560	830
Central Support	674	430	490	480
Capital Charge	(5,000)	-	-	-
NET EXPENDITURE	39,616	3,160	14,050	1,310

Contributes to corporate priority :

- Responsible financial and resource management

3060 - CORPORATE AND DEMOCRATIC CORE

Corporate management primarily relates to officer time which provides the infrastructure of the Council, therefore allowing services to be provided. More specifically these include the functions of the Chief Executive, maintaining statutory registers, providing non-service specific information and dealing with government returns. Additionally it includes preparing the statement of accounts and the management of corporate resources, along with external audit fees and bank charges.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	10,251	-	-	-
Supplies and Services	40,775	41,090	66,900	67,100
NET CONTROLLABLE EXPENDITURE	51,026	41,090	66,900	67,100
Recharged to Services	(79,230)	(77,450)	(81,440)	(75,820)
Central Support	531,940	579,790	571,540	568,720
Capital Charges	11,585	11,810	11,880	11,880
NET EXPENDITURE	515,321	555,240	568,880	571,880

Contributes to corporate priority :

- Responsible financial and resource management

3061 - UNALLOCATED CENTRAL SUPPORT SERVICES

Some central support expenditure is allocated here until recharged to services, this includes training, recruitment and staff welfare. In addition central support expenditure that relates to no specific services is recharged to this budget.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	480	105,440	35,010	110,080
Supplies and Services	-	-	11,860	12,490
NET CONTROLLABLE EXPENDITURE	480	105,440	46,870	122,570
Central Support	23,767	39,380	31,520	31,780
Capital Charges	(311)	-	-	-
NET EXPENDITURE	23,936	144,820	78,390	154,350

3065 - COLESHILL SHOPS AND FLATS

This budget relates to 7 shops and 4 flats located in High Street, Coleshill. They form an integral part of a conservation and redevelopment scheme in High Street/Church Hill which was carried out some years ago.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	63	-	-	-
Premises Related Expenditure	4,361	3,430	3,770	3,840
GROSS EXPENDITURE	4,424	3,430	3,770	3,840
GROSS INCOME	(67,607)	(68,720)	(71,410)	(71,160)
NET CONTROLLABLE EXPENDITURE	(63,183)	(65,290)	(67,640)	(67,320)
Central Support	3,882	3,920	3,100	3,100
NET EXPENDITURE	(59,301)	(61,370)	(64,540)	(64,220)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of shops	7	7	7	7
Annual income per shop	-£9,658	-£9,817	-£10,201	-£10,166

3067 - THE PAVILIONS, HOLLY LANE

These 8 industrial units were constructed by the Council to provide local employment opportunities.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	72	-	-	-
Premises Related Expenditure	3,697	3,780	4,820	4,920
Supplies and Services	360	370	370	370
GROSS EXPENDITURE	4,129	4,150	5,190	5,290
GROSS INCOME	(85,253)	(85,340)	(85,340)	(85,390)
NET CONTROLLABLE EXPENDITURE	(81,124)	(81,190)	(80,150)	(80,100)
Central Support	4,741	4,800	4,120	4,140
Capital Charge	(104,000)	-	-	-
NET EXPENDITURE	(180,383)	(76,390)	(76,030)	(75,960)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	100%	100%	100%	100%
Number of units	8	8	8	8
Annual income per unit	-£10,657	-£10,668	-£10,668	-£10,674

3068 - CARLYON ROAD INDUSTRIAL ESTATE

This budget relates to 8 small industrial units plus a further 8 plots of industrial land which are let on a long lease.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	76	-	-	-
Premises Related Expenditure	16,053	15,380	6,190	6,290
Supplies and Services	110	110	110	110
GROSS EXPENDITURE	16,239	15,490	6,300	6,400
GROSS INCOME	(113,780)	(113,130)	(113,780)	(132,660)
NET CONTROLLABLE EXPENDITURE	(97,541)	(97,640)	(107,480)	(126,260)
Central Support	5,741	5,850	3,890	3,910
Capital Charge	17,000	-	-	-
NET EXPENDITURE	(74,800)	(91,790)	(103,590)	(122,350)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	81%	88%	100%	100%
Number of units / plots	16	16	16	16
Annual income per unit / plot	-£7,111	-£7,071	-£7,111	-£8,291

3069 - INNAGE PARK, INDUSTRIAL ESTATE

This development covers 39 small industrial units plus a unit which is used as an office.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	196	-	-	-
Premises Related Expenditure	44,812	49,230	41,800	42,380
Supplies and Services	2,412	620	580	580
GROSS EXPENDITURE	47,420	49,850	42,380	42,960
GROSS INCOME	(195,256)	(206,250)	(202,930)	(216,590)
NET CONTROLLABLE EXPENDITURE	(147,836)	(156,400)	(160,550)	(173,630)
Central Support	18,773	19,170	16,990	17,090
Capital Charge	91,750	121,000	121,000	121,000
NET EXPENDITURE	(37,313)	(16,230)	(22,560)	(35,540)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	67%	64%	79%	79%
Number of units	39	39	39	39
Annual income per unit	-£5,007	-£5,288	-£5,203	-£5,554

3070 - POLESWORTH WORKSPACE UNITS

These small workspace units were built with European financial aid and form part of the Polesworth Project.
There are 8 units in all.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	43	-	-	-
Premises Related Expenditure	4,969	5,720	3,780	3,860
Supplies and Services	192	230	230	230
GROSS EXPENDITURE	5,204	5,950	4,010	4,090
GROSS INCOME	(9,544)	(8,930)	(11,410)	(11,910)
NET CONTROLLABLE EXPENDITURE	(4,340)	(2,980)	(7,400)	(7,820)
Central Support	3,023	3,040	4,060	4,110
Capital Charge	250	-	-	-
NET EXPENDITURE	(1,067)	60	(3,340)	(3,710)

Contributes to corporate priority :

- Responsible financial and resource management
- Supporting employment and business

KEY PERFORMANCE INDICATORS

Occupancy rate	75%	75%	75%	75%
Number of units	8	8	8	8
Annual income per unit	-£1,193	-£1,116	-£1,426	-£1,489

3079 - MAYA BAR AND RESTAURANT

A restaurant which is leased to a private operator and is situated adjacent to the Atherstone football stadium.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	6	-	-	-
Premises Related Expenditure	2,362	2,410	3,230	3,260
GROSS EXPENDITURE	2,368	2,410	3,230	3,260
GROSS INCOME	(14,004)	(14,000)	(14,000)	(14,000)
NET CONTROLLABLE EXPENDITURE	(11,636)	(11,590)	(10,770)	(10,740)
Central Support	1,134	990	1,400	1,420
Capital Charge	(9,000)	-	-	-
NET EXPENDITURE	(19,502)	(10,600)	(9,370)	(9,320)

Contributes to corporate priority :

- Responsible financial and resource management

3080 - FOOTBALL STADIUM

Situated in Atherstone and leased to Atherstone Town Football Club Ltd for an initial period of 2 years which expired in April 2006. The lease is now annually renewable.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Supplies and Services	1,350	-	-	-
NET CONTROLLABLE EXPENDITURE	1,350	-	-	-
Capital Charge	(359,000)	-	-	-
NET EXPENDITURE	(357,650)	-	-	-

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities

3084 - HOMELESS PERSONS

The Council has a duty to provide a service for homeless applicants. It includes an out of hours service and extends, in some cases, to the provision of temporary accommodation.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	19,292	19,400	20,020	20,430
Premises Related Expenditure	17,552	19,040	17,290	17,410
Supplies and Services	14,687	48,110	49,480	49,480
Transport Related Expenditure	127	-	-	-
Earmarked Reserves	24,056	(11,410)	51,870	(12,180)
GROSS EXPENDITURE	75,714	75,140	138,660	75,140
GROSS INCOME	(11,874)	(12,470)	(75,980)	(12,360)
NET CONTROLLABLE EXPENDITURE	63,840	62,670	62,680	62,780
Departmental Support	18,988	17,630	17,370	16,990
Central Support	10,049	10,120	13,090	13,110
Capital Charges	(493)	1,090	1,090	1,090
NET EXPENDITURE	92,384	91,510	94,230	93,970

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

3089 - PUBLIC CONVENIENCES

The Council maintains the public conveniences situated in Atherstone

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	8,362	8,740	8,310	8,550
Premises Related Expenditure	11,360	10,960	10,370	10,560
Supplies and Services	1,553	1,500	1,500	1,500
Earmarked Reserves	(195,317)	19,500	19,500	19,500
GROSS EXPENDITURE	(174,042)	40,700	39,680	40,110
GROSS INCOME	(34)	(70)	(70)	(70)
NET CONTROLLABLE EXPENDITURE	(174,076)	40,630	39,610	40,040
Departmental Support	6,680	6,780	6,290	6,360
Central Support	2,296	2,220	2,170	2,210
Capital Charges	252,861	15,210	15,210	15,210
NET EXPENDITURE	87,761	64,840	63,280	63,820

Contributes to corporate priorities :

- Improving leisure and wellbeing opportunities

3094 - CUSTOMER CONTACT

To provide a single point of contact for the public for all Council services.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	31,009	33,420	33,890	34,740
Supplies and Services	272	330	330	330
GROSS EXPENDITURE	31,281	33,750	34,220	35,070
GROSS INCOME	(16,826)	(18,580)	(19,520)	(19,610)
NET CONTROLLABLE EXPENDITURE	14,455	15,170	14,700	15,460
Departmental Support	63,893	68,390	77,700	78,110
Central Support	1,493	2,320	1,930	1,930
NET EXPENDITURE	79,841	85,880	94,330	95,500

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities

3097 - RENT ALLOWANCES

Rent allowances are payable to tenants in accommodation other than that provided by the Borough Council. These are largely reimbursed by the Department for Work and Pensions.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	70,433	65,110	67,780	71,030
Supplies and Services	6,510	26,510	30,220	30,220
Transfer Payments	8,097,892	8,192,550	7,544,410	7,770,740
GROSS EXPENDITURE	8,174,835	8,284,170	7,642,410	7,871,990
GROSS INCOME	(8,154,865)	(8,366,070)	(7,660,290)	(7,866,430)
NET CONTROLLABLE EXPENDITURE	19,970	(81,900)	(17,880)	5,560
Departmental Support	92,187	104,420	108,020	108,690
Central Support	6,112	6,590	13,960	14,190
Capital Charges	1,124	2,900	2,900	2,900
NET EXPENDITURE	119,393	32,010	107,000	131,340

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,646	1,710	1,563	1,600
Rent Allowance per claimant	£4,919.74	£4,790.96	£4,826.88	£4,856.71
Cost of administration per claimant	£72.54	£18.72	£68.46	£82.09

3098 - HOUSING BENEFIT ADMINISTRATION AND RENT REBATES

This budget includes expenditure and income relating to rent rebates given to council tenants.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	61,798	55,390	57,870	60,600
Supplies and Services	4,708	51,610	68,020	68,020
Transfer Payments	6,139,986	5,854,450	6,004,640	5,944,590
GROSS EXPENDITURE	6,206,492	5,961,450	6,130,530	6,073,210
GROSS INCOME	(6,319,469)	(6,027,140)	(6,193,130)	(6,126,220)
NET CONTROLLABLE EXPENDITURE	(112,977)	(65,690)	(62,600)	(53,010)
Departmental Support	79,574	90,920	96,830	97,560
Central Support	6,746	7,190	14,480	14,660
Capital Charges	613	1,720	1,720	1,720
NET EXPENDITURE	(26,044)	34,140	50,430	60,930

Contributes to corporate priority :

- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of claimants	1,527	1,585	1,500	1,520
Housing benefit per claimant	£4,020.95	£3,693.66	£4,003.09	£3,910.91
Cost of administration per claimant	-£17	£21.54	£33.62	£40.09

3099 - CONCESSIONARY FARES

From April 2008 a new free national bus pass scheme was introduced allowing free travel for senior citizens. In addition the Council has provided taxi vouchers to people of a pensionable age claiming a high rate disability allowance and who have no access to a car or public transport. Responsibility for most of the scheme passed to Warwickshire County Council This authority's travel token and taxi voucher scheme ceased in April 2016.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	30	-	-	-
Supplies and Services	3,228	-	-	-
GROSS EXPENDITURE	3,258	-	-	-
GROSS INCOME	(690)	-	-	-
NET CONTROLLABLE EXPENDITURE	2,568	-	-	-
Departmental Support	634	-	-	-
Central Support	1,120	-	-	-
NET EXPENDITURE	4,322	-	-	-

Contributes to corporate priorities :

- Responsible financial and resource management
- Promoting sustainable and vibrant communities

3101 - COUNCIL TAX SUPPORT

Local authorities were responsible for administering the council tax benefit scheme for central government until March 2013. Since April 2013, a Council Tax Support Scheme has been operating, which directly reduces the funding of the Council. Only the Administration costs of the schemes are shown here.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	134,131	125,210	130,350	136,590
Supplies and Services	11,839	12,330	11,830	11,830
GROSS EXPENDITURE	145,970	137,540	142,180	148,420
GROSS INCOME	(59,531)	(53,370)	(55,490)	(49,940)
NET CONTROLLABLE EXPENDITURE	86,439	84,170	86,690	98,480
Departmental Support	113,212	127,610	128,420	128,620
Central Support	6,393	6,720	5,890	5,960
Capital Charges	1,840	2,820	2,820	2,820
NET EXPENDITURE	207,884	221,320	223,820	235,880

Contributes to corporate priority :

- Responsible financial and resource management

KEY PERFORMANCE INDICATORS

Number of claimants	4,354	4,302	4,360	4,360
Cost of administration per claimant	£47.75	£51.45	£51.33	£54.10

3102 - CAR PARKS

The Council maintains car parks throughout the Borough. Parking is free on all car parks but some are subject to time restrictions.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	6,948	6,060	6,060	6,180
Premises Related Expenditure	43,867	48,250	52,760	51,150
Supplies and Services	32,425	9,450	15,540	9,500
Miscellaneous Expenditure	500	-	-	-
Earmarked Reserves	-	-	(6,040)	-
GROSS EXPENDITURE	83,740	63,760	68,320	66,830
GROSS INCOME	(18,135)	(18,830)	(18,750)	(19,200)
NET CONTROLLABLE EXPENDITURE	65,605	44,930	49,570	47,630
Departmental Support	20,786	21,180	27,580	28,200
Central Support	9,124	10,050	11,520	11,680
Capital Charges	(110,765)	1,330	1,330	1,330
NET EXPENDITURE	(15,250)	77,490	90,000	88,840

Contributes to corporate priority :

- Responsible financial and resource management

3111 - BROADBAND DELIVERY UK

A contribution from the Council towards a Coventry, Warwickshire and Solihull project to see high-speed broadband delivered to every part of the region.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenses	4	-	-	-
Supplies and Services	-	50,000	50,000	47,870
Earmarked Reserves	50,000	-	-	-
NET CONTROLLABLE EXPENDITURE	50,004	50,000	50,000	47,870
Central Support	484	320	480	480
NET EXPENDITURE	50,488	50,320	50,480	48,350

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Supporting employment and business

5005 - ANIMAL CONTROL

Dealing with rats, mice, wasps and certain insects in domestic and non-food business premises. Also sewer baiting for rats in main sewers for Severn Trent Water.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenses	41,776	40,330	41,070	20,110
Supplies & Services	7,759	8,780	8,790	8,800
Transport Related Expenditure	10,619	8,840	9,830	6,750
Earmarked Reserves	-	-	-	(4,610)
GROSS EXPENDITURE	60,154	57,950	59,690	31,050
GROSS INCOME	(24,205)	(20,120)	(18,390)	(18,950)
NET CONTROLLABLE EXPENDITURE	35,949	37,830	41,300	12,100
Departmental Support	17,170	20,070	19,510	26,330
Central Support Services	11,187	11,520	11,730	11,860
Capital Charge	3,038	4,290	4,290	4,290
NET EXPENDITURE	67,344	73,710	76,830	54,580

Contributes to corporate priority :

- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

5006 - ABANDONED VEHICLES

Service provided to deal with abandoned vehicles within the Borough.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	127	-	-	-
Supplies & Services	1,662	1,690	1,690	1,690
NET CONTROLLABLE EXPENDITURE	1,789	1,690	1,690	1,690
Departmental Support	6,420	6,140	6,230	6,760
Central Support Services	1,288	1,050	1,120	1,120
NET EXPENDITURE	9,497	8,880	9,040	9,570

Contributes to corporate priorities :

- Protecting our countryside and heritage

5008 - PRIVATE SECTOR HOUSING ASSISTANCE

The Council awards minor grants targeted at the elderly and those in need to prevent further more serious and costly deterioration of unfit privately owned properties in the Borough and for Disabled Facilities Grants. The government funds disabled facilities grants up to a limit, with the Council having to contribute the full 100% towards other private sector grants including Home Energy Grants to tackle fuel poverty. Operated across Warwickshire and administrated by NBBC.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	30,947	29,090	37,430	38,220
Supplies and Services	164	150	150	150
Earmarked Reserves	-	-	-	(13,430)
GROSS EXPENDITURE	31,111	29,240	37,580	24,940
GROSS INCOME	(19,636)	(25,000)	(25,000)	(25,000)
NET CONTROLLABLE EXPENDITURE	11,475	4,240	12,580	(60)
Departmental Support	36,800	41,020	28,590	33,380
Central Support	3,758	3,840	3,720	3,760
Capital Charges	(26,871)	-	-	-
NET EXPENDITURE	25,162	49,100	44,890	37,080

Contributes to corporate priority :

- Promoting sustainable and vibrant communities
- Creating safer communities
- Improving leisure and wellbeing opportunities

5035 - CCTV

The provision of a Closed Circuit Television scheme in Atherstone in conjunction with the Town Council and Warwickshire Police Force.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	2,274	-	-	-
Supplies and Services	15,957	14,840	15,220	17,640
Earmarked Reserves	15,450	15,450	15,450	15,450
GROSS EXPENDITURE	33,681	30,290	30,670	33,090
GROSS INCOME	(32,346)	(32,120)	(32,120)	(32,760)
NET CONTROLLABLE EXPENDITURE	1,335	(1,830)	(1,450)	330
Departmental Support	105,500	112,180	111,210	113,220
Central Support	575	340	330	320
Capital Charges	-	18,250	18,250	18,250
NET EXPENDITURE	107,410	128,940	128,340	132,120

Contributes to corporate priority :

- Creating safer communities

5036 - COMMUNITY SUPPORT

A 7 day, 24 hour emergency alarm and mobile warden service available to all residents aged 62 or over within the Borough, or those with a medical condition or disability. The scheme also provides some support for neighbouring authorities.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	431,379	467,220	472,240	468,520
Premises Related Expenditure	176	180	220	220
Supplies and Services	32,167	38,140	36,540	36,540
Transport Related Expenditure	16,446	15,440	16,450	15,830
Balance Sheet Items	(2,410)	(26,070)	(14,130)	-
GROSS EXPENDITURE	477,758	494,910	511,320	521,110
GROSS INCOME	(137,646)	(289,440)	(285,690)	(374,330)
NET CONTROLLABLE EXPENDITURE	340,112	205,470	225,630	146,780
Departmental Support	64,760	64,270	67,610	65,640
Central Support	5,088	4,900	16,040	16,350
Capital Charges	12,293	28,480	28,480	28,480
NET EXPENDITURE	422,253	303,120	337,760	257,250

Contributes to corporate priorities :

- Creating safer communities
- Improving leisure and wellbeing opportunities
- Promoting sustainable and vibrant communities

KEY PERFORMANCE INDICATORS

Number of Connections	5,162	5,300	5,107	5,107
Cost per Connection	£81.80	£57.19	£66.14	£50.37

7361 - ENGLAND'S RURAL HEART LEADER PARTNERSHIP (externally funded)

The Council is the accountable body for the North Warwickshire and Hinckley and Bosworth LEADER Programme, which has been awarded £1.416m (from DEFRA and the European Union) as part of the Rural Development Programme for England (RDPE). Payments to supported projects over the period from 2015 to 2020 will be made directly by the Rural Payments Agency (RPA). This budget, therefore, represents the Management and Administration costs awarded to the Council to manage the programme.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	38,297	44,960	46,310	47,190
Premises Related Expenditure	82	260	260	260
Supplies and Services	1,367	3,630	3,630	3,630
Transport Related Expenditure	633	1,620	1,620	1,620
Miscellaneous Expenditure	49	-	-	-
GROSS EXPENDITURE	40,428	50,470	51,820	52,700
GROSS INCOME	(42,879)	(53,320)	(54,200)	(54,220)
NET CONTROLLABLE EXPENDITURE	(2,451)	(2,850)	(2,380)	(1,520)
Central Support	17,395	29,630	25,530	31,380
Capital Charges	255	380	380	380
NET EXPENDITURE	15,199	27,160	23,530	30,240

Contributes to corporate priorities :

- Promoting sustainable and vibrant communities
- Supporting employment and business

**RESOURCES BOARD
RECHARGED TO OTHER
SERVICES**

NORTH WARWICKSHIRE BOROUGH COUNCIL

RESOURCES BOARD (RECHARGED)

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Code	Description	Actual 2016/2017 £	Approved Budget 2017/2018 £	Revised Budget 2017/2018 £	Original Budget 2018/2019 £
Various	Chief Executive	181,128	188,700	194,830	192,410
Various	Assistant Chief Executive (Finance and Human Resources)	877,097	923,010	958,220	1,006,900
Various	Assistant Chief Executive and Solicitor to the Council	1,506,794	1,553,940	1,541,280	1,564,740
Various	Assistant Chief Executive (Community Services)	1,328,336	1,316,680	1,342,120	1,381,320
Various	Assistant Director of Housing	1,839,140	1,863,010	1,980,760	1,970,620
Various	Assistant Director (Streetscape)	442,090	428,960	494,980	487,590
Various	Assistant Director Leisure and Community Development	822,675	914,510	942,020	594,800
3006-3039	Building Maintenance Fund	231,814	236,370	231,760	232,660
3040-3041	Council Offices	180,585	202,010	199,860	204,350
3043	Central Telephones	16,960	23,000	16,600	16,940
3045	Recruitment	27,820	22,140	25,390	25,390
3046	Printing and Stationery	70,832	71,930	70,550	71,690
3047	Training	17,127	90,220	30,000	90,220
3048	Depot and Stores	64,550	67,270	67,220	67,690
3110	Postal Services	66,525	69,850	69,900	71,960
3226	Central Services	250,274	247,740	254,110	259,330
3290	Information Services	673,753	684,690	713,320	689,550
3291	Procurement	67,307	67,980	70,710	71,450
3292	Staff Welfare	28,093	29,270	27,650	27,200
3300	Transport Management Account	655,773	693,880	744,170	717,180
	Net Controllable Expenditure	9,348,673	9,695,160	9,975,450	9,743,990
	Recharged to Services	(11,048,273)	(11,578,160)	(11,908,350)	(11,604,250)
	Departmental Support	28,984	27,330	27,860	26,160
	Central Support	1,392,160	1,454,940	1,503,840	1,478,650
	Capital	380,258	406,700	407,170	406,700
	Resources Board (Recharged) Total	101,802	5,970	5,970	51,250

Resources Board Summary

Description	Actual 2016/17 £	Approved Budget 2017/18 £	Revised Budget 2017/18 £	Original Budget 2018/19 £
Totals - Recharged Services	101,802	5,970	5,970	51,250
Totals - Services Remaining	2,532,477	3,348,580	3,147,960	3,070,540
Central Vacancy Factor		(175,820)	(22,000)	(210,000)
Increase in Insurance Premium Tax		1,400		
Resources Board Total	2,634,279	3,180,130	3,131,930	2,911,790

VARIOUS - CHIEF EXECUTIVE

This includes the Chief Executive and the Management Team Support Unit budgets.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	177,528	184,380	190,530	188,110
Supplies and Services	2,984	3,440	3,420	3,420
Transport Related Expenditure	616	880	880	880
NET CONTROLLABLE EXPENDITURE	181,128	188,700	194,830	192,410
Recharged to Services	(212,127)	(222,950)	(227,150)	(224,220)
Central Support	29,708	31,560	29,630	29,120
Capital Charges	1,291	2,690	2,690	2,690
NET EXPENDITURE	-	-	-	-

VARIOUS - ASSISTANT CHIEF EXECUTIVE (FINANCE AND HUMAN RESOURCES)

This Includes Financial Services, Human Resources, Valuer, Deputy Chief Executive and Internal Audit budgets

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	778,088	819,960	857,230	880,260
Supplies and Services	96,655	100,560	98,600	124,240
Transport Related Expenditure	2,412	2,490	2,390	2,400
Miscellaneous Expenditure	24	-	-	-
GROSS EXPENDITURE	877,179	923,010	958,220	1,006,900
GROSS INCOME	(82)	-	-	-
NET CONTROLLABLE EXPENDITURE	877,097	923,010	958,220	1,006,900
Recharged to Services	(1,115,225)	(1,187,920)	(1,218,570)	(1,256,110)
Central Support	230,262	239,460	234,910	234,040
Capital Charges	7,866	31,420	31,410	31,420
NET EXPENDITURE	-	5,970	5,970	16,250

VARIOUS - ASSISTANT CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

This includes Policy, Democratic Services, Public Relations, Legal Services, Estate Management, Forward Planning, Heritage and Conservation, Commercial Enforcement and Licensing and Development Control.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	1,415,428	1,521,340	1,503,910	1,502,800
Premises Related Expenditure	32	-	-	-
Supplies and Services	74,314	40,620	52,020	72,960
Transport Related Expenditure	12,413	18,880	15,600	16,710
Miscellaneous Expenditure	-	-	-	-
Earmarked Reserves	61,882	-	(12,000)	-
GROSS EXPENDITURE	1,564,069	1,580,840	1,559,530	1,592,470
GROSS INCOME	(57,410)	(26,900)	(18,250)	(27,730)
NET CONTROLLABLE EXPENDITURE	1,506,659	1,553,940	1,541,280	1,564,740
Recharged to Services	(1,708,191)	(1,773,450)	(1,785,000)	(1,782,140)
Central Support	182,864	190,930	194,790	188,820
Capital Charges	18,533	28,580	28,580	28,580
NET EXPENDITURE	-	-	(20,350)	-

VARIOUS - ASSISTANT CHIEF EXECUTIVE (COMMUNITY SERVICES)

This includes the Revenues and Benefits and Customer Contact budgets.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	1,217,179	1,201,480	1,230,290	1,269,320
Supplies and Services	167,137	152,340	152,720	150,830
Transport Related Expenditure	3,707	6,190	4,460	4,500
Miscellaneous Expenditure	85	-	-	-
Earmarked Reserves	18,559	-	(2,020)	-
GROSS EXPENDITURE	1,406,667	1,360,010	1,385,450	1,424,650
GROSS INCOME	(78,331)	(43,330)	(43,330)	(43,330)
NET CONTROLLABLE EXPENDITURE	1,328,336	1,316,680	1,342,120	1,381,320
Recharged to Services	(1,594,512)	(1,606,170)	(1,651,170)	(1,685,050)
Central Support	232,716	243,330	262,890	257,570
Capital Charges	33,460	46,160	46,160	46,160
NET EXPENDITURE	-	-	-	-

VARIOUS- ASSISTANT DIRECTOR OF HOUSING

This includes Housing Strategy, Housing Management, Housing Maintenance and Community Support budgets

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	1,809,425	1,832,950	1,955,450	1,942,730
Supplies and Services	21,374	17,870	15,710	15,690
Transport Related Expenditure	9,046	12,190	9,600	12,200
Miscellaneous Expenditure	5	-	-	-
GROSS EXPENDITURE	1,839,850	1,863,010	1,980,760	1,970,620
GROSS INCOME	(710)	-	-	-
NET CONTROLLABLE EXPENDITURE	1,839,140	1,863,010	1,980,760	1,970,620
Recharged to Services	(2,089,923)	(2,135,260)	(2,249,680)	(2,235,050)
Central Support	228,855	239,650	236,320	231,830
Capital Charges	21,928	32,600	32,600	32,600
NET EXPENDITURE	-	-	-	-

VARIOUS - ASSISTANT DIRECTOR STREETScape

This includes Transport, Waste Management and Facilities budgets

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	428,677	414,330	468,430	461,020
Supplies and Services	17,534	13,550	31,320	32,160
Transport Related Expenditure	879	1,080	1,060	1,080
Earmarked Reserves	(5,000)	-	(5,830)	(6,670)
GROSS EXPENDITURE	442,090	428,960	494,980	487,590
Recharged to Services	(493,190)	(485,960)	(560,220)	(551,260)
Central Support	46,854	49,420	57,660	56,090
Capital Charges	4,246	7,580	7,580	7,580
NET EXPENDITURE	-	-	-	-

VARIOUS - ASSISTANT DIRECTOR LEISURE AND COMMUNITY DEVELOPMENT

This includes Leisure Centres, Landscape Management and Community Development budgets

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	815,063	906,940	932,840	586,190
Supplies and Services	3,862	4,010	4,350	4,310
Transport Related Expenditure	3,731	3,560	4,830	4,300
Miscellaneous Expenditure	39	-	-	-
GROSS EXPENDITURE	822,695	914,510	942,020	594,800
GROSS INCOME	(20)	-	-	-
NET CONTROLLABLE EXPENDITURE	822,675	914,510	942,020	594,800
Recharged to Services	(908,443)	(1,004,770)	(1,041,440)	(684,280)
Central Support	80,497	81,290	90,450	80,510
Capital Charges	5,271	8,970	8,970	8,970
NET EXPENDITURE	-	-	-	-

3006 to 3039 - BUILDING MAINTENANCE FUND

Many services make a contribution into the Building Maintenance Fund each year which then enables the service to draw from the fund for any repairs and maintenance work which may be required to their buildings throughout the year.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	47,990	48,760	44,150	45,050
Premises Related Expenditure	179,445	187,450	187,450	187,450
Supplies and Services	2,114	160	160	160
Earmarked Reserves	2,265	-	-	-
NET CONTROLLABLE EXPENDITURE	231,814	236,370	231,760	232,660
Recharged to Services	(248,760)	(253,470)	(249,580)	(250,440)
Central Support	16,946	17,100	17,820	17,780
NET EXPENDITURE	-	-	-	-

3040 to 3041- COUNCIL OFFICES

This budget covers all operational expenditure which relates to the two civic offices in Atherstone - The Council House and Old Bank House.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	61,080	63,390	66,030	69,330
Premises Related Expenditure	238,380	256,390	255,810	256,930
Supplies and Services	19,385	20,980	21,000	21,000
GROSS EXPENDITURE	318,845	340,760	342,840	347,260
GROSS INCOME	(138,260)	(138,750)	(138,750)	(142,910)
NET CONTROLLABLE EXPENDITURE	180,585	202,010	204,090	204,350
Recharged to Services	(332,691)	(358,450)	(366,680)	(368,000)
Central Support	82,820	87,060	93,210	94,270
Capital Charges	171,088	69,380	69,380	69,380
NET EXPENDITURE	101,802	-	-	-

KEY PERFORMANCE INDICATORS

Area of Council Offices (m2)	3,855	3,855	3,855	3,855
Expenditure per square metre	£112.71	£92.98	£95.12	£95.46

3043 - CENTRAL TELEPHONES

All the telephone costs and those of the fax machine are included in this cost centre.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	7,700	8,880	6,300	6,640
Supplies and Services	9,260	14,120	10,300	10,300
NET CONTROLLABLE EXPENDITURE	16,960	23,000	16,600	16,940
Recharged to Services	(27,908)	(33,440)	(27,180)	(27,540)
Central Support	2,494	2,430	2,570	2,590
Capital Charges	8,454	8,010	8,010	8,010
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

Number of phones	190	190	190	190
Expenditure per phone line	£ 146.88	£ 176.00	£ 143.05	£ 144.95

3045 - RECRUITMENT

Costs relating to the recruitment of staff are collected on a centrally held budget and then allocated to services.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	21,638	16,960	16,960	16,960
Supplies and Services	6,182	5,180	8,430	8,430
NET CONTROLLABLE EXPENDITURE	27,820	22,140	25,390	25,390
Recharged to Services	(29,388)	(23,930)	(29,770)	(29,850)
Central Support	1,568	1,790	4,380	4,460
NET EXPENDITURE	-	-	-	-

3046 - PRINTING AND STATIONERY

This cost centre covers all the printing and stationery costs of the Council which are then allocated to individual services.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	25,946	25,910	26,480	27,010
Supplies and Services	46,315	46,070	45,420	46,070
GROSS EXPENDITURE	72,261	71,980	71,900	73,080
GROSS INCOME	(1,429)	(50)	(1,350)	(1,390)
NET CONTROLLABLE EXPENDITURE	70,832	71,930	70,550	71,690
Recharged to Services	(82,462)	(84,630)	(86,050)	(87,130)
Central Support	9,897	10,460	13,260	13,200
Capital Charges	1,733	2,240	2,240	2,240
NET EXPENDITURE	-	-	-	-

3047 - TRAINING

All the training costs of the Council, both in-house and external, are contained within this cost centre and then allocated to individual services.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	13,973	86,650	26,430	86,650
Supplies and Services	3,154	3,570	3,570	3,570
NET CONTROLLABLE EXPENDITURE	17,127	90,220	30,000	90,220
Recharged to Services	(67,074)	(143,310)	(81,570)	(144,100)
Central Support	49,169	51,320	49,800	52,110
Capital Charges	778	1,770	1,770	1,770
NET EXPENDITURE	-	-	-	-

KEY PERFORMANCE INDICATORS

FTEs (full time equivalents)	358.7	358.8	354.2	354.2
Expenditure per FTE	£ 186.99	£ 399.41	£ 230.29	£ 406.83

3048 - DEPOT AND STORES

The costs of providing the Sheepy Road depot and stores in Atherstone are charged here and allocated to users of the service.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	6,593	7,230	7,530	7,950
Premises Related Expenditure	52,074	55,190	54,840	54,890
Supplies and Services	6,133	5,370	5,370	5,370
GROSS EXPENDITURE	64,800	67,790	67,740	68,210
GROSS INCOME	(250)	(520)	(520)	(520)
NET CONTROLLABLE EXPENDITURE	64,550	67,270	67,220	67,690
Recharged to Services	(87,825)	(85,090)	(86,130)	(86,130)
Central Support	14,829	14,500	15,590	15,120
Capital Charges	8,446	3,320	3,320	3,320
NET EXPENDITURE	-	-	-	-
KEY PERFORMANCE INDICATORS				
Area of Depot and Stores (m2)	3,649	3,649	3,649	3,649
Expenditure per square metre	£ 24.07	£ 23.32	£ 23.60	£ 23.60

3110 - POSTAL SERVICES

Costs relating to the dispatch of post are charged to this centrally held budget before being allocated to services.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	4,880	4,930	4,980	5,090
Supplies and Services	61,134	64,980	64,980	66,930
Earmarked Reserves	511	-	-	-
GROSS EXPENDITURE	66,525	69,910	69,960	72,020
GROSS INCOME	-	(60)	(60)	(60)
NET CONTROLLABLE EXPENDITURE	66,525	69,850	69,900	71,960
Recharged to Services	(86,302)	(91,680)	(92,720)	(95,060)
Central Support	19,777	21,830	22,820	23,100
NET EXPENDITURE	-	-	-	-

3226 - CENTRAL SERVICES

The costs of the central administration function.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	247,022	244,250	250,620	255,840
Supplies and Services	2,900	3,150	3,150	3,150
Transport Related Expenditure	352	340	340	340
NET CONTROLLABLE EXPENDITURE	250,274	247,740	254,110	259,330
Recharged to Services	(308,459)	(310,760)	(319,390)	(322,630)
Central Support	51,461	53,500	55,280	53,780
Capital Charges	6,724	9,520	10,000	9,520
NET EXPENDITURE	-	-	-	-

3290 - INFORMATION SERVICES

This budget includes all the costs of providing an information technology service to all users within the Council, which are then allocated to services.

DESCRIPTION	ACTUALS	APPROVED	REVISED	ORIGINAL
	2016/2017	BUDGET 2017/2018	BUDGET 2017/2018	BUDGET 2018/2019
Employee Expenditure	524,841	540,430	569,090	504,520
Supplies and Services	153,374	143,080	146,060	183,850
Transport Related Expenditure	511	1,180	1,170	1,180
Miscellaneous Expenditure	5,557	-	-	-
Earmarked Reserves	(2,851)	-	(3,000)	-
GROSS EXPENDITURE	681,432	684,690	713,320	689,550
GROSS INCOME	(7,679)	-	-	-
NET CONTROLLABLE EXPENDITURE	673,753	684,690	713,320	654,550
Recharged to Services	(809,488)	(889,160)	(919,540)	(862,230)
Central Support	53,251	57,100	58,850	60,310
Capital Charges	82,484	147,370	147,370	147,370
NET EXPENDITURE	-	-	-	35,000

KEY PERFORMANCE INDICATORS

Number of PCs & Devices	399	399	373	373
Expenditure per PC & Device	£ 2,028.79	£ 2,228.47	£ 2,465.25	£ 2,311.61

3291 - PROCUREMENT

The costs associated with the core procurement service, involved in corporate procurement contracts such as stationery, photocopying, telephony and agency labour.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	66,321	66,980	69,710	70,450
Supplies and Services	838	870	870	870
Transport Related Expenditure	148	130	130	130
NET CONTROLLABLE EXPENDITURE	67,307	67,980	70,710	71,450
Recharged to Services	(100,513)	(102,920)	(106,500)	(107,820)
Central Support	32,400	33,170	34,020	34,600
Capital Charges	806	1,770	1,770	1,770
NET EXPENDITURE	-	-	-	-

3292 - STAFF WELFARE

Budget provision for clothing, optician charges, occupational health fees and subsistence.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	1,753	3,150	3,600	3,150
Supplies and Services	24,504	23,670	22,050	22,050
Transport Related Expenditure	1,836	2,450	2,000	2,000
NET CONTROLLABLE EXPENDITURE	28,093	29,270	27,650	27,200
Recharged to Services	(29,207)	(30,230)	(28,480)	(28,020)
Central Support	1,114	960	830	820
NET EXPENDITURE	-	-	-	-

3300 to 3999 - TRANSPORT

The costs of providing and maintaining the Council's transport fleet.

DESCRIPTION	ACTUALS 2016/2017	APPROVED BUDGET 2017/2018	REVISED BUDGET 2017/2018	ORIGINAL BUDGET 2018/2019
Employee Expenditure	138,823	124,260	146,060	127,930
Premises Related Expenditure	760	890	890	890
Supplies and Services	90,835	85,060	101,020	86,440
Transport Related Expenditure	458,885	483,670	499,460	501,920
Miscellaneous	2,018	-	1,000	-
GROSS EXPENDITURE	691,321	693,880	748,430	717,180
GROSS INCOME	(35,548)	-	(4,260)	-
NET CONTROLLABLE EXPENDITURE	655,773	693,880	744,170	717,180
Recharged to Services	(716,585)	(754,610)	(806,120)	(777,190)
Departmental Support	28,984	27,330	27,860	26,160
Central Support	24,678	28,080	28,770	28,530
Capital Charges	7,150	5,320	5,320	5,320
NET EXPENDITURE	-	-	-	-

**HOUSING REVENUE
ACCOUNT**

Housing Revenue Account Budget

Introduction

The Council is required, by law, to operate a separate Housing Revenue Account (HRA) to record all of the costs and income related to the management of its housing stock and other related assets such as shops, garages and land. The HRA has to be self-financing and cannot budget for an overall loss.

As of 1st April 2018 the Council will own 2,673 houses, giving an increase of 12 properties from 1st April 2017. The expectation is that 30 properties will be sold under the Right to Buy Scheme. These are expected to be partially covered by additional new building of 10 properties in St Helena in Polesworth.

Revenue expenditure and income

The Council spends money on the strategic and operational management of its housing stock, insurance, tenant work and sheltered accommodation. It also spends money on day-to-day repairs and maintenance of its properties, and for 2018/19 it is estimated that the HRA will contribute £3.158 million to the Housing Repairs Fund. This type of expenditure is separate from that included in the Council's Capital Programme, designed to maintain the Housing Stock at the decent homes standard.

30 year HRA Business Plan

As management of the housing stock is a long term requirement, a business plan has been put together for 30 years, although expenditure in particular is difficult to predict so far in advance. This has been updated as part of the estimates process.

The expected position on the Housing Revenue Account at the end of the 30 years is a surplus of £81.231 million. This is after funding capital expenditure of £176 million, with in excess of £31 million of that funding set aside for new build schemes or other improvement schemes. Borrowing of £54 million will also have been repaid.

Surpluses can be used on the provision of new housing or increasing the standard of maintenance on the existing stock. However, the expected surplus of £81.231 million after 30 years is not excessive, given the possible impact of the following change in legislation:

- The Housing and Planning Bill 2015 sets out legislation relating to the sale of vacant high value void properties which are not yet included in these figures.
- The Bill proposes that an annual estimate will be made of the market value of each authority's interest in any high value housing that is likely to become vacant during the year. Based on those estimates a levy will be required from each Local Authority Housing Revenue Account to pay for the Government's Right to Buy Scheme for Housing Associations. The amount of the levy for this Council is not yet known.

Income

The major source of income for the Housing Revenue Account is through rents received from tenants. The 2018/19 estimate for housing rent income is £11.532 million, a decrease in income on the revised budget for 2017/18 of £48,030, due to the 1% reduction in rent levels required by the government.

The CLG have continued the government rent setting policy and require all social rents to be decreased by 1% per annum in each of the next two years (until the end of 2019/20). Adherence to the policy means that properties will no longer reach their target rents. The governments suggested way for local councils to achieve target rents is to increase the rent of each property to its target rent when the property becomes vacant.

The figures included are based on the 1% reduction required by the CLG. This gives an average rent decrease of £0.92 per week (1%), although individual rent changes will vary from decreases of £0.75 to £1.71 per week in 2018/19.

The impact of the new rent policy has been built into the 30 year Business Plan.

The Council also receives income from other sources including rent income from the letting of shops and garages and from service charges from former tenants who have bought 125-year leases on their properties. Garage rents are to increase by 50 pence per week in 2018/19.

The Council makes service charges to tenants who benefit from a window cleaning service and the cleaning of communal areas in blocks of flats. The charge for window cleaning ranges from £0.57 to £1.39 per week for 2018/19. The charge for communal cleaning is £1.81 per week for 2018/19.

The Council also generates investment income from the various reserves and funds it holds, and the HRA is paid a proportion of this income.

HRA Balances

The following section sets out the HRA budget for 2018/19, and shows that the forecast levels of expenditure incurred and income received during the year are anticipated to result in a surplus of £392,910. Details of expenditure and income are shown on page 62.

The HRA is expected to generate a surplus in 2018/19 to 2020/21. The figures below set out the expected impact on the Housing Revenue Fund over this period.

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
HRA Expenditure	11,230	11,683	11,587	11,803	12,222
Total Expenditure	11,230	11,683	11,587	11,803	12,222
Income	12,080	12,076	11,877	12,198	12,498
Total Income	12,080	12,076	11,877	12,198	12,498
Balances (surplus)/Deficit	(850)	(393)	(290)	(395)	(276)
Balance at 31 March	(4,171)	(4,564)	(4,854)	(5,249)	(5,025)

HOUSING REVENUE ACCOUNT

Actual 2016/17	DESCRIPTION	ORIGINAL BUDGET 2017/18 £	REVISED BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
	EXPENDITURE			
30,523	Provision for Bad Debts	172,410	173,710	288,310
	Repairs Fund			
295,065	Departmental Support Services	298,990	312,330	301,300
154,016	Central Support Services	141,660	177,880	178,470
2,647,939	Contribution to Fund	2,622,660	2,624,810	2,678,120
	Management			
562,229	General Administration	585,470	566,140	577,370
241,201	Housing Registration & Lettings	243,820	252,590	255,870
284,319	Tenancy & Estates Management	280,490	283,160	287,470
329,229	Rent Collection & Arrears	304,920	279,980	285,030
44,502	Tenant Participation	45,700	47,580	47,460
-	New-build properties	-	9,630	9,740
397,140	Flats & Communal Centres	423,700	415,680	418,490
(7,996)	Supporting People Service	4,380	-	-
2,331	Laundries	6,820	7,060	7,060
17,048	Cesspools and Management of Shops	15,810	16,390	16,030
	Debt Management			
1,610,934	Interest on Loans (as per Business Plan)	1,593,150	1,593,150	1,568,820
1,450,000	Revenue set aside (as per Business Plan)	1,600,000	1,600,000	1,700,000
-	Allowable Debt from Receipts	-	-	-
-	RTB Receipts income	-	-	-
	Capital			
2,390,578	Revenue funding of capital spending on existing stock	2,704,650	2,650,100	2,817,420
1,136,750	Revenue funding of capital spending on new build	618,860	219,850	245,750
11,585,808	Gross Expenditure	11,663,490	11,230,040	11,682,710
	INCOME			
47,170	Service Charges - Leaseholders	26,130	31,680	31,680
22,075	Service Charges - Window Cleaning	22,700	22,050	22,730
42,485	Service Charges - Cleaning & Caretaking	42,150	41,720	41,040
270,101	Garage Rents	271,310	264,630	290,930
79,478	Shop Rents	83,300	93,830	99,680
29,276	Interest on Balances	40,790	45,870	57,200
23,628	Pensions reserve	-	-	-
11,603,852	Gross Rents (less voids Orig 2% rev onward 1.5%)	11,493,850	11,580,390	11,532,360
12,118,064	Gross Income	11,980,230	12,080,170	12,075,620
(532,257)	(Surplus)/Deficit for Year	(316,740)	(850,130)	(392,910)
(2,788,959)	Revenue Fund balance at start of year	(3,811,909)	(3,321,215)	(4,171,345)
(3,321,215)	Revenue Fund balance at end of year	(4,128,649)	(4,171,345)	(4,564,255)
62	Average no. of properties (other)	98	96	122
2,601	Average no. of properties (other)	2,563	2,571	2,541

CAPITAL PROGRAMME

Capital Programme 2018/19 to 2020/21

Introduction

The Council owns and maintains a wide range of assets from Council Houses, Civic Buildings, Leisure Centres to Vehicles, Land and Computer Systems. In order to ensure that services continue to be provided in the most effective and appropriate manner for the people of North Warwickshire, the Council has to spend money on enhancing the existing assets that it owns, replacing those assets that have run past their economic usefulness and to acquire new assets.

However, when planning service requirements, the Council tries to look at not only what is required for the forthcoming year, but also for the subsequent two years and therefore sets a Three Year Capital Programme. This also enables the Council to determine the best way that the limited capital resources that are available can be used to meet the demands placed upon it in terms of Capital Investment.

The Council is permitted to borrow to fund capital expenditure, but no longer receives government support for any new borrowing. The Council has the ability to undertake unsupported borrowing and have forecast the use of this in order to fund the purchase of new vehicles from the vehicle renewal scheme.

The Council is able to fund housing capital spending from the revenue generated through the Housing 30 Year Business Plan.

Other sources of finance are required to enable the Council to fund the Capital Programme and we will continue to be dependent on the use of capital receipts from the sale of Council houses and land.

The General Fund and the Housing Revenue Account will make annual contributions to the financing of capital expenditure. In addition to this, included within the General Fund projections are specific capital schemes which are funded from earmarked reserve contributions.

The forecast level of capital resources available to the Council over the next three financial years is £26.816 million as set out in the table below.

	2018/19 £'000	2019/20 £'000	2020/21 £'000
Resources Brought Forward	10,267		
Capital Receipts from Council House Sales	1,847	1,844	1,841
Revenue Contributions – General Fund	119	119	119
Revenue Contributions – HRA	3,063	2,854	2,779
Borrowing	129	221	1,012
New Build Fund	254	-	-
Use of Earmarked Reserves	216	66	66
Total	15,895	5,104	5,817

There are a number of capital schemes that are expected to be undertaken over future years, but which have not yet been included within the Councils Capital Programme, as the costs associated with these schemes have yet to be fully determined or the method of delivering these improvements has not been decided. For example, implementation of the Green Space Strategy and works on the industrial units.

In addition, as the table on the previous page shows, there remains a reliance on asset sales for funding the planned programme. In this instance there are Right To Buy Council House sales included within the resources total which have a degree of risk associated with them.

Taking these points into account, it is prudent to leave some resources unallocated to ensure that these areas can be addressed in the future. Over the 3 years, it is expected that a balance of £7.50m will be retained by 2020/21.

Formulating the Capital Programme

The capital schemes included in the approved capital programme have all been assessed against a range of criteria to ensure that the investment of the Council's capital resources is directed effectively to meet the Council's 6 Priorities.

Due to the shortage of resources, the other key issues are meeting statutory requirements and ensuring effective service delivery. The budget has been allocated to ensure that public buildings meet Equalities legislation, that refurbishments are carried out on council buildings to meet Health and Safety legislation, that computer and leisure equipment is replaced that will allow the Council to carry on providing its services to the same level and that some investment in the Borough Care programme is on going.

The Capital Programme for 2018/19 includes a number of schemes that were included in the 2017/18 Programme. This is generally because there is a continuous programme of works required, such as the Decent Homes Standard works, computer equipment replacement and vehicle renewals.

Future revenue implications that may arise from each of the schemes have been identified and are reflected in the General Fund revenue budgets. Additional revenue costs arising from the Capital Programme are expected to be £143,610 in 2018/19, £160,033 in 2019/20 and £266,475 in 2020/21.

The figures included within the Capital Programme for 2018/19 do not include any slippage and therefore the approved programme is likely to be subject to revision early in the new financial year. This is because, by their very nature, capital projects sometimes overrun or do not progress as quickly as had been anticipated. Projects falling into this category will require resources included within the 2017/18 Capital Programme to be carried forward into the 2018/19 programme and Members will receive a report on this once the exact level of slippage has been established.

The Prudential Code

The Council needs to consider not only the affordability of its Capital Investment plans, but also prudence, sustainability, value for money, asset management planning, practicality and service objectives.

To demonstrate this, the Council has set a range of Prudential Indicators, which will be used to support capital investment decision-making, and to demonstrate that plans are affordable in both the short and long-term. There is a requirement for net borrowing in the medium-term to be for capital purposes only. Members approved the Prudential Indicators for the Council at the meeting of full council held on 21st February 2018. The indicators approved at that meeting are set out in summary overleaf, which take into account the amendments to the capital programme at full council.

Council's are free to borrow, but within levels which are affordable, sustainable and prudent. In summary any decision the Council takes in respect of additional borrowing has to be taken with reference to the impact on Council Tax and Housing Rent payers.

Summary Of Prudential Indicators

1) Capital Expenditure Indicators

	Actual 2016/17 £000	Revised 2017/18 £000	Original 2018/19 £000	Forecast 2019/20 £000	Forecast 2020/21 £000
Housing Revenue Account	3,212	4,250	4,646	3,358	3,254
Housing Revenue Account : New Build	4,097	3,204	1,869	1,030	1,061
General Fund	962	664	1,074	1,604	1,421
Total	8,271	8,118	7,589	5,992	5,736

2) Capital Financing Indicators

	Actual 2016/17 £000	Revised 2017/18 £000	Original 2018/19 £000	Forecast 2019/20 £000	Forecast 2020/21 £000
Housing Revenue Account	53,703	52,102	50,403	48,653	46,653
General Fund	14,488	14,344	14,019	13,754	14,189
Total	68,191	66,446	64,422	62,407	60,842

3) Capital Financing Cost Indicators

	Actual 2016/17	Revised 2017/18	Original 2018/19	Forecast 2019/20	Forecast 2020/21
Housing Revenue Account	25.07%	26.14%	26.72%	27.33%	28.25%
General Fund	3.48%	4.05%	3.52%	3.96%	4.97%

4) Incremental Impact Indicators

General Fund	Original 2017/18 £	Forecast 2018/19 £	Forecast 2019/20 £	Forecast 2020/21 £
Council Tax at Band D	3.27	1.20	1.97	6.96

Housing Revenue Account	Original 2017/18 £	Forecast 2018/19 £	Forecast 2019/20 £	Forecast 2020/21 £
Average Weekly Rent	0.13	0.17	0.08	0.11

Treasury Indicators

Treasury Indicator	2017/18	2018/19	2019/20	2020/21
	£000	£000	£000	£000
Authorised Limit for External Debt	84,511	82,926	80,797	79,176
Operational Boundary	66,720	64,721	62,563	61,000
Upper Limit for Fixed Interest Rate Exposure	67,000	67,000	67,000	67,000
Upper Limit for Variable Rate Exposure	31,000	31,000	31,000	31,000
Upper Limit for Total Principal Sums Invested for over 364 days (per maturity date)	50%	50%	50%	50%

Maturity Structure of New Fixed Rate Borrowing	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 Months and within 24 months	100%	0%
24 months and within 5 years	100%	0%
5 years and within 10 years	100%	0%
10 years and above	100%	0%

HRA Housing- Capital Programme

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2018/19	2019/20	2020/21	3 Year programme
Electrics	A scheduled programme to replace consumer units and bring wiring in Council properties up to date.	477,410	491,730	506,480	1,475,620
Staffing	Housing officers who deliver the capital programme to Council properties.	148,720	155,420	159,280	463,420
Kitchens and Bathrooms	Replacement programme to ensure these facilities meet the Decent Homes Standard.	979,610	737,590	759,720	2,476,920
Heating	To replace heating systems which are at the end of their component life time, can't be repaired or to provide for controllable systems to meet the Decent Homes Standard.	318,270	163,910	168,830	651,010
Windows and Doors	Programmes of window and door replacements to address older installations that are not energy efficient and those that are defective.	530,450	546,360	562,750	1,639,560
Energy Saving Measures	External Wall Insulation & Loft Insulation programmes to ensure properties meet the necessary levels for energy usage.	106,090	109,270	112,550	327,910
Adaptations	Undertake adaptations to properties to improve accessibility in accordance with recommendations from social care assessors.	185,660	191,230	196,970	573,860
Roofing	To replace roofs (flat or pitched) which do not meet the Decent Homes Standard and cannot be repaired to extend their use.	530,450	546,360	562,750	1,639,560
Alder & Heather Court Flats - Essential Works	A range of essential works are required to these properties, for example, the replacement of defective windows, the soil pipes which are at the end of their useful life, removal of asbestos materials from communal areas and to remediated defective roofing.	1,157,310	-	-	1,157,310
Replacement of DLO Vehicles	Replacement as per the vehicle replacement schedule.	-	17,500	-	17,500
Replacement of Housing Inspectors Vehicles	Replacement as per the vehicle replacement schedule.	-	78,510	-	78,510
Replacement of Neighbourhood Warden Vehicles	Replacement as per the vehicle replacement schedule.	-	101,840	-	101,840
Multi Trade Contract	To cover a range of capital works including remedial work following fire risk assessments and schemes for garages and sheltered scheme communal rooms as well as external works and structural works.	212,180	218,550	225,110	655,840
New Build - Unallocated	New Build funds to be allocated.	1,000,000	1,030,000	1,060,900	3,090,900
New Build - Polesworth	Purchase of New Homes at St Helena, Polesworth.	822,290	-	-	822,290
New Build - Church Walk, Mancetter	Redevelopment at Church Walk.	47,240	-	-	47,240
		6,515,680	4,388,270	4,315,340	15,219,290

General Fund - Capital Programme

Name of the Scheme	Basic Details of the Scheme	Year 1	Year 2	Year 3	Total
		2018/19	2019/20	2020/21	3 Year programme
CCTV Replacement	The scheduled replacement of the existing CCTV cameras.	136,700	-	-	136,700
Decent Homes Grants & Works (Private Sector)	Assistance with repairs and replacements targeted at vulnerable households on a means tested basis to prevent deterioration and	57,500	57,500	57,500	172,500
Borough Care Lifelines	Provide new lifelines and replace units that are beyond repair and/or are obsolete.	23,000	23,000	23,000	69,000
Computer hardware & software purchase & replacement	To continue to provide PC's that meet the requirements of the increasingly complex software that is used to deliver Council services and	40,000	40,000	40,000	120,000
Replacement of scanner/plotter	Replacement of the existing separate scanner and plotter with a single solution.	-	10,000	-	10,000
ICT Infrastructure Development	To further develop the network and hardware structures to ensure that the Councils aspirations of home and mobile working and self service delivery	20,000	20,000	20,000	60,000
Network Infrastructure	Replacement of the existing network infrastructure.	-	40,000	-	40,000
Telephone System	Replacement of the existing telephone system.	-	-	20,000	20,000
Server Virtualisation	Replacement of the existing virtual server.	-	50,000	-	50,000
Operating System Upgrade	The operating programmes used by some systems are becoming old and in need of replacement.	5,000	-	-	5,000
Payment Management System	Upgrade to Payment Management System to meet new encryption standards and introduce contact less payments.	25,000	-	-	25,000
Atherstone Leisure Complex - Replacement Roof	The leisure complex has a single ply flat roof covering virtually all of the facility that has an estimated life span of around 10 years and will need replacing in 2019/20.	-	285,000	-	285,000
The Pavilions - Cladding/roof works	Replacement of the roof cladding.	-	105,000	-	105,000
Innage Park Phase 2 - Cladding/roof works	Replacement of the roof cladding.	-	195,000	-	195,000
Maya Restaurant (Bear and Ragged Staff)	To replace the roof covering the building.	-	120,000	-	120,000
Refurbishment of Council Owned Buildings	To carry out necessary improvements to all council owned property.	30,000	-	-	30,000
Disabled Discrimination Adaptations	To undertake work where appropriate to improve access to and around our facilities for disabled users of the service.	270,450	-	-	270,450
Electrical upgrade at Old Bank House	The electrical system at OBH is almost 30 years old and will be in need of updating to comply with current legislation	-	150,000	-	150,000
Replacement of Refuse Vehicles	Replacement as per the vehicle replacement schedule.	-	-	771,000	771,000
Replacement of Street Cleaning Vehicles	Replacement as per the vehicle replacement schedule.	122,740	76,400	119,050	318,190
Replacement of Horticulture Vehicles	Replacement as per the vehicle replacement schedule.	6,180	55,500	122,010	183,690
Replacement of Leisure Services Vehicles	Replacement as per the vehicle replacement schedule.	-	15,260	-	15,260
Replacement of Warden Call Scheme Vehicles	Replacement as per the vehicle replacement schedule.	-	73,710	-	73,710
Leisure Equipment	To replace the equipment used in the execution of various activity programmes in each of the leisure centres that conforms to industry and market standards relating to customer needs and safety requirements.	20,000	20,000	30,000	70,000
Leisure Centre Fitness Suite Equipment Replacement	Planned full replacement of the fitness centre equipment at the four leisure centres in the Borough. This replacement will take place once the fund has built up sufficient funding for the work to take place.	-	250,000	-	250,000
Play Area Replacement Programme	Planned replacement of play facilities in Year 1. In Year 3 at Ansley Common, Austrey, Colcehill, Dinsditch.	150,000	-	200,000	350,000
Replacement Revenues and Benefits System	Replacement of the current Revenues and Benefits system to a common ICT Platform with Nuneaton and Bedworth Borough Council.	150,120	-	-	150,120
Capital Salaries - Management	General Fund staffing.	16,910	17,560	17,960	52,430
		1,073,600	1,603,930	1,420,520	4,098,050
		7,589,280	5,992,200	5,735,860	19,317,340

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